

# Township of West Lincoln

Budget Open House- 2020

**West Lincoln**  
Your Future Naturally

# Township of West Lincoln- Budget 2020 Budget Open House

## AGENDA:

- General Overview
- Metrics
- Reporting Structure
- 2020 Operating Budget
- 2020 Capital Budget



# Township of West Lincoln- Budget 2020 Budget Open House

## MUNICIPAL ACT:

- Fiscal year is January 1 to December 31
- Budget must be balanced ( revenues = expenditures)
- Public Notice must be given



# Township of West Lincoln- Budget 2020 Budget Open House

## BUDGET PROCESS:

- Tuesday, January 21<sup>st</sup> at 6:30pm, First Presentation of 2020 Budget Figures
- Wednesday, February 5<sup>th</sup>, Budget Open House at 7pm
- Tuesday, February 18<sup>th</sup>, Second Presentation of 2020 Budget Figures and Approval of 2020 Budget ( Wednesday, February 19<sup>th</sup> available if necessary)
- March 2020 to December 2020- ongoing monitoring and updating to Council on Actual versus Budgeted Revenue and Expenditures

# Township of West Lincoln- Budget 2020

## Budget Open House

### Key Factors:

- Due to assessment growth, the first \$128,300 of increase to the overall tax levy has no impact to property owners
- An expenditure increase of \$69,000 equates to a 1% increase in the total tax levy
- A 1% increase to the tax levy equates to an approximate \$12.00 increase to taxes
- Every \$10,000 of expenditure added to the budget will result in an approximate \$1.78 increase in property taxes
- MPAC re-assessments do not mean additional funds to the Municipality

[Property Taxes in Niagara - Niagara Region, Ontario](#)

# Township of West Lincoln- Budget 2020

## Budget Open House

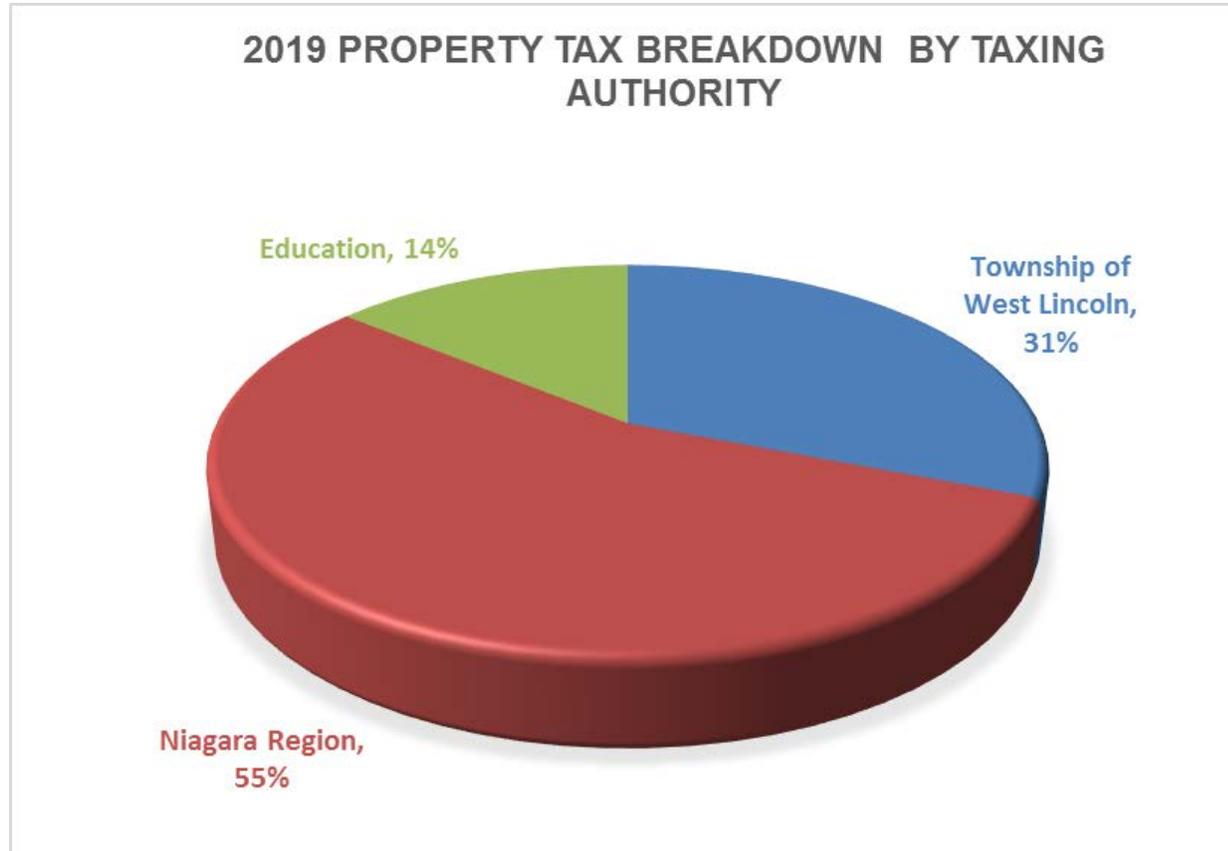
2019 Weighting Tax Rates				
	Ratio	Tax Rate	Assessment	Tax
Residential	1	0.00345659	\$ 100,000	\$346
Commercial	1.7349	0.00599684	\$ 100,000	\$600
Industrial	2.63	0.00909083	\$ 100,000	\$909
Multi-Residential	1.97	0.00680948	\$ 100,000	\$681
Farmland	0.25	0.00086415	\$ 100,000	\$ 86

# Township of West Lincoln- Budget 2020 Budget Open House

We always use average assessment when calculating tax impacts. In 2019, average single family home assessment was \$363,877. For 2020, average single family home assessment is \$382,397, an increase of approximately 5.1%.

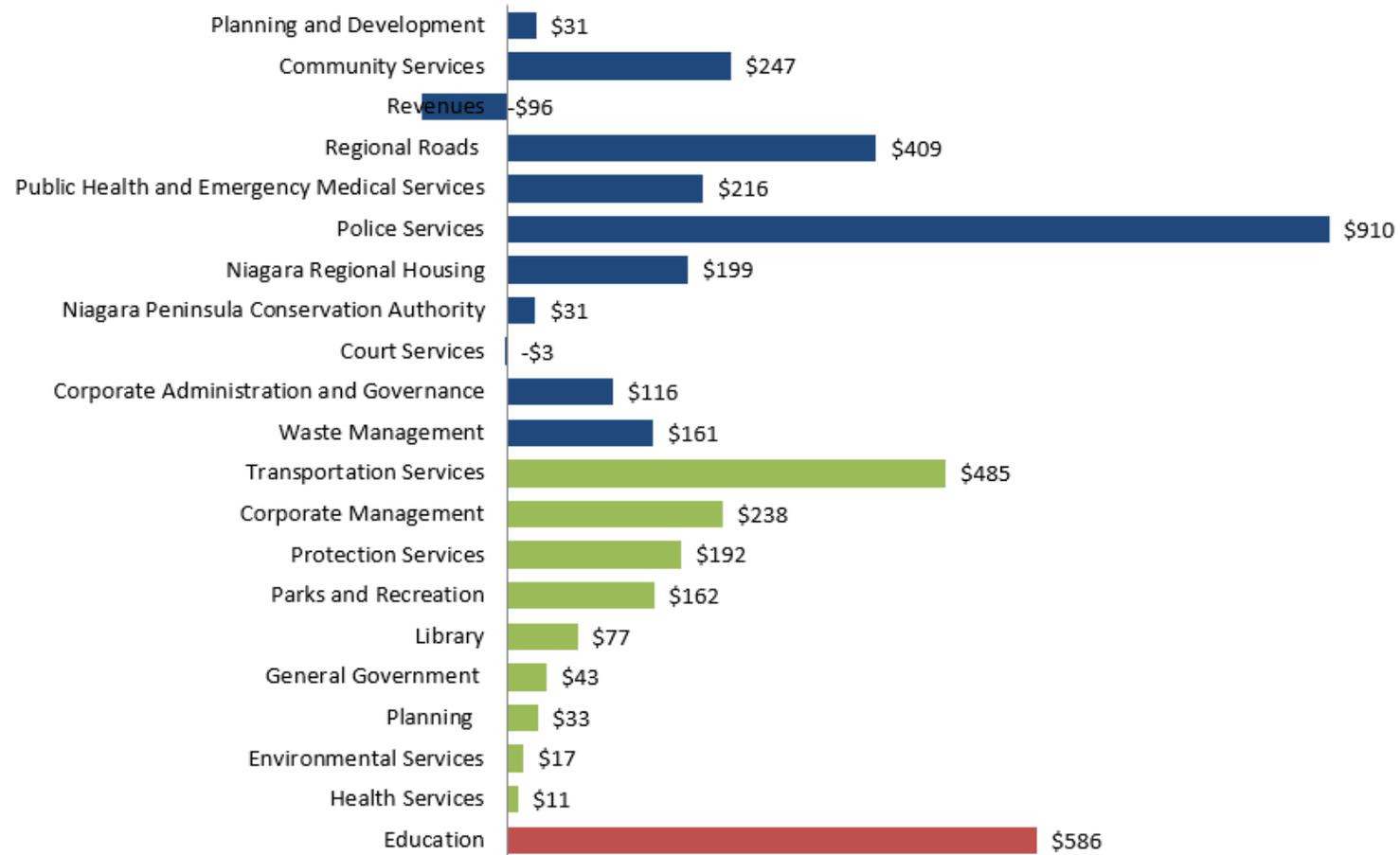


# Township of West Lincoln- Budget 2020 Budget Open House



# Township of West Lincoln- Budget 2020

## Budget Open House



# Township of West Lincoln- Budget 2020 Budget Open House

The following service areas are self-funded, where fees must cover expenditures:

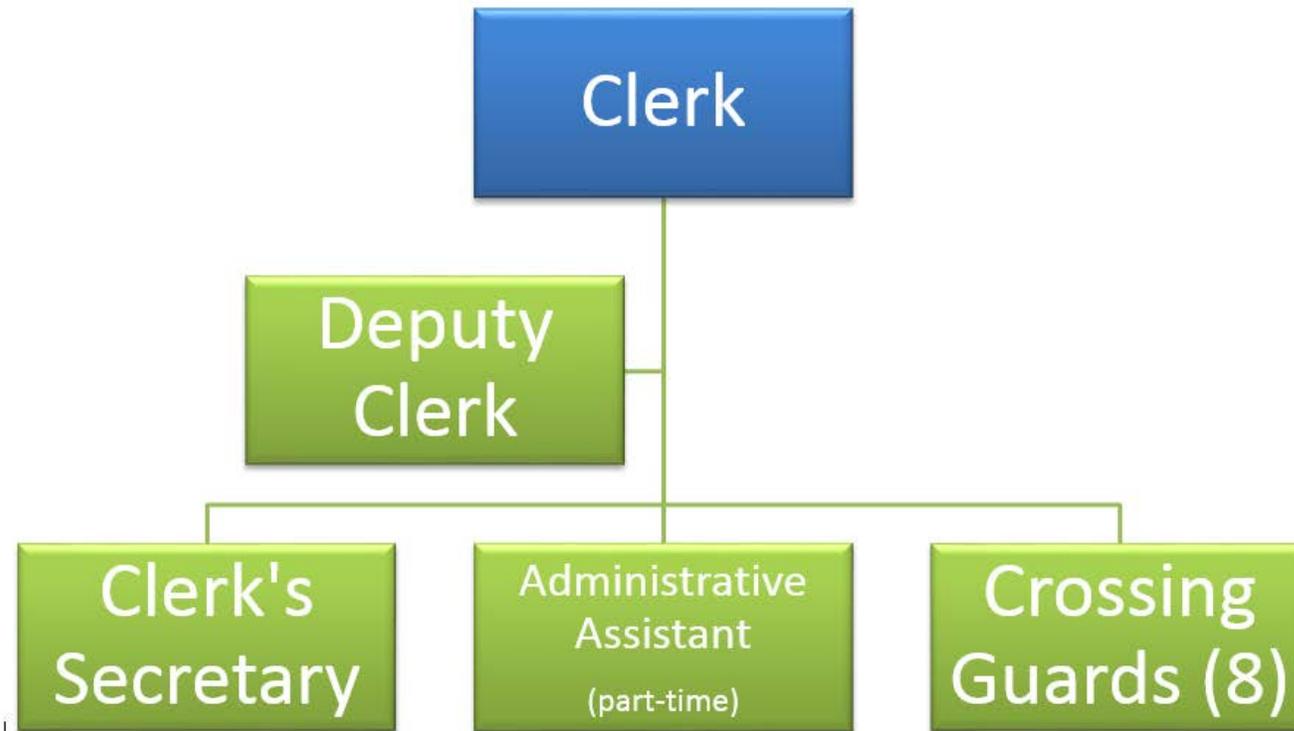
- Building, Water and Wastewater(sewer)
- For the above, any surplus or deficit is either transferred to or from the appropriate reserves
- Equipment Costs are allocated to Road Maintenance, Winter Control, Arena, Water, Sewers, Recreation and Urban Sidewalks

# Township of West Lincoln- Budget 2020

## Budget Open House

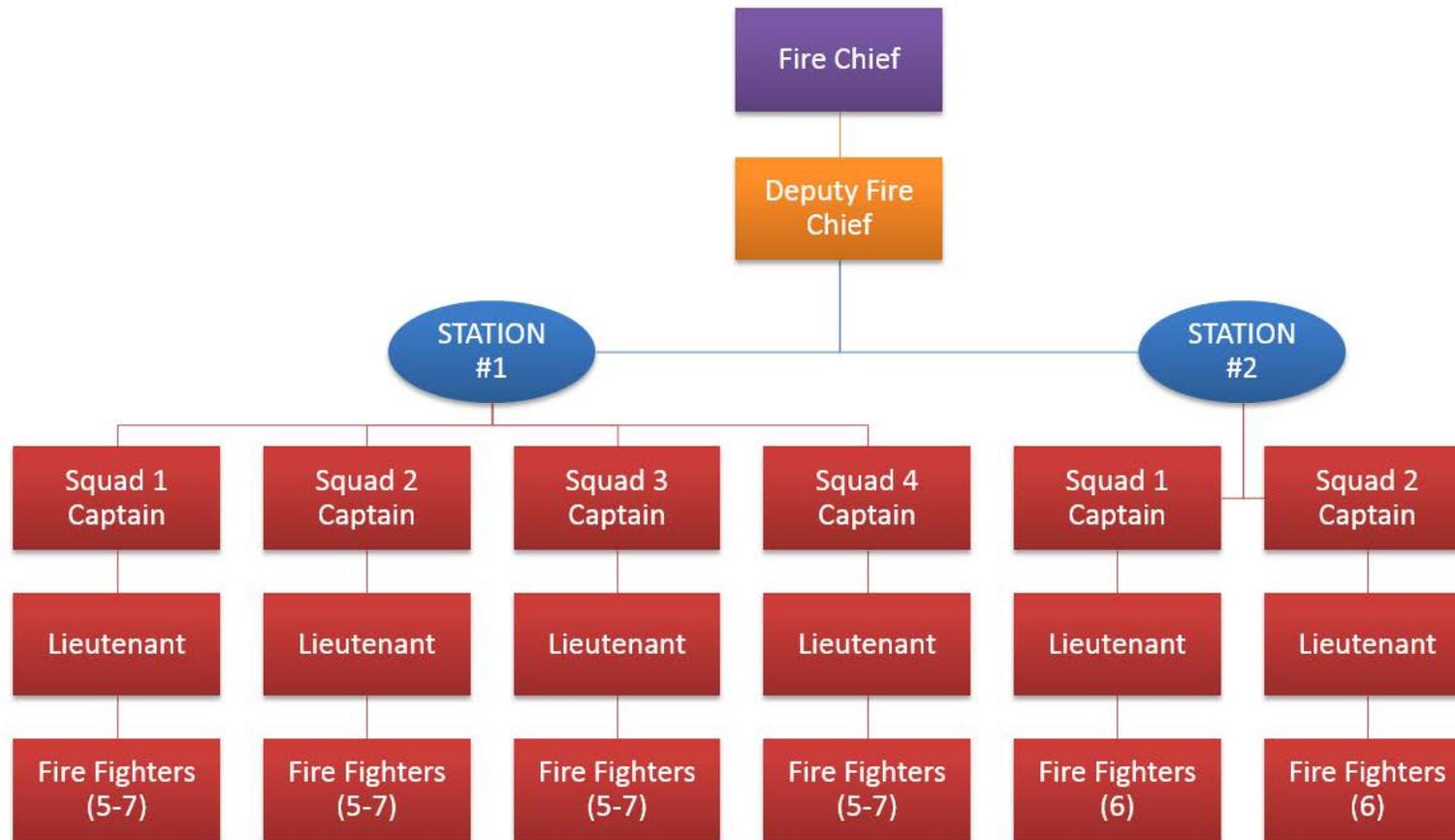


# Township of West Lincoln- Budget 2020 Budget Open House



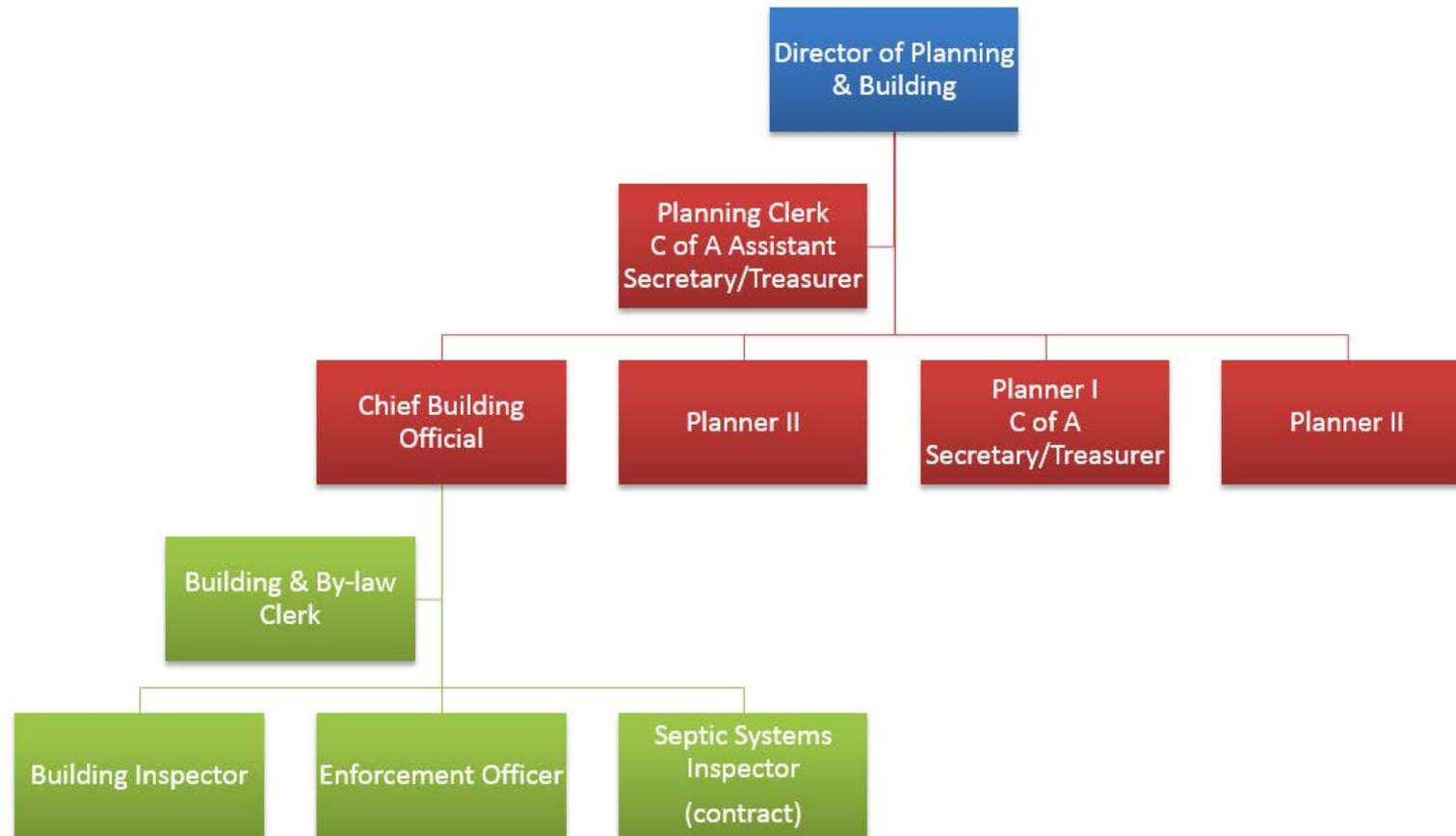
# Township of West Lincoln- Budget 2020

## Budget Open House



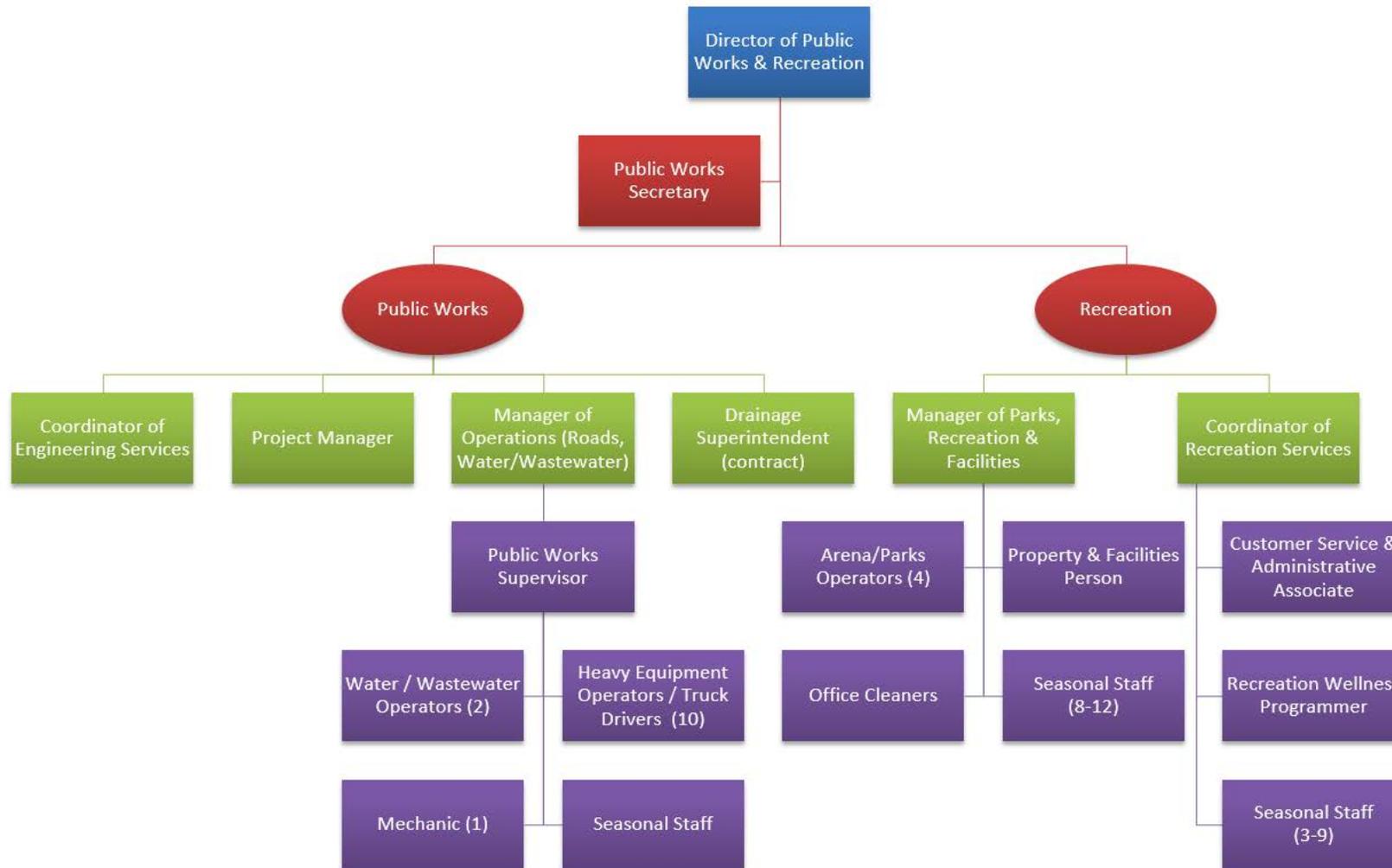
# Township of West Lincoln- Budget 2020

## Budget Open House



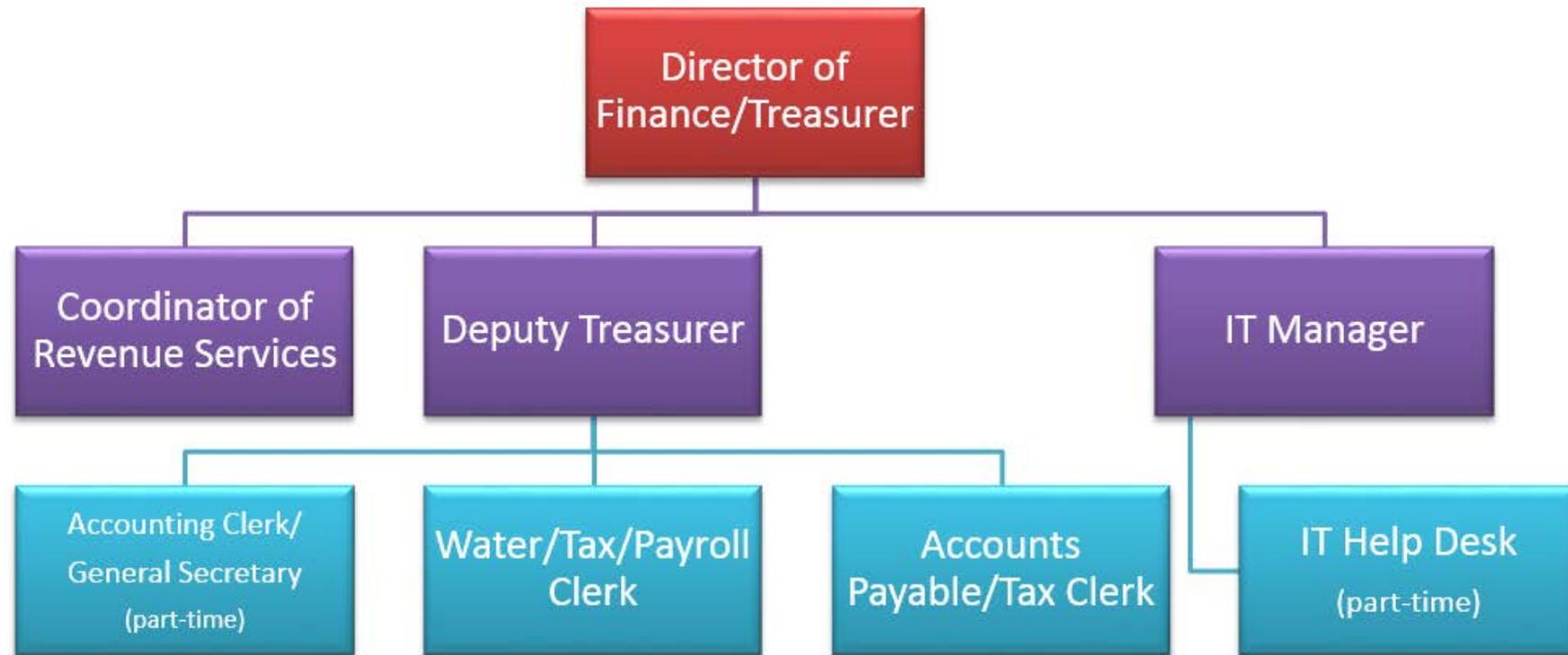
# Township of West Lincoln- Budget 2020

## Budget Open House

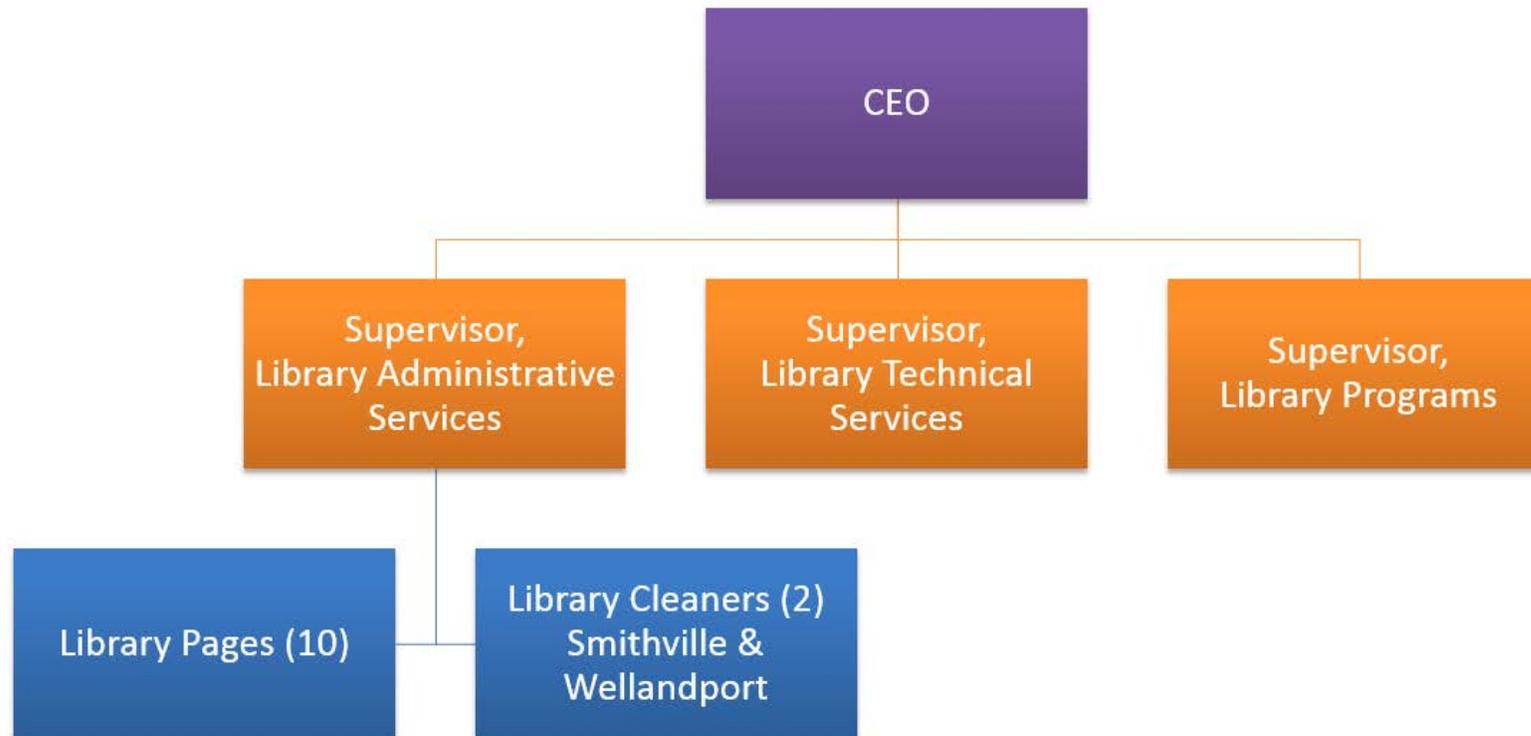


# Township of West Lincoln- Budget 2020

## Budget Open House



# Township of West Lincoln- Budget 2020 Budget Open House



# Township of West Lincoln- Budget 2020

## Budget Open House

2019 Property Taxes Comparator		
Municipality	Total Tax Bill	Local Taxes
<b>West Lincoln</b>	<b>\$4,066</b>	<b>\$1,258</b>
Grimsby	\$4,203	\$1,417
Lincoln	\$4,390	\$1,589
Pelham	\$4,669	\$1,858
Wainfleet	\$5,069	\$2,218

# Township of West Lincoln- Budget 2020

## Budget Open House

Municipality	Lower Tier Taxes	Households	Taxes per Household
<b>West Lincoln</b>	<b>\$ 6,831,766</b>	<b>5,254</b>	<b>\$1,300</b>
Lincoln	\$ 14,461,053	9,222	\$1,568
Wainfleet	\$ 5,188,810	3,209	\$1,617
Pelham	\$ 12,085,710	6,977	\$1,732
Grimsby	\$ 16,009,347	10,613	\$1,508

# Township of West Lincoln- Budget 2020

## Budget Open House

<b>2019 Affordability Indicators</b>		
	<b>Property Taxes as a % of Household Income</b>	<b>Water/Sewer and Taxes as a % of Household Income</b>
<b>West Lincoln</b>	3.50%	4.50%
<b>Niagara Average</b>	3.80%	4.90%
	West Lincoln is the lowest in this category	West Lincoln is 3rd lowest in this category

# Township of West Lincoln- Budget 2020

## Budget Open House

Municipality	Lower Tier Taxes	Households	Km of Roads	Households per Km of Road
<b>West Lincoln</b>	<b>\$ 6,831,766</b>	<b>5,254</b>	<b>813</b>	<b>6.50</b>
Lincoln	\$ 14,461,053	9,222	586	15.70
Wainfleet	\$ 5,188,810	3,209	518	6.20
Pelham	\$ 12,085,710	6,977	514	13.60
Grimsby	\$ 16,009,347	10,613	343	30.90

# Township of West Lincoln- Budget 2020

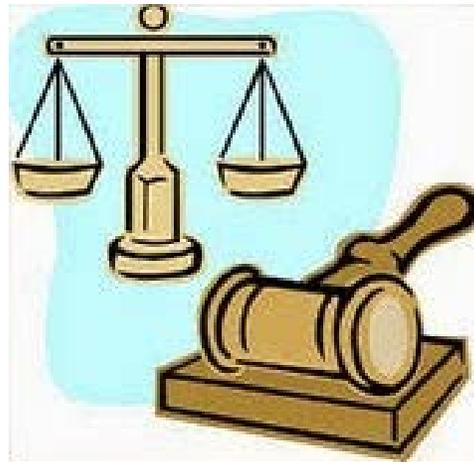
## Budget Open House

Municipality	Lower Tier Taxes	Households	Number of Bridges & Culverts	Households per Bridge & Culvert
<b>West Lincoln</b>	<b>\$ 6,831,766</b>	<b>5,254</b>	<b>90</b>	<b>58.40</b>
Lincoln	\$ 14,461,053	9,222	248	37.20
Wainfleet	\$ 5,188,810	3,209	17	188.80
Pelham	\$ 12,085,710	6,977	25	279.10
Grimsby	\$ 16,009,347	10,613	19	558.60

# Township of West Lincoln- Budget 2020 Budget Open House

## GENERAL GOVERNMENT

- Government
- Mayor
- Councillors
- Election Management
- Clerks & Treasury



# Township of West Lincoln- Budget 2020 Budget Open House

## PROTECTION SERVICES

- Fire
- Fire - Emergency Management
- Protective Inspection/Control
- Bylaw Enforcement
- Animal Control
- Parking
- Building Permit & Inspection
- Building Inspections
- Septic Inspections



# Township of West Lincoln- Budget 2020

## Budget Open House

### TRANSPORTATION SERVICES

- Roads - Paved/UnPaved
- Bridges and Culverts
- Traffic Ops & Roadside
- Sidewalks
- Crossing Guards
- Winter Control
- Street Lighting



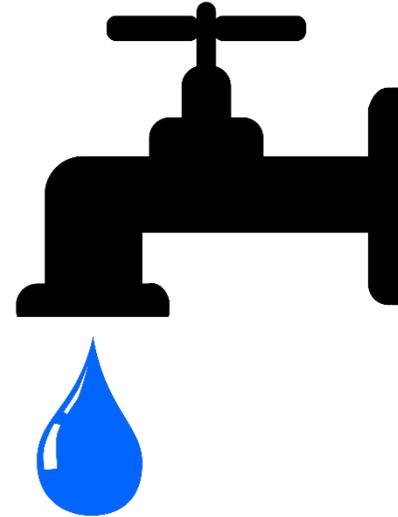
# Township of West Lincoln- Budget 2020 Budget Open House

## **ENVIRONMENTAL SERVICES**

- Wastewater Collection/Conveyance
- Wastewater Treatment/Disposal
- Urban/Rural Storm Sewer System
- Water Utility Network
- Bulk Water

## **HEALTH SERVICES**

- Cemetery



# Township of West Lincoln- Budget 2020 Budget Open House

## RECREATION AND CULTURE

- Parks
- Recreation Programs
- Special Events
- Recreation Facilities
- Libraries



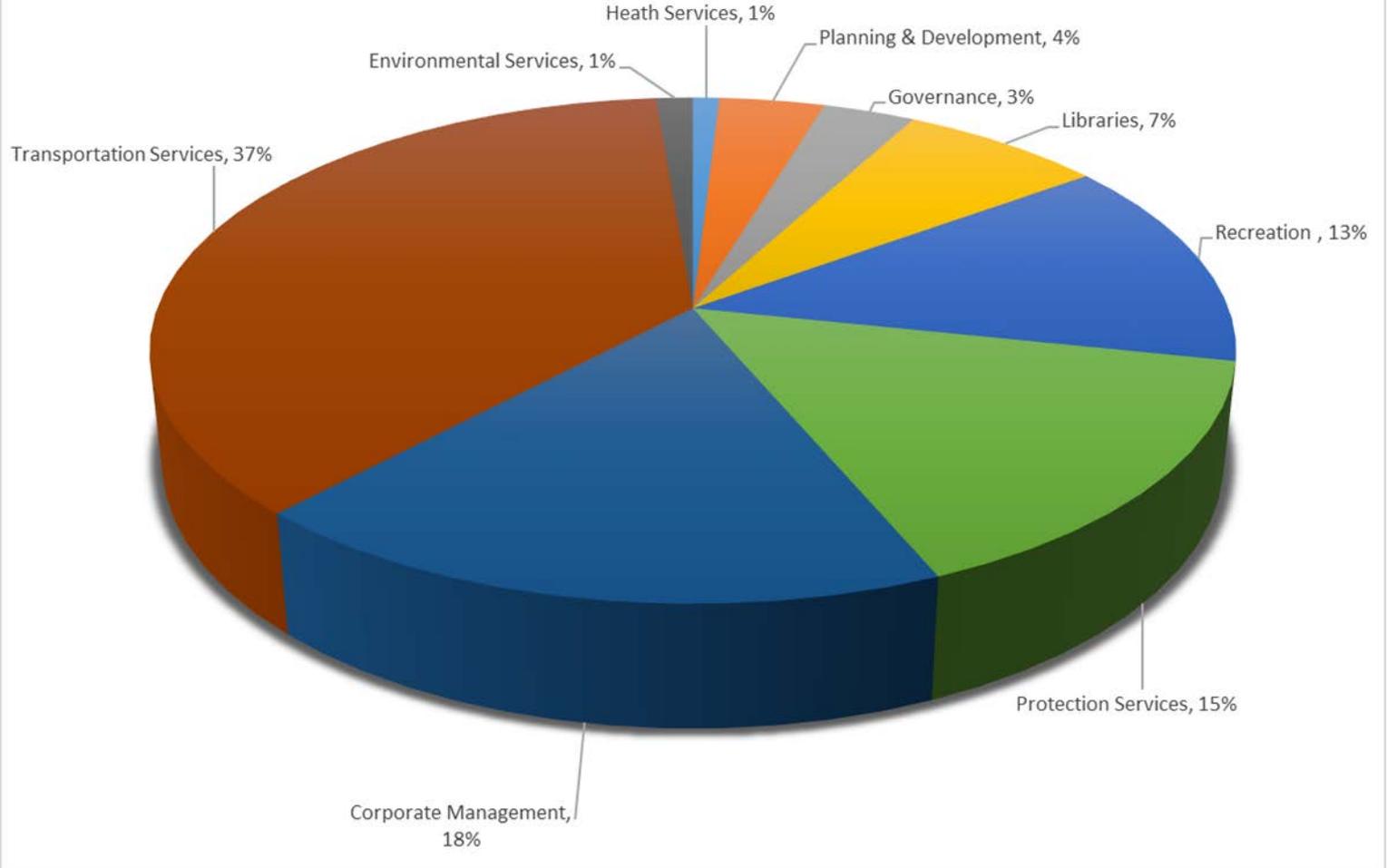
# Township of West Lincoln- Budget 2020 Budget Open House

## PLANNING & DEVELOPMENT

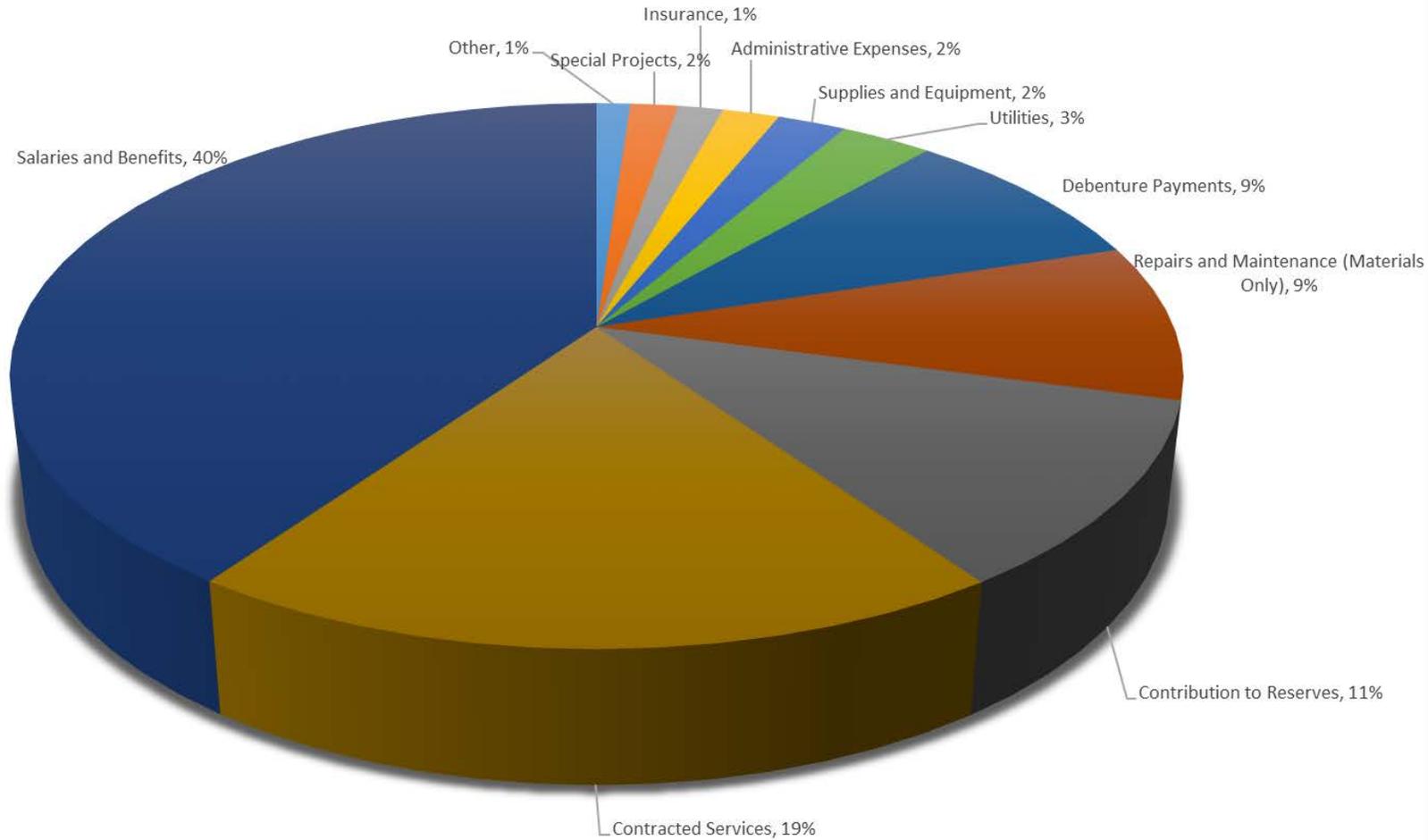
- Planning
- Heritage Committee
- Drainage
- Climate Change



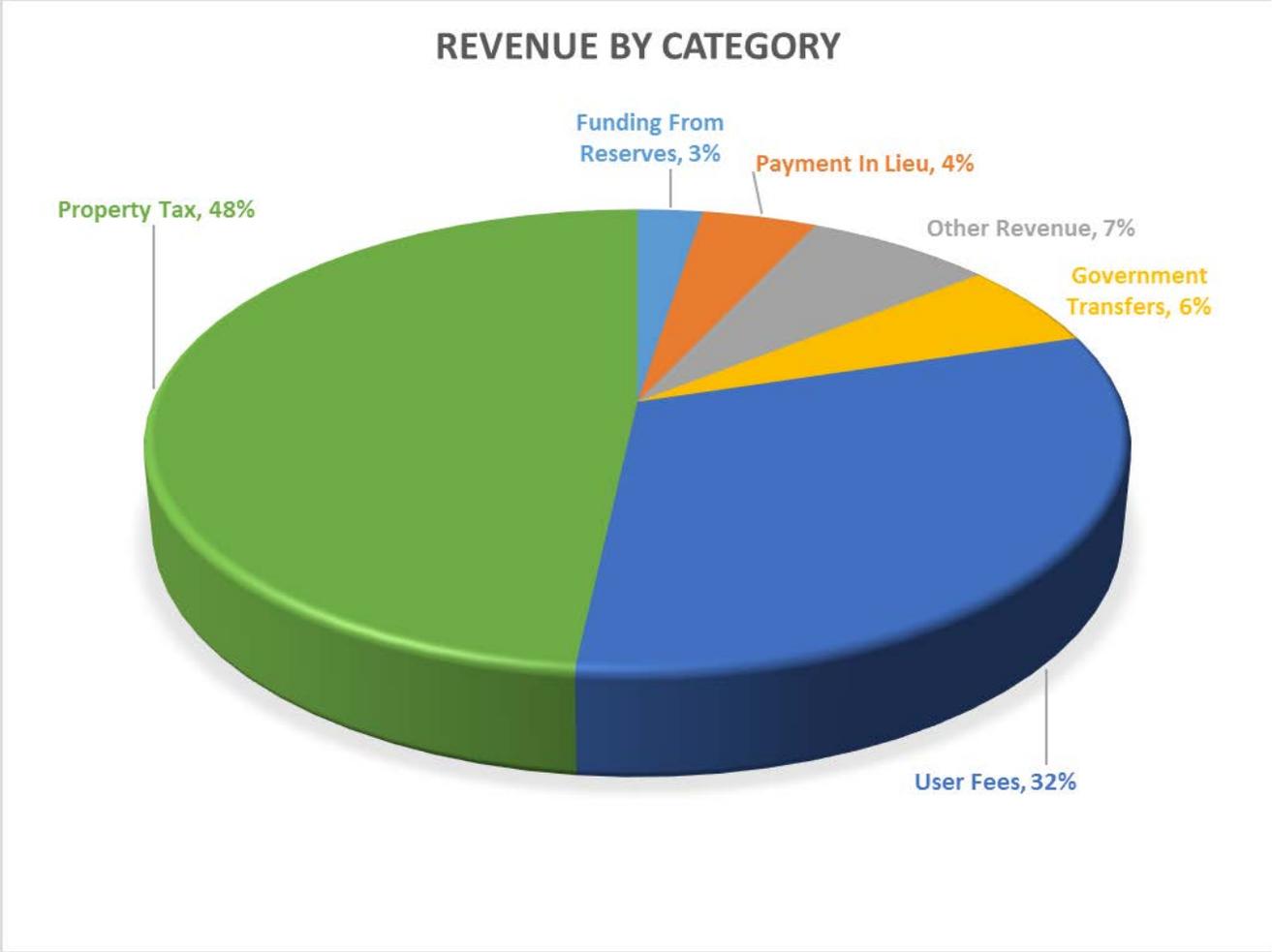
### EXPENDITURE BY FUNCTIONAL AREA



## EXPENDITURE BY CATEGORY



### REVENUE BY CATEGORY



## TOWNSHIP OF WEST LINCOLN

## Budget Comparison

	2020 Budget	2019 Budget	Variance (\$)	Variance (%)
<b>General</b>				
General	(\$9,153,500.00)	(\$8,338,170.00)	(\$815,330.00)	9.78%
<b>Total General</b>	<b>-9,153,500.00</b>	<b>-8,338,170.00</b>	<b>-815,330.00</b>	<b>9.78%</b>
<b>General Government</b>				
Governance	289,800.00	287,500.00	2,300.00	0.80%
Corporate Management	1,643,000.00	1,577,400.00	65,600.00	4.16%
<b>Total General Government</b>	<b>1,932,800.00</b>	<b>1,864,900.00</b>	<b>67,900.00</b>	<b>3.64%</b>
<b>Protection Services</b>				
Fire	1,281,600.00	1,175,000.00	106,600.00	9.07%
Building Permit & Inspection Services	96,900.00	97,100.00	-200.00	(0.21%)
Provincial Offences Act	-17,900.00	-17,500.00	-400.00	2.29%
Animal Control	21,200.00	20,800.00	400.00	1.92%
<b>Total Protection Services</b>	<b>1,381,800.00</b>	<b>1,275,400.00</b>	<b>106,400.00</b>	<b>8.34%</b>
<b>Transportation Services</b>				
Roads Paved & Unpaved	2,142,100.00	1,995,550.00	146,550.00	7.34%
Traffic Operations & Roadside Maintenance	243,400.00	254,500.00	-11,100.00	(4.36%)
Winter Control	684,600.00	631,400.00	53,200.00	8.43%
Crossing Guards	68,400.00	67,000.00	1,400.00	2.09%
Streetlights	25,300.00	45,400.00	-20,100.00	(44.27%)
Bridges & Culverts	220,600.00	217,500.00	3,100.00	1.43%
<b>Total Transportation Services</b>	<b>3,384,400.00</b>	<b>3,211,350.00</b>	<b>173,050.00</b>	<b>5.39%</b>
<b>Environmental Services</b>				
Wastewater				0.00%
Storm Sewer	115,500.00	114,000.00	1,500.00	1.32%
Water				0.00%
<b>Total Environmental Services</b>	<b>115,500.00</b>	<b>114,000.00</b>	<b>1,500.00</b>	<b>1.32%</b>
<b>Heath Services</b>				
Cemeteries	83,200.00	74,100.00	9,100.00	12.28%
<b>Total Heath Services</b>	<b>83,200.00</b>	<b>74,100.00</b>	<b>9,100.00</b>	<b>12.28%</b>
<b>Recreation &amp; Cultural Services</b>				
Parks	386,700.00	357,900.00	28,800.00	8.05%
Recreation Programs	363,000.00	306,270.00	56,730.00	18.52%
Recreational Facilities	454,900.00	406,500.00	48,400.00	11.91%
Libraries	640,900.00	509,650.00	131,250.00	25.75%
<b>Total Recreation &amp; Cultural Services</b>	<b>1,845,500.00</b>	<b>1,580,320.00</b>	<b>265,180.00</b>	<b>16.78%</b>
<b>Planning &amp; Development</b>				
Planning & Heritage	353,700.00	177,700.00	176,000.00	99.04%
Drainage	41,600.00	40,400.00	1,200.00	2.97%
Climate Change	15,000.00		15,000.00	0.00%
<b>Total Planning &amp; Development</b>	<b>410,300.00</b>	<b>218,100.00</b>	<b>192,200.00</b>	<b>88.12%</b>

# Township of West Lincoln- Budget 2020

## Budget Open House

<b>2020 BASE BUDGET</b>				
	2020	2019	\$ Change	% Change
General Levy Requirement	\$ 7,515,200	\$ 6,937,670	\$ 577,530	<b>8.32%</b>
Less: Assessment Growth	\$ 128,300		\$ 128,300	
Net Levy Impact after Growth	\$ 7,386,900	\$ 6,937,670	\$ 449,230	<b>6.48%</b>
<b>Township Taxes for Average Residential Property</b>	<b>\$ 1,332</b>	<b>\$ 1,258</b>	<b>\$ 74</b>	<b>5.88%</b>
Average Assessment for a Single Detached Home	\$ 382,397	\$ 363,877		
<b>2020 BASE BUDGET SERVICE LEVEL CHANGES ADDED</b>				
	2020	2019	\$ Change	% Change
General Levy Requirement	\$ 7,754,200	\$ 6,937,670	\$ 816,530	<b>11.77%</b>
Less: Assessment Growth	\$ 128,300	\$ -	\$ 128,300	
Net Levy Requirement	\$ 7,625,900	\$ 6,937,670	\$ 688,230	<b>9.92%</b>
<b>Township Taxes for Average Residential Property</b>	<b>\$ 1,374</b>	<b>\$ 1,258</b>	<b>\$ 116</b>	<b>9.22%</b>
Average Assessment for a Single Detached Home	\$ 363,877	\$ 345,042		

2020 BASE BUDGET					
	2020 Total Taxes	2019 Total Taxes	\$ Change	% Change	
<b>Assessed Value</b>	\$ 382,397.00	\$ 363,877.00	\$ 18,520.00	5.09%	
Municipal	\$ 1,332.00	\$ 1,258.00	\$ 74.00	5.88%	
Street Lights	\$ 33.00	\$ 39.00	-\$ 6.00	-15.38%	
Sidewalks	\$ 46.00	\$ 47.00	-\$ 1.00	-2.13%	
<b>Total Township</b>	\$ 1,411.00	\$ 1,344.00	\$ 67.00	4.99%	
			\$ -		
Region*	\$ 2,354.00	\$ 2,222.00	\$ 132.00	5.94%	
Education**	\$ 585.00	\$ 586.00	-\$ 1.00	-0.17%	
			\$ -		
<b>TOTAL</b>	\$ 4,350.00	\$ 4,152.00	\$ 198.00	4.77%	
* assume 5.92% increase to Niagara Region portion of taxes					
**based on actual rate for 2020 of 0.153%					

2020 BASE BUDGET SERVICE LEVEL CHANGES ADDED					
	2020 Total Taxes	2019 Total Taxes	\$ Change	% Change	
<b>Assessed Value</b>	\$ 382,397.00	\$ 363,877.00	\$ 18,520.00	5.09%	
Municipal	\$ 1,374.00	\$ 1,258.00	\$ 116.00	9.22%	
Street Lights	\$ 33.00	\$ 39.00	-\$ 6.00	-15.38%	
Sidewalks	\$ 46.00	\$ 47.00	-\$ 1.00	-2.13%	
<b>Total Township</b>	\$ 1,453.00	\$ 1,344.00	\$ 109.00	8.11%	
			\$ -		
Region*	\$ 2,354.00	\$ 2,222.00	\$ 132.00	5.94%	
Education**	\$ 585.00	\$ 586.00	-\$ 1.00	-0.17%	
			\$ -		
<b>TOTAL</b>	\$ 4,392.00	\$ 4,152.00	\$ 240.00	5.78%	
* assume 5.92% increase to Niagara Region portion of taxes					
**based on actual rate for 2020 of 0.153%					

# Township of West Lincoln- Budget 2020

## Budget Open House

- The Township has a special area levy for the Urban Area of Smithville
- This additional levy represents the cost of providing street light and sidewalk services within the Urban Area of Smithville
- In 2020, the total levy is budgeted at \$188,400 ( \$199,200 in 2019)
- Results in an additional \$79 taxes paid in the Urban Area for an average residential home, which represents an decrease of \$7 over 2019

## Operating Budget Analysis

Special Projects funded through Operating Fund	▶ \$158,000
Proposed Debenture Payments for Capital Projects	▶ \$145,800
Road Settlement Reserve no longer used for Operating Costs	▶ \$120,000
2019 Service Level Changes	▶ \$78,800
Utilities	▶ \$53,200
Compensation	▶ 170,000
Inflationary Pressures	▶ \$45,000
Part-time Staffing Costs	▶ \$40,700
Increase to Reserve Transfers	▶ \$27,000
Increase on Interest on Investments	▶ (\$200,000)
Decrease to transfer to Capital Reserve	▶ (\$38,000)
Decrease in Streetlight Costs	▶ (\$20,100)

# Township of West Lincoln- Budget 2019

## Budget Open House

Impact of Proposed Water & Wastewater Rates				
Based on an average consumption of 45 cubic meters per quarter, or 180 cubic meters annually				
		Quarterly Charge		
		Current	July 2020	
Water Consumptive		\$ 60	\$	63
Sewer Consumptive		\$ 78	\$	82
Water Base		\$ 38	\$	40
Sewer Base		\$ 87	\$	91
<b>Total</b>		<b>\$ 263</b>	<b>\$</b>	<b>276</b>

## Service Level Change Requests – NOT included in base budget

### 1. Supervisor of Facilities, Parks and Arena

This is a request for a new full-time position. The annual impact to the operating budget has been estimated at \$103,000.

### 2. Establishment of a CIP (Community Improvement Plan) Reserve

The establishment of dedicated funds available for CIP incentives would require an increase of \$100,000 to the operating budget.

### 3. GIS and Asset Management Coordinator

This is a request for a new full-time position. There would be no impact to the 2020 operating budget as the additional cost of \$90,000 would be offset by the use of provincial Modernization funds. There would be an impact in 2021, 2022 and 2023 as the position would be funded from the operating budget using a phased-in approach.

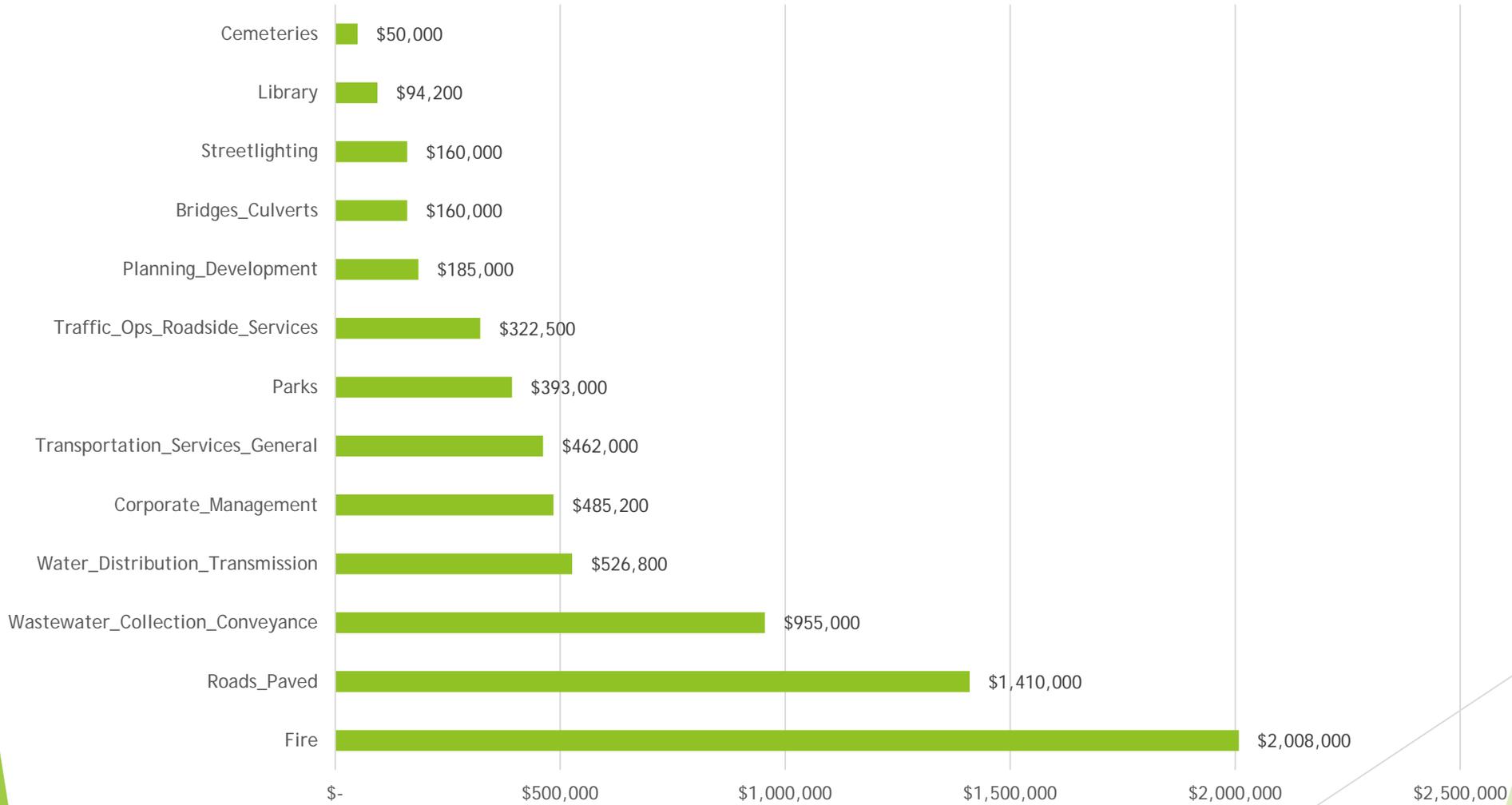
### 4. Part-time Administrative Position for Fire Department

This is a request for a 0.6 FTE (full-time equivalent position). The annual impact to the operating budget would be \$36,000.

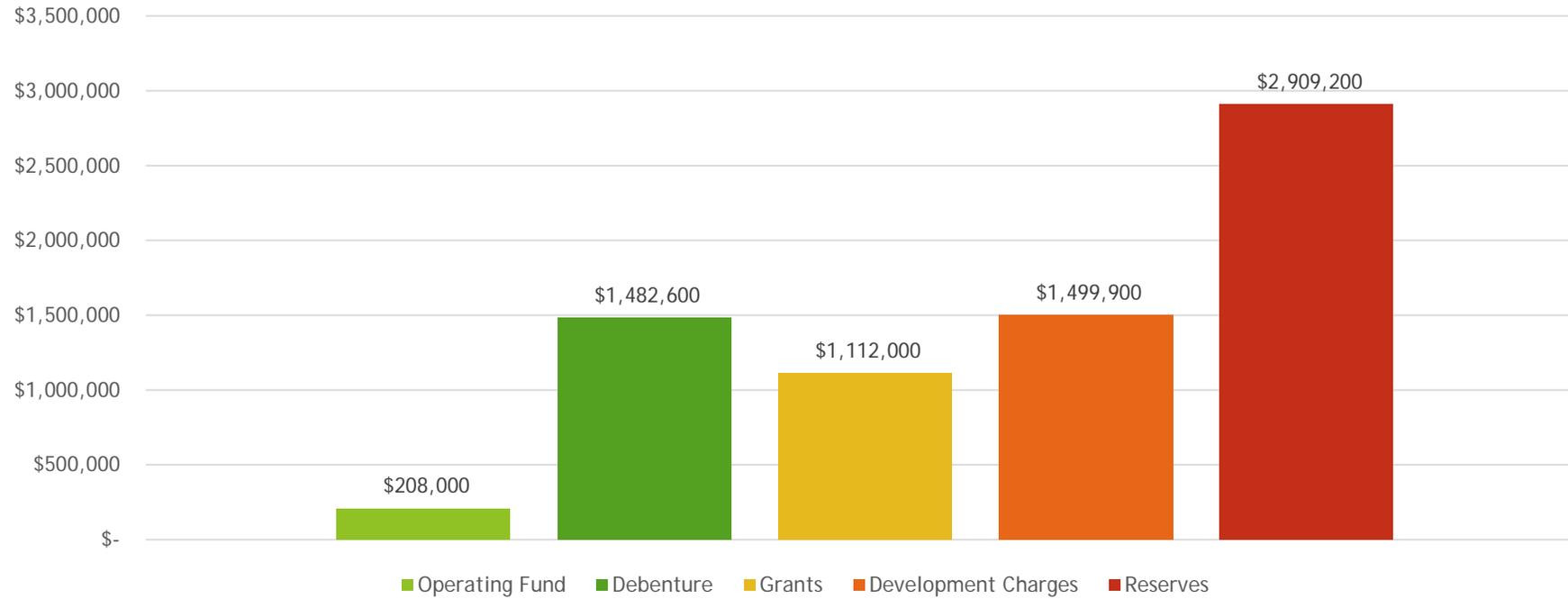
## 2020 Budget - Impact on Reserves

RESERVE	2020 Net Impact
ROADS EQUIPMENT	-\$ 179,000
BUILDING DEPT	-\$ 196,500
FIRE EQUIPMENT	\$ 289,000
WATER	-\$ 153,800
SANITARY SEWER	-\$ 240,000
CAPITAL	-\$ 171,500
BRIDGES	-\$ 27,000
FACILITIES	-\$ 25,600
WIND TURBINE COMMUNITY FUND	-\$ 243,000
CONTINGENCY	-\$ 129,100
WINTER CONTROL	\$ 63,100
ELECTION	\$ 36,000
LIBRARY	-\$ 26,200
TECHNOLOGY	-\$ 11,200
WORKING FUNDS	-\$ 45,000
ARENA	\$ 1,400
CEMETERY	-\$ 35,000
SIDEWALK	\$ 9,000
<b>TOTAL</b>	<b>-\$ 1,084,400</b>
CONTRIBUTIONS TO RESERVES	\$ 1,814,000
TRANSFERS OUT OF RESERVES	\$ 2,898,400

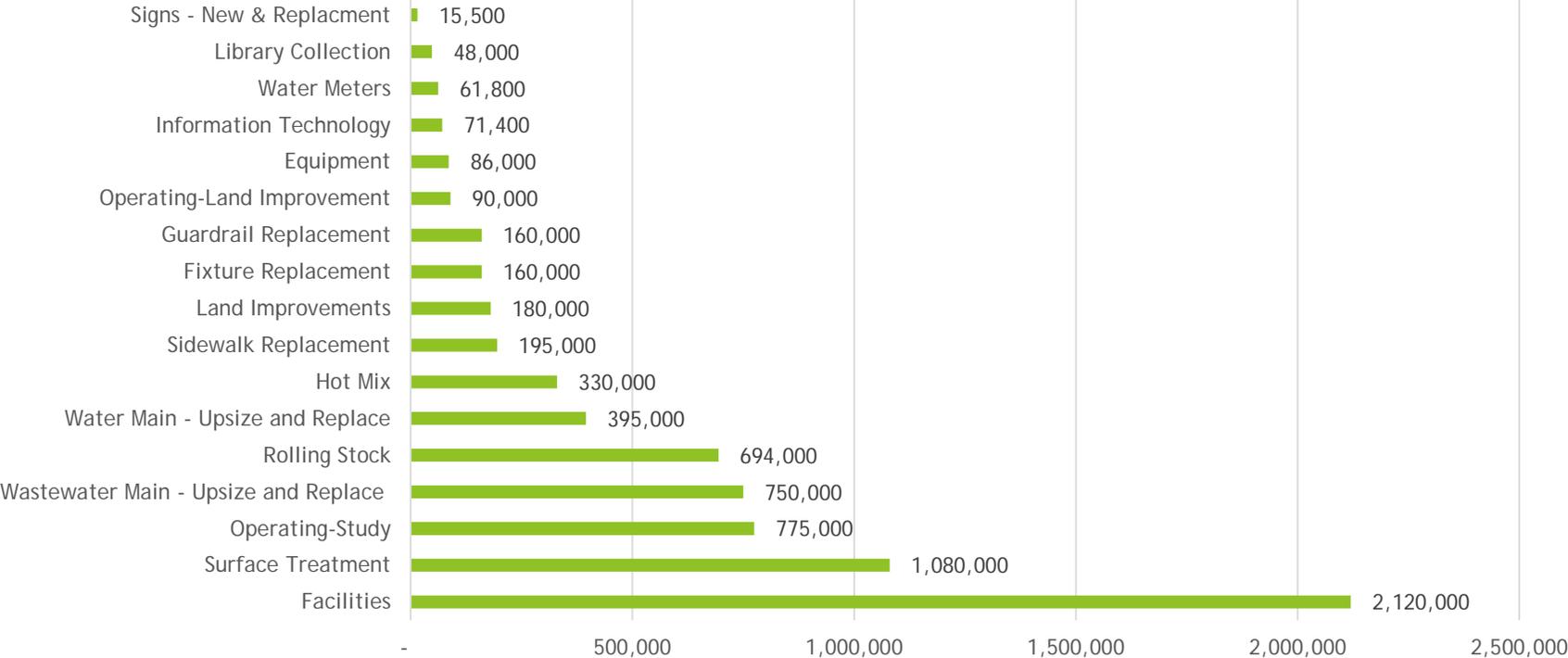
## CAPITAL BY FUNCTIONAL AREA



## 2020 Capital and Special Projects Funding



### Capital by Asset Type



# Corporate Service 2020 Capital and Special Projects

Service Area	_02500_Corporate_Mangement				
Project Year	2020				
<b>Sum of Amount</b>	<b>Column Labels</b>				
<b>Row Labels</b>	<b>Expenditure</b>	<b>Capital Reserve</b>	<b>Facilities Reserve</b>	<b>IT Reserve</b>	<b>Grand Total</b>
<b>Equipment</b>	<b>4,000</b>	<b>(4,000)</b>			<b>-</b>
Miscellaneous equipment	4,000	(4,000)			-
<b>Information Technology</b>	<b>66,200</b>	<b>(40,000)</b>		<b>(26,200)</b>	<b>-</b>
Miscellaneous Network Hardware	26,200			(26,200)	-
Replacement Computers	40,000	(40,000)			-
<b>Land Improvements</b>	<b>90,000</b>		<b>(90,000)</b>		<b>-</b>
2020 - Town hall - Replace front & rear sidewalks	90,000		(90,000)		-
<b>Grand Total</b>	<b>160,200</b>	<b>(44,000)</b>	<b>(90,000)</b>	<b>(26,200)</b>	<b>-</b>

Service Area	_02500_Corporate_Mangement			
Project Year	2020			
<b>Sum of Amount</b>	<b>Column Labels</b>			
<b>Row Labels</b>	<b>Expenditure</b>	<b>Capital Reserve</b>	<b>Provincial Grant</b>	<b>rand Total</b>
<b>Operating-Study</b>	<b>325,000</b>	<b>(50,000)</b>	<b>(275,000)</b>	<b>-</b>
2020 - Business Continuity / Disaster Recovery Study	40,000		(40,000)	-
2020 - Budgeting Software	50,000		(50,000)	-
2020 - Township Intranet Site	35,000		(35,000)	-
2020 - Information Technology Review	100,000		(100,000)	-
2020 - Pay Equity/Market Equity-Non-Union Compensation Review	50,000		(50,000)	-
2020 - Community Benefits Charge Study and Implementation	50,000	(50,000)		-
<b>Grand Total</b>	<b>325,000</b>	<b>(50,000)</b>	<b>(275,000)</b>	<b>-</b>

## Fire 2020 Capital and Special Projects

Service Area	_04100_Fire					
Project Year	2020					
<b>Sum of Amount</b>	<b>Column Labels</b>					
<b>Row Labels</b>	<b>Expenditure</b>	<b>Debenture</b>	<b>Development Charges</b>	<b>Fire Reserve</b>	<b>Community Fund</b>	<b>Grand Total</b>
<b>Equipment</b>	18,000			(18,000)		-
Bunker Gear	18,000			(18,000)		-
<b>Facilities</b>	1,900,000	(942,600)	(714,400)		(243,000)	-
2020 - Caistor Fire Hall - Replacement	1,900,000	(942,600)	(714,400)		(243,000)	-
<b>Rolling Stock</b>	90,000			(90,000)		-
2020 - Chief's vehicle	40,000			(40,000)		-
2020 - Deputy Chief's vehicle	40,000			(40,000)		-
2020 - - Decontamination / Rehab Trailer	10,000			(10,000)		-
<b>Grand Total</b>	<b>2,008,000</b>	<b>(942,600)</b>	<b>(714,400)</b>	<b>(108,000)</b>	<b>(243,000)</b>	<b>-</b>

# Transportation Services General 2020 Capital and Special Projects

Service Area	_06000_Transportation_Services_General		
Project Year	2020		
<b>Sum of Amount</b>	<b>Column Labels</b>		
<b>Row Labels</b>	<b>Expenditure</b>	<b>Development</b>	<b>Equipment</b>
<b>Grand Total</b>	<b>Expenditure</b>	<b>Development</b>	<b>Equipment</b>
<b>Equipment</b>	6,000	(6,000)	-
Miscellaneous road equipment	6,000	(6,000)	-
<b>Rolling Stock</b>	456,000	(38,000)	(418,000)
2020 - One Ton - To replace 2007 Ford	60,000	(60,000)	-
2020 - Pickup Truck 15 - To replace 2011 Chevrolet	38,000	(38,000)	-
2020 - Tandem - To replace 2007 International	310,000	(310,000)	-
2020 - Pickup Truck - addition to Fleet	38,000	(38,000)	-
2020 - Tandem Trailer - New	10,000	(10,000)	-
<b>Grand Total</b>	<b>462,000</b>	<b>(38,000)</b>	<b>(424,000)</b>

# Roads Paved 2020 Capital and Special Projects

Service Area	_06110_Roads_Paved									
Project Year	2020									
<b>Sum of Amount</b>	<b>Column Labels</b>									
<b>Row Labels</b>	<b>Expenditure</b>	<b>Capital Reserve</b>	<b>Debenture</b>	<b>Development Charges</b>	<b>Gas Tax</b>	<b>OCIF</b>				
<b>Hot Mix</b>	<b>330,000</b>	<b>(27,000)</b>	<b>(270,000)</b>	<b>(33,000)</b>						
2020 - Brock St: Reconstruction - Design - From: RR 20 To: North End	30,000	(27,000)		(3,000)						
2020 - Wade Street N: Reconstruction - From: HWY 20 To: South Limit	300,000		(270,000)	(30,000)						
<b>Surface Treatment</b>	<b>1,080,000</b>		<b>(270,000)</b>	<b>(108,000)</b>	<b>(429,300)</b>	<b>(272,700)</b>				
2020 - Concession 2 Rd: RAP & SST - From: Caistor-Gainsborough Townline Rd To: Church Rd	480,000			(48,000)	(159,300)	(272,700)				
2020 - Concession 7 Rd: RAP & SST - From: South Grimsby Rd 10 To: South Grimsby Rd 12	300,000			(30,000)	(270,000)					
2020 - Sixteen Road: RAP & SST - From: Hodgkins Rd To: Silverdale Rd	300,000		(270,000)	(30,000)						
<b>Grand Total</b>	<b>1,410,000</b>	<b>(27,000)</b>	<b>(540,000)</b>	<b>(141,000)</b>	<b>(429,300)</b>	<b>(272,700)</b>				

# Bridges and Culverts 2020 Capital and Special Projects

Service Area	_06130_Bridges_Culverts		
Project Year	2020		
<b>Sum of Amount</b>	<b>Column Labels</b>		
<b>Row Labels</b>	<b>Expenditure</b>	<b>Bridge Reserve</b>	<b>Grand Total</b>
<b>Guardrail Replacement</b>	<b>160,000</b>	<b>(160,000)</b>	<b>-</b>
Guard Rail Replacement - various bridges	160,000	(160,000)	-
<b>Grand Total</b>	<b>160,000</b>	<b>(160,000)</b>	<b>-</b>

# Traffic Operations/Roadside Services 2020 Capital and Special Projects

Service Area	_06140_Traffic_Ops_Roadside_Services					
Project Year	2020					
<b>Sum of Amount</b>	<b>Column Labels</b>					
<b>Row Labels</b>	<b>Expenditure</b>	<b>Capital Reserve</b>	<b>Development Charges</b>	<b>Equipment Reserve</b>		
Rolling Stock	62,000			(62,000)		
2020 - Brush Chipper - To replace 2008 Brush Chipper	62,000			(62,000)		
Signs - Street & Traffic	15,500	(15,500)				
Signs - New & Replacment	15,500	(15,500)				
Sidewalk Replacement	195,000	(174,000)	(21,000)			
2020 - John St - From: Caistor Center, York Rd To: Caistorville Rd - 205m	75,000	(75,000)				
2020 - Wade Rd N - From: West St To: Margaret St - 115m	50,000	(50,000)				
2020 - HWY 20 - West Street - North Side - From: South Grimsby Rd 5 To: Wade - 460m	70,000	(49,000)	(21,000)			
<b>Grand Total</b>	<b>272,500</b>	<b>(189,500)</b>	<b>(21,000)</b>	<b>(62,000)</b>		

Service Area	_06140_Traffic_Ops_Roadside_Services		
Project Year	2020		
<b>Sum of Amount</b>	<b>Column Labels</b>		
<b>Row Labels</b>	<b>Expenditure</b>	<b>Operating Fund</b>	
Operating-Land Improvement	50,000	(50,000)	
Ash tree replacement - Blvd trees on various roads	50,000	(50,000)	
<b>Grand Total</b>	<b>50,000</b>	<b>(50,000)</b>	

# Wastewater 2020 Capital and Special Projects

Service Area	_08110_Wastewater_Collection_Conveyance			
Project Year	2020			
<b>Sum of Amount</b>	<b>Column Labels</b>			
<b>Row Labels</b>	<b>Expenditure</b>		<b>Development Cf Sewer Reserve</b>	
<b>Equipment</b>	<b>5,000</b>		<b>(5,000)</b>	
Miscellaneous Wastewater Equipment	5,000		(5,000)	
<b>Main - Upsize and Replace - Constuction</b>	<b>750,000</b>	<b>(375,000)</b>	<b>(375,000)</b>	
2020 - Wade Road N - From: HWY 20 West St To: South Limit	600,000	(300,000)	(300,000)	
2020 - West Street - From: South Grimsby Rd 5 To: Wade Street N	150,000	(75,000)	(75,000)	
<b>Grand Total</b>	<b>755,000</b>	<b>(375,000)</b>	<b>(380,000)</b>	

Service Area	_08110_Wastewater_Collection_Conveyance			
Project Year	2020			
<b>Sum of Amount</b>	<b>Column Labels</b>			
<b>Row Labels</b>	<b>Expenditure</b>		<b>Sewer Reserve</b>	<b>Provincial Grant</b>
<b>Operating-Study</b>	<b>200,000</b>	<b>(100,000)</b>	<b>(100,000)</b>	
2020 - Condition Assessments for Sewers	200,000	(100,000)	(100,000)	
<b>Grand Total</b>	<b>200,000</b>	<b>(100,000)</b>	<b>(100,000)</b>	

# Water 2020 Capital and Special Projects

Service Area	_08320_Water_Distribution_Transmission		
Project Year	2020		
<b>Sum of Amount</b>	<b>Column Labels</b>		
<b>Row Labels</b>	<b>Expenditure</b>	<b>Development Charges</b>	<b>Water Reser</b>
<b>Equipment</b>	<b>5,000</b>		<b>(5,000)</b>
Miscellaneous Water Equipment	5,000		(5,000)
<b>Water Meters</b>	<b>61,800</b>		<b>(61,800)</b>
Replacement Program	30,000		(30,000)
New Installation	31,800		(31,800)
<b>Main - Replace - Design</b>	<b>35,000</b>		<b>(35,000)</b>
2020 - Brock St - From: RR 20 To: North End	35,000		(35,000)
<b>Main - Replace - Construction</b>	<b>200,000</b>	<b>(100,000)</b>	<b>(100,000)</b>
2020 - West Street - From: South Grimsby Rd 5 To: Wade Rd	200,000	(100,000)	(100,000)
<b>Main - Upsize and Replace - Constuction</b>	<b>160,000</b>		<b>(160,000)</b>
2020 - Griffin St. N - From: RR20 and RR14 Intersection To:	160,000		(160,000)
<b>Grand Total</b>	<b>461,800</b>	<b>(100,000)</b>	<b>(361,800)</b>

Service Area	_08320_Water_Distribution_Transmission		
Project Year	2020		
<b>Sum of Amount</b>	<b>Column Labels</b>		
<b>Row Labels</b>	<b>Expenditure</b>	<b>Water Reserve</b>	
<b>Operating-Study</b>	<b>65,000</b>	<b>(65,000)</b>	
Water Rate Study and Financial Plan	65,000	(65,000)	
<b>Grand Total</b>	<b>65,000</b>	<b>(65,000)</b>	

## Cemetery 2020 Capital and Special Projects

Service Area	_10400_Cemeteries	
Project Year	2020	
<b>Sum of Amount</b>	<b>Column Labels</b>	
<b>Row Labels</b>	<b>Expenditure</b>	<b>Cemetery Reserve</b>
<input type="checkbox"/> <b>Land Improvements</b>	<b>10,000</b>	<b>(10,000)</b>
Park Benches	10,000	(10,000)
<b>Grand Total</b>	<b>10,000</b>	<b>(10,000)</b>

Service Area	_10400_Cemeteries	
Project Year	2020	
<b>Sum of Amount</b>	<b>Column Labels</b>	
<b>Row Labels</b>	<b>Expenditure</b>	<b>Cemetery Reserve</b>
<input type="checkbox"/> <b>Operating-Land Improvement</b>	<b>40,000</b>	<b>(40,000)</b>
2020 - Caistor Baptist Cemetery - Church Demolition	40,000	(40,000)
<b>Grand Total</b>	<b>40,000</b>	<b>(40,000)</b>

# Parks 2020 Capital and Special Projects

Service Area	_16100_Parks					
Project Year	2020					
<b>Sum of Amount</b>	<b>Column Labels</b>					
<b>Row Labels</b>	<b>Expenditure</b>	<b>Development Charges</b>	<b>Equipment Reserve</b>	<b>In Lieu of Parkland</b>	<b>Grant Regional</b>	<b>Grand Total</b>
<b>Equipment</b>	<b>7,000</b>		<b>(7,000)</b>			<b>-</b>
Miscellaneous recreation equipment	7,000		(7,000)			-
<b>Facilities</b>	<b>220,000</b>	<b>(33,900)</b>		<b>(156,100)</b>	<b>(30,000)</b>	<b>-</b>
2020 - Leisureplex - New pavillion	120,000	(33,900)		(86,100)		-
2020 - Bandshell at West Lincoln Community Center	100,000			(70,000)	(30,000)	-
<b>Land Improvements</b>	<b>80,000</b>	<b>(22,600)</b>		<b>(57,400)</b>		<b>-</b>
2020 - Caistorville Library - Playground Equipment	80,000	(22,600)		(57,400)		-
<b>Rolling Stock</b>	<b>86,000</b>		<b>(36,000)</b>	<b>(50,000)</b>		<b>-</b>
2020 - Pickup Truck - addition to Fleet	36,000		(36,000)			-
2020 - Ball Diamond Tractor (addition to Fleet)	50,000			(50,000)		-
<b>Grand Total</b>	<b>393,000</b>	<b>(56,500)</b>	<b>(43,000)</b>	<b>(263,500)</b>	<b>(30,000)</b>	<b>-</b>

## Streetlights 2020 Capital and Special Projects

Service Area	_06500_Street_Lighting			
Project Year	2020			
<b>Sum of Amount</b>				
<b>Row Labels</b>	<b>Column Labels</b>			
	<b>Expenditure</b>	<b>Contingency Reserve</b>	<b>Grant-Other</b>	
<input type="checkbox"/> Fixture Replacement	160,000	(155,000)	(5,000)	
2020 - LED Conversion - New Assumed Subdivisions	160,000	(155,000)	(5,000)	
<b>Grand Total</b>	<b>160,000</b>	<b>(155,000)</b>	<b>(5,000)</b>	

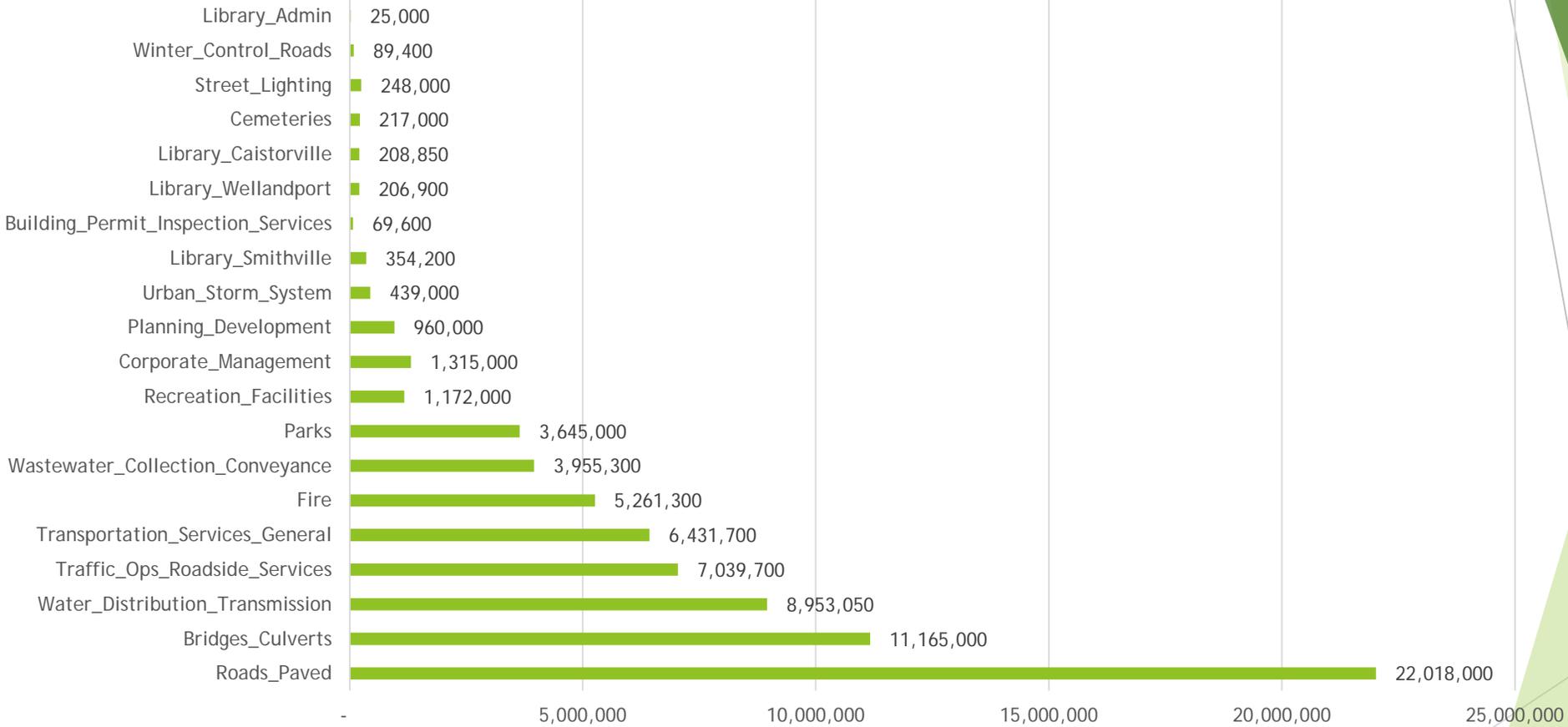
## Library 2020 Capital and Special Projects

Project Year	2020			
Sum of Amount	Column Labels			
Row Labels	Expenditure	Development Charges	Facilities Reserve	Library Reserve
<b>_16402_Library_Smithville</b>	<b>37,100</b>	<b>(12,000)</b>		<b>(25,100)</b>
<b>Equipment</b>	<b>13,000</b>			<b>(13,000)</b>
2020 - Self Checkout Machine	11,500			(11,500)
2020 - - Safe	1,500			(1,500)
<b>Information Technology</b>	<b>4,100</b>			<b>(4,100)</b>
Replacement Computers	4,100			(4,100)
<b>Collection</b>	<b>20,000</b>	<b>(12,000)</b>		<b>(8,000)</b>
Addition to printed collection	15,000	(12,000)		(3,000)
Addition to audio visual collection	5,000			(5,000)
<b>_16403_Library_Caistorville</b>	<b>41,600</b>	<b>(6,800)</b>	<b>(5,000)</b>	<b>(29,800)</b>
<b>Equipment</b>	<b>26,500</b>		<b>(5,000)</b>	<b>(21,500)</b>
2020 - Caistor Library - Cameras	5,000		(5,000)	
2020 - - Safe	1,500			(1,500)
2020 - - Furniture	20,000			(20,000)
<b>Information Technology</b>	<b>1,100</b>			<b>(1,100)</b>
Replacement Computers	1,100			(1,100)
<b>Collection</b>	<b>14,000</b>	<b>(6,800)</b>		<b>(7,200)</b>
Addition to printed collection	8,000	(6,800)		(1,200)
Addition to audio visual collection	6,000			(6,000)
<b>_16404_Library_Wellandport</b>	<b>15,500</b>	<b>(8,200)</b>		<b>(7,300)</b>
<b>Equipment</b>	<b>1,500</b>			<b>(1,500)</b>
2020 - - Safe	1,500			(1,500)
<b>Collection</b>	<b>14,000</b>	<b>(8,200)</b>		<b>(5,800)</b>
Addition to printed collection	10,000	(8,200)		(1,800)
Addition to audio visual collection	4,000			(4,000)
<b>Grand Total</b>	<b>94,200</b>	<b>(27,000)</b>	<b>(5,000)</b>	<b>(62,200)</b>

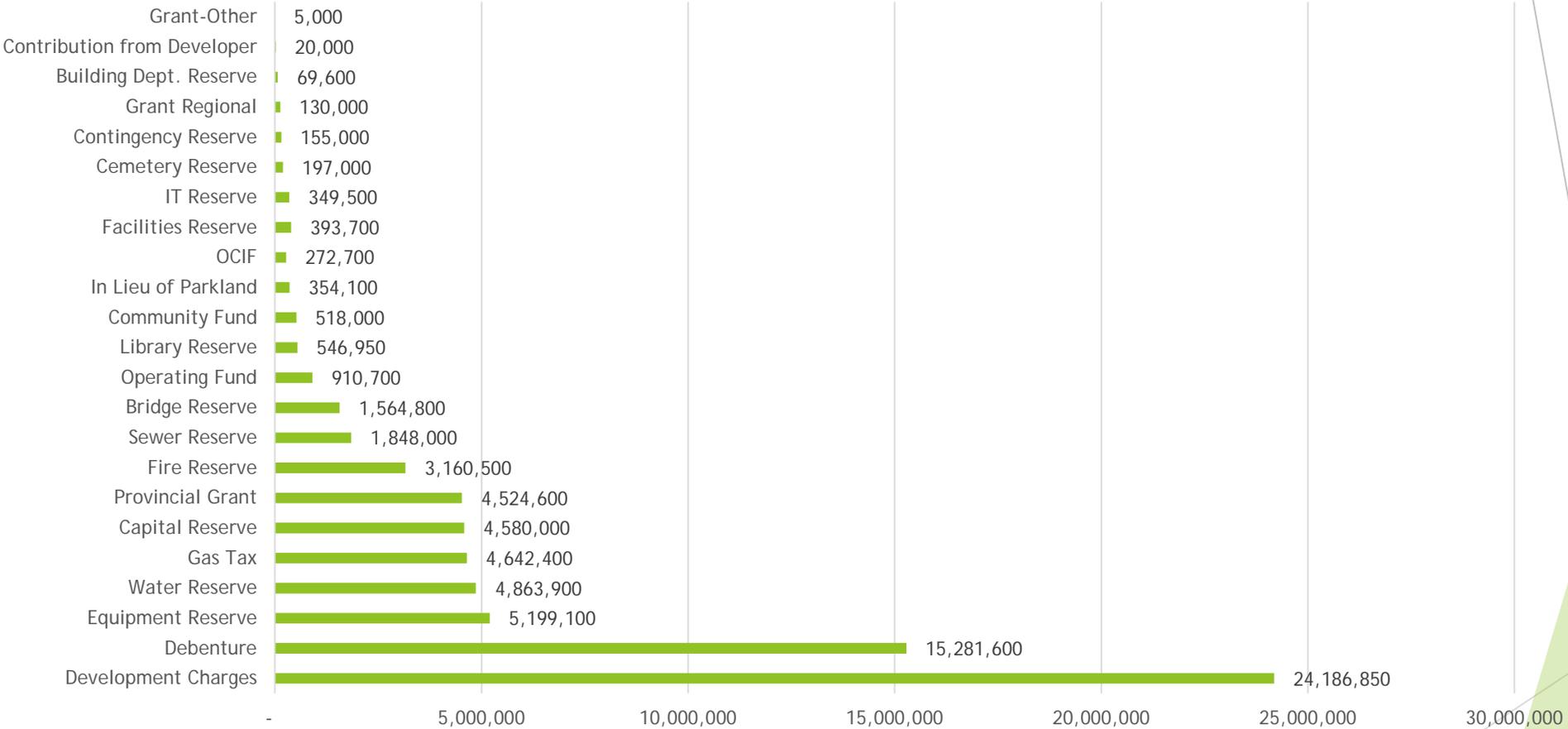
# Planning 2020 Capital and Special Projects

Sum of Amount	Column Labels		
Row Labels	Expenditure	Development Charges	Operating Fund
<b>Operating-Study</b>	<b>185,000</b>	<b>(27,000)</b>	<b>(158,000)</b>
2020 - Economic Development Master Plan - Industrial Park	60,000	(27,000)	(33,000)
2020 - Fulton Hamlet and Rural Employment Zone - Boundary Adjustment	125,000		(125,000)
<b>Grand Total</b>	<b>185,000</b>	<b>(27,000)</b>	<b>(158,000)</b>

### Ten Year Capital Plan - Expenditure



# Ten Year Capital Plan- Financing





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