

DATE: November 17, 2025

REPORT NO: T-19-2025

SUBJECT: **2026 Proposed Operating and Capital Budget**

CONTACT: Katelyn Repovs, CPA, CA, Director, Corporate Services/CFO

OVERVIEW:

- The Proposed 2026 Operating Budget supports \$26 million in operating expenditures, funded through property tax, user fees, grants and reserve transfers.
- The Proposed 2026 Capital Budget includes 52 Capital & Special Projects that are aligned to the Corporate Strategic Plan, at a total value of \$4.5 million, with the largest investment being in Transportation Infrastructure totaling \$1.9 million.
- The Proposed 2026 Budget is supported by a proposed base tax levy of \$10,790,000 and a hospital levy of \$206,000. **The total proposed levy, after estimated 1.15% assessment growth, represents a 3.98% increase over 2025.**
- The estimated annual increase in the West Lincoln portion of the tax bill, for an average residential home in the non-urban area, is \$69.21.
- The urban service area levy is proposed at \$193,410, an increase of \$6,820 over 2025. For an average residential home in the urban area of Smithville, this represents an estimated annual increase of \$2.63 from 2025.
- Every \$102,551 of additional expenditures or savings added to this proposed budget equates to a 1% base tax levy adjustment, which translates to a \$17 adjustment in taxes to the average residential home.
- This is the Township's first budget prepared under the direction of the Strong Mayor Powers framework, in accordance with Part VI.1 of the Municipal Act, 2001.
- The next budget meeting, to consider and vote on Council's budget amendment submissions, will take place at the All-Committees meeting scheduled for January 12, 2026, with an additional date set for January 13, 2026, if required.

ALIGNMENT TO STRATEGIC PLAN:

The 2026 Proposed Operating and Capital Budget supports the following Strategic Plan Themes:

- Build a safe, connected, caring and active community
- Champion strategic and responsible growth
- Enrich our strong agricultural legacy
- Advance organizational capacity and effectiveness

BACKGROUND:

Per Section 290 of the Municipal Act, a local municipality must prepare and adopt a balanced budget every year. The budget results in the determination of the overall tax levy requirement necessary to provide required services to the residents and businesses of West Lincoln. This tax levy requirement is used to determine tax rates and ultimately the amount of property taxes collected from property owners. Property owners in West Lincoln receive a tax bill from the Township that includes taxes levied by the Township, Niagara Region and Province of Ontario (for Education). In addition, the annual budget is designed to reflect Council's priorities and be consistent with the Corporate Strategic Plan.

Strong Mayor Legislation

The 2026 budget is the Township's first budget prepared under the Province's Strong Mayor Powers legislation, in accordance with Section 284.16 of the Municipal Act, and Section 7 of O. Reg 530/22. On May 1, 2025, Mayor Ganann issued a Strong Mayor Directive (SMD 2025-03) that directed the 2026 budget process to Township Administration, to prepare a 2026 Budget for consideration. Further information on the applicable changes to the budget process was shared via Reports T-11-2025 and T-15-2025. Council adopted the 2026 Budget Schedule through Report T-15-2025, and is also included in the 2026 Proposed Budget Presentation, attached as **Schedule I**.

Following presentation of the 2026 Proposed Budget at the November 17, 2025 meeting, the Council Amendment Period will begin. Members of Council will be provided with a Budget Amendment Form, to document each of their proposed budget amendments. Administration will be available to answer questions of Council during this period. The 30 business day period will conclude on December 31, 2025, which represents the deadline to submit budget amendments.

The next budget meeting, to consider and vote on Council's budget amendment submissions, will take place at the All Committee meeting scheduled for Monday, January 12, 2026, with an additional date set for Tuesday, January 13, 2026, if required. The

budget amendment submissions will be reviewed individually and Council may pass resolutions to include the amendment as part of the budget, with a majority vote.

If amendments are passed by Council on January 12/13, 2026 and the Mayor waives the right to veto those amendments, or if there are no amendments, the process stops after January 12/13, 2026 and the Budget will be deemed adopted. There will be no resolution to pass the budget.

If amendments are passed by Council on January 12/13, 2026 that the Mayor wants to veto, the process will be as follows:

- Mayor Veto Period is between January 13/14, 2026 – January 27/28, 2026 (10 business days)
- Post-Mayor Veto/Council Override period is between January 27/28, 2026 – February 17/18, 2026 (15 business days)

Further information will be shared on the subsequent process for the Mayor Veto period and Post-Mayor Veto/Council Override Periods, as needed.

The purpose of this report is to give Council an opportunity to review the proposed 2026 budget prior to the Budget Amendment Period. The 2026 budget includes approximately \$26 million of operating expenditures and approximately \$4.5 million in Capital and Special Projects. These expenditure items are mainly funded through user fees, grants, reserve transfers, and the tax levy.

Every \$102,551 increase or decrease in the tax-funded budget equates to a 1% general tax levy adjustment, which translates to an approximate \$17 adjustment in taxes paid on an average residential home assessed at \$390,400. The increase in the amount needed from the tax base does not directly relate to an increase in taxes on a residential home, but rather it is the increase in the overall tax levy required year over year.

This information is provided to assist Council in understanding the estimated effects of the draft budget as presented and alternatively how adjustments to the amount needed from the tax levy impacts the average residence. The average value of \$390,400 is based on MPAC (Municipal Property Assessment Corporation) data and is reflective of 2016 market values. At the time of writing this report, there has been no announcement from the Province as to when a new assessment date may be introduced.

To foster public engagement in the budget process, a Budget Engagement Survey was launched in June 2025 to gather community input, with the detailed findings reported through Report T-14-2025.

CURRENT SITUATION:

OPERATING BUDGET

The operating budget provides funding for the Township's day-to-day costs of delivering

services. In addition, the operating levy provides funding for Capital and Special Projects through reserve transfers and debt repayment. The 2026 proposed base budget requires a tax levy of \$10,790,000, which represents a 4.07% (or \$534,880) levy increase over 2025, after factoring in estimated assessment growth of 1.15%.

Assessment growth represents new assessment that is brought on the tax roll from new builds, improvements or additions. Assessment growth results in a portion of the tax levy increase not impacting the actual taxes paid by property owners. For the 2026 budget, assessment growth is valued at \$117,534 (1.15%), which is a result of estimated 2026 increases in the industrial and residential assessment bases compared to 2025. This means that of the \$534,880 increase in the required tax levy, the first \$117,534 of that increase does not increase the taxes paid by property owners.

In past years, Administration has known the exact assessment growth for the upcoming year, as the budget was historically presented after the Assessment Roll had been released. In preparing the 2026 Budget, Administration has used the most recent assessment information available from MPAC as of October 28, 2025. The Assessment Roll for the 2026 Tax Year will be delivered by MPAC to the Township by December 9, 2025.

The 2026 Proposed Budget Presentation, attached as **Schedule I**, outlines the major pressures contributing to the 2026 levy increase, along with the significant mitigating factors that reduce the impact of the pressures.

Further information regarding the 2026 Operating Budget can be found in **Schedule A**, which provides a summary of net expenditures broken down by each department for the current and previous budget years. **Schedule B** provides a more detailed breakdown of expenses and revenues, organized by department, comparing the current and previous budget years.

In the 2026 Budget, the Corporate Management functions (which include Office of the CAO, Legal & Legislative Services, Corporate Services, and the Townhall Administration Facility) have been restructured from a previously consolidated presentation, into individual sub functions. In the 2025 Budget, all Corporate Management revenues and expenditures were reflected under one sub function. This change enhances accountability and transparency by allowing a clearer view of specific operational areas, resource allocation, and performance outcomes. Separating out these functions enables more precise financial reporting, improved oversight, and better alignment of resources with strategic priorities.

Tax Stabilization under Strong Mayor Directive (SMD 2025-09)

On November 12, 2025, Mayor Ganann issued a Strong Mayor Directive (SMD 2025-09) that directed Administration to establish further tax stabilization measures within the 2026 budget. Through this, the 2026 budget includes an increase in the funding from reserves regarding the prior year surplus to \$250,000, an increase of \$100,000 from 2025. This resulted in a decrease to the required levy by 0.98%.

The base budget amount of \$150,000 represented a portion of the 2024 surplus brought into

income for the 2026 budget, as approved through Report T-17-2025. The additional amount of \$100,000 represents a portion of the anticipated 2025 surplus, to be used towards the 2026 budget. Administration is anticipating a 2025 surplus of approximately \$450,000, as discussed in Report T-18-2025. Once the audit of the 2025 financial statements is completed, Administration will bring a report outlining the finalized 2025 surplus, the items contributing to the 2025 surplus and further recommendations. Administration will also research tax stabilization measures further and report back to Council next year.

INVESTMENT IN STAFF REQUESTS

The 2026 Proposed Budget Presentation, attached as **Schedule I**, outlines the requested 2026 staffing investments and the financial impact of each. Further information regarding the requests can be found in **Schedule H**. It should be noted that the Supervisor, Regulatory Compliance position is funded through Water and Wastewater rates, so there is no levy impact. Further, the Municipal Election Assistant role is funded through a transfer from the Election Reserve. In addition, the Special Events Coordinator budget impact is offset by an increase in Recreation User Fees revenue.

HOSPITAL LEVY

As part of the 2021 Budget, a new hospital levy was introduced and approved, with yearly levy increases up to 2024. This hospital levy is part of the financing plan related to the required local contribution of the \$200 million build of the West Lincoln Memorial Hospital. The West Lincoln contribution, made in June 2025, was \$4,524,850, funded by reserves and debenture funding. The annual hospital levy ensures that funds are available to pay back the debenture repayment amounts each year.

For the 2026 budget, the required levy is \$206,000, which is a \$900 decrease from 2025, and translates to a \$0.55 decrease for an average residential home.

WATER AND WASTEWATER BUDGET

The Township's Water and Wastewater expenditures are funded 100% through user fees, as the system is intended to be fully cost recovered from its users. The expenditure budget for these two service areas in 2026 is \$2,822,000 for Water and \$2,971,660 for Wastewater for a total of \$5,793,660 being funded through Water and Wastewater fees. The expenditures include net transfers totalling \$159,970 to the Water and Wastewater reserves to ensure adequate funding for infrastructure repairs and replacements. The Niagara Region is responsible for the treatment and supply of water and the treatment of wastewater flows for the Township. Region charges total \$3,330,500 or 57.5% of the costs in the Township's water and wastewater budgets.

Administration has proposed fee increases for the 2026 year aligned with the 2025 Water and Wastewater Rate Study and Financial Plan presented and approved by Council through Report I-23-2025 on October 20, 2025. At the time of writing this report, the Region's 2026 draft Water and Wastewater budgets have not yet been released. The

Township's budget is based on the forecast in the Water and Wastewater Rate Study, with reasonable assumptions based on the Region's forecast. Once the Region budget is received, it will be compared to the estimate to ensure that no significant change is required. For future budget years, the Township will continue monitoring actual expenditures and trends, against those projected in the 2025 Water and Wastewater Rate Study and Financial Plan, and will make adjustments as needed.

The Water and Wastewater Rate Study is based on a recommended rate increase effective January 1 of each year. This is a change from the past practice of implementing rate increases July 1 of each year. By adjusting rate changes to match the start of the Township's fiscal year, there is improved budgetary alignment, projections and financial planning enabled.

The water consumptive rate would increase to \$1.99 from \$1.81 (per cubic meter) and the fixed quarterly rate for a ¾" service would increase to \$55.96 from \$50.87. The Bulk Water per cubic meter rate change will be \$2.71 from \$2.46. The wastewater consumptive rate would increase to \$2.28 from \$2.09 (per cubic meter) and the fixed quarterly rate for a ¾" service would increase to \$127.81 from \$117.26. The combined water and wastewater bill is estimated to increase in annual costs for the average household with 161 m³ consumption is forecasted to be \$122.13 for 2026, which is approximately \$10 per month or \$0.33 per day, for a 5/8" or 3/4" meter size.

It is important to remember, last year, the Niagara Region approved a 2025 water budget increase of 7.06% and a 2025 wastewater budget increase of 15.01%, over 2024. The Township made concerted effort to keep last year's water and wastewater increases below these approved Region increases. However, not aligning Township rate increases with increased costing pressures from external sources can result in the system not operating on a full cost recovery basis, and may put the Township at risk of not having adequate funds to complete necessary system investments to ensure safe drinking water.

The increases reflect alignment with the Niagara Region's wholesale rate adjustments for wastewater and water, based on the projected increases within the Niagara Region's 2023 Water and Wastewater Rate Study and Financial Plan. Further, the 2026 rate increases address inflationary costing pressures, provincial regulatory changes, staffing investments, and 10 Year Capital Plan investment requirements. Adjustments also account for updated corporate service program support cost allocations to more accurately reflect service delivery costs. As the water and wastewater systems are fully rate-funded, it is important that these program support costs are allocated to rate-funded areas in manner consistent with the guidelines set out by the Province and best practices.

URBAN SERVICE AREA LEVY

The 2026 Proposed Budget includes an Urban Service Area levy of \$193,410, an increase of \$6,820 over 2025. The Urban Service Area levy is a special levy collected in the Urban Service Area of Smithville and funds the operating and maintenance costs of streetlights and sidewalks (including sidewalk snow removal) within this designated area. The average

homeowner will pay \$74.41 in 2026, an increase of \$2.63 from 2025. Of note, the 2025 Urban Service Area levy remained unchanged from 2024's levy value. The 2026 levy requirement is to ensure that levels of service can be adequately maintained.

As an item of information for Council, under the direction of the Corporate Strategic Plan, a deliverable requested of Administration was to review the impact of collapsing the Urban Service Area levy into the Township's general base levy. Administration has made these calculations using the 2026 Proposed Levy figures and an average residential assessment of \$390,400, see below.

	Separate Urban Service Area Levy		Elimination of Urban Service Area Levy		\$ Change	% Change
Property in Urban Area						
General Levy	\$	1,837.97	\$	1,870.25	\$ 32.28	1.76%
Urban Service Area Levy	\$	74.41	\$	-	-\$ 74.41	-100.00%
Total	\$	1,912.38	\$	1,870.25	-\$ 42.13	-2.20%
Property in Non-Urban Area						
General Levy	\$	1,837.97	\$	1,870.25	\$ 32.28	1.76%
Total	\$	1,837.97	\$	1,870.25	\$ 32.28	1.76%

The impact to an average residential urban property would be a reduction in taxes of \$42.13 in 2026, which would equate to an approximate overall revised tax increase of 1.61% over 2025. On the other hand, the impact to an average residential non-urban property would be an increase in taxes of \$32.28 in 2026, which would equate to an approximate overall revised tax increase of 5.74% over 2025.

CAPITAL & SPECIAL PROJECT BUDGET

The 2026 proposed projects total \$4,510,700. **Schedule C** to this report provides a summary of each 2026 project, along with its funding source. The funding sources are broken down into the following categories: Levy-Funded Reserves, Rate-Funded Reserves (such as Building, Water and Wastewater), Grants and Development Charges. Projects with a Levy-Funded Reserve funding component are funded through reserve contributions which are a component of the operating budget and can have an impact on the required tax levy. **Schedule D** provides a detailed description of each 2026 project.

Further, the 2026 Proposed Budget Presentation, attached as **Schedule I**, shows the 2026 projects allocated into one of four categories: Rehabilitation/Renewal, Compliance, Growth, or Service Improvement. Based on project values, 85% of projects fall in the Rehabilitation/Renewal category, 2% in Compliance, 6% in Growth and 7% in Service Improvement. This categorization provides further information to Council to support decision-making.

The Ten Year Capital Plan supports a total investment of \$158,635,650 over the years 2026

to 2035. Further details regarding these projects listed by department can be found in **Schedule F** and the funding sources can be found in **Schedule E**.

The Township's 2026 Ten Year Capital Plan projects that are financed through levy-funded reserves require a 3.40% levy increase in 2026, which equates to an increase of \$349,150 in reserve contributions over 2025. A total of \$2,194,950 in levy-supported reserve contributions, to support the Township's Capital and Special Projects, are included in the 2026 budget. **Schedule G** provides a full listing of recommended reserve transfers.

It is important to note that reserve contributions made in the 2026 budget year not only support projects scheduled for 2026, but also help fund capital projects planned for the Township's future. Building up adequate funds in a reserve takes time, to ensure that both short and long-term capital needs of the Township can be supported in a fiscally responsible manner. If Council would like to defer a reserve-funded capital project by one year, this typically has no impact on the recommended reserve contribution in the current year budget. This is because project deferral does not change the total amount needed to be accumulated in the reserve; instead, it simply shifts the timing of when the funds will be drawn from the reserve. Therefore, the recommended contributions typically remain consistent to address the financial health and readiness of the reserve, in both the short and long-term.

Administration considers many factors when recommending reserve contributions through the budget process, in accordance with the Township's Reserve and Reserve Fund Policy. These include the intended reserve purpose, the target balance, the minimum annual contribution amount, the forecasted year-end balances, inflationary and other economic environmental pressures, the impact on the tax levy and affordability for taxpayers.

FINANCIAL IMPLICATIONS:

As noted above, Administration is proposing a 2026 general tax levy of \$10,790,000, a 2026 hospital tax levy of \$206,000, and a 2026 urban service area levy of \$193,140. These proposed levy requirements represent the revenue that the Township needs to collect from taxpayers in order to fund services and infrastructure needs, such as road maintenance, emergency services, parks, and libraries.

From a taxpayer perspective, the estimated impact to the total local portion of the tax bill, based on an average assessment of \$390,400, is shown in the chart below.

The Township portion of the tax bill will see a monthly increase of \$5.77 on the average single detached home in the rural area and a monthly increase of \$5.99 on the average single detached home in the urban area of Smithville.

	2025 Total Taxes	2026 Total Taxes (Proposed)	\$ Change	% Change
Assessment	\$ 390,400	\$ 390,400	\$ -	0.00%
Municipal	\$ 1,733.78	\$ 1,803.54	\$ 69.76	4.02%
Hospital	\$ 34.98	\$ 34.43	\$ (0.55)	-1.57%
Total Township	\$ 1,768.76	\$ 1,837.97	\$ 69.21	3.91%
Urban Service Area	\$ 71.78	\$ 74.41	\$ 2.63	3.66%
Total Township, with Urban Service Area	\$ 1,840.54	\$ 1,912.38	\$ 71.84	3.90%

INTER-DEPARTMENTAL COMMENTS:

Department Heads worked with their staff to send in initial budget plans, which are then reviewed and discussed with the Director, Corporate Services/CFO and CAO, resulting in the final draft document as presented to Council. The Library Board approves the budget submitted for the Library.

CONCLUSION:

The 2026 Proposed Operating and Capital Budget presented to Council is a collaboration between all Township departments. It is the first budget prepared under the Province's Strong Mayor Powers legislation. Overall, the budgets are balanced, without service reductions. This has been a challenging budget as Administration continues the attempt to balance the pressure of rising costs and the need to address the infrastructure funding gap, while managing the taxpayer affordability impact of levy increases to the property tax bill.

SCHEDULES:

- **Schedule A** 2026 Proposed Operating Budget Summary
- **Schedule B** 2026 Proposed Operating Budget by Department
- **Schedule C** 2026 Proposed Capital and Special Projects - Summary
- **Schedule D** 2026 Proposed Capital and Special Projects - Detail
- **Schedule E** 2026 Proposed Ten Year Capital Plan - by Funding Source
- **Schedule F** 2026 Proposed Ten Year Capital Plan - by Department
- **Schedule G** 2026 Reserve Transfers
- **Schedule H** 2026 Budget Staffing Requests
- **Schedule I** 2026 Proposed Budget Presentation

Prepared & Submitted by:

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Approved by:

Truper McBride
CAO

TOWNSHIP OF WEST LINCOLN
2026 OPERATING BUDGET SUMMARY

	2025 Budget	2026 Budget	Variance (\$)	Variance (%)
General				
General	(12,365,850)	(13,026,420)	(660,570)	5%
Equipment	-	-	-	0%
Total General	(12,365,850)	(13,026,420)	(660,570)	5%
General Government				
Governance & Elections	406,750	440,230	33,480	8%
Office of the CAO	453,690	431,760	(21,930)	-5%
Legal & Legislative Services	627,540	597,210	(30,330)	-5%
Corporate Services	1,231,250	1,171,740	(59,510)	-5%
Townhall Administration Facility	126,590	120,470	(6,120)	-5%
Total General Government	2,845,820	2,761,410	(84,410)	-3%
Protection Services				
Fire	1,736,400	1,934,800	198,400	11%
Building Permit & Inspection Services	-	-	-	0%
By-Law Enforcement	91,490	85,710	(5,780)	
Provincial Offences Act	(6,330)	(3,770)	2,560	-40%
Animal Control	22,540	24,700	2,160	10%
Total Protection Services	1,844,100	2,041,440	197,340	11%
Transportation Services				
Roads Paved & Unpaved	2,724,890	2,782,280	57,390	2%
Bridges & Culverts	301,000	361,100	60,100	20%
Traffic Operations & Roadside Maintenance	199,430	181,600	(17,830)	-9%
Winter Control	774,540	837,200	62,660	8%
Crossing Guards	120,500	124,250	3,750	3%
Streetlights	28,410	29,410	1,000	4%
Total Transportation Services	4,148,770	4,315,840	167,070	4%
Environmental Services				
Wastewater	-	-	-	0%
Storm Sewer	119,710	122,060	2,350	2%
Water	-	-	-	0%
Total Environmental Services	119,710	122,060	2,350	2%
Heath Services				
Cemeteries	129,500	129,040	(460)	0%
Total Heath Services	129,500	129,040	(460)	0%
Recreation & Cultural Services				
Parks	724,500	742,360	17,860	2%
Recreation Programs	592,000	722,180	130,180	22%
Recreational Facilities	702,000	705,590	3,590	1%
Libraries	952,830	1,008,820	55,990	6%
Total Recreation & Cultural Services	2,971,330	3,178,950	207,620	7%
Planning & Development				
Planning & Heritage	276,670	447,480	170,810	62%
Drainage	29,950	30,200	250	1%
Total Planning & Development	306,620	477,680	171,060	56%
	-	-	-	0%
	2025	2026	Variance (\$)	Variance (%)
Estimated Assessment Growth (%)	1.01%	1.15%		
Estimated Assessment Growth (\$)	\$97,772	\$117,534		
BASE LEVY	\$10,255,120	\$10,790,000	\$534,880	5.22%
LESS: VALUE OF 2026 ESTIMATEDASSESSMENT GROWTH		(\$117,534)	(\$117,534)	
TOTAL BASE LEVY, AFTER ESTIMATED GROWTH	\$10,255,120	\$10,672,466	\$417,346	4.07%
HOSPITAL LEVY	\$206,900	\$206,000	(\$900)	-0.43%
TOTAL LEVY, AFTER ESTIMATED GROWTH	\$10,462,020	\$10,878,466	\$416,446	3.98%

Budget Forecast by Sub Function

Function 00 - General

Department General

	2025 Budget	2026 Budget	Change	% Change
Revenues				
00000 - GF (General Fund)				
Funding from Reserves	150,000	250,000	100,000	66.67%
Government Transfers	1,232,900	1,350,700	117,800	9.55%
Other Revenue	1,194,800	1,219,300	24,500	2.05%
Tax Levy	10,255,120	10,790,000	534,880	5.22%
Tax Other	990,400	1,003,200	12,800	1.29%
User Charges	405,700	394,120	(11,580)	-2.85%
Total 00000 - GF (General Fund)	14,228,920	15,007,320	778,400	5.47%
Total Revenues	14,228,920	15,007,320	778,400	5.47%
Expenses				
00000 - GF (General Fund)				
Contracted Services	0	0	0	0.00%
Contribution to Reserves	510,000	660,000	150,000	29.41%
Debenture Interest	621,720	596,500	(25,220)	-4.06%
Debenture Principal	731,350	724,400	(6,950)	-0.95%
Total 00000 - GF (General Fund)	1,863,070	1,980,900	117,830	6.32%
Total Expenses	1,863,070	1,980,900	117,830	6.32%
Net Total	12,365,850	13,026,420	660,570	5.34%

Budget Forecast by Sub Function

Function 00 - General

Department Equipment

	2025 Budget	2026 Budget	Change	% Change
Revenues				
00001 - GF-EQU (Equipment)				
Internal Functional Adjustments - Transfers	915,690	947,640	31,950	3.49%
Total 00001 - GF-EQU (Equipment)	915,690	947,640	31,950	3.49%
Total Revenues	915,690	947,640	31,950	3.49%
Expenses				
00001 - GF-EQU (Equipment)				
Contracted Services	119,630	121,690	2,060	1.72%
Contribution to Reserves	575,000	600,000	25,000	4.35%
Repairs and Maintenance	115,290	117,600	2,310	2.00%
Wages and Benefits	105,770	108,350	2,580	2.44%
Total 00001 - GF-EQU (Equipment)	915,690	947,640	31,950	3.49%
Total Expenses	915,690	947,640	31,950	3.49%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 02 - General Government

Department Governance

	2025 Budget	2026 Budget	Change	% Change
Expenses				
02401 - GOV-MAY (Mayor)				
Administrative Expenses	11,410	11,630	220	1.93%
Insurance	0	0	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	54,630	60,940	6,310	11.55%
Total 02401 - GOV-MAY (Mayor)	66,040	72,570	6,530	9.89%
02402 - GOV-COU (Councillors)				
Administrative Expenses	29,320	30,940	1,620	5.53%
Insurance	6,400	6,700	300	4.69%
Supplies and Equipment	2,690	2,740	50	1.86%
Wages and Benefits	266,300	272,150	5,850	2.20%
Total 02402 - GOV-COU (Councillors)	304,710	312,530	7,820	2.57%
02403 - GOV-ELE (Election)				
Administrative Expenses	0	37,700	37,700	100.00%
Contracted Services	0	55,690	55,690	100.00%
Contribution to Reserves	36,000	55,000	19,000	52.78%
Supplies and Equipment	0	21,120	21,120	100.00%
Wages and Benefits	0	80,660	80,660	100.00%
Total 02403 - GOV-ELE (Election)	36,000	250,170	214,170	594.92%
Total Expenses	406,750	635,270	228,520	56.18%
Revenues				
02403 - GOV-ELE (Election)				
Funding from Reserves	0	195,040	195,040	100.00%
Total 02403 - GOV-ELE (Election)	0	195,040	195,040	100.00%
Total Revenues	0	195,040	195,040	100.00%
Net Total	(406,750)	(440,230)	(33,480)	8.23%

Budget Forecast by Sub Function

Function 02 - General Government

Department Office of the CAO

	2025 Budget	2026 Budget	Change	% Change
Revenues				
02501 - CRPMGT-CAO (Office of the CAO)				
Funding from Reserves	0	29,500	29,500	100.00%
Transfer of Program Support	0	218,390	218,390	100.00%
Total 02501 - CRPMGT-CAO (Office of the CAO)	0	247,890	247,890	100.00%
Total Revenues	0	247,890	247,890	100.00%
Expenses				
02501 - CRPMGT-CAO (Office of the CAO)				
Administrative Expenses	0	67,520	67,520	100.00%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	0	34,550	34,550	100.00%
External Transfers	0	33,420	33,420	100.00%
Subscriptions and Periodicals	0	1,550	1,550	100.00%
Supplies and Equipment	0	3,190	3,190	100.00%
Utilities	0	600	600	100.00%
Wages and Benefits	0	538,820	538,820	100.00%
Total 02501 - CRPMGT-CAO (Office of the CAO)	0	679,650	679,650	100.00%
Total Expenses	0	679,650	679,650	100.00%
Net Total	0	(431,760)	(431,760)	100.00%

Note: In the 2026 Budget, the Corporate Management functions (which include Office of the CAO, Legal & Legislative Services, Corporate Services, and the Townhall Administration Facility) have been restructured from a previously consolidated presentation into individual sub functions. In the 2025 Budget, all Corporate Management revenues and expenditures were reflected under what is now called "Legal & Legislative Services". This change enhances accountability and transparency by allowing a clearer view of specific operational areas, resource allocation, and performance outcomes.

Budget Forecast by Sub Function

Function 02 - General Government

Department Legal and Legislative Services

	2025 Budget	2026 Budget	Change	% Change
Revenues				
02502 - CRPMGT-CLK (Clerks)				
Funding from Reserves	105,700	24,000	(81,700)	-77.29%
Government Transfers	0	0	0	0.00%
Other Revenue	4,000	0	(4,000)	-100.00%
Transfer of Program Support	617,900	286,510	(331,390)	-53.63%
User Charges	10,220	5,100	(5,120)	-50.10%
Total 02502 - CRPMGT-CLK (Clerks)	737,820	315,610	(422,210)	-57.22%
Total Revenues	737,820	315,610	(422,210)	-57.22%
Expenses				
02502 - CRPMGT-CLK (Clerks)				
Administrative Expenses	97,370	36,650	(60,720)	-62.36%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	463,090	177,760	(285,330)	-61.61%
Debenture Principal	0	0	0	0.00%
External Transfers	33,110	0	(33,110)	-100.00%
Insurance	78,850	78,480	(370)	-0.47%
Rents and Financial Expenses	16,750	0	(16,750)	-100.00%
Repairs and Maintenance	17,800	0	(17,800)	-100.00%
Special Projects	0	0	0	0.00%
Subscriptions and Periodicals	2,190	680	(1,510)	-68.95%
Supplies and Equipment	57,040	7,430	(49,610)	-86.97%
Tax Write Off	79,050	0	(79,050)	-100.00%
Utilities	59,540	800	(58,740)	-98.66%
Wages and Benefits	2,272,100	611,020	(1,661,080)	-73.11%
Total 02502 - CRPMGT-CLK (Clerks)	3,176,890	912,820	(2,264,070)	-71.27%
Total Expenses	3,176,890	912,820	(2,264,070)	-71.27%
Net Total	(2,439,070)	(597,210)	1,841,860	-75.51%

Note: In the 2026 Budget, the Corporate Management functions (which include Office of the CAO, Legal & Legislative Services, Corporate Services, and the Townhall Administration Facility) have been restructured from a previously consolidated presentation into individual sub functions. In the 2025 Budget, all Corporate Management revenues and expenditures were reflected under what is now called "Legal & Legislative Services". This change enhances accountability and transparency by allowing a clearer view of specific operational areas, resource allocation, and performance outcomes.

Budget Forecast by Sub Function

Function 02 - General Government

Department Corporate Services

	2025 Budget	2026 Budget	Change	% Change
Revenues				
02503 - CRPMGT-CORP (Corporate Services)				
Funding from Reserves	0	37,500	37,500	100.00%
Other Revenue	0	10,000	10,000	100.00%
Transfer of Program Support	0	550,920	550,920	100.00%
User Charges	0	9,000	9,000	100.00%
Total 02503 - CRPMGT-CORP (Corporate Services)	0	607,420	607,420	100.00%
Total Revenues	0	607,420	607,420	100.00%
Expenses				
02503 - CRPMGT-CORP (Corporate Services)				
Administrative Expenses	0	26,640	26,640	100.00%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	0	341,140	341,140	100.00%
Debenture Principal	0	0	0	0.00%
Rents and Financial Expenses	0	14,050	14,050	100.00%
Special Projects	0	0	0	0.00%
Supplies and Equipment	0	49,290	49,290	100.00%
Tax Write Off	0	70,800	70,800	100.00%
Utilities	0	24,170	24,170	100.00%
Wages and Benefits	0	1,253,070	1,253,070	100.00%
Total 02503 - CRPMGT-CORP (Corporate Services)	0	1,779,160	1,779,160	100.00%
Total Expenses	0	1,779,160	1,779,160	100.00%
Net Total	0	(1.171.740)	(1.171.740)	100.00%

Note: In the 2026 Budget, the Corporate Management functions (which include Office of the CAO, Legal & Legislative Services, Corporate Services, and the Townhall Administration Facility) have been restructured from a previously consolidated presentation into individual sub functions. In the 2025 Budget, all Corporate Management revenues and expenditures were reflected under what is now called "Legal & Legislative Services". This change enhances accountability and transparency by allowing a clearer view of specific operational areas, resource allocation, and performance outcomes.

Budget Forecast by Sub Function

Function 02 - General Government

Department Township Administration Facility

	2025 Budget	2026 Budget	Change	% Change
Revenues				
02504 - CRPMGT-FAC (Townhall Administration Facility)				
Transfer of Program Support	0	59,980	59,980	100.00%
Total 02504 - CRPMGT-FAC (Townhall Administration Facility)	0	59,980	59,980	100.00%
Total Revenues	0	59,980	59,980	100.00%
Expenses				
02504 - CRPMGT-FAC (Townhall Administration Facility)				
Administrative Expenses	0	2,600	2,600	100.00%
Contracted Services	0	14,920	14,920	100.00%
Repairs and Maintenance	0	18,150	18,150	100.00%
Utilities	0	38,600	38,600	100.00%
Wages and Benefits	0	106,180	106,180	100.00%
Total 02504 - CRPMGT-FAC (Townhall Administration Facility)	0	180,450	180,450	100.00%
Total Expenses	0	180,450	180,450	100.00%
Net Total	0	(120,470)	(120,470)	100.00%

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Budget Forecast by Sub Function

Function 04 - Protection Services

Department Fire

	2025 Budget	2026 Budget	Change	% Change
Revenues				
04101 - FIR-ST1 (Fire Station 1)				
Funding from Reserves	14,400	12,000	(2,400)	-16.67%
Other Revenue	1,000	1,000	0	0.00%
User Charges	11,500	15,000	3,500	30.43%
Total 04101 - FIR-ST1 (Fire Station 1)	26,900	28,000	1,100	4.09%
04102 - FIR-ST2 (Fire Station 2)				
User Charges	76,330	74,390	(1,940)	-2.54%
Total 04102 - FIR-ST2 (Fire Station 2)	76,330	74,390	(1,940)	-2.54%
04109 - FIR-EMM (Emergency Management)				
Funding from Reserves	3,540	0	(3,540)	-100.00%
Government Transfers	16,460	0	(16,460)	-100.00%
Total 04109 - FIR-EMM (Emergency Management)	20,000	0	(20,000)	-100.00%
Total Revenues	123,230	102,390	(20,840)	-16.91%
Expenses				
04101 - FIR-ST1 (Fire Station 1)				
Administrative Expenses	29,630	30,550	920	3.10%
Contracted Services	161,680	167,770	6,090	3.77%
Contribution to Reserves	414,000	514,000	100,000	24.15%
Insurance	43,200	47,500	4,300	9.95%
Rents and Financial Expenses	2,440	2,480	40	1.64%
Repairs and Maintenance	30,750	33,780	3,030	9.85%
Supplies and Equipment	44,390	52,110	7,720	17.39%
Utilities	41,300	43,140	1,840	4.46%
Wages and Benefits	818,130	868,840	50,710	6.20%
Total 04101 - FIR-ST1 (Fire Station 1)	1,585,520	1,760,170	174,650	11.02%
04102 - FIR-ST2 (Fire Station 2)				
Administrative Expenses	0	0	0	0.00%
Contracted Services	15,520	24,690	9,170	59.09%
Contribution to Reserves	0	0	0	0.00%
Debenture Interest	75,000	71,000	(4,000)	-5.33%
Debenture Principal	79,700	79,700	0	0.00%
Insurance	18,500	20,400	1,900	10.27%
Repairs and Maintenance	13,710	15,920	2,210	16.12%
Supplies and Equipment	5,100	5,200	100	1.96%
Utilities	16,040	28,960	12,920	80.55%
Wages and Benefits	0	0	0	0.00%
Total 04102 - FIR-ST2 (Fire Station 2)	223,570	245,870	22,300	9.97%
04109 - FIR-EMM (Emergency Management)				
Contracted Services	30,000	30,600	600	2.00%
Supplies and Equipment	20,540	550	(19,990)	-97.32%
Total 04109 - FIR-EMM (Emergency Management)	50,540	31,150	(19,390)	-38.37%
Total Expenses	1,859,630	2,037,190	177,560	9.55%
Net Total	(1,736,400)	(1,934,800)	(198,400)	11.43%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Building Permit & Inspection Services

	2025 Budget	2026 Budget	Change	% Change
Revenues				
04451 - BPINSP-BLD (Building Services)				
Funding from Reserves	335,970	228,730	(107,240)	-31.92%
User Charges	377,720	430,760	53,040	14.04%
Total 04451 - BPINSP-BLD (Building Services)	713,690	659,490	(54,200)	-7.59%
Total Revenues	713,690	659,490	(54,200)	-7.59%
Expenses				
04451 - BPINSP-BLD (Building Services)				
Administrative Expenses	17,260	14,370	(2,890)	-16.74%
Allocation of Program Support	222,300	133,500	(88,800)	-39.95%
Contracted Services	63,760	87,200	23,440	36.76%
Contribution to Reserves	11,000	11,220	220	2.00%
Repairs and Maintenance	1,420	1,450	30	2.11%
Subscriptions and Periodicals	200	200	0	0.00%
Supplies and Equipment	6,660	6,200	(460)	-6.91%
Utilities	1,920	1,960	40	2.08%
Wages and Benefits	389,170	403,390	14,220	3.65%
Total 04451 - BPINSP-BLD (Building Services)	713,690	659,490	(54,200)	-7.59%
Total Expenses	713,690	659,490	(54,200)	-7.59%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department By-Law Enforcement

	2025 Budget	2026 Budget	Change	% Change
Revenues				
04401 - PRCTINSP-BYLW (By-Law Enforcement - General)				
Other Revenue	0	7,500	7,500	100.00%
User Charges	3,790	3,790	0	0.00%
Total 04401 - PRCTINSP-BYLW (By-Law Enforcement - General)	3,790	11,290	7,500	197.89%
04403 - PRCTINSP-BYPK (By-Law Enforcement - Parking)				
Other Revenue	7,500	7,500	0	0.00%
Total 04403 - PRCTINSP-BYPK (By-Law Enforcement - Parking)	7,500	7,500	0	0.00%
Total Revenues	11,290	18,790	7,500	66.43%
Expenses				
04401 - PRCTINSP-BYLW (By-Law Enforcement - General)				
Administrative Expenses	5,700	3,420	(2,280)	-40.00%
Contracted Services	1,450	1,400	(50)	-3.45%
Repairs and Maintenance	1,420	1,450	30	2.11%
Supplies and Equipment	3,540	3,680	140	3.95%
Utilities	560	570	10	1.79%
Wages and Benefits	84,270	88,020	3,750	4.45%
Total 04401 - PRCTINSP-BYLW (By-Law Enforcement - General)	96,940	98,540	1,600	1.65%
04403 - PRCTINSP-BYPK (By-Law Enforcement - Parking)				
Contracted Services	4,440	4,530	90	2.03%
Supplies and Equipment	1,400	1,430	30	2.14%
Total 04403 - PRCTINSP-BYPK (By-Law Enforcement - Parking)	5,840	5,960	120	2.05%
Total Expenses	102,780	104,500	1,720	1.67%
Net Total	(91,490)	(85,710)	5,780	-6.32%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department POA

	2025 Budget	2026 Budget	Change	% Change
Revenues				
04600 - POA (Provincial Offences Act)				
User Charges	6,430	3,770	(2,660)	-41.37%
Total 04600 - POA (Provincial Offences Act)	6,430	3,770	(2,660)	-41.37%
Total Revenues	6,430	3,770	(2,660)	-41.37%
Expenses				
04600 - POA (Provincial Offences Act)				
Contracted Services	100	0	(100)	-100.00%
Total 04600 - POA (Provincial Offences Act)	100	0	(100)	-100.00%
Total Expenses	100	0	(100)	-100.00%
Net Total	6,330	3,770	(2,560)	-40.44%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Animal Control

	2025 Budget	2026 Budget	Change	% Change
Revenues				
04402 - PRCTINSP-ANML (Animal Control)				
Government Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML (Animal Control)	3,000	3,000	0	0.00%
Total Revenues	3,000	3,000	0	0.00%
Expenses				
04402 - PRCTINSP-ANML (Animal Control)				
Administrative Expenses	50	50	0	0.00%
Contracted Services	22,440	24,540	2,100	9.36%
External Transfers	3,050	3,110	60	1.97%
Total 04402 - PRCTINSP-ANML (Animal Control)	25,540	27,700	2,160	8.46%
Total Expenses	25,540	27,700	2,160	8.46%
Net Total	(22,540)	(24,700)	(2,160)	9.58%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Roads Paved and Unpaved

	2025 Budget	2026 Budget	Change	% Change
Revenues				
06110 - RDS-PAV (Paved Roads)				
Funding from Reserves	36,000	30,000	(6,000)	-16.67%
Other Revenue	0	0	0	0.00%
Transfer of Program Support	383,600	188,700	(194,900)	-50.81%
User Charges	90,500	93,500	3,000	3.31%
Total 06110 - RDS-PAV (Paved Roads)	510,100	312,200	(197,900)	-38.80%
Total Revenues	510,100	312,200	(197,900)	-38.80%
Expenses				
06110 - RDS-PAV (Paved Roads)				
Administrative Expenses	23,530	22,790	(740)	-3.14%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	319,070	349,490	30,420	9.53%
Contribution to Reserves	0	0	0	0.00%
Debenture Interest	7,420	6,800	(620)	-8.36%
Debenture Principal	24,000	24,000	0	0.00%
Insurance	105,800	102,200	(3,600)	-3.40%
Internal Functional Adjustments	477,070	493,720	16,650	3.49%
Rents and Financial Expenses	2,500	2,550	50	2.00%
Repairs and Maintenance	103,680	105,750	2,070	2.00%
Special Projects	0	0	0	0.00%
Supplies and Equipment	92,230	80,740	(11,490)	-12.46%
Utilities	36,800	39,850	3,050	8.29%
Wages and Benefits	1,291,440	1,083,920	(207,520)	-16.07%
Total 06110 - RDS-PAV (Paved Roads)	2,483,540	2,311,810	(171,730)	-6.91%
06120 - RDS-UNP (Unpaved Roads)				
Allocation of Program Support	26,800	31,500	4,700	17.54%
Contracted Services	155,900	182,000	26,100	16.74%
Contribution to Reserves	58,200	58,200	0	0.00%
Debenture Interest	66,030	58,400	(7,630)	-11.56%
Debenture Principal	91,080	90,000	(1,080)	-1.19%
Repairs and Maintenance	175,650	179,160	3,510	2.00%
Wages and Benefits	177,790	183,410	5,620	3.16%
Total 06120 - RDS-UNP (Unpaved Roads)	751,450	782,670	31,220	4.15%
Total Expenses	3,234,990	3,094,480	(140,510)	-4.34%
Net Total	(2,724,890)	(2,782,280)	(57,390)	2.11%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Bridges & Culverts

	2025 Budget	2026 Budget	Change	% Change
Expenses				
06130 - BRG (Bridges & Culverts)				
Contracted Services	54,020	55,080	1,060	1.96%
Contribution to Reserves	215,000	275,000	60,000	27.91%
Debenture Interest	2,980	2,070	(910)	-30.54%
Debenture Principal	29,000	28,950	(50)	-0.17%
Total 06130 - BRG (Bridges & Culverts)	301,000	361,100	60,100	19.97%
Total Expenses	301,000	361,100	60,100	19.97%
Net Total	(301,000)	(361,100)	(60,100)	19.97%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Traffic Operations & Roadside Maintenance

	2025 Budget	2026 Budget	Change	% Change
Revenues				
06140 - RDS-TRAF (Traffic & Roadside Maintenance)				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 06140 - RDS-TRAF (Traffic & Roadside Maintenance)	0	0	0	0.00%
06141 - USWLK (Urban Sidewalks)				
Tax Levy-Urban Service Area	137,820	140,950	3,130	2.27%
Tax Other	0	330	330	100.00%
Total 06141 - USWLK (Urban Sidewalks)	137,820	141,280	3,460	2.51%
Total Revenues	137,820	141,280	3,460	2.51%
Expenses				
06140 - RDS-TRAF (Traffic & Roadside Maintenance)				
Contracted Services	93,770	105,490	11,720	12.50%
Repairs and Maintenance	58,440	31,880	(26,560)	-45.45%
Special Projects	0	0	0	0.00%
Wages and Benefits	49,520	50,960	1,440	2.91%
Total 06140 - RDS-TRAF (Traffic & Roadside Maintenance)	201,730	188,330	(13,400)	-6.64%
06141 - USWLK (Urban Sidewalks)				
Allocation of Program Support	28,700	24,900	(3,800)	-13.24%
Contracted Services	46,880	47,820	940	2.01%
Contribution to Reserves	5,000	5,100	100	2.00%
Internal Functional Adjustments	26,520	27,450	930	3.51%
Repairs and Maintenance	980	1,000	20	2.04%
Tax Write Off	0	0	0	0.00%
Wages and Benefits	9,960	10,200	240	2.41%
Total 06141 - USWLK (Urban Sidewalks)	118,040	116,470	(1,570)	-1.33%
06142 - RSWLK (Rural Sidewalks)				
Allocation of Program Support	2,500	2,800	300	12.00%
Contracted Services	14,980	15,280	300	2.00%
Total 06142 - RSWLK (Rural Sidewalks)	17,480	18,080	600	3.43%
Total Expenses	337,250	322,880	(14,370)	-4.26%
Net Total	(199,430)	(181,600)	17,830	-8.94%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Winter Control

	2025 Budget	2026 Budget	Change	% Change
Expenses				
06210 - WC-RDS (Winter Control - Roads)				
Contribution to Reserves	5,200	5,300	100	1.92%
Internal Functional Adjustments	256,000	264,930	8,930	3.49%
Repairs and Maintenance	204,370	230,000	25,630	12.54%
Supplies and Equipment	58,200	68,400	10,200	17.53%
Wages and Benefits	222,350	229,360	7,010	3.15%
Total 06210 - WC-RDS (Winter Control - Roads)	746,120	797,990	51,870	6.95%
06221 - WC-USWLK (Winter Control - Urban Sidewalks)				
Repairs and Maintenance	0	4,500	4,500	100.00%
Wages and Benefits	19,780	20,310	530	2.68%
Total 06221 - WC-USWLK (Winter Control - Urban Sidewalks)	19,780	24,810	5,030	25.43%
06222 - WC-RSDWK (Winter Control - Rural Sidewalks)				
Contracted Services	0	0	0	0.00%
Repairs and Maintenance	0	2,500	2,500	100.00%
Total 06222 - WC-RSDWK (Winter Control - Rural Sidewalks)	0	2,500	2,500	100.00%
06223 - WC-PARK (Winter Control - Parking Lots)				
Contracted Services	8,640	11,900	3,260	37.73%
Total 06223 - WC-PARK (Winter Control - Parking Lots)	8,640	11,900	3,260	37.73%
Total Expenses	774,540	837,200	62,660	8.09%
Net Total	(774,540)	(837,200)	(62,660)	8.09%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Crossing Guards

	2025 Budget	2026 Budget	Change	% Change
Expenses				
06143 - RDS-CXG (Crossing Guards)				
Contracted Services	2,120	2,160	40	1.89%
Supplies and Equipment	1,230	1,260	30	2.44%
Wages and Benefits	117,150	120,830	3,680	3.14%
Total 06143 - RDS-CXG (Crossing Guards)	120,500	124,250	3,750	3.11%
Total Expenses	120,500	124,250	3,750	3.11%
Net Total	(120,500)	(124,250)	(3,750)	3.11%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Streetlights

	2025 Budget	2026 Budget	Change	% Change
Revenues				
06501 - RDS-USTL (Urban Streetlights)				
Tax Levy-Urban Service Area	48,500	52,190	3,690	7.61%
Total 06501 - RDS-USTL (Urban Streetlights)	48,500	52,190	3,690	7.61%
Total Revenues	48,500	52,190	3,690	7.61%
Expenses				
06501 - RDS-USTL (Urban Streetlights)				
Allocation of Program Support	16,100	18,800	2,700	16.77%
Contracted Services	9,800	9,990	190	1.94%
Contribution to Reserves	0	0	0	0.00%
Utilities	22,600	23,400	800	3.54%
Total 06501 - RDS-USTL (Urban Streetlights)	48,500	52,190	3,690	7.61%
06502 - RDS-RSTL (Rural Streetlights)				
Allocation of Program Support	7,800	7,500	(300)	-3.85%
Contracted Services	9,910	10,110	200	2.02%
Contribution to Reserves	0	0	0	0.00%
Utilities	10,700	11,800	1,100	10.28%
Total 06502 - RDS-RSTL (Rural Streetlights)	28,410	29,410	1,000	3.52%
Total Expenses	76,910	81,600	4,690	6.10%
Net Total	(28,410)	(29,410)	(1,000)	3.52%

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Wastewater

	2025 Budget	2026 Budget	Change	% Change
Revenues				
08110 - WW-COLL (Wastewater Collection)				
Funding from Reserves	0	31,520	31,520	100.00%
Government Transfers	0	0	0	0.00%
User Charges	2,631,040	2,940,140	309,100	11.75%
Total 08110 - WW-COLL (Wastewater Collection)	2,631,040	2,971,660	340,620	12.95%
Total Revenues	2,631,040	2,971,660	340,620	12.95%
Expenses				
08110 - WW-COLL (Wastewater Collection)				
Allocation of Program Support	250,200	564,900	314,700	125.78%
Contracted Services	67,280	51,700	(15,580)	-23.16%
Contribution to Reserves	90,270	0	(90,270)	-100.00%
Insurance	39,700	39,700	0	0.00%
Internal Functional Adjustments	12,210	12,640	430	3.52%
Repairs and Maintenance	10,640	10,850	210	1.97%
Special Projects	0	0	0	0.00%
Supplies and Equipment	7,150	7,160	10	0.14%
Wages and Benefits	146,590	100,610	(45,980)	-31.37%
Total 08110 - WW-COLL (Wastewater Collection)	624,040	787,560	163,520	26.20%
08120 - WW-TREAT (Wastewater Treatment & Disposal)				
Contracted Services	2,007,000	2,184,100	177,100	8.82%
Total 08120 - WW-TREAT (Wastewater Treatment & Disposal)	2,007,000	2,184,100	177,100	8.82%
Total Expenses	2,631,040	2,971,660	340,620	12.95%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Storm Sewer

	2025 Budget	2026 Budget	Change	% Change
Revenues				
08210 - USTRM (Urban Storm Sewer System)				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 08210 - USTRM (Urban Storm Sewer System)	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
Expenses				
08210 - USTRM (Urban Storm Sewer System)				
Contracted Services	32,000	32,640	640	2.00%
Contribution to Reserves	0	0	0	0.00%
Repairs and Maintenance	18,740	19,110	370	1.97%
Special Projects	0	0	0	0.00%
Total 08210 - USTRM (Urban Storm Sewer System)	50,740	51,750	1,010	1.99%
08220 - RSTRM (Rural Storm Sewer System)				
Contracted Services	44,420	40,310	(4,110)	-9.25%
Contribution to Reserves	0	0	0	0.00%
Repairs and Maintenance	24,550	30,000	5,450	22.20%
Total 08220 - RSTRM (Rural Storm Sewer System)	68,970	70,310	1,340	1.94%
Total Expenses	119,710	122,060	2,350	1.96%
Net Total	(119,710)	(122,060)	(2,350)	1.96%

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Water

	2025 Budget	2026 Budget	Change	% Change
Revenues				
08321 - WAT-UTLY (Water Distribution & Transmission)				
Funding from Reserves	0	0	0	0.00%
Other Revenue	18,600	19,000	400	2.15%
User Charges	1,726,780	1,936,000	209,220	12.12%
Total 08321 - WAT-UTLY (Water Distribution & Transmission)	1,745,380	1,955,000	209,620	12.01%
08322 - WAT-BLK (Bulk Water Distribution)				
User Charges	609,100	867,000	257,900	42.34%
Total 08322 - WAT-BLK (Bulk Water Distribution)	609,100	867,000	257,900	42.34%
Total Revenues	2,354,480	2,822,000	467,520	19.86%
Expenses				
08321 - WAT-UTLY (Water Distribution & Transmission)				
Administrative Expenses	11,400	12,130	730	6.40%
Allocation of Program Support	447,100	520,600	73,500	16.44%
Contracted Services	42,870	47,770	4,900	11.43%
Contribution to Reserves	296,310	191,490	(104,820)	-35.38%
Insurance	35,600	36,200	600	1.69%
Internal Functional Adjustments	30,010	31,060	1,050	3.50%
Repairs and Maintenance	779,710	834,520	54,810	7.03%
Special Projects	0	0	0	0.00%
Supplies and Equipment	14,280	14,430	150	1.05%
Utilities	6,800	7,160	360	5.29%
Wages and Benefits	416,830	763,510	346,680	83.17%
Total 08321 - WAT-UTLY (Water Distribution & Transmission)	2,080,910	2,458,870	377,960	18.16%
08322 - WAT-BLK (Bulk Water Distribution)				
Contracted Services	4,030	5,610	1,580	39.21%
Internal Functional Adjustments	2,230	2,310	80	3.59%
Repairs and Maintenance	263,430	352,310	88,880	33.74%
Utilities	3,880	2,900	(980)	-25.26%
Total 08322 - WAT-BLK (Bulk Water Distribution)	273,570	363,130	89,560	32.74%
Total Expenses	2,354,480	2,822,000	467,520	19.86%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 10 - Health Services

Department Cemeteries

	2025 Budget	2026 Budget	Change	% Change
Revenues				
10400 - CEM (Cemeteries)				
Funding from Reserves	0	0	0	0.00%
User Charges	5,220	37,220	32,000	613.03%
Total 10400 - CEM (Cemeteries)	5,220	37,220	32,000	613.03%
Total Revenues	5,220	37,220	32,000	613.03%
Expenses				
10400 - CEM (Cemeteries)				
Administrative Expenses	2,160	2,200	40	1.85%
Contracted Services	37,240	62,480	25,240	67.78%
Contribution to Reserves	20,000	25,000	5,000	25.00%
External Transfers	15,910	16,220	310	1.95%
Repairs and Maintenance	5,100	5,200	100	1.96%
Special Projects	0	0	0	0.00%
Supplies and Equipment	1,080	1,100	20	1.85%
Wages and Benefits	53,230	54,060	830	1.56%
Total 10400 - CEM (Cemeteries)	134,720	166,260	31,540	23.41%
Total Expenses	134,720	166,260	31,540	23.41%
Net Total	(129,500)	(129,040)	460	-0.36%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Parks

	2025 Budget	2026 Budget	Change	% Change
Revenues				
16100 - PRK (Parks)				
Funding from Reserves	3,600	3,000	(600)	-16.67%
Other Revenue	4,000	5,700	1,700	42.50%
User Charges	3,900	4,100	200	5.13%
Total 16100 - PRK (Parks)	11,500	12,800	1,300	11.30%
16101 - PRK-LPX (Leisureplex)				
Funding from Reserves	0	0	0	0.00%
User Charges	33,000	43,990	10,990	33.30%
Total 16101 - PRK-LPX (Leisureplex)	33,000	43,990	10,990	33.30%
Total Revenues	44,500	56,790	12,290	27.62%
Expenses				
16100 - PRK (Parks)				
Administrative Expenses	14,060	14,340	280	1.99%
Contracted Services	89,030	96,000	6,970	7.83%
Insurance	17,200	19,200	2,000	11.63%
Internal Functional Adjustments	70,690	73,140	2,450	3.47%
Repairs and Maintenance	45,900	50,610	4,710	10.26%
Special Projects	0	0	0	0.00%
Supplies and Equipment	25,620	23,100	(2,520)	-9.84%
Utilities	3,400	3,700	300	8.82%
Wages and Benefits	293,880	308,050	14,170	4.82%
Total 16100 - PRK (Parks)	559,780	588,140	28,360	5.07%
16101 - PRK-LPX (Leisureplex)				
Contracted Services	10,060	10,320	260	2.58%
Repairs and Maintenance	23,250	23,700	450	1.94%
Utilities	8,400	9,100	700	8.33%
Wages and Benefits	167,510	167,890	380	0.23%
Total 16101 - PRK-LPX (Leisureplex)	209,220	211,010	1,790	0.86%
Total Expenses	769,000	799,150	30,150	3.92%
Net Total	(724,500)	(742,360)	(17,860)	2.47%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Recreation Programs

	2025 Budget	2026 Budget	Change	% Change
Revenues				
16200 - RECPG (Recreation Programs - General)				
Funding from Reserves	10,800	9,000	(1,800)	-16.67%
Other Revenue	4,500	4,600	100	2.22%
Total 16200 - RECPG (Recreation Programs - General)	15,300	13,600	(1,700)	-11.11%
16201 - RECPG-YTH (Youth Programs)				
Government Transfers	0	0	0	0.00%
Other Revenue	2,000	3,000	1,000	50.00%
User Charges	85,700	120,850	35,150	41.02%
Total 16201 - RECPG-YTH (Youth Programs)	87,700	123,850	36,150	41.22%
16202 - RECPG-ADL (Adult Programs)				
Government Transfers	0	0	0	0.00%
User Charges	28,000	53,000	25,000	89.29%
Total 16202 - RECPG-ADL (Adult Programs)	28,000	53,000	25,000	89.29%
16203 - RECPG-CAN (Canada Day)				
Government Transfers	0	0	0	0.00%
Other Revenue	1,500	1,500	0	0.00%
Total 16203 - RECPG-CAN (Canada Day)	1,500	1,500	0	0.00%
16204 - RECPG-HAR (Harvest Routes)				
User Charges	8,660	11,220	2,560	29.56%
Total 16204 - RECPG-HAR (Harvest Routes)	8,660	11,220	2,560	29.56%
16205 - RECPG-PAR (Santa Claus Parade)				
Other Revenue	5,000	5,000	0	0.00%
Total 16205 - RECPG-PAR (Santa Claus Parade)	5,000	5,000	0	0.00%
16206 - RECPG-MAR (Market Events)				
User Charges	3,050	3,000	(50)	-1.64%
Total 16206 - RECPG-MAR (Market Events)	3,050	3,000	(50)	-1.64%
Total Revenues	149,210	211,170	61,960	41.53%
Expenses				
16200 - RECPG (Recreation Programs - General)				
Administrative Expenses	9,220	9,470	250	2.71%
Contracted Services	37,140	41,780	4,640	12.49%
Insurance	8,900	9,000	100	1.12%
Rents and Financial Expenses	19,360	23,520	4,160	21.49%
Supplies and Equipment	7,650	10,340	2,690	35.16%
Utilities	3,400	6,740	3,340	98.24%
Wages and Benefits	366,490	493,010	126,520	34.52%
Total 16200 - RECPG (Recreation Programs - General)	452,160	593,860	141,700	31.34%
16201 - RECPG-YTH (Youth Programs)				
Administrative Expenses	1,220	0	(1,220)	-100.00%
Contracted Services	20,660	27,620	6,960	33.69%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	9,650	12,670	3,020	31.30%
Wages and Benefits	123,230	126,620	3,390	2.75%
Total 16201 - RECPG-YTH (Youth Programs)	154,760	166,910	12,150	7.85%
16202 - RECPG-ADL (Adult Programs)				

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Administrative Expenses	1,300	0	(1,300)	-100.00%
Contracted Services	22,500	28,260	5,760	25.60%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	2,600	4,270	1,670	64.23%
Wages and Benefits	8,730	8,110	(620)	-7.10%
Total 16202 - RECPG-ADL (Adult Programs)	35,130	40,640	5,510	15.68%
16203 - RECPG-CAN (Canada Day)				
Administrative Expenses	1,000	0	(1,000)	-100.00%
Contracted Services	38,700	59,000	20,300	52.45%
Supplies and Equipment	1,250	1,700	450	36.00%
Wages and Benefits	2,900	3,410	510	17.59%
Total 16203 - RECPG-CAN (Canada Day)	43,850	64,110	20,260	46.20%
16204 - RECPG-HAR (Harvest Routes)				
Administrative Expenses	700	0	(700)	-100.00%
Contracted Services	19,900	26,000	6,100	30.65%
Rents and Financial Expenses	840	860	20	2.38%
Supplies and Equipment	5,850	7,030	1,180	20.17%
Wages and Benefits	1,470	1,950	480	32.65%
Total 16204 - RECPG-HAR (Harvest Routes)	28,760	35,840	7,080	24.62%
16205 - RECPG-PAR (Santa Claus Parade)				
Administrative Expenses	1,200	200	(1,000)	-83.33%
Contracted Services	15,200	19,870	4,670	30.72%
Supplies and Equipment	1,750	2,770	1,020	58.29%
Total 16205 - RECPG-PAR (Santa Claus Parade)	18,150	22,840	4,690	25.84%
16206 - RECPG-MAR (Market Events)				
Administrative Expenses	2,200	600	(1,600)	-72.73%
Contracted Services	5,200	7,530	2,330	44.81%
Supplies and Equipment	1,000	1,020	20	2.00%
Total 16206 - RECPG-MAR (Market Events)	8,400	9,150	750	8.93%
Total Expenses	741,210	933,350	192,140	25.92%
Net Total	(592,000)	(722,180)	(130,180)	21.99%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Recreation Facilities

	2025 Budget	2026 Budget	Change	% Change
Revenues				
16340 - RECFAC (Recreation Facilities - Community Centre)				
Funding from Reserves	3,600	3,000	(600)	-16.67%
User Charges	50,000	90,000	40,000	80.00%
Total 16340 - RECFAC (Recreation Facilities - Community Centre)	53,600	93,000	39,400	73.51%
16341 - RECFAC-ARN (Recreation Facilities - Arena)				
Government Transfers	0	0	0	0.00%
User Charges	339,000	340,300	1,300	0.38%
Total 16341 - RECFAC-ARN (Recreation Facilities - Arena)	339,000	340,300	1,300	0.38%
Total Revenues	392,600	433,300	40,700	10.37%
Expenses				
16340 - RECFAC (Recreation Facilities - Community Centre)				
Administrative Expenses	6,730	6,860	130	1.93%
Contracted Services	73,740	80,010	6,270	8.50%
Contribution to Reserves	2,500	2,500	0	0.00%
External Transfers	5,540	5,650	110	1.99%
Insurance	17,400	18,700	1,300	7.47%
Repairs and Maintenance	5,100	7,200	2,100	41.18%
Supplies and Equipment	2,100	3,040	940	44.76%
Utilities	85,960	89,710	3,750	4.36%
Wages and Benefits	164,070	168,980	4,910	2.99%
Total 16340 - RECFAC (Recreation Facilities - Community Centre)	263,140	382,650	19,510	5.37%
16341 - RECFAC-ARN (Recreation Facilities - Arena)				
Administrative Expenses	5,170	5,450	280	5.42%
Contracted Services	40,080	43,560	3,480	8.68%
Contribution to Reserves	16,100	15,250	(850)	-5.28%
Insurance	35,200	40,100	4,900	13.92%
Internal Functional Adjustments	40,960	42,390	1,430	3.49%
Repairs and Maintenance	40,590	41,400	810	2.00%
Supplies and Equipment	8,390	8,550	160	1.91%
Utilities	151,610	150,910	(700)	-0.46%
Wages and Benefits	373,610	388,490	14,880	3.98%
Total 16341 - RECFAC-ARN (Recreation Facilities - Arena)	711,710	736,100	24,390	3.43%
16343 - RECFAC-ABG (Caistor Community Centre)				
Contracted Services	5,110	5,220	110	2.15%
Repairs and Maintenance	2,810	2,870	60	2.14%
Total 16343 - RECFAC-ABG (Caistor Community Centre)	7,920	8,090	170	2.15%
16344 - RECFAC-SIL (Silverdale Community Centre)				
Contracted Services	3,060	3,110	50	1.63%
Repairs and Maintenance	2,850	2,900	50	1.75%
Total 16344 - RECFAC-SIL (Silverdale Community Centre)	5,910	6,010	100	1.69%
16345 - RECFAC-WLL (Wellandport Community Centre)				
Contracted Services	3,060	3,120	60	1.96%
Repairs and Maintenance	2,860	2,920	60	2.10%
Total 16345 - RECFAC-WLL (Wellandport Community Centre)	5,920	6,040	120	2.03%
Total Expenses	1,094,600	1,138,890	44,290	4.05%
Net Total	(702,000)	(705,590)	(3,590)	0.51%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Libraries

	2025 Budget	2026 Budget	Change	% Change
Revenues				
16401 - LIB-ADM (Library Administration)				
Funding from Reserves	0	0	0	0.00%
Government Transfers	22,900	22,900	0	0.00%
Other Revenue	2,500	2,000	(500)	-20.00%
Total 16401 - LIB-ADM (Library Administration)	25,400	24,900	(500)	-1.97%
16402 - LIB-SMT (Smithville Branch)				
User Charges	4,180	4,180	0	0.00%
Total 16402 - LIB-SMT (Smithville Branch)	4,180	4,180	0	0.00%
16403 - LIB-CAI (Caistorville Branch)				
User Charges	1,020	1,020	0	0.00%
Total 16403 - LIB-CAI (Caistorville Branch)	1,020	1,020	0	0.00%
16404 - LIB-WLL (Wellandport Branch)				
User Charges	1,020	1,020	0	0.00%
Total 16404 - LIB-WLL (Wellandport Branch)	1,020	1,020	0	0.00%
Total Revenues	31,620	31,120	(500)	-1.58%
Expenses				
16401 - LIB-ADM (Library Administration)				
Administrative Expenses	23,090	22,090	(1,000)	-4.33%
Contracted Services	22,340	22,870	530	2.37%
Contribution to Reserves	25,000	25,000	0	0.00%
Rents and Financial Expenses	150	150	0	0.00%
Repairs and Maintenance	1,730	1,760	30	1.73%
Special Projects	0	0	0	0.00%
Subscriptions and Periodicals	13,390	13,660	270	2.02%
Supplies and Equipment	36,630	35,890	(740)	-2.02%
Utilities	4,060	4,140	80	1.97%
Wages and Benefits	675,800	723,590	47,790	7.07%
Total 16401 - LIB-ADM (Library Administration)	802,190	849,150	46,960	5.85%
16402 - LIB-SMT (Smithville Branch)				
Contracted Services	18,610	19,160	550	2.96%
Contribution to Reserves	0	0	0	0.00%
Insurance	14,700	16,000	1,300	8.84%
Repairs and Maintenance	4,950	5,360	410	8.28%
Utilities	89,380	93,390	4,010	4.49%
Wages and Benefits	0	0	0	0.00%
Total 16402 - LIB-SMT (Smithville Branch)	127,640	133,910	6,270	4.91%
16403 - LIB-CAI (Caistorville Branch)				
Contracted Services	8,470	7,760	(710)	-8.38%
Contribution to Reserves	0	0	0	0.00%
Insurance	7,300	8,000	700	9.59%
Repairs and Maintenance	2,630	3,180	550	20.91%
Utilities	7,150	7,470	320	4.48%
Wages and Benefits	0	0	0	0.00%
Total 16403 - LIB-CAI (Caistorville Branch)	25,550	26,410	860	3.37%
16404 - LIB-WLL (Wellandport Branch)				

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Contracted Services	8,270	7,260	(1,010)	-12.21%
Contribution to Reserves	0	0	0	0.00%
Insurance	7,300	8,000	700	9.59%
Rents and Financial Expenses	0	0	0	0.00%
Repairs and Maintenance	1,590	2,120	530	33.33%
Utilities	11,910	13,090	1,180	9.91%
Wages and Benefits	0	0	0	0.00%
Total 16404 - LIB-WLL (Wellandport Branch)	29,070	30,470	1,400	4.82%
Total Expenses	984,450	1,039,940	55,490	5.64%
Net Total	(952.830)	(1.008.820)	(55.990)	5.88%

Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Planning & Heritage

	2025 Budget	2026 Budget	Change	% Change
Revenues				
18101 - PLZ-PLN (Planning Services)				
Funding from Reserves	83,400	49,500	(33,900)	-40.65%
Government Transfers	0	0	0	0.00%
User Charges	502,530	519,170	16,640	3.31%
Total 18101 - PLZ-PLN (Planning Services)	585,930	568,670	(17,260)	-2.95%
Total Revenues	585,930	568,670	(17,260)	-2.95%
Expenses				
18101 - PLZ-PLN (Planning Services)				
Administrative Expenses	21,290	13,800	(7,490)	-35.18%
Contracted Services	75,960	88,450	12,490	16.44%
Contribution to Reserves	10,000	20,000	10,000	100.00%
Special Projects	0	0	0	0.00%
Subscriptions and Periodicals	1,920	720	(1,200)	-62.50%
Supplies and Equipment	1,290	1,850	560	43.41%
Utilities	1,720	1,200	(520)	-30.23%
Wages and Benefits	746,160	886,930	140,770	18.87%
Total 18101 - PLZ-PLN (Planning Services)	858,340	1,012,950	154,610	18.01%
18102 - PLZ- HTG (Heritage)				
Administrative Expenses	4,260	3,200	(1,060)	-24.88%
Total 18102 - PLZ- HTG (Heritage)	4,260	3,200	(1,060)	-24.88%
Total Expenses	862,600	1,016,150	153,550	17.80%
Net Total	(276,670)	(447,480)	(170,810)	61.74%

Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Drainage

	2025 Budget	2026 Budget	Change	% Change
Revenues				
18401 - AGR-DRN (Drainage)				
Government Transfers	17,620	18,330	710	4.03%
Total 18401 - AGR-DRN (Drainage)	17,620	18,330	710	4.03%
Total Revenues	17,620	18,330	710	4.03%
Expenses				
18401 - AGR-DRN (Drainage)				
Administrative Expenses	340	350	10	2.94%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	47,230	48,180	950	2.01%
Total 18401 - AGR-DRN (Drainage)	47,570	48,530	960	2.02%
Total Expenses	47,570	48,530	960	2.02%
Net Total	(29,950)	(30,200)	(250)	0.83%

Township of West Lincoln 2026 Capital and Special Projects Summary

Project	Department	Expenditure	Funding Source					
			Levy-Funded Reserves	Fee/Rate-Funded Reserves	CCBF Grant	OCIF Grant	Regional Grant	Development Charges
833 - Miscellaneous Corporate Management Equipment and Furniture	Governance	\$ 6,000	\$ 6,000					
177 - Development Charges Background Study Update	Governance	\$ 15,000						
1209 - Township Website	Legal and Legislative Services	\$ 25,000	\$ 25,000					\$ 15,000
1314 - Economic Development Brand and Marketing Development	Legal and Legislative Services	\$ 22,500	\$ 22,500					
564 - Information Technology Network Hardware and Computers	Corporate Services	\$ 35,000	\$ 35,000					
1088 - Miscellaneous Fire Equipment	Fire	\$ 10,000	\$ 10,000					
56 - Fire Bunker Gear	Fire	\$ 42,400	\$ 42,400					
1294 - Ventilation Fans-Electric	Fire	\$ 25,500	\$ 25,500					
1315 - EOC Conferencing Equipment	Fire	\$ 10,000	\$ 10,000					
708 - Vehicle	Building Permit & Inspection Services	\$ 45,000		\$ 45,000				
1306 - Building Application and Permitting Software	Building Permit & Inspection Services	\$ 40,000		\$ 40,000				
237 - Miscellaneous Road Equipment	Transportation Services-General	\$ 7,000	\$ 7,000					
266 - SUV - To replace 2014 GMC TR# 15002	Transportation Services-General	\$ 70,000	\$ 70,000					
655 - PW Ops Centre - New PWs Yard	Transportation Services-General	\$ 80,000	\$ 40,000					\$ 40,000
1190 - Twenty Road Resurfacing: From Range Rd 2 to S. Grimsby Rd 8	Roads Paved and Unpaved	\$ 450,000	\$ 225,000			\$ 225,000		
1251 - Dufferin Street Reconstruction	Roads Paved and Unpaved	\$ 500,000				\$ 500,000		
1286 - S. Grimsby Rd 8 - From RR20 to Twenty Rd - Road Rehabilitation	Roads Paved and Unpaved	\$ 700,000	\$ 125,000		\$ 575,000			
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	Bridges & Culverts	\$ 80,000	\$ 80,000					
713 - Signs - New & Replacement	Traffic Operations & Roadside Maintenance	\$ 18,500	\$ 18,500					
500 - Inflow & Infiltration Reduction Program	Wastewater	\$ 200,000		\$ 38,000			\$ 100,000	\$ 62,000
733 - Miscellaneous Wastewater Equipment	Wastewater	\$ 5,000		\$ 5,000				
1250 - Dufferin Street & Skyway Road Sanitary Sewer Replacement	Wastewater	\$ 725,000		\$ 725,000				
1252 - Dufferin Street Watermain Replacement	Water	\$ 500,000		\$ 500,000				
420 - Water Meter Replacement Program	Water	\$ 40,000		\$ 40,000				
723 - Miscellaneous Water Equipment	Water	\$ 5,000		\$ 5,000				
743 - Water Meters - New Installation	Water	\$ 38,000		\$ 38,000				
927 - Industrial Park Rd Watermain - From: Pearson Rd to New Urban Boundary	Water	\$ 80,000						\$ 80,000
1243 - Water Valve Turning Trailer - Addition	Water	\$ 140,000		\$ 140,000				
1221 - Trees for All	Parks	\$ 10,000	\$ 10,000					
138 - Miscellaneous Parks Equipment	Parks	\$ 9,000	\$ 9,000					
1048 - Parks Furniture - Garbage Cans & Benches	Parks	\$ 10,000	\$ 10,000					
1317 - Hanging Basket Bracket Replacement	Parks	\$ 12,500	\$ 12,500					
1159 - Miscellaneous Recreation Program Equipment	Recreation Programs	\$ 5,000	\$ 5,000					
494 - Ice Edger	Recreation Facilities	\$ 10,000	\$ 10,000					
495 - Ice Resurfacer	Recreation Facilities	\$ 280,000	\$ 280,000					
1299 - Gymnasium Blinds	Recreation Facilities	\$ 15,000	\$ 15,000					
1300 - Community Centre Dishwashers	Recreation Facilities/Libraries	\$ 12,000	\$ 12,000					
1308 - WLCC - Plumbing Upkeep	Recreation Facilities	\$ 10,000	\$ 10,000					
1310 - Arena Electrical	Recreation Facilities	\$ 18,000	\$ 18,000					
1312 - Floor Scrubber	Recreation Facilities	\$ 6,700	\$ 6,700					
1004 - Non Network Replacement Computers - Library Branches	Libraries	\$ 6,000	\$ 6,000					
1171 - Library Furniture Replacement	Libraries	\$ 12,200	\$ 12,200					
1173 - Addition to Makerspace	Libraries	\$ 15,000						\$ 15,000
775 - Addition to Audio Visual Collection - All Library Branches	Libraries	\$ 15,900						\$ 15,900
776 - Addition to Printed Collection - Smithville Library Branch	Libraries	\$ 19,100	\$ 600					\$ 18,500
779 - Addition to Printed Collection - Calsterville Library Branch	Libraries	\$ 10,200	\$ 300					\$ 9,900
780 - Addition to Printed Collection - Wellandport Library Branch	Libraries	\$ 12,700	\$ 400					\$ 12,300
777 - Network Replacement Computers - Library Branches	Libraries	\$ 4,500	\$ 4,500					
1167 - Front Desk Promotional TVs	Libraries	\$ 2,000	\$ 2,000					
1298 - Implementation of an online payment and booking system for the convenience of library patrons.	Libraries	\$ 15,000	\$ 15,000					
188 - New Official Plan	Planning & Heritage	\$ 45,000	\$ 14,625					\$ 30,375
1291 - Municipal Engineering Standards and Trails Review/Update	Planning & Heritage	\$ 40,000	\$ 27,600					\$ 12,400
TOTAL		\$ 4,510,700	\$ 1,223,325	\$ 1,576,000	\$ 575,000	\$ 725,000	\$ 100,000	\$ 311,375

Project Summary

833 - Miscellaneous Corporate Management Equipment and Furniture

Project Number	833	Title	Miscellaneous Corporate Management Equipment and Furniture	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Governance	Year Identified	2020
Start Date	2026-01-01	Completion Date	2035-12-31		
Manager		Partner			
Regions					
Description	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township building.				
Justification	Funds need to be allocated each year to ensure that assets are in good order.				
Strategic Plan Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2026	Name	833 - Miscellaneous Corporate Management Equipment and Furniture: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	10,000	10,000
Total Funding Source	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	10,000	10,000
Percent Increase		16.67%	0.00%	14.29%	0.00%	6.25%	5.88%	0.00%	11.11%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	10,000	10,000
Total Expenditure	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	10,000	10,000
Percent Increase		16.67%	0.00%	14.29%	0.00%	6.25%	5.88%	0.00%	11.11%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Number	177	Title	Development Charges Full Background Study & Update	Lock Status	Unlocked
Asset Type	Corporate Study	Department	Governance		
Start Date	2026-01-01	Completion Date	2028-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Completion of a Development Charge Background Study and preparation of a new Development Charges By-Law.				
Justification	Development Charges are collected by the Township to recover the capital costs associated with residential and non-residential growth within the municipality. One of the key elements in establishing development charges is the need to prepare a Development Charges (DC) Background Study and pass a by-law setting out the development charges to be collected.				
	The Township completed a comprehensive DC Background Study in 2024 to support the current DC By-law. Since that time, further key strategic and infrastructure planning initiatives have progressed, notably the Township's Parks and Recreation Master Plan and updates to the Water and Wastewater Master Servicing Plans, as proposed through an addendum to the Environmental Assessment. It is anticipated that these items will alter capital project requirements and service levels that form the foundational inputs to the DC study. Therefore, Administration is requesting that an update to the Background Study take place, once the required changes to these services areas are known. This scope of work would also include any changes required as a result of legislative changes to the DC Act (if needed).				
	The cost of a DC Background Study and any updates are fully recoverable through development charges. The next full Development Charge Background Study will need to commence in 2028.				
Strategic Plan Theme	Champion Strategic and Responsible Growth				

Budget Year	2026	Name	177 - Development Charges Full Background Study & Update: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410402 - DC - GROWTH STUDIES	15,000	-	85,000	-	-	-	-	-	-	-
Total Funding Source	15,000	-	85,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520603 - DEVELOPMENT CHARGES STUDY	15,000	-	85,000	-	-	-	-	-	-	-
Total Expenditure	15,000	-	85,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-							

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Project Summary

1209 - Township Website

Project Number	1209	Title	Township Website	Lock Status	Unlocked
Asset Type	IT Project	Department	Legal and Legislative Services		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	It has been identified the Township's website platform will reach end of life and stop being supported in mid 2027. The Township will need to implement a new website.				
Justification	As this is now our main point of information for residents, we will need to consider the migration efforts and budget required to move the Township website to a new platform. Since 2020 we have made great strides in promoting and directing traffic to our website. It is also a key place for residents to sign up for various services, find meetings and send concerns and ideas for improvements.				
Strategic Plan Theme	Build a safe, connected, caring and active community				

Scenario Details

Budget Year	2026	Name	1209 - Township Website: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520640 - SOFTWARE IMPLEMENTATION	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

1314 - Economic Development Brand and Marketing Development

Project Number	1314	Title	Economic Development Brand and Marketing Development	Lock Status	Unlocked
Asset Type	Operating Study	Department	Legal and Legislative Services		
Start Date	2026-01-01	Completion Date	2028-12-31	Year Identified	2026
Manager		Partner			
Regions					
Description	Following the economic development roundtables held in the fall of 2025 with local businesses, industry partners, and agricultural sector stakeholders, it became evident that the municipality’s current brand no longer fully represents the community’s economic strengths, future vision, or competitive advantages. Feedback from the business and agriculture stakeholders has highlighted the need for a stronger, more unified municipal brand that reflects innovation, opportunity, and location — key drivers of local economic growth.				
Justification	As West Lincoln positions itself for future economic growth, our identity must evolve with it by establishing a clean crisp narrative about the advantages of relocating and doing business in the municipality. A refreshed and strategically aligned brand will better communicate who we are today: a forward-thinking, business-friendly agriculturally focused community that values hardwork, resiliency, opportunity, and partnership. It will serve as a catalyst for economic development by strengthening our reputation, enhancing investor confidence, and showcasing our region as a vibrant and competitive destination for business and talent.				
	The rebranding initiative will:				
	• Reflect the community’s renewed focus on economic growth and resilience, aligning the municipality’s image with its strategic priorities and the realities of a changing economy. • Strengthen engagement and collaboration with the business and industrial sectors, demonstrating that the municipality listens, adapts, and acts on community feedback. • Improve the municipality’s visibility and appeal to prospective investors, residents, and visitors, supporting local business retention, expansion, and attraction efforts. • Unify municipal communications and community identity, ensuring consistency across departments, initiatives, and public-facing materials. • Reinforce civic pride and community confidence, highlighting the municipality’s role as a proactive leader in shaping economic opportunity.				
	This rebranding is not simply about a new logo or tagline—it represents a strategic investment in how the municipality tells its story and positions itself in a competitive economic landscape. By responding directly to the needs and insights of our business and industrial community, the new brand will embody the municipality’s commitment to growth, collaboration, and a prosperous future for all residents.				
Strategic Plan Theme	Champion Strategic and Responsible Growth				

Scenario Details

Budget Year	2026	Name	1314 - Economic Development Brand and Marketing Development: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	22,500	33,500	15,000	-	-	-	-	-	-	-
Total Funding Source	22,500	33,500	15,000	-	-	-	-	-	-	-
Percent Increase		48.89%	(55.22%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	22,500	33,500	15,000	-	-	-	-	-	-	-
Total Expenditure	22,500	33,500	15,000	-	-	-	-	-	-	-
Percent Increase		48.89%	(55.22%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-							

Project Summary

564 - Information Technology Network Hardware and Computers

Project Number	564	Title	Information Technology Network Hardware and Computers	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Corporate Services	Year Identified	2020
Start Date	2026-01-01	Completion Date	2035-12-31		
Manager		Partner			
Regions					
Description	Each year, IT hardware is replaced based on asset age and condition.				
Justification	Once IT hardware has reached its end of life and warranty period, it requires replacement. Network hardware is the backbone of all information technology within the Township. These assets provide the platform from which many applications are hosted and where data is stored. Failure of this equipment would result in an inability to use software and would impede service delivery.				
Strategic Plan Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2026	Name	564 - Information Technology Network Hardware and Computers: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460123 - TSFR FROM TECHNOLOGY	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000
Total Funding Source	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000
Percent Increase		14.29%	25.00%	0.00%	0.00%	0.00%	0.00%	0.00%	10.00%	0.00%
Expenditure										
620106 - IT HARDWARE POOL	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000
Total Expenditure	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000
Percent Increase		14.29%	25.00%	0.00%	0.00%	0.00%	0.00%	0.00%	10.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1088 - Miscellaneous Fire Equipment

Project Number	1088	Title	Miscellaneous Fire Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment 2026-01-	Department	Fire		
Start Date	01	Completion Date	2035-12-31	Year Identified	2022
Manager		Partner			
Regions					
Description	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township Fire department.				
Justification	Funds need to be allocated each year to ensure that assets are in good order.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2026	Name	1088 - Miscellaneous Fire Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460111 - TSFR FROM FIRE	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000
Total Funding Source	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	50.00%
Expenditure										
620103 - SMALL EQUIP POOL	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000
Total Expenditure	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	50.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

56 - Fire Bunker Gear

Project Number	56	Title	Fire Bunker Gear	Lock Status	Unlocked
Asset Type	Fire Gear	Department	Fire		
Start Date	2026-01-01	Completion Date	2035-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replace 10 sets per year - bunker gear reaching end of life. In the 2026 budget year there will be a sizeable recruit class finishing their training, after which they will each require fitted bunker gear in addition to regularly scheduled replacement sets.				
Justification	Bunker gear has a total lifespan of ten years. The protection of the firefighter is reduced as the equipment ages to the point that at 5 years it is generally recognized that it needs to be replaced. Firefighters are recommended to have two sets of fitted bunker gear to ensure adequate protection from hazardous environments. At the five year mark a second set of fitted gear is provided and the initial set is used as a spare set for use when the primary set is being washed or repaired. The annual budget will allow for approximately 10 sets to be replaced annually.				
	For the 2026 calendar year, there will be an increased number of bunker gear suits required to outfit the current recruit class, which will be passing the one year of service mark, at which point they are provided custom fitted bunker gear to replace their temporary recruit bunker gear.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2026	Name	56 - Fire Bunker Gear: Main					Lock Status	Unlocked	
Project Status	Council Review							Active	Yes	
Description										
Comments										
Project Forecast										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460111 - TSFR FROM FIRE	42,400	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	40,000
Total Funding Source	42,400	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	40,000
Percent Increase		(17.45%)	0.00%	0.00%	2.86%	0.00%	0.00%	11.11%	0.00%	0.00%
Expenditure										
620105 - BUNKER GEAR	42,400	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	40,000
Total Expenditure	42,400	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	40,000
Percent Increase		(17.45%)	0.00%	0.00%	2.86%	0.00%	0.00%	11.11%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1294 - Ventilation Fans-Electric

Project Number	1294	Title	Ventilation Fans-Electric	Lock Status	Unlocked
Asset Type	Fire Equipment	Department	Fire		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2025
Manager		Partner			
Regions					
Description	Ventilation Fans are a critical piece of firefighting equipment used to evacuate harmful smoke and vapours from the interior of structures, both in cases of Carbon Monoxide contamination and also following a fire in a structure to evacuate smoke and other by-products of combustion. These fans are an important part of ensuring that buildings are rapidly cleared of these harmful gases, making the spaces safe for firefighters to work with less exposure to the gases following a fire during overhaul, but also to return homes to the property owner in a safer state. Fans are also an important part of managing fires in high or complex buildings, something that the growth in West Lincoln is likely to introduce. Modern fans have rapidly improved, moving away from gas powered fans(which themselves produce carbon monoxide) to battery powered fans. This new generation of fans use battery packs which are now compatible with the batteries that West Lincoln Fire currently uses for a variety of other tools. The interchangeability of the batteries between different tools is a powerful advantage, meaning that more tasks can be done with existing battery supplies. Currently, the Department is lacking substantial ventilation capabilities. There is one gas-powered fan which, while powerful, is ineffective in clearing carbon monoxide(as it produces CO while operating), and the earlier generation 110v electric fan was not replaced when it failed previously. These battery powered fans also have another advantage, an attachment can be purchased which will add water mist to the fan's air stream, allowing it to be used as a cooling mister when firefighters are in rehab following high exertion tasks in which they frequently become overheated. Many firefighter injuries and fatalities are due to overexertion/overheating, this is another tool to support firefighter health and wellness.. The OSHA requires employers to protect workers from hazardous environments, this equipment assists in removing harmful agents from working environments more quickly and effectively.				
Justification					
Strategic Plan Theme	Build – a safe, connected, caring and active community. "We prioritize the safety and well-being of all community members. We will continue to ensure our fire and emergency services are appropriately equipped to meet required standards. To support our growing community, we will lobby for increased police presence. We will also aspire to improve healthcare access through collaborations with local service providers and all levels of government."				

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460111 - TSFR FROM FIRE	25,500	-	-	-	-	-	-	-	-	-
Total Funding Source	25,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	25,500	-	-	-	-	-	-	-	-	-
Total Expenditure	25,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

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1315 - EOC Conferencing Equipment

Project Number	1315	Title	EOC Conferencing Equipment	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Fire		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2026
Manager		Partner			
Regions					
Description	The equipment in question is a large-scale SmartTV and a Video Conferencing bar and controller. This equipment is used in the Emergency Operations Centre(EOC) during an activation of the EOC to support the operations and communication requirements of EOC staff in connecting with agencies both within the organization as well as outside agencies. The large scale TV will allow for the entire team to easily see the information being shared, as well as to effectively video conference during EOC activations.				
Justification	The Emergency Operation Centre(EOC) is the central hub that is set up at the Fire Department Headquarters in Smithville in the event of a large-scale emergency. The EOC is occupied by staff members operating in their respective Emergency Management roles, and the room is set up for them to be able to conduct the work in their roles from that central place. The room is outfitted currently with a projector and small TV, both of which are at end-of-life. Technology has advanced and the proposed new equipment nests well with the introduction of Microsoft 365 and Teams to support easier video-conferencing and remote file sharing. Both of these have been a challenge with the current equipment set-up.				
	Ensuring smooth communications during an emergency event is critical, and easy sharing of information with agencies outside of West Lincoln is very important. This equipment allows for simpler contact between staff in the field and the EOC, as well as the sharing of maps, plans and other documents, as well as simplifying the video-conferencing capabilities which currently are very limited.				
Strategic Plan Theme	Build – a safe, connected, caring and active community. “We prioritize the safety and well-being of all community members. We will continue to ensure our fire and emergency services are appropriately equipped to meet required standards. To support our growing community, we will lobby for increased police presence. We will also aspire to improve healthcare access through collaborations with local service providers and all levels of government.”				

Scenario Details

Budget Year	2026	Name	1315 - EOC Conferencing Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460111 - TSFR FROM FIRE	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620119 - PRESENTATION & VIDEO CONFERENCING EQUIPMENT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Net Total	-	-	-	-	-	-	-	-	-	

Project Summary

708 - Vehicle

Project Number	708	Title	Vehicle	Lock Status	Unlocked
Asset Type	SUV	Department	Building Permit & Inspection Services		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	New SUV to replace Nissan Micra for Building Inspections.				
Justification	The Nissan Micra was purchased by the Township in 2016 and is needed to be replaced due to age as well as it is not a suitable vehicle for the Building Department. A new all-wheel-drive SUV that has greater ground clearance is more suitable for the rough terrain of construction sites where building inspections often take place.				
Strategic Plan Theme	Build a safe, connected, caring and active community.				

Scenario Details

Budget Year	2026	Name	708 - Vehicle: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460104 - TSFR FROM BUILDING	45,000	-	-	-	-	-	-	-	-	-
Total Funding Source	45,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625008 - JEEP	45,000	-	-	-	-	-	-	-	-	-
Total Expenditure	45,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1306 - Building Application and Permitting Software

Project Number	1306	Title	Building Application and Permitting Software	Lock Status	Unlocked
Asset Type	IT Project	Department	Building Permit & Inspection Services		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2026
Manager		Partner			
Regions					
Description	New Building Application and Permitting Software for building permit processing and inspections.				
Justification	The Township of West Lincoln has been using software for tracking building permit inspections, however, this software is limited in its ability to intake building permit applications and be utilized for plans review. A new software that can be integrated with the Bylaw module and future Planning module to streamline the Building Permit review and approvals process as well as be integrated with the Townships GIS Mapping systems and across departments.				
Strategic Plan Theme	This project would cover the initial software implementation and the first year of support. There would be an ongoing annual operating cost to the Township. Advance organizational capacity and effectiveness 5. Invest in tools and professional development that support employee productivity and customer services.				

Scenario Details

Budget Year	2026	Name	1306 - Building Application and Permitting Software: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460104 - TSFR FROM BUILDING	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520640 - SOFTWARE IMPLEMENTATION	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

237 - Miscellaneous Road Equipment

Project Number	237	Title	Miscellaneous Road Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Transportation Services-General		
Start Date	2026-01-01	Completion Date	2035-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment purchased for use in Road Maintenance Operations.				
Justification	This annual capital budget provides for the purchase and replacement of small tools and equipment used by Operations staff to carry out routine road maintenance and operations. This includes items such as chainsaws, weed eaters, trimmers, power brushes, and other specialized hand-held or powered equipment required throughout the year to support maintenance of roadside vegetation, culverts, sidewalks, signage, and storm infrastructure.				
	Much of this equipment has a limited operational lifespan and is subject to regular wear and tear due to year-round use in varying weather conditions. Replacing worn or inoperable equipment in a timely manner is essential to ensure that Public Works/Operations crews can safely and efficiently complete their duties.				
	Additionally, having functional and up-to-date equipment helps minimize staff downtime, reduce safety risks, and ensures that service levels across the Township can be maintained. As these items meet the definition of capital under the Township's Tangible Capital Asset Policy, they are appropriately included as part of the annual capital budget.				
Strategic Plan Theme	BUILD - a safe, connected, caring and active community FOUNDATIONAL - Advance organizational capacity and effectiveness				
	Reliable and well-maintained tools allow staff to effectively perform maintenance activities that protect the Township's infrastructure investments, such as keeping roads, ditches, culverts, and signage clear and functional.				
	Ensuring that Public Works staff are equipped with safe, functional tools enhances their ability to maintain public spaces to a high standard. This supports both community aesthetics and the overall safety of residents using municipal roads and sidewalks.				
	Investing in the right tools for the job increases staff efficiency, reduces downtime, and supports a culture of safety and accountability. This demonstrates a commitment to responsible resource management and continuous improvement.				

Scenario Details

Budget Year	2026			Name	237 - Miscellaneous Road Equipment: Main			Lock Status	Unlocked	
Project Status	CAO Review							Active	Yes	
Description	Account for buying necessary small equipment.									
Comments										
Justification										
Project Forecast										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460109 - TSFR FROM EQUIPMENT	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,500	8,500
Total Funding Source	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,500	8,500
Percent Increase		14.29%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	6.25%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,500	8,500
Total Expenditure	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,500	8,500
Percent Increase		14.29%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	6.25%	0.00%
Net Total	-	-	-	Page 53			-	-	-	-

Project Summary

266 - SUV - To replace 2014 GMC TR# 15002

Project Number	266	Title	SUV - To replace 2014 GMC TR# 15002	Lock Status	Unlocked
Asset Type	SUV	Department	Transportation Services-General		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	The purchase of a new SUV to replace 2014 GMC (RD 15002)				
Justification	This capital budget request is for the purchase of a new SUV to replace the Township's existing 2014 GMC SUV, which is over 10 years old and nearing the end of its useful service life. This SUV is used by multiple staff in the Operations and Growth & Sustainability Departments. The replacement is part of the Township's ongoing fleet management strategy to ensure that vehicles remain safe, reliable, and cost-effective to operate.				
	The 2014 SUV currently in use is experiencing increased maintenance costs, reduced reliability, and is no longer suitable for the demands of daily operations. The new vehicle will support staff in performing site inspections, supervising construction and maintenance activities, attending emergency calls, and travelling between Township facilities and project locations.				
	Timely vehicle replacement reduces operational downtime, improves fuel efficiency, and ensures staff safety. This purchase aligns with the Township's Tangible Capital Asset Policy and is included in the long-range fleet replacement schedule.				
Strategic Plan Theme	BUILD - a safe, connected, caring and active community CHAMPION - strategic and responsible growth				
	A reliable fleet vehicle ensures staff can effectively manage and oversee infrastructure projects, respond to service requests, and maintain operational continuity across the Township's transportation network.				
	Replacing aging vehicles reduces maintenance costs, increases reliability, and supports efficient service delivery. It reflects responsible asset management and a commitment to providing staff with the tools necessary to perform their duties safely and effectively.				
	Ensuring staff have safe and dependable transportation enhances their ability to respond promptly to infrastructure issues and maintain service levels, contributing to the overall livability and safety of the community.				

Description
Comments
Justification
Project Forecast
Object
Funding Source
460109 - TSFR FROM EQUIPMENT
Total Funding Source
Percent Increase
Expenditure
625001 - SEDAN
Total Expenditure
Percent Increase
Net Total

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
	70,000	-	-	-	-	-	-	-	-	-
	70,000	-	-	-	-	-	-	-	-	-
	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	70,000	-	-	-	-	-	-	-	-	-
	70,000	-	-	-	-	-	-	-	-	-
	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	-	-	-	-	-	-	-	-	-	-

Project Summary

655 - PW Ops Centre - New PWs Yard

Project Number	655	Title	PW Ops Centre - New PWs Yard	Lock Status	Unlocked
Asset Type	Building	Department	Transportation Services-General		
Start Date	2026-01-01	Completion Date	2029-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	New Public Works Operations Centre				
Justification	This project proposes the planning, design, and construction of a new Public Works Operations Centre to replace the existing aging and undersized facility. The new centre will support the Township's growing operational needs by providing adequate space for staff, fleet, equipment, material storage, and administrative functions required to deliver essential public works / operations services efficiently and safely.				
	This project is a multi-year project. The 2026 funding request is to complete a Feasibility Study and Conceptual Design for a new Public Works Operations Centre. Funding is allocated in the Capital Budget Forecast in 2027 to undertake the detailed design once the preferred conceptual design is endorsed, followed by construction funding in 2029 (+/-).				
	The current operations facility is no longer sufficient to support the demands of a modern and expanding municipality. It lacks adequate indoor vehicle storage, staff facilities, proper salt and sand storage, and safe working areas. These limitations restrict service delivery, increase health and safety risks, and result in inefficient use of staff time and Township resources.				
	A modern Operations Centre will consolidate operations, improve internal logistics, and incorporate design features to meet current accessibility, energy efficiency, and environmental best practices. This capital investment is essential to support future growth, regulatory compliance, and improved service levels across all areas of public works—roads, drainage, winter maintenance, fleet, and infrastructure support.				
Strategic Plan Theme	BUILD - a safe, connected, caring and active community CHAMPION - strategic and responsible growth				
	A new facility will improve operational efficiency, support staff health and safety, and enhance resource management. It will enable the Operations Department to better serve the community and meet increasing service expectations through streamlined operations.				
	By providing a modern and well-equipped base of operations, the Township ensures reliable, responsive, and cost-effective maintenance of roads, sidewalks, stormwater infrastructure, and traffic systems.				
	The new Operations Centre will incorporate sustainable design principles, energy-efficient systems, and long-term flexibility to accommodate future growth and climate resiliency. This investment supports a forward-looking approach to community service delivery and municipal asset management.				

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410404 - DC - ROADS	40,000	110,000	-	5,500,000	-	-	-	-	-	-
440004 - PROCEEDS DEBENTURE	-	-	-	5,500,000	-	-	-	-	-	-
460110 - TSFR FROM FACILITIES	40,000	110,000	-	-	-	-	-	-	-	-
Total Funding Source	80,000	220,000	-	11,000,000	-	-	-	-	-	-
Percent Increase		175.00%	(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
615114 - BUILDING EXPANSION	80,000	220,000	-	11,000,000	-	-	-	-	-	-
Total Expenditure	80,000	220,000	-	11,000,000	-	-	-	-	-	-
Percent Increase		175.00%	(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	Page 55	-	-	-	-	-	-

1190 - Twenty Road Resurfacing: From Range Rd 2 to S. Grimsby Rd 8

Project Number	1190	Title	Twenty Road Resurfacing: From Range Rd 2 to S. Grimsby Rd 8	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2023
Start Date	2026-01-01	Completion Date	2026-12-31		
Manager		Partner			
Regions					
Description	Twenty Road Resurfacing between Range Road 2 and South Grimsby Road 8				
Justification	This project involves the resurfacing of Twenty Road between Range Road 2 and South Grimsby Road 8. The scope of work includes localized milling and paving to address crossfall deficiencies and restore proper road geometry for safe vehicular travel. In addition, select areas with structural failures will undergo base repairs prior to the placement of a double surface treatment across the entire segment.				
	Twenty Road serves as an important east-west rural collector within the Township’s transportation network. The pavement along this corridor is currently exhibiting signs of surface deterioration, structural instability, and crossfall issues that compromise driving safety and drainage performance. Without intervention, the condition will continue to degrade, resulting in increased lifecycle costs and greater risk to road users.				
	This proactive rehabilitation approach extends the service life of the road by addressing both surface and underlying base deficiencies. It also improves user comfort and safety while reducing the need for reactive maintenance.				
Strategic Plan Theme	BUILD - a safe, connected, caring and active community				
	By investing in the resurfacing of Twenty Road, the Township is ensuring the continued safe and reliable movement of people and goods throughout West Lincoln. This project demonstrates responsible asset management and supports rural connectivity by maintaining critical roadway infrastructure in a cost-effective manner.				

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
415205 - OCIF	225,000	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	225,000	-	-	-	-	-	-	-	-	-
Total Funding Source	450,000	-	-	-	-	-	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	450,000	-	-	-	-	-	-	-	-	-
Total Expenditure	450,000	-	-	-	-	-	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

T-19-2025
SCHEDULE D

1251 - Dufferin Street Reconstruction

Project Number	1251	Title	Dufferin Street Reconstruction	Lock Status	Unlocked
Asset Type	Hot Mix	Department	Roads Paved and Unpaved		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2025

Description Dufferin Street Reconstruction

Justification Prior funding has been approved to commence and complete the detailed design and construction contract / tender documents. This 2026 funding request is to proceed with the construction work once the detailed design is complete and the project can be tendered.

This project involves the full reconstruction of Dufferin Street, to align with the replacement of aging underground watermain and sanitary sewer infrastructure, followed by the complete reconstruction of the roadway surface.

The underground infrastructure and roadway condition along Dufferin Street has reached the end of its service life, with increasing maintenance requirements and elevated risk of failure. Coordinating the replacement of these critical assets ensures efficient use of capital funding, minimizes disruption to residents, and avoids the need for repeated construction activities in the same location.

The road surface itself is exhibiting significant signs of deterioration and structural fatigue, which cannot be addressed through surface treatments alone. Full-depth reconstruction is required to restore the road to a safe and durable condition that meets current design standards.

This project represents a coordinated, long-term investment in both above-ground and below-ground infrastructure and demonstrates sound asset management and capital planning principles.

Strategic Plan Theme BUILD - a safe, caring and connected community

This reconstruction project exemplifies strategic reinvestment in essential municipal infrastructure. By replacing both the underground servicing and road structure in a coordinated manner, the Township is protecting and enhancing vital public assets that support growth, health, and safety.

Replacing aging water and wastewater infrastructure ensures the long-term reliability of services to residents, supports regulatory compliance, and contributes to sustainable service delivery. Upgrading the road at the same time reduces future maintenance costs and avoids redundant construction.

A reconstructed roadway with upgraded services improves the overall livability of the area, reduces service disruptions, and enhances road safety for vehicles, pedestrians, and cyclists.

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
415205 - OCIF	500,000	-	-	-	-	-	-	-	-	-
Total Funding Source	500,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	500,000	-	-	-	-	-	-	-	-	-
Total Expenditure	500,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

T-19-2025
SCHEDULE D

1286 - S. Grimsby Rd 8 - From RR20 to Twenty Rd - Road Rehabilitation

Project Number	1286	Title	S. Grimsby Rd 8 - From RR20 to Twenty Rd - Road Rehabilitation	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2026
Start Date	2026-01-01	Completion Date	2026-12-31		
Manager		Partner			
Regions					
Description	Work includes milling & paving areas to correct crossfall issues, along with some base repairs, which will then be topped by a double surface treatment or a bonded wearing course.				
Justification	This project involves the resurfacing of South Grimsby Road 8 between Regional Road 20 and Twenty Road. The scope of work includes localized milling and paving to address crossfall deficiencies and restore proper road geometry for safe vehicular travel. In addition, select areas with structural failures will undergo base repairs prior to the placement of a double surface treatment or a bonded wearing course across the entire segment.				
	South Grimsby Road 8 serves as an important north-south rural collector within the Township's transportation network. The pavement along this corridor is currently exhibiting signs of surface deterioration, structural instability, and crossfall issues that compromise driving safety and drainage performance. Without intervention, the condition will continue to degrade, resulting in increased lifecycle costs and greater risk to road users.				
	This proactive rehabilitation approach extends the service life of the road by addressing both surface and underlying base deficiencies. It also improves user comfort and safety while reducing the need for reactive maintenance.				
Strategic Plan Theme	BUILD - a safe, connected, caring and active community				
	By investing in the resurfacing of South Grimsby Road 8, the Township is ensuring the continued safe and reliable movement of people and goods throughout West Lincoln. This project demonstrates responsible asset management and supports rural connectivity by maintaining critical roadway infrastructure in a cost-effective manner.				

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
415102 - CCBF	575,000	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	125,000	-	-	-	-	-	-	-	-	-
Total Funding Source	700,000	-	-	-	-	-	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	700,000	-	-	-	-	-	-	-	-	-
Total Expenditure	700,000	-	-	-	-	-	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.

Project Number	29	Title	TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.		Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts			
Start Date	2026-01-01	Completion Date	2027-12-31		Year Identified	2020
Manager		Partner				
Regions						
Description	Davis Creek Bridge Rehabilitation					
Justification	Based on the Township's Biennial OSIM inspections, this bridge requires a rehabilitation to extend its service life. The funding request for 2026 is to undertake a bridge condition survey to determine the extend of the rehabilitation work that is required, and to complete the detailed design. Funding for construction is allocated in the Capital Budget Forecast in a future year once the condition survey and detailed design is complete.					

The Davis Creek Bridge is a critical piece of infrastructure within the Township's rural transportation network, facilitating safe travel for residents and general travelling public, emergency services, and agricultural equipment. Recent Biennial OSIM inspections have identified structural and safety deficiencies requiring rehabilitation to extend the service life of the asset and ensure public safety.

The funding request for 2026 is to confirm the proposed rehabilitation by completing a detailed condition survey. Once the proposed rehabilitation work is confirmed the detailed design will proceed with this funding request. Rehabilitation is significantly more cost-effective than full replacement and will reduce the likelihood of unplanned service disruptions or costly emergency repairs.

Deferring this work may result in further deterioration, increased capital costs in future years, and potential weight restrictions that could impact the agricultural and logistics operations in the surrounding area. Completing the detailed condition survey and detailed design work in 2026 aligns with our asset management strategy by proactively maintaining infrastructure in a state of good repair and maximizing lifecycle value.

Strategic Plan Theme

BUILD - a safe, connected, caring and active community

This project prioritizes infrastructure improvements that ensure safe, efficient, and reliable movement for all users while supporting the needs of our rural and agricultural communities. By investing in the rehabilitation of Davis Creek Bridge, the Township is ensuring safe, continuous service on key rural corridors, supporting economic development, and demonstrating responsible stewardship of public infrastructure assets.

Scenario Details

Budget Year	2026	Name	29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
440004 - PROCEEEDS DEBENTURE	-	500,000	-	-	-	-	-	-	-	-
460103 - TSFR FROM BRIDGE	80,000	-	-	-	-	-	-	-	-	-
Total Funding Source	80,000	500,000	-	-	-	-	-	-	-	-
Percent Increase		525.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
630714 - SHURIE ROAD - DAVIS CREEK BRIDGE - FROM: CHERRY AVENUE TO: SIXTEEN ROAD	80,000	500,000	-	-	-	-	-	-	-	-
Total Expenditure	80,000	500,000	-	-	-	-	-	-	-	-
Percent Increase		525.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

713 - Signs - New & Replacement

Project Number	713	Title	Signs - New & Replacement	Lock Status	Unlocked
Asset Type	Signs	Department	Traffic Operations & Roadside Maintenance		
Start Date	2026-01-01	Completion Date	2035-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Street and Traffic Signs Program				
Justification	This project provides for the ongoing replacement and installation of street and traffic signs throughout the Township. These signs are essential for regulatory compliance, public safety, and efficient traffic operations. The budget allocation supports the purchase and installation of signs required to replace those that are damaged, missing, faded, or no longer compliant with current Provincial regulations and standards (including the Ontario Traffic Manual). Many existing signs within the Township have reached the end of their useful life and no longer meet visibility or reflectivity requirements. Failure to replace these signs in a timely manner presents a risk to road user safety and exposes the Township to potential liability in the event of incidents or non-compliance. As per the Township's Tangible Capital Asset Policy, expenditures related to the replacement of long-lived infrastructure assets such as traffic signs are to be capitalized. This proactive replacement program allows staff to address signage needs as they arise throughout the year and ensures the Township maintains a safe and consistent roadway environment. BUILD - a safe, connected, caring and active community Maintaining clear, visible, and compliant signage across the Township directly contributes to public safety by guiding drivers, cyclists, and pedestrians and reducing the risk of collisions and confusion on the road network. The replacement and standardization of road signage is an essential part of responsible infrastructure management. This program supports the integrity and function of the Township's transportation system and upholds regulatory and design standards. A consistent and well-maintained signage system reflects the Township's commitment to quality service delivery and safety.				
Strategic Plan Theme					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	21,500
Total Funding Source	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	21,500
Percent Increase		2.70%	5.26%	2.50%	2.44%	0.00%	0.00%	0.00%	0.00%	2.38%
Expenditure										
630001 - ROAD SIGNS	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	21,500
Total Expenditure	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	21,500
Percent Increase		2.70%	5.26%	2.50%	2.44%	0.00%	0.00%	0.00%	0.00%	2.38%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

500 - Inflow & Infiltration Reduction Program

Project Number	500	Title	Inflow & Infiltration Reduction Program	Lock Status	Unlocked
Asset Type	Operating Program	Department	Wastewater		
Start Date	2026-01-01	Completion Date	2034-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Inflow and Infiltration Reduction Program within the Sanitary Sewer system				
Justification	The Township of West Lincoln continues its multi-year Inflow and Infiltration (I&I) Reduction Program as part of its ongoing efforts to improve the performance and resiliency of the sanitary sewer system. Over the past several years, the Township has undertaken various studies, CCTV inspections, and flow monitoring to identify sources of I&I within the collection system. I&I consists of stormwater and groundwater entering the sanitary sewer system through defective pipes, maintenance holes, or service connections. This extraneous flow leads to increased volumes of wastewater being unnecessarily conveyed and treated, resulting in significant operational costs and reduced system efficiency.				
	To date, the Township has completed several spot repairs and sewer re-lining projects in identified high-priority areas.				
	The proposed 2026 capital budget allocation will be used to continue this important work. Activities may include additional flow monitoring, condition assessments, hydraulic modeling, sewer investigations, and remedial construction work such as pipe repairs, manhole rehabilitation, or targeted re-lining projects. Continued investment in I&I reduction not only supports operational efficiency but also extends the life of the existing infrastructure, reduces environmental risk, and restores original / additional capacity to accommodate future growth and development within the Township.				
Strategic Plan Theme	BUILD - a safe, connected, caring and active community CHAMPION - strategic and responsible growth				
	The I&I reduction program directly supports the maintenance, optimization, and long-term sustainability of core infrastructure systems. It ensures the Township's sanitary sewer network remains reliable, efficient, and able to support current and future needs.				
	By proactively investing in asset management and preventative maintenance strategies, the Township is demonstrating responsible stewardship of public resources. Reducing unnecessary flows lowers treatment costs and defers the need for costly system expansions.				
	Through capacity recovery within the existing system, this program helps facilitate future development without the immediate need for major infrastructure upgrades, ensuring that growth can occur in an environmentally responsible and cost-effective manner.				

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410405 - DC - WW	62,000	-	62,000	-	62,000	-	62,000	-	62,000	-
415301 - REGIONAL GRANTS	100,000	-	100,000	-	100,000	-	100,000	-	100,000	-
460119 - TSFR FROM SEWERS	38,000	-	38,000	-	38,000	-	38,000	-	38,000	-
Total Funding Source	200,000	-	200,000	-	200,000	-	200,000	-	200,000	-
Percent Increase		(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)
Expenditure										
520652 - INFLOW & INFILTRATION REDUCTION PROGRAM	200,000	-	200,000	-	200,000	-	200,000	-	200,000	-
Total Expenditure	200,000	-	200,000	-	200,000	-	200,000	-	200,000	-
Percent Increase		(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)	100.00%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

733 - Miscellaneous Wastewater Equipment

Project Number	733	Title	Miscellaneous Wastewater Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Wastewater		
Start Date	2026-01-01	Completion Date	2035-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment used for the Wastewater department.				
Justification	This annual capital allocation supports the purchase of small equipment necessary for ongoing wastewater system maintenance and emergency response. The Operations Department relies on a variety of specialized tools, including portable pumps, hoses, sewer rodding machines, and drain clearing equipment, to ensure the reliable operation of the Township’s sanitary infrastructure.				
	Having access to functional, up-to-date equipment enables staff to respond quickly to sewer blockages, pump failures, and other system issues that can lead to environmental, property, or service disruptions. This equipment also supports routine maintenance activities, helping to extend the life of sewer infrastructure and reduce the risk of unplanned repairs.				
	By proactively budgeting for these essential tools, the Township ensures staff are equipped to maintain compliance with regulatory standards and protect public health and the environment.				
Strategic Plan Theme	BUILD - a safe, connected, caring and active community FOUNDATIONAL - advance organizational capacity and effectiveness				
	Investing in small-scale equipment helps ensure timely and effective sewer maintenance, supporting a reliable and resilient wastewater system.				
	Maintaining an adequate inventory of operational tools reduces emergency costs, supports preventative maintenance, and ensures staff can work safely and efficiently.				
	Reliable wastewater maintenance equipment helps prevent spills and backups, supporting responsible environmental management and long-term system sustainability.				

Scenario Details

Budget Year	2026	Name	733 - Miscellaneous Wastewater Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description	Account for purchasing small equipment throughout the year.				
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460119 - TSFR FROM SEWERS	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Total Funding Source	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Total Expenditure	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

1250 - Dufferin Street & Skyway Road Sanitary Sewer Replacement

Project Number	1250	Title	Dufferin Street & Skyway Road Sanitary Sewer Replacement					Lock Status	Unlocked									
Asset Type	Sanitary Sewer	Department	Wastewater					Year Identified	2025									
Start Date	2026-01-01	Completion Date	2026-12-31															
Description Justification	Partner																	
	This project involves the replacement of aging underground sanitary sewer infrastructure, to align with the replacement of the watermain and full reconstruction of Dufferin Street. The existing sanitary sewer on Dufferin Street is in very poor condition and requires replacement. Based on CCTV inspections and flow monitoring completed in the area, replacing this sanitary sewer will address the existing condition and will also reduce the extraneous flows, and inflow and infiltration (I&I) during wet weather conditions. Reducing extraneous flows and I&I will assist with creating more capacity in the sanitary system to allow for infill and intensification development.																	
	Prior funding has been approved to commence and complete the detailed design and construction contract / tender documents. This 2026 funding request is to proceed with the construction work once the detailed design is complete and the project can be tendered.																	
	During the preliminary design work, it was confirmed that there is an opportunity to abandon the existing sanitary sewer that runs from Skyway Road south past the CNR Railway to Dufferin Street. In order to abandon this section of sewer, the existing sewer on Skyway Road would have to be replaced to redirect sanitary sewer flows towards Industrial Park Drive. Abandoning the existing sanitary sewer south of Skyway Road will eliminate an aging and difficult-to-access section of infrastructure located through various easements on private property as well as beneath the CNR railway. This approach reduces long-term maintenance risks, minimizes potential for infiltration and structural failure, and improves overall system reliability by redirecting flows to newer existing infrastructure on Industrial Park Drive.																	
	The underground infrastructure and roadway condition along Dufferin Street has reached the end of its service life, with increasing maintenance requirements and elevated risk of failure. Coordinating the replacement of these critical assets ensures efficient use of capital funding, minimizes disruption to residents, and avoids the need for repeated construction activities in the same location.																	
Strategic Plan Theme	This project represents a coordinated, long-term investment in both above-ground and below-ground infrastructure and demonstrates sound asset management and capital planning principles.																	
	BUILD - a safe, caring and connected community																	
	CHAMPION - strategic and responsible growth																	
	This sanitary sewer replacement project exemplifies strategic reinvestment in essential municipal infrastructure. By replacing both the underground servicing and road structure in a coordinated manner, the Township is protecting and enhancing vital public assets that support growth, health, and safety. Replacing aging wastewater infrastructure ensures the long-term reliability of services to residents, supports regulatory compliance, contributes to sustainable service delivery, and assists with reducing inflow and infiltration into the sanitary sewer system to allow for infill development.																	
	Project Forecast																	
Object	2026	2027								2028	2029	2030	2031	2032	2033	2034	2035	
Funding Source																		
460119 - TSFR FROM SEWERS	725,000	-	-	-	-	-	-	-	-	-								
Total Funding Source	725,000	-	-	-	-	-	-	-	-	-								
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%								
Expenditure																		
635520 - DUFFERIN ST SANITARY	725,000	-	-	-	-	-	-	-	-	-								
SEWER REPLACE	725,000	-	-	-	-	-	-	-	-	-								
Total Expenditure	725,000	-	-	-	-	-	-	-	-	-								
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%								
Net Total	-	-	-	-	-	-	-	-	-	-								

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Project Summary

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SCHEDULE D

1252 - Dufferin Street Watermain Replacement

Project Number	1252	Title	Dufferin Street Watermain Replacement	Lock Status	Unlocked
Asset Type	Water Main	Department	Water		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2025
Manager		Partner			
Regions					
Description	Replacement of existing watermain.				
Justification	The watermain needs to be replaced based on the age, condition, and existing material type.				
	Prior funding has been approved to commence and complete the detailed design and construction contract / tender documents. This 2026 funding request is to proceed with the construction work once the detailed design is complete and the project can be tendered.				
	This project involves the replacement of the aging watermain infrastructure, to align with the replacement of the sanitary sewer and full reconstruction of Dufferin Street.				
	The underground infrastructure and roadway condition along Dufferin Street has reached the end of its service life, with increasing maintenance requirements and elevated risk of failure. Coordinating the replacement of these critical assets ensures efficient use of capital funding, minimizes disruption to residents, and avoids the need for repeated construction activities in the same location.				
	This project represents a coordinated, long-term investment in both above-ground and below-ground infrastructure and demonstrates sound asset management and capital planning principles.				
Strategic Plan Theme	BUILD - a safe, caring and connected community CHAMPION - strategic and responsible growth				
	This watermain replacement project exemplifies strategic reinvestment in essential municipal infrastructure. By replacing both the underground servicing and road structure in a coordinated manner, the Township is protecting and enhancing vital public assets that support growth, health, and safety.				
	Replacing aging water infrastructure ensures the long-term reliability of services to residents, supports regulatory compliance, and contributes to sustainable service delivery.				

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460124 - TSFR FROM WATER	500,000	-	-	-	-	-	-	-	-	-
Total Funding Source Percent Increase	500,000	-	-	-	-	-	-	-	-	-
	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
635507 - DUFFERIN ST MAIN REPLACEMENT	500,000	-	-	-	-	-	-	-	-	-
Total Expenditure Percent Increase	500,000	-	-	-	-	-	-	-	-	-
	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

420 - Water Meter Replacement Program

Project Number	420	Title	Water Meter Replacement Program	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water		
Start Date	2026-01-01	Completion Date	2035-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replacement of old water meters throughout Smithville.				
Justification	The Water Meter Replacement Program is an ongoing capital initiative to upgrade and maintain the Township's metering infrastructure. As water meters age, they become more prone to inaccuracies, malfunctions, and physical deterioration such as leaks or internal damage. Older meters also lack modern radio-frequency technology, requiring staff to manually collect readings which can be an inefficient and labour-intensive process.				
	By replacing aging and non-functional meters with modern units, the Township improves the accuracy of consumption data, enhances billing efficiency, and reduces the potential for lost revenue due to under registration. Remote read meters also improve operational efficiency by reducing the time and resources needed for meter reading, troubleshooting, and data collection.				
	This program is a key component in the Township's strategy to reduce non-revenue water loss, improve customer service, and modernize municipal water infrastructure.				
Strategic Plan Theme	BUILD - a safe, connected, caring and active community ADVANCE - organization capacity and effectiveness				
	Upgrading to radio-read water meters modernizes the Township's metering system, reduces manual labour, and supports more responsive service delivery.				
	Accurate meter readings ensure fair billing and help capture all water revenue, while remote-read technology reduces operating costs.				
	Identifying leaks and usage anomalies more quickly through improved metering supports water conservation and system sustainability.				

Scenario Details

Budget Year	2026	Name	420 - Water Meter Replacement Program: Main					Lock Status	Unlocked	
Project Status	CAO Review							Active	Yes	
Description	Account for purchasing new water meters to replace old meters.									
Comments										
Justification										
Project Forecast										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460124 - TSFR FROM WATER	40,000	40,000	40,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Funding Source	40,000	40,000	40,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	(75.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
635202 - WATER METERS-REPLACEMENT	40,000	40,000	40,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Expenditure	40,000	40,000	40,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	(75.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

723 - Miscellaneous Water Equipment

Project Number	723	Title	Miscellaneous Water Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Water		
Start Date	2026-01-01	Completion Date	2035-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment used for the Water department.				
Justification	This annual capital allocation funds the purchase of small-scale equipment required to support day-to-day operations and emergency response within the Water Department. The equipment acquired through this budget includes essential tools such as portable pumps, hoses, water main repair tools, and other specialized devices needed to maintain and repair the Township's water distribution system.				
	Having timely access to functional, reliable equipment ensures that water service disruptions can be addressed quickly and safely. It also supports regular maintenance activities aimed at preventing leaks, breaks, and infrastructure failures. Investing in this equipment allows staff to work more efficiently and effectively, while ensuring compliance with health, safety, and regulatory requirements.				
Strategic Plan Theme	By maintaining a well-equipped team, the Township can better respond to unplanned events and uphold the high standard of service expected by residents and businesses.				
	BUILD - a safe, connected, caring and active community				
	FOUNDATIONAL - advance organizational capacity and effectiveness				
	Ensures that frontline staff have the right tools to maintain a safe and reliable water distribution system.				
	Reduces delays and reliance on outside contractors by equipping staff to respond quickly and effectively to maintenance and repair needs.				
	Enhances worker safety and efficiency by ensuring access to up-to-date, task-appropriate tools and equipment.				

Scenario Details

Budget Year	2026	Name	723 - Miscellaneous Water Equipment: Main					Lock Status	Unlocked	
Project Status	CAO Review							Active	Yes	
Description	Account for purchasing small equipment used in the water distribution system.									
Comments										
Justification										
Project Forecast										
Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460124 - TSFR FROM WATER	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Total Funding Source	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Total Expenditure	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

743 - Water Meters - New Installation

Project Number	743	Title	Water Meters - New Installation	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water		
Start Date	2026-01-01	Completion Date	2035-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Water meters for new properties.				
Justification	As new development occurs throughout the Township, the installation of water meters is essential to bring newly constructed residential, commercial, and industrial properties into the municipal water system. This capital budget supports the purchase of new water meters required to service these developments.				
	All new meters are equipped with modern radio-frequency technology, allowing for remote reading, improved billing accuracy, and reduced staff time for manual meter collection. This investment ensures that growth within the Township is met with reliable, efficient, and standardized metering infrastructure from the outset.				
	By planning and budgeting for new meter installations, the Township ensures that servicing of growth is seamless and consistent with operational standards, while also supporting accurate revenue generation for water services.				
Strategic Plan Theme	BUILD - a safe, connected, caring and active community CHAMPION - strategic and responsible growth				
	Supports planned development and ensures timely servicing of new residential, commercial, and industrial properties.				
	Ensures new connections use current metering technology that enables efficient operations and accurate billing.				

Scenario Details

Budget Year	2026	Name	743 - Water Meters - New Installation: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description	Account for purchasing water meters for new development.				
Comments					
Justification					
Project Forecast					

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460124 - TSFR FROM WATER	38,000	39,100	40,200	41,000	82,000	83,000	83,000	83,500	84,000	84,000
Total Funding Source	38,000	39,100	40,200	41,000	82,000	83,000	83,000	83,500	84,000	84,000
Percent Increase		2.89%	2.81%	1.99%	100.00%	1.22%	0.00%	0.60%	0.60%	0.00%
Expenditure										
635201 - WATER METERS-NEW Total	38,000	39,100	40,200	41,000	82,000	83,000	83,000	83,500	84,000	84,000
Expenditure	38,000	39,100	40,200	41,000	82,000	83,000	83,000	83,500	84,000	84,000
Percent Increase		2.89%	2.81%	1.99%	100.00%	1.22%	0.00%	0.60%	0.60%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

927 - Industrial Park Rd Watermain - From: Pearson Rd to New Urban Boundary

Project Number	927	Title	Industrial Park Rd Watermain - From: Pearson Rd to New Urban Boundary	Lock Status	Unlocked
Asset Type	Water Main	Department	Water		
Start Date	2026-01-01	Completion Date	2027-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	This project involves the design and future construction of municipal water infrastructure along Industrial Park Road from Pearson Road to the newly expanded urban boundary. The works will provide essential servicing capacity to accommodate future employment and industrial growth within the newly designated urban lands.				
Justification	The extension of water services along Industrial Park Road is required to support the planned expansion of the urban boundary as approved through the Township's Official Plan, Master Community Plan, and Regional growth planning initiatives. The existing infrastructure terminates near Pearson Road, limiting development potential in the employment area. Extending these municipal services will enable the development of additional industrial and employment lands, attract new business investment, and support long-term economic growth within the Township.				
	Detailed design funding is being proposed in 2026 to establish the preferred alignment, confirm servicing capacity requirements, identify property or easement needs, identify and potential utility conflicts and/or relocations, and prepare detailed construction drawings, specifications, and cost estimates. Construction funding is forecasted in subsequent years of the capital plan, following completion of the design phase and confirmation of development phasing / coordination.				
	This project is consistent with the Township's objectives for economic development, infrastructure readiness, and orderly growth, ensuring that future servicing is planned and implemented in a coordinated and cost-effective manner.				
Strategic Plan Theme	BUILD - a safe, caring and connected community CHAMPION - strategic and responsible growth				

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410407 - DC - WATER	80,000	720,000	-	-	-	-	-	-	-	-
Total Funding Source	80,000	720,000	-	-	-	-	-	-	-	-
Percent Increase		800.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
635122 - INDUSTRIAL PARK RD - FROM: PEARSON RD TO: URBAN BOUNDARY	80,000	720,000	-	-	-	-	-	-	-	-
Total Expenditure	80,000	720,000	-	-	-	-	-	-	-	-
Percent Increase		800.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

T-19-2025
SCHEDULE D

1243 - Water Valve Turning Trailer - Addition

Project Number	1243	Title	Water Valve Turning Trailer - Addition	Lock Status	Unlocked
Asset Type	Water Equipment	Department	Water		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2025
Manager		Partner			
Regions					
Description	This is for the purchase of a Water Valve Turning Trailer. The unit is used to hydraulically turn valves automatically throughout the water system. It also comes with a vacuum unit for cleaning out plugged/dirty valves.				
Justification	The purchase of a Water Valve Turning Trailer is a critical investment in the Township's water system maintenance program. Water valve exercising is a legislated and essential task carried out by Water Operators to ensure system reliability and emergency response readiness. Currently, valve turning is completed manually, which is physically demanding, repetitive, and time-consuming. This poses a significant risk of workplace injury and fatigue for staff.				
	The Water Valve Turning Trailer automates the valve exercising process, greatly reducing the physical strain on staff while improving both the accuracy and efficiency of operations. The trailer is equipped with a hydraulic turning mechanism and includes a vacuum unit that allows operators to safely and effectively clean valve boxes when they are obstructed with debris or sediment. This dual-functionality improves response times, reduces maintenance delays, and supports the long-term integrity of the water distribution system.				
	Investing in this equipment demonstrates the Township's commitment to modernizing its water infrastructure maintenance program while prioritizing worker safety and service reliability.				
Strategic Plan Theme	BUILD - a safe, connected, caring and active community CHAMPION - strategic and responsible growth				
	The valve turning trailer enhances the Township's ability to deliver proactive and efficient water system maintenance, reducing service disruptions and protecting critical infrastructure.				
	This improves operational productivity and reducing labour demands, the trailer supports long-term cost savings and optimized use of Township resources.				
	Supports for a safe and engaged operations team by minimizing physically strenuous tasks and risk of injury, the project contributes to a safer and more sustainable working environment for Township employees.				

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460124 - TSFR FROM WATER	140,000	-	-	-	-	-	-	-	-	-
Total Funding Source	140,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	140,000	-	-	-	-	-	-	-	-	-
Total Expenditure	140,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	-	-	-	-	-	-	-	-	-	-
Net Total										

Project Summary

1221 - Trees for All

Project Number	1221	Title	Trees for All	Lock Status	Unlocked
Asset Type	Operating Program	Department	Parks		
Start Date	2026-01-01	Completion Date	2027-12-31	Year Identified	2025
Manager		Partner			
Regions					
Description	Funding for public and private planting through the NPCA led initiative "Trees for All".				
Justification	In 2023, the Niagara Peninsula Conservation Authority (NPCA) undertook a survey which identified 98 private land sites in West Lincoln representing about 320 acres of plantable area and with a total capacity of over 148,000 trees in the Township over the next five years.				
	The total capacity is an expression of interest which even the Conservation Authority is not able to achieve. Initially this project seemed to be too costly for the Township to actively support. However, recent funding sources available to the NPCA (Trees Canada and Forests Ontario) have reduced prices. Depending on tree type (bareroot stock or potted stock) a first allocation of \$10,000 could see between 1000 and 1500 trees planted in West Lincoln in 2025. This will be a multi year project and Administration recommends \$10,000 for 2025, 2026 & 2027. NPCA Staff administer the program with assistance from Township staff in locating the trees.				
Strategic Plan Theme	Champion Strategic & Responsible Growth				

Scenario Details

Budget Year	2026	Name	1221 - Trees for All: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	10,000	10,000	-	-	-	-	-	-	-	-
Total Funding Source	10,000	10,000	-	-	-	-	-	-	-	-
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	10,000	-	-	-	-	-	-	-	-
Total Expenditure	10,000	10,000	-	-	-	-	-	-	-	-
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

138 - Miscellaneous Parks Equipment

Project Number	138	Title	Miscellaneous Parks Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Parks		
Start Date	2026-01-01	Completion Date	2035-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Miscellaneous parks equipment to be purchased for the Parks and Recreation department				
Justification	The Recreation department has an annual capital allocation to purchase small equipment needed for the department. String trimmers, push mowers, chainsaws and other small equipment is purchased through this budget on an as needed basis.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2026	Name	138 - Miscellaneous Parks Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description	Miscellaneous recreation equipment to be purchased for the Parks & Recreation department.				
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460109 - TSFR FROM EQUIPMENT	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	10,000
Total Funding Source	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	10,000
Percent Increase		(11.11%)	12.50%	0.00%	5.56%	0.00%	0.00%	0.00%	0.00%	5.26%
Expenditure										
620103 - SMALL EQUIP POOL	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	10,000
Total Expenditure	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	10,000
Percent Increase		(11.11%)	12.50%	0.00%	5.56%	0.00%	0.00%	0.00%	0.00%	5.26%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1048 - Parks Furniture - Garbage Cans & Benches

Project Number	1048	Title	Parks Furniture - Garbage Cans & Benches	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks		
Start Date	2026-01-01	Completion Date	2031-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Install garbage cans and benches in parks and green spaces.				
Justification	Staff have been working towards equipping all of our green spaces and parks with benches and garbage receptacles over the last few years. These funds will be used to install these items.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2026	Name	1048 - Parks Furniture - Garbage Cans & Benches: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	10,000	-	-	-	-	10,000	-	-	-	-
Total Funding Source	10,000	-	-	-	-	10,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
Expenditure										
610021 - GARBAGE CANS AND BENCHES	10,000	-	-	-	-	10,000	-	-	-	-
Total Expenditure	10,000	-	-	-	-	10,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1317 - Hanging Basket Bracket Replacement

Project Number	1317	Title	Hanging Basket Bracket Replacement	Lock Status	Unlocked
Asset Type	Park Equipment	Department	Parks		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2025
Manager		Partner			
Regions					
Description	Hanging basket brackets need replacing throughout the Township				
Justification	Many brackets are becoming unsafe to put plants in. Ensuring that the brackets are safe and visually appealing will allow us to continue to make West Lincoln a visually appealing place to live and visit.				
Strategic Plan Theme	BUILD a safe, connected, caring and active community				

Scenario Details

Budget Year	2026	Name	1317 - Hanging Basket Bracket Replacement: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	12,500	-	-	-	-	-	-	-	-	-
Total Funding Source	12,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	12,500	-	-	-	-	-	-	-	-	-
Total Expenditure	12,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1159 - Miscellaneous Recreation Program Equipment

Project Number	1159	Title	Miscellaneous Recreation Program Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment 2026-01-	Department	Recreation Programs		
Start Date	01	Completion Date	2035-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Gymnasium and program equipment				
Justification	Replacement of gymnasium and program equipment. Examples could be, but not limited to, things like volleyball nets and poles, basketball replacements, and pickleball equipment.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2026	Name	1159 - Miscellaneous Recreation Program Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460105 - TSFR FROM CAPITAL	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	6,000
Total Funding Source	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	6,000
Percent Increase		0.00%	0.00%	100.00%	(50.00%)	0.00%	0.00%	0.00%	0.00%	20.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	6,000
Total Expenditure	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	6,000
Percent Increase		0.00%	0.00%	100.00%	(50.00%)	0.00%	0.00%	0.00%	0.00%	20.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

494 - Ice Edger

Project Number	494	Title	Ice Edger	Lock Status	Unlocked
Asset Type	Arena Equipment	Department	Recreation Facilities		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Mechanical tool used for ice maintenance. This tool is mandatory for safe ice				
Justification	We are seeking to replace our current ice edger due to its declining performance and increasing maintenance requirements. The equipment has reached the end of its useful life, resulting in inconsistent ice quality and frequent repairs that impact operational efficiency. A new ice edger will ensure safer, smoother ice conditions, reduce downtime, and improve the overall experience for users and staff.				
	In 2020 it was identified that the ice edger would need to be replaced by 2026.				
Strategic Plan Theme	Build a Safe, Connected, Caring, and Active Community				

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460102 - TSFR FROM WLCC RESERVE	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620208 - ICE EDGER	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

495 - Ice Resurfacer

Project Number	495	Title	Ice Resurfacer	Lock Status	Unlocked
Asset Type	Arena Equipment	Department	Recreation Facilities		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Ice resurfacer is an integral part of maintain safe ice in an arena environment. The resurfacer is used before each and every ice usage to create the appropriate quality level of ice for participation				
Justification	Our current model is a 2016. Life expectancy of an ice resurfacer is 7-10 years. Without a proper replacement to this critical capital investment we risk a significant outage to our ice usage. With a single pad facility and a single ice resurfacer if we have a breakdown, or repair issues, it can cause extended down time. Currently, we are regularly dealing with breakdown issues that may become critical in the near future.				
	Ice resurfacers do have resale value, but if we wait until a catastrophic breakdown we will lose that potential to sell.				
Strategic Plan Theme	BUILD a safe, connected, caring and active community				

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460102 - TSFR FROM WLCC RESERVE	280,000	-	-	-	-	-	-	-	-	-
Total Funding Source	280,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625014 - ICE RESURFACER	280,000	-	-	-	-	-	-	-	-	-
Total Expenditure	280,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1299 - Gymnasium Blinds

Project Number	1299	Title	Gymnasium Blinds	Lock Status	Unlocked
Asset Type	Fixtures	Department	Recreation Facilities		
Start Date	2026-01-01	Completion Date	2027-12-31	Year Identified	2025
Manager		Partner			
Regions					
Description	Window coverings for the gymnasium windows to prevent direct sunlight from coming onto the play surface.				
Justification	2026 - Blinds between the lobby and gymnasium				
	2027 - blinds in large gymnasium winds and front windows (staff to apply for grants for this portion of the project)				
	There has been a consistent increase in feedback from gymnasium users regarding the impact of natural light, specifically direct sunlight, during programs and activities. Users have reported that excessive sunlight entering the facility is:				
	• Creating glare on the playing surface • Causing visibility issues • Contributing to unsafe playing conditions • Negatively affecting their ability to fully participate in sports and recreational activities				
	Given the gymnasium’s growing usage across a range of programs, ensuring a safe and comfortable environment is a top priority.				
Strategic Plan Theme	The installation of window coverings (e.g., blackout blinds or commercial-grade shades) would mitigate the issues caused by natural light and improve overall user experience and safety.				
	1. Build a safe, connected, caring and active community				

Scenario Details

Budget Year	2026	Name	1299 - Gymnasium Blinds: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460102 - TSFR FROM WLCC RESERVE	15,000	75,000	-	-	-	-	-	-	-	-
Total Funding Source	15,000	75,000	-	-	-	-	-	-	-	-
Percent Increase		400.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	75,000	-	-	-	-	-	-	-	-
Total Expenditure	15,000	75,000	-	-	-	-	-	-	-	-
Percent Increase		400.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1300 - Community Centre Dishwashers

Project Number	1300	Title	Community Centre Dishwashers	Lock Status	Unlocked
Asset Type	Fixtures	Department	Recreation Facilities		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2025
Manager		Partner			
Regions					
Description	Upgrade/install Niagara Region Public Health Department approved dishwashers in our 2 inspected kitchens at the West Lincoln Community Centre				
Justification	The West Lincoln Community Centre and the Smithville Branch of the West Lincoln Public Library regularly host a variety of programs, events, and rentals that involve food handling. These include community meals, municipal events, and private functions. As per NRPH guidelines, proper dishwashing facilities are required to ensure that all reusable dishes, utensils, and food preparation equipment are cleaned and sanitized in accordance with public health standards. Currently, these facilities do not have compliant dishwashing equipment, placing the municipality at risk of non-compliance during inspections. This deficiency not only limits the types of programs and rentals we can safely and legally support, but also places undue strain on staff, volunteers, and renters who must attempt to meet sanitation standards without the appropriate tools. Without the necessary upgrades, the two kitchens at the West Lincoln Community Centre will no longer be eligible for NRPH inspection and certification. This will result in a loss of functionality for these spaces and could severely impact our ability to host or rent them for any food-related purposes.				
Strategic Plan Theme	1. Build a safe, connected, caring and active community 4. Foundational: Advance organizational capacity and effectiveness				

Scenario Details

Budget Year	2026	Name	1300 - Community Centre Dishwashers: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460102 - TSFR FROM WLCC RESERVE	6,000	-	-	-	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	6,000	-	-	-	-	-	-	-	-	-
Total Funding Source	12,000	-	-	-	-	-	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	12,000	-	-	-	-	-	-	-	-	-
Total Expenditure	12,000	-	-	-	-	-	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1308 - WLCC - Plumbing Upkeep

Project Number	1308	Title	WLCC - Plumbing Upkeep	Lock Status	Unlocked
Asset Type	R&M Interior	Department	Recreation Facilities		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2025
Manager		Partner			
Regions					
Description	Domestic water is backflowing into the heat retention unit causing extreme heating of water that goes to showers and toilets. A quote has been received to ensure buildings water supply remains safe. This could lead to extreme heat and burning of the public.				
Justification	Safety. All domestic water must be temperature controlled to ensure patron safety. This will mitigate potential risk to the Township.				
Strategic Plan Theme	BUILD a safe, connected, caring and active community				

Scenario Details

Budget Year	2026	Name	1308 - WLCC - Plumbing Upkeep: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460102 - TSFR FROM WLCC RESERVE	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1310 - Arena Electrical

Project Number	1310	Title	Arena Electrical	Lock Status	Unlocked
Asset Type	R&M Interior	Department	Recreation Facilities		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2025
Manager		Partner			
Regions					
Description	Install a new electrical controller to ensure the longevity of our lights and breakers within the arena.				
Justification	Installing a new lighting controller will enable better lighting operation with the potential for long term savings by cancelling service contracts with current provider. The new controller will create a longer lifespan for the breaker panel as well.				
Strategic Plan Theme	BUILD a safe, connected, caring and active community				

Scenario Details

Budget Year	2026	Name	1310 - Arena Electrical: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460102 - TSFR FROM WLCC RESERVE	18,000	-	-	-	-	-	-	-	-	-
Total Funding Source	18,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	18,000	-	-	-	-	-	-	-	-	-
Total Expenditure	18,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1312 - Floor Scrubber

Project Number	1312	Title	Floor Scrubber	Lock Status	Unlocked
Asset Type	Arena Equipment	Department	Recreation Facilities		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2025
Manager		Partner			
Regions					
Description	Floor scrubber to maintain cleanliness of West Lincoln Community Centre Floors, walking tracks, bathrooms, and all other public areas within the community centre. As a high traffic facility cleanliness is of the utmost importance for the centre.				
Justification	Current floor cleaner needs repair at a cost of over \$3,000. A new scrubber is quoted at \$6,700. With a repair cost of 44% of replacement it is fiscally prudent to purchase a new item rather than repair equipment that is reaching end of life.				
Strategic Plan Theme	BUILD a safe, connected, caring and active community				

Scenario Details

Budget Year	2026	Name	1312 - Floor Scrubber: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460102 - TSFR FROM WLCC RESERVE	6,700	-	-	-	-	-	-	-	-	-
Total Funding Source	6,700	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620220 - FLOOR CLEANING MACHINE	6,700	-	-	-	-	-	-	-	-	-
Total Expenditure	6,700	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1004 - Non Network Replacement Computers - Library Branches

Project Number	1004	Title	Non Network Replacement Computers - Library Branches	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries	Year Identified	2021
Start Date	2026-01-01	Completion Date	2035-12-31		
Manager		Partner			
Regions					
Description	Regular computer/hardware replacement of non-networked resources.				
Justification	Replace IT resources utilized by the public on a regular basis for efficiency and effective operation.				
Strategic Plan Theme	CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2026	Name	1004 - Non Network Replacement Computers - Library Branches: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460115 - TSFR FROM LIBRARY	6,000	6,500	9,000	9,000	8,900	10,200	10,200	9,100	12,000	12,000
Total Funding Source	6,000	6,500	9,000	9,000	8,900	10,200	10,200	9,100	12,000	12,000
Percent Increase		8.33%	38.46%	0.00%	(1.11%)	14.61%	0.00%	(10.78%)	31.87%	0.00%
Expenditure										
620106 - IT HARDWARE POOL	6,000	6,500	9,000	9,000	8,900	10,200	10,200	9,100	12,000	12,000
Total Expenditure	6,000	6,500	9,000	9,000	8,900	10,200	10,200	9,100	12,000	12,000
Percent Increase		8.33%	38.46%	0.00%	(1.11%)	14.61%	0.00%	(10.78%)	31.87%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1171 - Library Furniture Replacement

Project Number	1171	Title	Library Furniture Replacement	Lock Status	Unlocked
Asset Type	Library Equipment	Department	Libraries		
Start Date	2026-01-01	Completion Date	2034-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Replace Library furniture that has become damaged from increased public use; purchase new furniture that better suits the needs of Library users and staff.				
Justification	With an increase in Library use, public furniture becomes worn out and damaged. Over time, some furniture becomes outdated and does not suit the needs of the Library. This furniture needs to be replaced in order to maintain our spaces.				
Strategic Plan Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2026	Name	1171 - Library Furniture Replacement: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460115 - TSFR FROM LIBRARY	12,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	-
Total Funding Source	12,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	-
Percent Increase		(47.95%)	2.36%	1.54%	2.27%	2.22%	1.45%	1.43%	1.41%	(100.00%)
Expenditure										
620209 - OFFICE FURNITURE	12,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	-
Total Expenditure	12,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	-
Percent Increase		(47.95%)	2.36%	1.54%	2.27%	2.22%	1.45%	1.43%	1.41%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1173 - Addition to Makerspace

Project Number	1173	Title	Addition to Makerspace	Lock Status	Unlocked
Asset Type	Library Equipment	Department	Libraries		
Start Date	2026-01-01	Completion Date	2028-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Additions to the MakerSpace, including 3D scanners, go pros, engraver and digital art tablets.				
Justification	Maker equipment gives library users the chance to use equipment such as 3D printers, vinyl cutters, building kits, robotics, sewing machines, tools and computers to help develop STEAM (science, technology, engineering, art, math) skills, this equipment can be supplemented with equipment such as 3D scanners, go pros, engraver and digital art tablets.				
Strategic Plan Theme	Champion strategic and responsible growth				

Scenario Details

Budget Year	2026	Name	1173 - Addition to Makerspace: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410409 - DC - LIBRARY	15,000	-	-	-	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	-	-	8,000	-	-	-	-	-	-	-
Total Funding Source	15,000	-	8,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620120 - MAKER EQUIPMENT	15,000	-	8,000	-	-	-	-	-	-	-
Total Expenditure	15,000	-	8,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

775 - Addition to Audio Visual Collection - All Library Branches

Project Number	775	Title	Addition to Audio Visual Collection - All Library Branches	Lock Status	Unlocked
Asset Type	Audio Books and DVDs	Department	Libraries	Year Identified	2020
Start Date	2026-01-01	Completion Date	2035-12-31		
Manager		Partner			
Regions					
Description	Electronic materials for library circulating collection				
Justification	Needed to maintain our current AV collection.				
Strategic Plan Theme	Champion Strategic and Responsible Growth				

Scenario Details

Budget Year	2026	Name	775 - Addition to Audio Visual Collection - All Library Branches: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410409 - DC - LIBRARY	15,900	16,250	16,600	16,700	16,700	16,700	16,700	16,700	16,700	-
460115 - TSFR FROM LIBRARY	-	-	-	200	500	900	1,200	1,600	2,000	19,100
Total Funding Source	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300	18,700	19,100
Percent Increase		2.20%	2.15%	1.81%	1.78%	2.33%	1.70%	2.23%	2.19%	2.14%
Expenditure										
620101 - AUDIO BOOKS AND DVDS	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300	18,700	19,100
Total Expenditure	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300	18,700	19,100
Percent Increase		2.20%	2.15%	1.81%	1.78%	2.33%	1.70%	2.23%	2.19%	2.14%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

776 - Addition to Printed Collection - Smithville Library Branch

Project Number	776	Title	Addition to Printed Collection - Smithville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2026-01-01	Completion Date	2035-12-31		
Manager		Partner			
Regions					
Description	Printed materials for the library's circulating collection				
Justification	Needed to maintain our current print collection				
Strategic Plan Theme	Champion Strategic and Responsible Growth				

Scenario Details

Budget Year	2026	Name	776 - Addition to Printed Collection - Smithville Library Branch: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410409 - DC - LIBRARY	18,500	19,500	20,500	21,200	21,850	21,850	21,850	21,850	21,850	-
460115 - TSFR FROM LIBRARY	600	600	600	1,000	1,450	2,650	3,850	5,150	6,550	29,000
Total Funding Source	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000	28,400	29,000
Percent Increase		5.24%	4.98%	5.21%	4.95%	5.15%	4.90%	5.06%	5.19%	2.11%
Expenditure										
620102 - BOOKS PRINTED	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000	28,400	29,000
Total Expenditure	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000	28,400	29,000
Percent Increase		5.24%	4.98%	5.21%	4.95%	5.15%	4.90%	5.06%	5.19%	2.11%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

779 - Addition to Printed Collection - Caistorville Library Branch

Project Number	779	Title	Addition to Printed Collection - Caistorville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed 2026-01-	Department	Libraries 2035-12-	Year Identified	2020
Start Date	01	Completion Date	31		
Manager		Partner			
Regions					
Description	Printed materials for the library's circulating collection				
Justification	Needed to maintain our current print collection				
Strategic Plan Theme	Champion Strategic and Responsible Growth				

Scenario Details

Budget Year	2026	Name	779 - Addition to Printed Collection - Caistorville Library Branch: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410409 - DC - LIBRARY	9,900	10,190	10,190	10,190	10,190	10,190	10,190	10,190	10,190	-
420401 - DONATIONS	-	510	1,010	1,000	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	300	-	-	610	2,210	2,810	3,510	4,210	4,910	15,400
Total Funding Source	10,200	10,700	11,200	11,800	12,400	13,000	13,700	14,400	15,100	15,400
Percent Increase		4.90%	4.67%	5.36%	5.08%	4.84%	5.38%	5.11%	4.86%	1.99%
Expenditure										
620102 - BOOKS PRINTED	10,200	10,700	11,200	11,800	12,400	13,000	13,700	14,400	15,100	15,400
Total Expenditure	10,200	10,700	11,200	11,800	12,400	13,000	13,700	14,400	15,100	15,400
Percent Increase		4.90%	4.67%	5.36%	5.08%	4.84%	5.38%	5.11%	4.86%	1.99%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

780 - Addition to Printed Collection - Wellandport Library Branch

Project Number	780	Title	Addition to Printed Collection - Wellandport Library Branch	Lock Status	Unlocked
Asset Type	Books Printed 2026-01-01	Department	Libraries 2035-12-31	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Printed materials for the library's circulating collection				
Justification	Needed to maintain our current print collection				
Strategic Plan Theme	Champion Strategic and Responsible Growth				

Scenario Details

Budget Year	2026	Name	780 - Addition to Printed Collection - Wellandport Library Branch: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410409 - DC - LIBRARY	12,300	12,300	12,270	12,200	12,300	12,200	12,690	12,690	12,690	-
460115 - TSFR FROM LIBRARY	400	1,000	1,730	2,500	3,100	4,000	4,310	5,110	6,010	19,100
Total Funding Source	12,700	13,300	14,000	14,700	15,400	16,200	17,000	17,800	18,700	19,100
Percent Increase		4.72%	5.26%	5.00%	4.76%	5.19%	4.94%	4.71%	5.06%	2.14%
Expenditure										
620102 - BOOKS PRINTED	12,700	13,300	14,000	14,700	15,400	16,200	17,000	17,800	18,700	19,100
Total Expenditure	12,700	13,300	14,000	14,700	15,400	16,200	17,000	17,800	18,700	19,100
Percent Increase		4.72%	5.26%	5.00%	4.76%	5.19%	4.94%	4.71%	5.06%	2.14%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

777 - Network Replacement Computers - Library Branches

Project Number	777	Title	Network Replacement Computers - Library Branches	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries		
Start Date	2026-01-01	Completion Date	2035-12-31	Year Identified	2025
Manager		Partner			
Regions					
Description	System hardware upgrades to Windows 11. Windows 10 is EOS (End of Support) in October 2025, and upgrades to Windows 11 are imperative				
Justification	Budget for IT replacement of network computers throughout Township IT department. New circulation computers will allow our staff to work more efficiently with our library members and our staff with their day to day work loads. The upgraded operating system will allow for better security. All staff will then be working with the same operating systems regardless of location or computer used which in itself will be a benefit.				
Strategic Plan Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2026	Name	777 - Network Replacement Computers - Library Branches: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460115 - TSFR FROM LIBRARY	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	6,000
Total Funding Source	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	6,000
Percent Increase		28.89%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	3.45%
Expenditure										
620106 - IT HARDWARE POOL	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	6,000
Total Expenditure	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	6,000
Percent Increase		28.89%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	3.45%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1167 - Front Desk Promotional TVs

Project Number	1167	Title	Front Desk Promotional TVs	Lock Status	Unlocked
Asset Type	Library Equipment	Department	Libraries		
Start Date	2026-01-01	Completion Date	2026-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Add promotional TVs to library branches				
Justification	Libraries require digital signage to communicate their programs, hours and other messages to the community in an eye catching medium as is seen in the community centre lobby. These signs could also be used to communicate Township events to improve cross promotional opportunities. Community concerns expressed about lack of awareness of all library has to offer.				
Strategic Plan Theme	BUILD- a safe, connected, caring and active community				

Scenario Details

Budget Year	2026	Name	1167 - Front Desk Promotional TVs: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460115 - TSFR FROM LIBRARY	2,000	-	-	-	-	-	-	-	-	-
Total Funding Source	2,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	2,000	-	-	-	-	-	-	-	-	-
Total Expenditure	2,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1298 - Implementation of an online payment and booking system for the convenience of library patrons.

Project Number	1298	Title	Implementation of an online payment and booking system for the convenience of library patrons.	Lock Status	Unlocked
Asset Type	IT Project	Department	Libraries	Year Identified	2026
Start Date	2026-01-01	Completion Date	2026-12-31		
Manager		Partner			
Regions					
Description	This project will allow our patrons to pay for programs room rentals and fees using electronic transactions such as debit and credit. This will also include booking software for patrons to register for programs and events online. This service will be available at all three locations.				
Justification	Currently everything must be paid for in cash only. It will also include booking software to register for programs and events. At this time they may sign up for a program and then must come in to pay for it before they are fully registered.				
Strategic Plan Theme	Library Strategic Plan - 1. Grow Library Services and Collaboration Provides better customer service to our patrons				

Scenario Details

Budget Year	2026	Name	1298 - Implementation of an online payment and booking system for the convenience of library patrons.: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
460115 - TSFR FROM LIBRARY	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

188 - New Official Plan

Project Number	188	Title	New Official Plan	Lock Status	Unlocked
Asset Type	Official Plan	Department	Planning & Heritage	Year Identified	2020
Start Date	2026-01-01	Completion Date	2026-12-31		
Manager		Partner			
Regions					
Description	Create a new Official Plan replacing the current Township Official Plan and the Regional Official Plan and alignment with the Provincial Planning Statement				
Justification	The Region of Niagara Official Plan was recently completed in 2022 and as a result the Township of West Lincoln is required to update our official Plan to align with Regional policy. The Official Plan update will also align the Township's Official Plan with the new Provincial Planning Statement, 2024 and a significant number of other changes in Planning legislation that have occurred over the past 10 years since the Official Plan was last updated. This project will focus on updates to the Township's Agricultural Policies and Urban Development Policies recently added through Official Plan Amendment 63.				
	Council previously provided \$85,000 in budget for this project, however, the scale of this project has increased due to the new Provincial Policy and the new Official Plan. An additional \$45,000 is being requested in addition to the \$85,000 for a total project budget of \$130,000. This is consistent with other new official plan projects in the Region.				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2026	Name	188 - New Official Plan: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410402 - DC - GROWTH STUDIES	30,375	-	-	-	-	-	-	-	-	-
460116 - TSFR FROM PLANNING	14,625	-	-	-	-	-	-	-	-	-
Total Funding Source	45,000	-	-	-	-	-	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520623 - OFFICIAL PLAN UPDATE	45,000	-	-	-	-	-	-	-	-	-
Total Expenditure	45,000	-	-	-	-	-	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1291 - Municipal Engineering Standards and Trails Review/Update

Project Number	1291	Title	Municipal Engineering Standards and Trails Review/Update	Lock Status	Unlocked
Asset Type	Operating Study	Department	Planning & Heritage	Year Identified	2026
Start Date	2026-01-01	Completion Date	2026-12-31		
Manager		Partner			
Regions					
Description	Review and update of the Township's Municipal Engineering Standards including Trail design standards.				
Justification	The Municipal Engineering Standards outline the requirements for the design of construction and development projects. The last updates to this document were completed in-house in 2017 and 2022. To prepare for new development applications expected to increase within the near future, it is an appropriate time to have the Township's standards reviewed and updated to ensure they align with regulations and industry standards. This project will also include updating the Township's design standards for Trails, ultimately, together with the Transportation Master Plan (2022), replacing the Trails and Corridors Master Plan (2012).				
Strategic Plan Theme	Theme #2 Champion strategic and responsible growth				

Scenario Details

Budget Year	2026	Name	1291 - Municipal Engineering Standards and Trails Review/Update: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Funding Source										
410402 - DC - GROWTH STUDIES	12,400	-	-	-	-	-	-	-	-	-
460116 - TSFR FROM PLANNING	27,600	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
410402 - DC - GROWTH STUDIES	57,775	99,250	229,000	266,200	27,900	18,000	-	33,750	-	-	731,875
177 - Development Charges Full Background Study & Update	15,000	-	85,000	-	-	-	-	-	-	-	100,000
188 - New Official Plan	30,375	-	-	-	-	-	-	-	-	-	30,375
453 - Municipal Comprehensive Review	-	-	90,000	-	-	-	-	-	-	-	90,000
666 - Transportation Master Plan	-	-	-	60,000	-	-	-	-	-	-	60,000
938 - Corporate Strategic Plan	-	13,500	-	-	-	18,000	-	-	-	-	31,500
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	-	-	-	27,900	-	-	-	-	-	27,900
1124 - Organizational Staffing Review	-	22,500	-	-	-	-	-	-	-	-	22,500
1242 - Urban Forestry Strategy	-	25,000	-	-	-	-	-	-	-	-	25,000
175 - Economic Development Master Plan - Industrial Park	-	38,250	-	-	-	-	-	-	-	-	38,250
1263 - Infill and Intensification Strategy and Downtown Improvement Plan	-	-	54,000	-	-	-	-	-	-	-	54,000
1264 - Sanitary Sewer Masterplan update	-	-	-	56,200	-	-	-	-	-	-	56,200
1265 - Water Master Plan Update	-	-	-	75,000	-	-	-	-	-	-	75,000
1266 - West Lincoln Parks, Recreation, Library Master Plan Update	-	-	-	75,000	-	-	-	-	-	-	75,000
1313 - Official Plan Review and Update	-	-	-	-	-	-	-	33,750	-	-	33,750
1291 - Municipal Engineering Standards and Trails Review/Update	12,400	-	-	-	-	-	-	-	-	-	12,400
410403 - DC - PROTECTION	-	195,000	-	-	-	-	-	-	-	-	195,000
403 - Replacement of Aerial Truck	-	50,000	-	-	-	-	-	-	-	-	50,000
919 - Fire Protection Master Plan	-	75,000	-	-	-	-	-	-	-	-	75,000
1219 - SCBA Washer	-	70,000	-	-	-	-	-	-	-	-	70,000
410404 - DC - ROADS	40,000	5,211,900	500,000	5,500,000	1,072,000	15,157,800	-	10,150,000	14,100,000	213,900	51,945,600
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	78,500	-	-	-	-	-	-	-	-	78,500
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	-	-	7,800	-	-	-	-	7,800
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	3,400	-	-	-	-	-	-	-	-	3,400
609 - Sidewalk Tractor and Attachments - Addition to Fleet	-	120,000	-	-	-	-	-	-	-	-	120,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	-	60,000	-	-	-	-	-	60,000
655 - PW Ops Centre - New PWs Yard	40,000	110,000	-	5,500,000	-	-	-	-	-	-	5,650,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	-	4,900,000	-	-	-	-	-	-	-	-	4,900,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	-	500,000	-	-	5,000,000	-	-	-	-	5,500,000
1253 - Spring Creek Rd Extension (TWL-Road-01) South Grimsby Road 6 ROW to New Western Link	-	-	-	-	-	7,000,000	-	-	-	-	7,000,000
1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector	-	-	-	-	-	-	-	3,150,000	-	-	3,150,000
1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road	-	-	-	-	-	3,150,000	-	-	-	-	3,150,000
1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector	-	-	-	-	-	-	-	-	3,150,000	-	3,150,000
1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20	-	-	-	-	-	-	-	7,000,000	-	-	7,000,000
1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2	-	-	-	-	-	-	-	-	10,500,000	-	10,500,000
1259 - Intersection Improvement South Grimsby Rd 5 & Spring Creek Rd (TWL-Junction 02)	-	-	-	-	-	-	-	-	450,000	-	450,000
1260 - RR14 Townline Rd Sidewalk; Canbournough Street to South Grimsby Rd 6	-	-	-	-	-	-	-	-	-	213,900	213,900
1261 - RR14 Thirty Road Sidewalks; Young Street to RR20	-	-	-	-	920,000	-	-	-	-	-	920,000
1262 - RR20 West Street Sidewalks; South Grimsby Rd 5 to S Grimsby Rd 6 Roundabout	-	-	-	-	92,000	-	-	-	-	-	92,000
410405 - DC - WW	62,000	-	112,000	-	62,000	-	3,562,000	598,600	62,000	-	4,458,600
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	-	-	-	-	-	-	-	548,600	-	-	548,600
500 - Inflow & Infiltration Reduction Program	62,000	-	62,000	-	62,000	-	62,000	-	62,000	-	310,000
1161 - Urban Boundary Expansion - WW-SL-002 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	1,600,000	-	-	-	1,600,000
1162 - Urban Boundary Expansion - WW-SL-003 Wastewater Servicing (Stage 2)	-	-	-	-	-	-	1,900,000	-	-	-	1,900,000
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	50,000	-	-	-	-	50,000	-	-	100,000
410407 - DC - WATER	80,000	1,416,000	-	69,800	-	-	-	-	-	-	1,565,800
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	171,000	-	-	-	-	-	-	-	-	171,000
682 - St. Catharines St. Water Main - From: Industrial Park Rd To: Frank St	-	400,000	-	-	-	-	-	-	-	-	400,000
683 - Frank Street Watermain & Sanitary Sewer - From: RR20 To: RR14	-	75,000	-	-	-	-	-	-	-	-	75,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane	-	50,000	-	-	-	-	-	-	-	-	50,000
927 - Industrial Park Rd Watermain - From: Pearson Rd to New Urban Boundary	80,000	720,000	-	-	-	-	-	-	-	-	800,000
1275 - AMI Gateway Antennas	-	-	-	69,800	-	-	-	-	-	-	69,800
410409 - DC - LIBRARY	71,600	68,240	81,600	75,630	98,280	70,440	61,430	61,430	69,030	-	657,680
588 - Radio Frequency Identification	-	-	11,400	7,600	-	-	-	-	-	-	19,000
590 - Automated Sorter	-	-	-	4,700	-	-	-	-	-	-	4,700
775 - Addition to Audio Visual Collection - All Library Branches	15,900	16,250	16,600	16,700	16,700	16,700	16,700	16,700	16,700	-	148,950
776 - Addition to Printed Collection - Smithville Library Branch	18,500	19,500	20,500	21,200	21,850	21,850	21,850	21,850	21,850	-	188,950
779 - Addition to Printed Collection - Caistorville Library Branch	9,900	10,190	10,190	10,190	10,190	10,190	10,190	10,190	10,190	-	91,420
780 - Addition to Printed Collection - Wellandport Library Branch	12,300	12,300	12,270	12,200	12,300	12,200	12,690	12,690	12,690	-	111,640
1155 - Caistor Library Outside Improvements	-	-	7,600	-	-	-	-	-	-	-	7,600
1168 - Bookmobile	-	-	-	-	34,200	-	-	-	-	-	34,200
1170 - StoryWalks	-	-	3,040	3,040	3,040	-	-	-	-	-	9,120
1173 - Addition to Makerspace	15,000	-	-	-	-	-	-	-	-	-	15,000
1069 - Library Strategic Planning	-	10,000	-	-	-	-	-	-	-	-	10,000
1268 - Book Vending Machine	-	-	-	-	-	9,500	-	-	-	-	9,500
1269 - Smithville Library Outside Improvement - Meeting Places	-	-	-	-	-	-	-	-	7,600	-	7,600
410410 - DC - 5% IN LIEU OF PARKLAND	-	110,000	-	137,200	191,000	-	-	-	-	-	438,200
147 - Leisureplex - New soccer field	-	-	-	137,200	-	-	-	-	-	-	137,200
1156 - Abingdon Ball Diamond Building	-	110,000	-	-	-	-	-	-	-	-	110,000
1181 - New Wellandport Park & Shoreline Enhancements	-	-	-	-	191,000	-	-	-	-	-	191,000
410414 - DC - PARKS AND RECREATION SERVICES	-	360,000	-	62,800	642,250	-	-	-	-	-	1,065,050
147 - Leisureplex - New soccer field	-	-	-	62,800	-	-	-	-	-	-	62,800
934 - Station Meadows Playground	-	180,000	-	-	-	-	-	-	-	-	180,000
935 - Thrive Development - Playground Equipment	-	180,000	-	-	-	-	-	-	-	-	180,000
1181 - New Wellandport Park & Shoreline Enhancements	-	-	-	-	642,250	-	-	-	-	-	642,250
415102 - CCBF	575,000	525,000	525,000	500,000	500,000	500,000	550,000	550,000	600,000	600,000	5,425,000
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	525,000	-	-	-	-	-	-	-	-	525,000
258 - Edward Ct, Leslie Ct, & Margaret St. Resurfacing	-	-	-	500,000	-	-	-	-	-	-	500,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
261 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Resurfacing	-	-	-	-	-	500,000	-	-	-	-	500,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	-	-	-	100,000	-	-	-	100,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	500,000	-	-	-	-	-	500,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	450,000	-	-	-	450,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	550,000	-	-	550,000
1237 - 2034 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	600,000	-	600,000
1286 - S. Grimsby Rd 8 - From RR20 to Twenty Rd - Road Rehabilitation	575,000	-	-	-	-	-	-	-	-	-	575,000
1319 - 2035 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	-	600,000	600,000
1287 - Sixteen Road - From RR24 to Rosedene Road - Road Rehabilitation	-	-	350,000	-	-	-	-	-	-	-	350,000
1289 - Caistor Centre Rd Rehabilitation: From Concession Rd 3 to South Chippawa Road	-	-	175,000	-	-	-	-	-	-	-	175,000
415205 - OCIF	725,000	700,000	650,000	700,000	700,000	700,000	700,000	750,000	900,000	600,000	7,125,000
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	700,000	-	-	-	-	-	-	700,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	700,000	-	-	-	-	-	700,000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	700,000	-	-	-	-	700,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	700,000	-	-	-	700,000
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	300,000	-	-	-	-	-	-	-	-	300,000
1186 - Sixteen Road Resurfacing: from Silverdale to St. Ann's	-	-	650,000	-	-	-	-	-	-	-	650,000
1187 - Sixteen Road Resurfacing: from Caistor Centre Rd to Abingdon Rd	-	400,000	-	-	-	-	-	-	-	-	400,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	750,000	-	-	750,000
1237 - 2034 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	900,000	-	900,000
1251 - Dufferin Street Reconstruction	500,000	-	-	-	-	-	-	-	-	-	500,000
1190 - Twenty Road Resurfacing: From Range Rd 2 to S. Grimsby Rd 8	225,000	-	-	-	-	-	-	-	-	-	225,000
1319 - 2035 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	-	600,000	600,000
415301 - REGIONAL GRANTS	100,000	137,500	112,500	40,000	100,000	-	100,000	-	100,000	-	690,000
500 - Inflow & Infiltration Reduction Program	100,000	-	100,000	-	100,000	-	100,000	-	100,000	-	500,000
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	125,000	-	40,000	-	-	-	-	-	-	125,000
1301 - Downtown Beautification	-	-	-	40,000	-	-	-	-	-	-	40,000
1302 - Rural Hamlet Sign Replacement	-	12,500	12,500	-	-	-	-	-	-	-	25,000
420401 - DONATIONS	-	510	1,010	1,000	-	-	-	-	-	-	2,520
779 - Addition to Printed Collection - Caistorville Library Branch	-	510	1,010	1,000	-	-	-	-	-	-	2,520
440004 - PROCEEDS DEBENTURE - NON GROWTH RELATED	-	3,110,000	-	2,000,000	-	1,000,000	-	1,700,000	1,000,000	1,350,000	10,160,000
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	510,000	-	-	-	-	-	-	-	-	510,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	600,000	-	-	-	-	-	-	600,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	750,000	-	-	-	-	-	-	750,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	500,000	-	-	-	-	-	-	-	-	500,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	650,000	-	-	-	-	-	-	650,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	-	2,100,000	-	-	-	-	-	-	-	-	2,100,000
1192 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Watermain Replacement	-	-	-	-	1,000,000	-	-	-	-	-	1,000,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	-	-	-	1,700,000	-	-	1,700,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement	-	-	-	-	-	-	-	-	1,000,000	-	1,000,000
1195 - Rock St., Sterling St., Tara Pl., Ellis St., Davis St., Townline Rd. & Mill St. W/M Replacement	-	-	-	-	-	-	-	-	-	1,350,000	1,350,000
440004 - PROCEEDS DEBENTURE - GROWTH RELATED	-	6,300,000	-	5,500,000	-	1,350,000	10,500,000	4,350,000	5,850,000	-	33,850,000
602 - Spring Creek Rd Extension - From Homak Rd to SG Rd 5	-	6,300,000	-	-	-	-	-	-	-	-	6,300,000
655 - PW Ops Centre - New PWs Yard	-	-	-	5,500,000	-	-	-	-	-	-	5,500,000
1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	10,500,000	-	-	-	10,500,000
1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector	-	-	-	-	-	-	-	1,350,000	-	-	1,350,000
1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road	-	-	-	-	1,350,000	-	-	-	-	-	1,350,000
1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector	-	-	-	-	-	-	-	-	1,350,000	-	1,350,000
1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20	-	-	-	-	-	-	-	3,000,000	-	-	3,000,000
1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2	-	-	-	-	-	-	-	-	4,500,000	-	4,500,000
460102 - TSFR FROM WLCC RESERVE	345,700	75,000	-	-	-	-	-	-	-	-	420,700
1299 - Gymnasium Blinds	15,000	75,000	-	-	-	-	-	-	-	-	90,000
1300 - Community Centre Dishwashers	6,000	-	-	-	-	-	-	-	-	-	6,000
1308 - WLCC - Plumbing Upkeep	10,000	-	-	-	-	-	-	-	-	-	10,000
1310 - Arena Electrical	18,000	-	-	-	-	-	-	-	-	-	18,000
1312 - Floor Scrubber	6,700	-	-	-	-	-	-	-	-	-	6,700
494 - Ice Edger	10,000	-	-	-	-	-	-	-	-	-	10,000
495 - Ice Resurfacer	280,000	-	-	-	-	-	-	-	-	-	280,000
460103 - TSFR FROM BRIDGE	80,000	380,000	500,000	-	800,000	750,000	1,250,000	200,000	600,000	-	4,560,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	400,000	-	-	-	400,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	200,000	-	-	-	-	-	-	-	200,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	100,000	-	-	-	-	-	-	-	100,000
25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	750,000	-	-	-	-	750,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	100,000	-	750,000	-	-	-	850,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	100,000	-	-	-	-	-	-	-	-	100,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	80,000	-	-	-	-	-	-	-	-	-	80,000
40 - Guard Rail Replacement (Various)	-	200,000	-	-	-	-	-	200,000	-	-	400,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	100,000	-	600,000	-	700,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	200,000	-	-	-	-	-	-	-	200,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	80,000	-	-	-	-	-	-	-	-	80,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	400,000	-	-	-	-	-	400,000
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	300,000	-	-	-	-	-	300,000
460104 - TSFR FROM BUILDING	85,000	-	45,000	-	-	-	-	-	-	-	130,000
708 - Vehicle	45,000	-	-	-	-	-	-	-	-	-	45,000
986 - Vehicle	-	-	45,000	-	-	-	-	-	-	-	45,000
1306 - Building Application and Permitting Software	40,000	-	-	-	-	-	-	-	-	-	40,000
460105 - TSFR FROM CAPITAL	459,500	854,850	1,379,500	1,245,200	2,835,750	1,368,700	1,415,000	1,085,000	886,000	1,813,600	13,343,100
171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 12 to Stoney Creek Townline Rd	-	-	-	250,000	-	-	-	-	-	-	250,000
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	50,000	-	-	-	-	-	-	-	-	50,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
22 - All Trails - Benches	-	10,000	-	-	-	-	-	-	-	-	10,000
259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	-	-	300,000	-	-	-	-	-	-	300,000
261 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Resurfacing	-	-	-	-	-	500,000	-	-	-	-	500,000
263 - South Grimsby Rd 18 Resurfacing at Regional Road 20	-	-	-	150,000	-	-	-	-	-	-	150,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	-	-	-	150,000	-	-	-	150,000
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	-	-	17,200	-	-	-	-	17,200
295 - Storm Drainage Improvements-McMurchie Ln	-	-	15,000	-	-	110,000	-	-	-	-	125,000
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	130,000	-	-	-	-	-	-	130,000
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	7,600	-	-	-	-	-	-	-	-	7,600
666 - Transportation Master Plan	-	-	-	20,000	-	-	-	-	-	-	20,000
713 - Signs - New & Replacement	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	21,500	204,500
833 - Miscellaneous Corporate Management Equipment and Furniture	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	10,000	10,000	82,500
938 - Corporate Strategic Plan	-	16,500	-	-	-	22,000	-	-	-	-	38,500
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	100,000	-	-	-	-	-	-	100,000
1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	600,000	-	-	-	-	-	600,000
1023 - Leisureplex Field 2 Soccer Lights - LED Conversion	-	-	100,000	-	-	-	-	-	-	-	100,000
1028 - Concession 2: Hardtop Gravel Road From Westbrook Rd to Caistor Centre	-	-	-	-	-	-	-	-	-	1,300,000	1,300,000
1030 - Concession 4 Road Hardtop Gravel Road - From: Silverdale Rd To: Gun Club Entrance	-	-	-	-	-	-	280,000	-	-	-	280,000
1031 - S. Chippawa Rd. Hard Topping From Caistor Gainsborough to Canborough Rd (RR63)	-	-	-	-	-	-	450,000	-	-	-	450,000
1048 - Parks Furniture - Garbage Cans & Benches	10,000	-	-	-	-	10,000	-	-	-	-	20,000
1058 - Range Road 1 Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	-	-	-	-	650,000	-	-	650,000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	300,000	-	-	-	-	300,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	-	-	-	150,000	-	-	-	400,000	-	550,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	500,000	-	-	-	500,000
1124 - Organizational Staffing Review	-	13,750	-	-	-	-	-	-	-	-	13,750
1159 - Miscellaneous Recreation Program Equipment	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	6,000	56,000
1174 - 2033 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	400,000	-	-	400,000
1181 - New Wellandport Park & Shoreline Enhancements	-	-	-	-	1,001,750	-	-	-	-	-	1,001,750
1187 - Sixteen Road Resurfacing: from Caistor Centre Rd to Abingdon Rd	-	100,000	-	-	-	-	-	-	-	-	100,000
1188 - Abingdon Rd Resurfacing: from RR65 to Concession 5	-	250,000	-	-	-	-	-	-	-	-	250,000
1189 - Penny Lane Resurfacing	-	75,000	-	-	-	-	-	-	-	-	75,000
1190 - Twenty Road Resurfacing: From Range Rd 2 to S. Grimsby Rd 8	225,000	-	-	-	-	-	-	-	-	-	225,000
1207 - Electronic Records Management System (EDRMS)	-	-	70,000	-	-	-	-	-	-	-	70,000
1209 - Township Website	25,000	-	-	-	-	-	-	-	-	-	25,000
1210 - Digital Engagement Platform	-	-	20,000	-	-	-	-	-	-	-	20,000
1246 - Oakdale Storm Water Management Pond	-	-	590,000	-	-	-	-	-	-	-	590,000
1247 - Attema Storm Water Management Pond	-	-	-	240,000	-	-	-	-	-	-	240,000
1248 - Streamside Storm Water Management Pond	-	-	-	-	700,000	-	-	-	-	-	700,000
1249 - Sheridan Storm Water Management Pond	-	-	-	-	-	375,000	-	-	-	-	375,000
1259 - Intersection Improvement South Grimsby Rd 5 & Spring Creek Rd (TWL-Junction 02)	-	-	-	-	-	-	-	-	450,000	-	450,000
1260 - RR14 Townline Rd Sidewalk; Canborough Street to South Grimsby Rd 6	-	-	-	-	-	-	-	-	-	476,100	476,100
1266 - West Lincoln Parks, Recreation, Library Master Plan Update	-	-	-	16,700	-	-	-	-	-	-	16,700
1272 - Comprehensive User Fees and Charges Study	-	-	-	-	75,000	-	-	-	-	-	75,000
1276 - Enterprise Resource Planning Software Replacement	-	100,000	100,000	-	-	-	-	-	-	-	200,000
1296 - By-law Enforcement Vehicle	-	50,000	-	-	-	-	-	-	-	-	50,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	200,000	-	-	-	-	-	200,000
1289 - Caistor Centre Rd Rehabilitation: From Concession Rd 3 to South Chippawa Road	-	-	425,000	-	-	-	-	-	-	-	425,000
1286 - S. Grimsby Rd 8 - From RR20 to Twenty Rd - Road Rehabilitation	125,000	-	-	-	-	-	-	-	-	-	125,000
1290 - Off Leash Dog Park Area	-	-	-	-	75,000	-	-	-	-	-	75,000
1302 - Rural Hamlet Sign Replacement	-	12,500	12,500	-	-	-	-	-	-	-	25,000
1221 - Trees for All	10,000	10,000	-	-	-	-	-	-	-	-	20,000
1311 - LeisurePlex 10 year Masterplan/Agreement Review	-	75,000	-	-	-	-	-	-	-	-	75,000
1316 - Garbage Cans & Bench Fixtures for Leisureplex Sports Field	-	20,000	-	-	-	-	-	-	-	-	20,000
1317 - Hanging Basket Bracket Replacement	-	12,500	-	-	-	-	-	-	-	-	12,500
1314 - Economic Development Brand and Marketing Development	22,500	33,500	15,000	-	-	-	-	-	-	-	71,000
460109 - TSFR FROM EQUIPMENT	86,000	313,500	597,000	131,000	1,555,500	337,500	927,500	1,002,500	991,500	1,228,500	7,170,500
137 - Split Seeder	-	-	-	9,000	-	-	-	-	-	-	9,000
138 - Miscellaneous Parks Equipment	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	10,000	92,500
149 - Field Top Dresser - Replacement	-	-	-	-	-	-	-	-	8,500	-	8,500
161 - Replace JD (2013) Utility Tractor #41002	-	41,000	-	-	-	-	-	-	-	-	41,000
237 - Miscellaneous Road Equipment	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,500	8,500	80,000
264 - Equipment Float - To replace 1997 King	-	60,000	-	-	-	-	-	-	-	-	60,000
266 - SUV - To replace 2014 GMC TR# 15002	70,000	-	-	-	-	-	-	-	-	-	70,000
354 - Brush Chipper - To replace 2008 Brush Chipper	-	125,000	-	-	-	-	-	-	-	-	125,000
493 - Tractor - To replace John Deere (2016) #41003	-	-	-	-	48,000	-	-	-	-	-	48,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	-	540,000	-	-	-	-	-	540,000
622 - Tractor lawn mower - To replace 2017 Kubota	-	40,000	-	-	-	-	-	-	-	-	40,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	-	15,000	-	-	-	15,000
624 - Field Paint Liner - To replace Simplistic	-	6,000	-	-	-	-	-	-	-	-	6,000
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	255,000	-	-	-	-	-	-	-	255,000
867 - Replace pickup truck RD 10019	-	-	75,000	-	-	-	-	-	-	-	75,000
868 - Replace pickup truck RD 10020	-	-	75,000	-	-	-	-	-	-	-	75,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	175,000	-	-	-	-	-	-	-	175,000
91 - Dual Axle Trailer - Replacement	-	-	-	10,000	-	-	-	-	-	-	10,000
915 - Tractor - To replace JD (2020) Utility Tractor 41004	-	-	-	-	-	-	65,000	-	-	-	65,000
92 - Replace pickup truck RD 10021	-	-	-	85,000	-	-	-	-	-	-	85,000
94 - Single Axle Trailer - Replacement	-	-	-	10,000	-	-	-	-	-	-	10,000
1125 - Replace Tandem Truck RD 20039	-	-	-	-	475,000	-	-	-	-	-	475,000
1126 - Replace Tandem Truck RD 20038	-	-	-	-	475,000	-	-	-	-	-	475,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
1127 - Replace Tandem Dump Truck RD 20040	-	-	-	-	-	-	500,000	-	-	-	500,000
1128 - Replace Back Hoe RD 35019 and attachments	-	-	-	-	-	-	200,000	-	-	-	200,000
1129 - Replace Pick Up Truck RD 10024	-	-	-	-	-	80,000	-	-	-	-	80,000
1130 - Replace Pick Up Truck RD 10025	-	-	-	-	-	80,000	-	-	-	-	80,000
1131 - Replace Pick Up Truck RD 10026	-	-	-	-	-	80,000	-	-	-	-	80,000
1132 - Replace Pick Up Truck RD 10027	-	-	-	-	-	80,000	-	-	-	-	80,000
1133 - Replace Tandem Dump Truck RD 20041	-	-	-	-	-	-	-	510,000	-	-	510,000
1134 - Replace Single Axle Dump Truck RD 20042	-	-	-	-	-	-	-	475,000	-	-	475,000
1135 - Replace One Ton Dump Truck RD 25018	-	-	-	-	-	-	130,000	-	-	-	130,000
1180 - Replace Tandem Dump Truck RD 20043	-	-	-	-	-	-	-	-	515,000	-	515,000
1227 - Sidewalk Tractor with plowing attachments to replace 2024 John Deere	-	-	-	-	-	-	-	-	130,000	-	130,000
1228 - Tractor with brushing/mowing attachments to replace 2024 John Deere	-	-	-	-	-	-	-	-	240,000	-	240,000
1229 - Replace Pickup Truck RD 20028	-	-	-	-	-	-	-	-	80,000	-	80,000
1279 - Tandem Dump Truck With Plowing Attachments - To Replace RD 20044	-	-	-	-	-	-	-	-	-	500,000	500,000
1280 - Tandem Dump Truck With Plowing Attachments - To Replace RD 20045	-	-	-	-	-	-	-	-	-	500,000	500,000
1281 - Replace Pickup Truck RD 10029	-	-	-	-	-	-	-	-	-	80,000	80,000
1282 - Replace One Ton Dump Truck RD 25019	-	-	-	-	-	-	-	-	-	130,000	130,000
1293 - Parks Trail Groomer-stone buriel equipment	-	25,500	-	-	-	-	-	-	-	-	25,500
460110 - TSFR FROM FACILITIES	40,000	200,000	40,000	120,500	270,000	70,000	-	343,000	267,000	-	1,350,500
1 - Town Hall - Paint interior	-	-	-	40,500	-	-	-	-	-	-	40,500
400 - Rehabilitation of Town Hall Parking Lot	-	-	-	-	-	-	-	170,000	-	-	170,000
451 - Town Hall - New Roof - flat roof rework	-	-	40,000	-	-	-	-	-	-	-	40,000
655 - PW Ops Centre - New PWs Yard	40,000	110,000	-	-	-	-	-	-	-	-	150,000
1042 - Old firehall windows and overhead doors	-	-	-	20,000	-	-	-	-	-	-	20,000
1230 - Leisuredex Washroom Building Upgrades	-	-	-	-	155,000	-	-	-	-	-	155,000
1231 - Town Hall Building Upgrades	-	-	-	-	-	-	-	173,000	-	-	173,000
1232 - Town Hall Accessible Washrooms	-	-	-	60,000	-	-	-	-	-	-	60,000
1233 - Abingdon Interior Upgrades	-	-	-	-	115,000	-	-	-	-	-	115,000
1234 - Abingdon Exterior Upgrades	-	-	-	-	-	-	-	-	115,000	-	115,000
1235 - Wellandport Community Center Accessible Upgrades	-	-	-	-	-	70,000	-	-	-	-	70,000
1236 - Wellandport Community Center Building Upgrades	-	-	-	-	-	-	-	-	152,000	-	152,000
1217 - Council Chambers Technology Upgrades	-	90,000	-	-	-	-	-	-	-	-	90,000
460111 - TSFR FROM FIRE	87,900	2,170,000	135,000	72,000	156,000	262,000	772,000	100,000	50,000	55,000	3,859,900
403 - Replacement of Aerial Truck	-	2,100,000	-	-	-	-	-	-	-	-	2,100,000
56 - Fire Bunker Gear	42,400	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	40,000	375,400
83 - Replacement of Digital Pagers	-	-	40,000	-	-	-	-	50,000	-	-	90,000
850 - Replace Squad Truck Station # 1	-	-	-	-	110,000	-	-	-	-	-	110,000
919 - Fire Protection Master Plan	-	25,000	-	-	-	-	-	-	-	-	25,000
1088 - Miscellaneous Fire Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000	105,000
1119 - Bunker Gear Washer Replacement Station 1	-	-	-	27,000	-	-	-	-	-	-	27,000
1121 - Station 1 SBGA Cylinder Compressor and Filling Station	-	-	-	-	-	-	120,000	-	-	-	120,000
1122 - New Electronic Sign for Station 2	-	-	30,000	-	-	-	-	-	-	-	30,000
1206 - Fire Chief & Deputy Chief Vehicle Replacement	-	-	-	-	-	210,000	-	-	-	-	210,000
1214 - Tablets for Fire Vehicles	-	-	-	-	-	6,000	6,000	-	-	-	12,000
1222 - Wall Mounted HVAC units Replacement	-	-	20,000	-	-	-	-	-	-	-	20,000
1294 - Ventilation Fans-Electric	25,500	-	-	-	-	-	-	-	-	-	25,500
1297 - Self-Contained Breathing Apparatus(SCBA) and Cylinder Replacement	-	-	-	-	-	-	600,000	-	-	-	600,000
1315 - EOC Conferencing Equipment	10,000	-	-	-	-	-	-	-	-	-	10,000
460115 - TSFR FROM LIBRARY	47,000	30,250	251,540	124,670	189,370	98,760	36,820	38,070	77,820	131,550	1,025,850
588 - Radio Frequency Identification	-	-	48,600	32,400	-	-	-	-	-	-	81,000
590 - Automated Sorter	-	-	-	20,300	-	-	-	-	-	-	20,300
775 - Addition to Audio Visual Collection - All Library Branches	-	-	-	200	500	900	1,200	1,600	2,000	19,100	25,500
776 - Addition to Printed Collection - Smithville Library Branch	600	600	600	1,000	1,450	2,650	3,850	5,150	6,550	29,000	51,450
777 - Network Replacement Computers - Library Branches	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	6,000	56,900
779 - Addition to Printed Collection - Caistorville Library Branch	300	-	-	610	2,210	2,810	3,510	4,210	4,910	15,400	33,960
780 - Addition to Printed Collection - Wellandport Library Branch	400	1,000	1,730	2,500	3,100	4,000	4,310	5,110	6,010	19,100	47,260
967 - Smart TV	-	-	950	-	1,900	-	950	-	950	950	5,700
1004 - Non Network Replacement Computers - Library Branches	6,000	6,500	9,000	9,000	8,900	10,200	10,200	9,100	12,000	12,000	92,900
1077 - Revitalization of Caistorville Branch	-	-	100,000	-	-	-	-	-	-	-	100,000
1154 - Library Digital Signs	-	-	25,000	25,000	-	-	-	-	-	-	50,000
1155 - Caistor Library Outside Improvements	-	-	32,400	-	-	-	-	-	-	-	32,400
1167 - Front Desk Promotional TVs	2,000	-	-	-	-	-	-	-	-	-	2,000
1168 - Bookmobile	-	-	-	-	145,800	-	-	-	-	-	145,800
1170 - StoryWalks	-	-	12,960	12,960	-	-	-	-	-	-	38,880
1171 - Library Furniture Replacement	12,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	-	66,600
1266 - West Lincoln Parks, Recreation, Library Master Plan Update	-	-	-	8,300	-	-	-	-	-	-	8,300
1069 - Library Strategic Planning	-	10,000	-	-	-	25,000	-	-	-	30,000	65,000
1268 - Book Vending Machine	-	-	-	-	-	40,500	-	-	-	-	40,500
1269 - Smithville Library Outside Improvement - Meeting Places	-	-	-	-	-	-	-	-	32,400	-	32,400
1300 - Community Centre Dishwashers	6,000	-	-	-	-	-	-	-	-	-	6,000
1173 - Addition to Makerspace	-	-	8,000	-	-	-	-	-	-	-	8,000
1298 - Implementation of an online payment and booking system for the convenience of library patrons.	15,000	-	-	-	-	-	-	-	-	-	15,000
460116 - TSFR FROM PLANNING	42,225	125,500	36,000	125,000	72,100	-	-	16,250	12,000	-	429,075
188 - New Official Plan	14,625	-	-	-	-	-	-	-	-	-	14,625
453 - Municipal Comprehensive Review	-	-	10,000	-	-	-	-	-	-	-	10,000
454 - Zoning By-law Update	-	-	-	75,000	-	-	-	-	-	-	75,000
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	-	-	-	72,100	-	-	-	-	-	72,100
1124 - Organizational Staffing Review	-	13,750	-	-	-	-	-	-	-	-	13,750
1242 - Urban Forestry Strategy	-	25,000	-	-	-	-	-	-	-	-	25,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
175 - Economic Development Master Plan - Industrial Park	-	46,750	-	-	-	-	-	-	-	-	46,750
1263 - Infill and Intensification Strategy and Downtown Improvement Plan	-	-	26,000	-	-	-	-	-	-	-	26,000
1273 - Energy Conservation & Demand Management Plan	-	-	-	10,000	-	-	-	-	12,000	-	22,000
1291 - Municipal Engineering Standards and Trails Review/Update	27,600	-	-	-	-	-	-	-	-	-	27,600
1301 - Downtown Beautification	-	-	-	40,000	-	-	-	-	-	-	40,000
1307 - Planning Approvals and Tracking Software	-	40,000	-	-	-	-	-	-	-	-	40,000
1313 - Official Plan Review and Update	-	-	-	-	-	-	-	16,250	-	-	16,250
460119 - TSFR FROM SEWERS	768,000	5,000	118,000	23,800	124,000	156,000	44,000	900,400	44,000	6,000	2,189,200
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	-	-	-	-	-	-	-	494,400	-	-	494,400
500 - Inflow & Infiltration Reduction Program	38,000	-	38,000	-	38,000	-	38,000	-	38,000	-	190,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000	56,000
1250 - Dufferin Street & Skyway Road Sanitary Sewer Replacement	725,000	-	-	-	-	-	-	-	-	-	725,000
1264 - Sanitary Sewer Masterplan update	-	-	-	18,800	-	-	-	-	-	-	18,800
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	50,000	-	-	-	-	50,000	-	-	100,000
1285 - Erie Avenue Sanitary Replacement	-	-	25,000	-	-	150,000	-	-	-	-	175,000
1284 - Wallis Ave Sanitary Replacement	-	-	-	-	80,000	-	-	350,000	-	-	430,000
460121 - TSFR FROM SIDEWALKS	-	110,000	-	-	-	-	-	-	-	-	110,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	110,000	-	-	-	-	-	-	-	-	110,000
460123 - TSFR FROM TECHNOLOGY	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000	485,000
564 - Information Technology Network Hardware and Computers	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000	485,000
460124 - TSFR FROM WATER	723,000	690,100	235,200	636,200	348,000	99,000	499,000	199,500	100,000	850,000	4,580,000
322 - Leak Detection Program	-	-	-	-	-	-	-	100,000	-	-	100,000
420 - Water Meter Replacement Program	40,000	40,000	40,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000	220,000
658 - Bulk Water Station - Replace roof shingles	-	10,000	-	-	-	-	-	-	-	-	10,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	171,000	-	-	-	-	-	-	-	-	171,000
682 - St. Catharines St. Water Main - From: Industrial Park Rd To: Frank St	-	400,000	-	-	-	-	-	-	-	-	400,000
683 - Frank Street Watermain & Sanitary Sewer - From: RR20 To: RR14	-	75,000	-	-	-	-	-	-	-	-	75,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane	-	50,000	-	-	-	-	-	-	-	-	50,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000	56,000
743 - Water Meters - New Installation	38,000	39,100	40,200	41,000	82,000	83,000	83,000	83,500	84,000	84,000	667,800
943 - Water Rate Study and Financial Plan	-	-	-	-	50,000	-	-	-	-	-	50,000
1191 - Edward Ct, Leslie Ct, & Margaret St. Watermain Replacement	-	100,000	-	500,000	-	-	-	-	-	-	600,000
1192 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Watermain Replacement	-	-	150,000	-	-	-	-	-	-	-	150,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	200,000	-	-	-	-	-	200,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement	-	-	-	-	-	-	150,000	-	-	-	150,000
1195 - Rock St., Sterling St., Tara Pl., Ellis St., Townline Rd. & Mill St. W/M Replacement	-	-	-	-	-	-	250,000	-	-	650,000	900,000
1243 - Water Valve Turning Trailer - Addition	140,000	-	-	-	-	-	-	-	-	-	140,000
1252 - Dufferin Street Watermain Replacement	500,000	-	-	-	-	-	-	-	-	-	500,000
1275 - AMI Gateway Antennas	-	-	-	50,200	-	-	-	-	-	-	50,200
1283 - Van to Replace WW 12005	-	-	-	-	-	-	-	-	-	100,000	100,000
460127 - TSFR FROM CEMETERY	-	40,000	35,000	-	240,000	60,000	-	-	-	-	375,000
450 - Cremation Columbarium - 32 niche columbarium	-	-	-	-	-	60,000	-	-	-	-	60,000
954 - Union Cemetery - Asphalt Driveway	-	-	-	-	40,000	-	-	-	-	-	40,000
955 - St. Ann's Cemetery - Asphalt Driveway	-	-	-	-	50,000	-	-	-	-	-	50,000
1026 - Union Cemetery Expansion	-	-	35,000	-	150,000	-	-	-	-	-	185,000
637 - Cemetery Software Implementation	-	40,000	-	-	-	-	-	-	-	-	40,000
460129 - TSFR FROM WIND TURBINE COMMUNITY FUND	-	296,500	-	-	-	-	-	-	-	-	296,500
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	171,500	-	-	-	-	-	-	-	-	171,500
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	125,000	-	-	-	-	-	-	-	-	125,000
TOTAL CAPITAL BUDGET FUNDING BY YEAR	4,510,700	23,764,100	5,633,350	17,381,000	10,034,150	22,048,200	20,467,750	22,128,500	25,764,350	6,903,550	158,635,650

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - EXPENDITURE BY DEPARTMENT

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Governance	21,000	97,000	132,000	128,500	8,000	8,500	9,000	352,000	10,000	10,000	776,000
1 - Town Hall - Paint Interior	-	-	-	40,500	-	-	-	-	-	-	40,500
177 - Development Charges Full Background Study & Update	15,000	-	85,000	-	-	-	-	-	-	-	100,000
400 - Rehabilitation of Town Hall Parking Lot	-	-	-	-	-	-	-	170,000	-	-	170,000
451 - Town Hall - New Roof - flat roof rework	-	-	40,000	-	-	-	-	-	-	-	40,000
833 - Miscellaneous Corporate Management Equipment and Furniture	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	10,000	10,000	82,500
1042 - Old firehall windows and overhead doors	-	-	-	20,000	-	-	-	-	-	-	20,000
1231 - Town Hall Building Upgrades	-	-	-	-	-	-	-	173,000	-	-	173,000
1232 - Town Hall Accessible Washrooms	-	-	-	60,000	-	-	-	-	-	-	60,000
1217 - Council Chambers Technology Upgrades	-	90,000	-	-	-	-	-	-	-	-	90,000
Office of the CAO	47,500	113,500	105,000	-	-	40,000	-	-	-	-	306,000
938 - Corporate Strategic Plan	-	30,000	-	-	-	40,000	-	-	-	-	70,000
1124 - Organizational Staffing Review	-	50,000	-	-	-	-	-	-	-	-	50,000
1207 - Electronic Records Management System (EDRMS)	-	-	70,000	-	-	-	-	-	-	-	70,000
1209 - Township Website	25,000	-	-	-	-	-	-	-	-	-	25,000
1210 - Digital Engagement Platform	-	-	20,000	-	-	-	-	-	-	-	20,000
1314 - Economic Development Brand and Marketing Development	22,500	33,500	15,000	-	-	-	-	-	-	-	71,000
Corporate Services	35,000	140,000	150,000	50,000	125,000	50,000	50,000	50,000	55,000	55,000	760,000
564 - Information Technology Network Hardware and Computers	35,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000	485,000
1272 - Comprehensive User Fees and Charges Study	-	-	-	-	75,000	-	-	-	-	-	75,000
1276 - Enterprise Resource Planning Software Replacement	-	100,000	100,000	-	-	-	-	-	-	-	200,000
Fire	87,900	2,365,000	135,000	72,000	156,000	262,000	772,000	100,000	50,000	55,000	4,054,900
403 - Replacement of Aerial Truck	-	2,150,000	-	-	-	-	-	-	-	-	2,150,000
56 - Fire Bunker Gear	42,400	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	40,000	375,400
83 - Replacement of Digital Pagers	-	-	40,000	-	-	-	-	50,000	-	-	90,000
850 - Replace Squad Truck Station # 1	-	-	-	-	110,000	-	-	-	-	-	110,000
919 - Fire Protection Master Plan	-	100,000	-	-	-	-	-	-	-	-	100,000
1088 - Miscellaneous Fire Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000	105,000
1119 - Bunker Gear Washer Replacement Station 1	-	-	-	27,000	-	-	-	-	-	-	27,000
1121 - Station 1 SBGA Cylinder Compressor and Filling Station	-	-	-	-	-	-	120,000	-	-	-	120,000
1122 - New Electronic Sign for Station 2	-	-	30,000	-	-	-	-	-	-	-	30,000
1206 - Fire Chief & Deputy Chief Vehicle Replacement	-	-	-	-	-	210,000	-	-	-	-	210,000
1214 - Tablets for Fire Vehicles	-	-	-	-	-	6,000	6,000	-	-	-	12,000
1219 - SCBA Washer	-	70,000	-	-	-	-	-	-	-	-	70,000
1222 - Wall Mounted HVAC units Replacement	-	-	20,000	-	-	-	-	-	-	-	20,000
1294 - Ventilation Fans-Electric	25,500	-	-	-	-	-	-	-	-	-	25,500
1297 - Self-Contained Breathing Apparatus(SCBA) and Cylinder Replacement	-	-	-	-	-	-	600,000	-	-	-	600,000
1315 - EOC Conferencing Equipment	10,000	-	-	-	-	-	-	-	-	-	10,000
By-Law Enforcement	-	50,000	-	-	-	-	-	-	-	-	50,000
1296 - By-law Enforcement Vehicle	-	50,000	-	-	-	-	-	-	-	-	50,000
Building Permit & Inspection Services	85,000	-	45,000	-	-	-	-	-	-	-	130,000
708 - Vehicle	45,000	-	-	-	-	-	-	-	-	-	45,000
986 - Vehicle	-	-	45,000	-	-	-	-	-	-	-	45,000
1306 - Building Application and Permitting Software	40,000	-	-	-	-	-	-	-	-	-	40,000
Transportation Services-General	157,000	533,000	588,000	11,193,000	1,558,000	328,000	838,000	993,000	973,500	1,218,500	18,380,000
237 - Miscellaneous Road Equipment	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,500	8,500	80,000
264 - Equipment Float - To replace 1997 King	-	60,000	-	-	-	-	-	-	-	-	60,000
266 - SUV - To replace 2014 GMC TR# 15002	70,000	-	-	-	-	-	-	-	-	-	70,000
354 - Brush Chipper - To replace 2008 Brush Chipper	-	125,000	-	-	-	-	-	-	-	-	125,000
609 - Sidewalk Tractor and Attachments - Addition to Fleet	-	120,000	-	-	-	-	-	-	-	-	120,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	-	600,000	-	-	-	-	-	600,000
655 - PW Ops Centre - New PWs Yard	80,000	220,000	-	11,000,000	-	-	-	-	-	-	11,300,000
666 - Transportation Master Plan	-	-	-	80,000	-	-	-	-	-	-	80,000
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	255,000	-	-	-	-	-	-	-	255,000
867 - Replace pickup truck RD 10019	-	-	75,000	-	-	-	-	-	-	-	75,000
868 - Replace pickup truck RD 10020	-	-	75,000	-	-	-	-	-	-	-	75,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	175,000	-	-	-	-	-	-	-	175,000
91 - Dual Axle Trailer - Replacement	-	-	-	10,000	-	-	-	-	-	-	10,000
92 - Replace pickup truck RD 10021	-	-	-	85,000	-	-	-	-	-	-	85,000
94 - Single Axle Trailer - Replacement	-	-	-	10,000	-	-	-	-	-	-	10,000
1125 - Replace Tandem Truck RD 20039	-	-	-	-	475,000	-	-	-	-	-	475,000
1126 - Replace Tandem Truck RD 20038	-	-	-	-	475,000	-	-	-	-	-	475,000
1127 - Replace Tandem Dump Truck RD 20040	-	-	-	-	-	-	500,000	-	-	-	500,000
1128 - Replace Back Hoe RD 35019 and attachments	-	-	-	-	-	-	200,000	-	-	-	200,000
1129 - Replace Pick Up Truck RD 10024	-	-	-	-	-	80,000	-	-	-	-	80,000
1130 - Replace Pick Up Truck RD 10025	-	-	-	-	-	80,000	-	-	-	-	80,000
1131 - Replace Pick Up Truck RD 10026	-	-	-	-	-	80,000	-	-	-	-	80,000
1132 - Replace Pick Up Truck RD 10027	-	-	-	-	-	80,000	-	-	-	-	80,000
1133 - Replace Tandem Dump Truck RD 20041	-	-	-	-	-	-	-	510,000	-	-	510,000
1134 - Replace Single Axle Dump Truck RD 20042	-	-	-	-	-	-	-	475,000	-	-	475,000
1135 - Replace One Ton Dump Truck RD 25018	-	-	-	-	-	-	130,000	-	-	-	130,000
1180 - Replace Tandem Dump Truck RD 20043	-	-	-	-	-	-	-	-	515,000	-	515,000
1227 - Sidewalk Tractor with plowing attachments to replace 2024 John Deere	-	-	-	-	-	-	-	-	130,000	-	130,000
1228 - Tractor with brushing/mowing attachments to replace 2024 John Deere	-	-	-	-	-	-	-	-	240,000	-	240,000
1229 - Replace Pickup Truck RD 20028	-	-	-	-	-	-	-	-	80,000	-	80,000
1279 - Tandem Dump Truck With Plowing Attachments - To Replace RD 20044	-	-	-	-	-	-	-	-	-	500,000	500,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - EXPENDITURE BY DEPARTMENT

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
1280 - Tandem Dump Truck With Plowing Attachments - To Replace RD 20045	-	-	-	-	-	-	-	-	-	500,000	500,000
1281 - Replace Pickup Truck RD 10029	-	-	-	-	-	-	-	-	-	80,000	80,000
1282 - Replace One Ton Dump Truck RD 25019	-	-	-	-	-	-	-	-	-	130,000	130,000
Roads Paved and Unpaved	1,650,000	15,000,000	2,100,000	2,000,000	2,150,000	18,500,000	2,630,000	16,850,000	21,400,000	2,500,000	84,780,000
171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 12 to Stoney Creek Townline Rd	-	-	-	250,000	-	-	-	-	-	-	250,000
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	575,000	-	-	-	-	-	-	-	-	575,000
258 - Edward Ct, Leslie Ct. & Margaret St. Resurfacing	-	-	-	500,000	-	-	-	-	-	-	500,000
259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	-	-	300,000	-	-	-	-	-	-	300,000
261 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Resurfacing	-	-	-	-	-	1,000,000	-	-	-	-	1,000,000
263 - South Grimsby Rd 18 Resurfacing at Regional Road 20	-	-	-	150,000	-	-	-	-	-	-	150,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	-	-	-	250,000	-	-	-	250,000
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	-	6,300,000	-	-	-	-	-	-	-	-	6,300,000
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	800,000	-	-	-	-	-	-	800,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	1,400,000	-	-	-	-	-	1,400,000
1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	600,000	-	-	-	-	-	600,000
1028 - Concession 2: Hardtop Gravel Road From Westbrook Rd to Caistor Centre	-	-	-	-	-	-	-	-	1,300,000	-	1,300,000
1030 - Concession 4 Road Hardtop Gravel Road - From: Silverdale Rd To: Gun Club Entrance	-	-	-	-	-	-	280,000	-	-	-	280,000
1031 - S. Chippawa Rd. Hard Topping From Caistor Gainsborough to Canborough Rd (RR63)	-	-	-	-	-	-	450,000	-	-	-	450,000
1058 - Range Road 1 Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	-	-	-	-	650,000	-	-	650,000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	1,000,000	-	-	-	-	1,000,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	-	-	-	150,000	-	-	-	400,000	-	550,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	450,000	-	-	-	450,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	1,200,000	-	-	-	1,200,000
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	300,000	-	-	-	-	-	-	-	-	300,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	-	7,000,000	-	-	-	-	-	-	-	-	7,000,000
1174 - 2033 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	400,000	-	-	400,000
1186 - Sixteen Road Resurfacing: from Silverdale to St. Ann's	-	-	650,000	-	-	-	-	-	-	-	650,000
1187 - Sixteen Road Resurfacing: from Caistor Centre Rd to Abingdon Rd	-	500,000	-	-	-	-	-	-	-	-	500,000
1188 - Abingdon Rd Resurfacing: from RR65 to Concession 5	-	250,000	-	-	-	-	-	-	-	-	250,000
1189 - Penny Lane Resurfacing	-	75,000	-	-	-	-	-	-	-	-	75,000
1190 - Twenty Road Resurfacing: From Range Rd 2 to S. Grimsby Rd 8	450,000	-	-	-	-	-	-	-	-	-	450,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	1,300,000	-	-	1,300,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	-	500,000	-	-	-	-	-	-	-	500,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	-	-	-	-	5,000,000	-	-	-	-	5,000,000
1237 - 2034 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	1,500,000	-	1,500,000
1251 - Dufferin Street Reconstruction	500,000	-	-	-	-	-	-	-	-	-	500,000
1253 - Spring Creek Rd Extension (TWL-Road-01) South Grimsby Road 6 ROW to New Western Link	-	-	-	-	-	7,000,000	-	-	-	-	7,000,000
1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector	-	-	-	-	-	-	-	4,500,000	-	-	4,500,000
1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road	-	-	-	-	-	4,500,000	-	-	-	-	4,500,000
1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector	-	-	-	-	-	-	-	-	4,500,000	-	4,500,000
1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20	-	-	-	-	-	-	-	10,000,000	-	-	10,000,000
1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2	-	-	-	-	-	-	-	-	15,000,000	-	15,000,000
1286 - S. Grimsby Rd 8 - From RR20 to Twenty Rd - Road Rehabilitation	700,000	-	-	-	-	-	-	-	-	-	700,000
1287 - Sixteen Road - From RR24 to Rosedene Road - Road Rehabilitation	-	-	350,000	-	-	-	-	-	-	-	350,000
1289 - Caistor Centre Rd Rehabilitation: From Concession Rd 3 to South Chippawa Road	-	-	600,000	-	-	-	-	-	-	-	600,000
1319 - 2035 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	-	1,200,000	1,200,000
Bridges & Culverts	80,000	1,390,000	500,000	2,000,000	800,000	750,000	1,250,000	200,000	600,000	-	7,570,000
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	510,000	-	-	-	-	-	-	-	-	510,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	400,000	-	-	-	400,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	200,000	-	-	-	-	-	-	-	200,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	100,000	-	-	-	-	-	-	-	100,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	600,000	-	-	-	-	-	-	600,000
25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	750,000	-	-	-	-	750,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	750,000	-	-	-	750,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	100,000	-	-	-	-	-	100,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	100,000	-	-	-	-	-	-	-	-	100,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	750,000	-	-	-	-	-	-	750,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	80,000	-	-	-	-	-	-	-	-	-	80,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	500,000	-	-	-	-	-	-	-	-	500,000
40 - Guard Rail Replacement (Various)	-	200,000	-	-	-	-	-	200,000	-	-	400,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	-	600,000	-	600,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	100,000	-	-	-	100,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	200,000	-	-	-	-	-	-	-	200,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	650,000	-	-	-	-	-	-	650,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	80,000	-	-	-	-	-	-	-	-	80,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	400,000	-	-	-	-	-	400,000
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	300,000	-	-	-	-	-	300,000
Traffic Operations & Roadside Maintenance	18,500	665,000	45,000	150,500	1,033,000	46,000	21,000	21,000	921,000	711,500	3,632,500
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	250,000	-	-	-	-	-	-	-	-	250,000
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	-	-	25,000	-	-	-	-	25,000
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	130,000	-	-	-	-	-	-	130,000
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	11,000	-	-	-	-	-	-	-	-	11,000
713 - Signs - New & Replacement	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	21,500	204,500
937 - RR 63 Canborough Rd Streetscaping - From: House #5103 To: House # 5065	-	250,000	-	-	-	-	-	-	-	-	250,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	110,000	-	-	-	-	-	-	-	-	110,000
1259 - Intersection Improvement South Grimsby Rd 5 & Spring Creek Rd (TWL-Junction 02)	-	-	-	-	-	-	-	-	900,000	-	900,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - EXPENDITURE BY DEPARTMENT

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
1260 - RR14 Townline Rd Sidewalk: Canbrough Street to South Grimsby Rd 6	-	-	-	-	-	-	-	-	-	690,000	690,000
1261 - RR14 Thirty Road Sidewalks; Young Street to RR20	-	-	-	-	920,000	-	-	-	-	-	920,000
1262 - RR20 West Street Sidewalks; South Grimsby Rd 5 to S Grimsby Rd 6 Roundabout	-	-	-	-	92,000	-	-	-	-	-	92,000
1302 - Rural Hamlet Sign Replacement	-	25,000	25,000	-	-	-	-	-	-	-	50,000
Wastewater	930,000	5,000	330,000	80,000	286,000	156,000	14,206,000	1,499,000	206,000	6,000	17,704,000
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	-	-	-	-	-	-	-	1,043,000	-	-	1,043,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000	56,000
1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	10,500,000	-	-	-	10,500,000
1161 - Urban Boundary Expansion - WW-SL-002 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	1,600,000	-	-	-	1,600,000
1162 - Urban Boundary Expansion - WW-SL-003 Wastewater Servicing (Stage 2)	-	-	-	-	-	-	1,900,000	-	-	-	1,900,000
1250 - Dufferin Street & Skyway Road Sanitary Sewer Replacement	725,000	-	-	-	-	-	-	-	-	-	725,000
1264 - Sanitary Sewer Masterplan update	-	-	-	75,000	-	-	-	-	-	-	75,000
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	100,000	-	-	-	-	100,000	-	-	200,000
1284 - Wallis Ave Sanitary Replacement	-	-	-	-	80,000	-	-	350,000	-	-	430,000
1285 - Erie Avenue Sanitary Replacement	-	-	25,000	-	-	150,000	-	-	-	-	175,000
500 - Inflow & Infiltration Reduction Program	200,000	-	200,000	-	200,000	-	200,000	-	200,000	-	1,000,000
Storm Sewer	-	-	605,000	240,000	700,000	485,000	-	-	-	-	2,030,000
295 - Storm Drainage Improvements-McMurchie Ln	-	-	15,000	-	-	110,000	-	-	-	-	125,000
1246 - Oakdale Storm Water Management Pond	-	-	590,000	-	-	-	-	-	-	-	590,000
1247 - Attema Storm Water Management Pond	-	-	-	240,000	-	-	-	-	-	-	240,000
1248 - Streamside Storm Water Management Pond	-	-	-	-	700,000	-	-	-	-	-	700,000
1249 - Sheridan Storm Water Management Pond	-	-	-	-	-	375,000	-	-	-	-	375,000
Water	803,000	2,306,100	235,200	781,000	348,000	1,099,000	499,000	1,899,500	1,100,000	2,200,000	11,270,800
322 - Leak Detection Program	-	-	-	-	-	-	-	100,000	-	-	100,000
420 - Water Meter Replacement Program	40,000	40,000	40,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000	220,000
658 - Bulk Water Station - Replace roof shingles	-	10,000	-	-	-	-	-	-	-	-	10,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	342,000	-	-	-	-	-	-	-	-	342,000
682 - St. Catherine's St. Water Main - From: Industrial Park Rd To: Frank St	-	800,000	-	-	-	-	-	-	-	-	800,000
683 - Frank Street Watermain & Sanitary Sewer - From: RR20 To: RR14	-	150,000	-	-	-	-	-	-	-	-	150,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane	-	100,000	-	-	-	-	-	-	-	-	100,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000	56,000
743 - Water Meters - New Installation	38,000	39,100	40,200	41,000	82,000	83,000	83,000	83,500	84,000	84,000	657,800
927 - Industrial Park Rd Watermain - From: Pearson Rd to New Urban Boundary	80,000	720,000	-	-	-	-	-	-	-	-	800,000
943 - Water Rate Study and Financial Plan	-	-	-	-	50,000	-	-	-	-	-	50,000
1191 - Edward Ct. Leslie Ct. & Margaret St. Watermain Replacement	-	100,000	-	500,000	-	-	-	-	-	-	600,000
1192 - Erie Ave. Morgan Ave., College St., & McMurchie Ln Watermain Replacement	-	-	150,000	-	-	1,000,000	-	-	-	-	1,150,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	200,000	-	-	1,700,000	-	-	1,900,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement	-	-	-	-	-	-	150,000	-	1,000,000	-	1,150,000
1195 - Rock St., Sterling St., Tara Pl., Ellis St., Davis St., Townline Rd. & Mill St. W/M Replacement	-	-	-	-	-	-	250,000	-	-	2,000,000	2,250,000
1243 - Water Valve Turning Trailer - Addition	140,000	-	-	-	-	-	-	-	-	-	140,000
1252 - Dufferin Street Watermain Replacement	500,000	-	-	-	-	-	-	-	-	-	500,000
1265 - Water Master Plan Update	-	-	-	75,000	-	-	-	-	-	-	75,000
1275 - AMI Gateway Antennas	-	-	-	120,000	-	-	-	-	-	-	120,000
1283 - Van to Replace WW 12005	-	-	-	-	-	-	-	-	-	100,000	100,000
Cemeteries	-	40,000	35,000	-	240,000	60,000	-	-	-	-	375,000
450 - Cremation Columbarium - 32 niche columbarium	-	-	-	-	-	60,000	-	-	-	-	60,000
954 - Union Cemetery - Asphalt Driveway	-	-	-	-	40,000	-	-	-	-	-	40,000
955 - St. Ann's Cemetery - Asphalt Driveway	-	-	-	-	50,000	-	-	-	-	-	50,000
1026 - Union Cemetery Expansion	-	-	35,000	-	150,000	-	-	-	-	-	185,000
637 - Cemetery Software Implementation	-	40,000	-	-	-	-	-	-	-	-	40,000
Parks	41,500	595,500	109,000	318,000	2,122,500	19,500	89,500	9,500	18,000	10,000	3,333,000
137 - Split Seeder	-	-	-	9,000	-	-	-	-	-	-	9,000
138 - Miscellaneous Parks Equipment	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	10,000	92,500
147 - Leisureplex - New soccer field	-	-	-	200,000	-	-	-	-	-	-	200,000
149 - Field Top Dresser - Replacement	-	-	-	-	-	-	-	-	8,500	-	8,500
161 - Replace JD (2013) Utility Tractor #41002	-	41,000	-	-	-	-	-	-	-	-	41,000
22 - All Trails - Benches	-	10,000	-	-	-	-	-	-	-	-	10,000
493 - Tractor - To replace John Deere (2016) #41003	-	-	-	-	48,000	-	-	-	-	-	48,000
622 - Tractor lawn mower - To replace 2017 Kubota	-	40,000	-	-	-	-	-	-	-	-	40,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	-	15,000	-	-	-	15,000
624 - Field Paint Liner - To replace - Simplistic	-	6,000	-	-	-	-	-	-	-	-	6,000
915 - Tractor - To replace JD (2020) Utility Tractor 41004	-	-	-	-	-	-	65,000	-	-	-	65,000
934 - Station Meadows Playground	-	180,000	-	-	-	-	-	-	-	-	180,000
935 - Thrive Development - Playground Equipment	-	180,000	-	-	-	-	-	-	-	-	180,000
1023 - Leisureplex Field 2 Soccer Lights - LED Conversion	-	-	100,000	-	-	-	-	-	-	-	100,000
1048 - Parks Furniture - Garbage Cans & Benches	10,000	-	-	-	-	10,000	-	-	-	-	20,000
1181 - New Wellandport Park & Shoreline Enhancements	-	-	-	-	1,835,000	-	-	-	-	-	1,835,000
1230 - Leisureplex Washroom Building Upgrades	-	-	-	-	155,000	-	-	-	-	-	155,000
1266 - West Lincoln Parks, Recreation, Library Master Plan Update	-	-	-	100,000	-	-	-	-	-	-	100,000
1290 - Off Leash Dog Park Area	-	-	-	-	75,000	-	-	-	-	-	75,000
1293 - Parks Trail Groomer-stone burier equipment	-	25,500	-	-	-	-	-	-	-	-	25,500
1221 - Trees for All	10,000	10,000	-	-	-	-	-	-	-	-	20,000
1311 - LeisurePlex 10 year Masterplan/Agreement Review	-	75,000	-	-	-	-	-	-	-	-	75,000
1316 - Garbage Cans & Bench Fixtures for Leisureplex Sports Field	-	20,000	-	-	-	-	-	-	-	-	20,000
1317 - Hanging Basket Bracket Replacement	12,500	-	-	-	-	-	-	-	-	-	12,500
Recreation Programs	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	6,000	56,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - EXPENDITURE BY DEPARTMENT

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
1159 - Miscellaneous Recreation Program Equipment	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	6,000	56,000
Recreation Facilities	351,700	185,000	-	-	115,000	70,000	-	-	267,000	-	988,700
494 - Ice Edger	10,000	-	-	-	-	-	-	-	-	-	10,000
495 - Ice Resurfacers	280,000	-	-	-	-	-	-	-	-	-	280,000
1156 - Abingdon Ball Diamond Building	-	110,000	-	-	-	-	-	-	-	-	110,000
1233 - Abingdon Interior Upgrades	-	-	-	-	115,000	-	-	-	-	-	115,000
1234 - Abingdon Exterior Upgrades	-	-	-	-	-	-	-	-	115,000	-	115,000
1235 - Wellandport Community Center Accessible Upgrades	-	-	-	-	-	70,000	-	-	-	-	70,000
1236 - Wellandport Community Center Building Upgrades	-	-	-	-	-	-	-	-	152,000	-	152,000
1299 - Gymnasium Blinds	15,000	75,000	-	-	-	-	-	-	-	-	90,000
1300 - Community Centre Dishwashers	12,000	-	-	-	-	-	-	-	-	-	12,000
1308 - WLCC - Plumbing Upkeep	10,000	-	-	-	-	-	-	-	-	-	10,000
1310 - Arena Electrical	18,000	-	-	-	-	-	-	-	-	-	18,000
1312 - Floor Scrubber	6,700	-	-	-	-	-	-	-	-	-	6,700
Libraries	112,600	99,000	334,150	193,000	287,650	169,200	98,250	99,500	146,850	131,550	1,671,750
588 - Radio Frequency Identification	-	-	60,000	40,000	-	-	-	-	-	-	100,000
590 - Automated Sorter	-	-	-	25,000	-	-	-	-	-	-	25,000
775 - Addition to Audio Visual Collection - All Library Branches	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300	18,700	19,100	174,450
776 - Addition to Printed Collection - Smithville Library Branch	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000	28,400	29,000	240,400
777 - Network Replacement Computers - Library Branches	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	6,000	56,900
779 - Addition to Printed Collection - Caistorville Library Branch	10,200	10,700	11,200	11,800	12,400	13,000	13,700	14,400	15,100	15,400	127,900
780 - Addition to Printed Collection - Wellandport Library Branch	12,700	13,300	14,000	14,700	15,400	16,200	17,000	17,800	18,700	19,100	158,900
967 - Smart TV	-	-	950	-	1,900	-	950	-	950	950	5,700
1004 - Non Network Replacement Computers - Library Branches	6,000	6,500	9,000	9,000	8,900	10,200	10,200	9,100	12,000	12,000	92,900
1077 - Revitalization of Caistorville Branch	-	-	100,000	-	-	-	-	-	-	-	100,000
1154 - Library Digital Signs	-	-	25,000	25,000	-	-	-	-	-	-	50,000
1155 - Caistor Library Outside Improvements	-	-	40,000	-	-	-	-	-	-	-	40,000
1167 - Front Desk Promotional TVs	2,000	-	-	-	-	-	-	-	-	-	2,000
1168 - Bookmobile	-	-	-	-	180,000	-	-	-	-	-	180,000
1170 - StoryWalks	-	-	16,000	16,000	16,000	-	-	-	-	-	48,000
1171 - Library Furniture Replacement	12,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	-	66,600
1173 - Addition to Makerspace	15,000	-	8,000	-	-	-	-	-	-	-	23,000
1069 - Library Strategic Planning	-	20,000	-	-	-	25,000	-	-	-	30,000	75,000
1268 - Book Vending Machine	-	-	-	-	-	50,000	-	-	-	-	50,000
1269 - Smithville Library Outside Improvement - Meeting Places	-	-	-	-	-	-	-	-	40,000	-	40,000
1298 - Implementation of an online payment and booking system for the convenience of library patrons.	15,000	-	-	-	-	-	-	-	-	-	15,000
Planning & Heritage	85,000	175,000	180,000	165,000	100,000	-	-	50,000	12,000	-	767,000
188 - New Official Plan	45,000	-	-	-	-	-	-	-	-	-	45,000
453 - Municipal Comprehensive Review	-	-	100,000	-	-	-	-	-	-	-	100,000
454 - Zoning By-law Update	-	-	-	75,000	-	-	-	-	-	-	75,000
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	-	-	-	100,000	-	-	-	-	-	100,000
1242 - Urban Forestry Strategy	-	50,000	-	-	-	-	-	-	-	-	50,000
175 - Economic Development Master Plan - Industrial Park	-	85,000	-	-	-	-	-	-	-	-	85,000
1263 - Infill and Intensification Strategy and Downtown Improvement Plan	-	-	80,000	-	-	-	-	-	-	-	80,000
1273 - Energy Conservation & Demand Management Plan	-	-	-	10,000	-	-	-	-	12,000	-	22,000
1291 - Municipal Engineering Standards and Trails Review/Update	40,000	-	-	-	-	-	-	-	-	-	40,000
1301 - Downtown Beautification	-	-	-	80,000	-	-	-	-	-	-	80,000
1307 - Planning Approvals and Tracking Software	-	40,000	-	-	-	-	-	-	-	-	40,000
1313 - Official Plan Review and Update	-	-	-	-	-	-	-	50,000	-	-	50,000
TOTAL CAPITAL BUDGET BY YEAR	4,510,700	23,764,100	5,633,350	17,381,000	10,034,150	22,048,200	20,467,750	22,128,500	25,764,350	6,903,550	158,635,650

TOWNSHIP OF WEST LINCOLN 2026 RESERVE TRANSFERS

	2025 Budget	2026 Budget	Variance (\$)	Variance (%)
Operating				
Contribution to Reserves:				
CONTRIB TO CAPITAL	528,200	648,200	120,000	23%
CONTRIB TO FACILITIES	15,000	35,000	20,000	133%
CONTRIB TO TECHNOLOGY	25,000	35,000	10,000	40%
CONTRIB TO BUILDING	11,000	11,220	220	2%
CONTRIB TO EQUIPMENT	575,000	600,000	25,000	4%
CONTRIB TO ELECTION	36,000	55,000	19,000	53%
CONTRIB TO FIRE	414,000	514,000	100,000	24%
CONTRIB TO BRIDGES	215,000	275,000	60,000	28%
CONTRIB TO SIDEWALKS	5,000	5,100	100	2%
CONTRIB TO WINTER CNTRL	5,200	5,300	100	2%
CONTRIB TO SEWERS	90,270	-	(90,270)	-100%
CONTRIB TO WATER	296,310	191,490	(104,820)	-35%
CONTRIB TO CEMETERY	20,000	25,000	5,000	25%
CONTRIB TO WEST LINCOLN COMMUNITY CENTER	18,600	17,750	(850)	-5%
CONTRIB TO PLANNING	10,000	20,000	10,000	100%
CONTRIB TO LIBRARY	25,000	25,000	-	0%
Total Contribution to Reserves	2,289,580	2,463,060	173,480	8%
Funding From Reserves:				
TSFR FROM PLANNING	60,000	30,000	(30,000)	100%
TSFR FROM CONTINGENCY	197,500	167,500	(30,000)	-15%
TSFR FROM PRIOR YEAR SURPLUS/ TAX STABILIZATION MEASURE	150,000	250,000	100,000	67%
TSFR FROM FIRE	3,540	-	(3,540)	0%
TSFR FROM BUILDING	335,970	228,730	(107,240)	-32%
TSFR FROM SEWERS	-	31,520	31,520	0%
TSFR FROM ELECTION	-	195,040	195,040	100%
Total Funding From Reserves	747,010	902,790	155,780	21%
Net Impact on Reserves from Operating Activities	1,542,570	1,560,270	17,700	1%
Capital				
Funding From Reserves:				
TSFR FROM CAPITAL	1,434,340	459,500	(974,840)	-68%
TSFR FROM TECHNOLOGY	52,500	35,000	(17,500)	-33%
TSFR FROM FACILITY	37,500	40,000	2,500	7%
TSFR FROM FIRE	1,050,200	87,900	(962,300)	-92%
TSFR FROM SIDEWALKS	-	-	-	0%
TSFR FROM BRIDGE	108,355	80,000	(28,355)	-26%
TSFR FROM CONTINGENCY	75,000	-	(75,000)	0%
TSFR FROM SEWERS	197,800	768,000	570,200	288%
TSFR FROM WATER	265,000	723,000	458,000	173%
TSFR FROM EQUIPMENT	995,500	86,000	(909,500)	-91%
TSFR FROM WEST LINCOLN COMMUNITY CENTER	-	345,700	345,700	0%
TSFR FROM LIBRARY	57,400	47,000	(10,400)	-18%
TSFR FROM PLANNING	42,630	42,225	(405)	0%
TSFR FROM BUILDING	-	85,000	85,000	0%
Total Funding From Reserves	4,316,225	2,799,325	(1,516,900)	-35%
Net Impact on Reserves from Capital Activities	(4,316,225)	(2,799,325)	1,516,900	-35%
Consolidated Net Impact on Reserves	(2,773,655)	(1,239,055)	1,534,600	-124%

Change Request Summary - Fire Administrative Assistant

T-19-2025
SCHEDULE H

Change Request	AUTO - 50 - Fire Administrative Assistant - Increase to Full Time
Budget Year	2026
Change Request Type	Position/FTE Request
Change Request Stage	Position/FTE Request Approved to Include in Budget [Position/FTE Request]
Acct. Reference	
Publish Date	
Description	The request is to move the current part-time Fire Administrative role to a full-time role to more accurately reflect the administrative requirements of the Fire Department staff, as recommended in the 2016 Master Fire Plan. The West Lincoln Fire and Emergency Services Master Fire Plan recommended the provision of a full-time Fire Administrator in 2016. The addition of the Part-Time Fire Administrator role in 2021 was a successful start to satisfying this recommendation. However, the evolving nature of administrative duties, including payroll, fire permits, and revenue-generating tasks now necessitates a more comprehensive approach. In addition to the increase in duties in the Fire Department, the Fire Administrator position assumed some of the administrative duties for the Director of Community and Protective Services. This increase in duties has resulted in a workload that will exceed the amount of time provided for in the part-time job description. Moving the Fire Administrator role to full-time would provide the following benefits to the Township: 1. Revenue Generation and Cost Offsetting: The Fire Administrator's implementation of the fire permitting process resulted in revenue generation. A full-time commitment would allow for the exploration of additional revenue streams, including grant research and application work, contributing to the overall fiscal sustainability of the role. Opportunities exist to explore billing for out-of-municipality users of fire services in relation to motor vehicle collisions and vehicle fires, something that has already been included in the West Lincoln schedule of fees and charges. 2. Growing Complexity Due to Firefighter Certification: Provincially required certification of firefighters has significantly increased the administrative load, especially in terms of training for volunteer firefighters. A full-time Fire Administrator will have more time to help manage the intricate administrative requirements associated with these certifications, ensuring compliance and optimal training outcomes. 3. Department Growth and Increased Administrative Demands: The expansion of the Fire Department's complement to meet community needs has naturally led to a surge in administrative tasks. A full-time Fire Administrator is essential to handle the increased workload, particularly as the number of firefighters grows, along with associated administrative duties. More complex buildings are planned for the community, resulting in substantially more administrative work related to the review, approval and follow-up inspection work associated with this type of building. 4. Strategic Redistribution of Chief Responsibilities: To allow Fire Chief and Deputy Fire Chief to focus on core responsibilities, certain administrative tasks have been shifted to the Fire Administrator. A full-time commitment ensures seamless integration of these responsibilities, enhancing the efficiency of the entire leadership team. 5. Enhanced Support for Volunteer Firefighters: The Fire Administrator's role as a point of contact for volunteer firefighters is crucial for maintaining a supportive environment. A full-time commitment allows for more comprehensive support, including outside regular work hours, fostering a stronger connection between the administration and volunteer firefighting force. 6. Comprehensive Emergency Management Compliance: The Fire Administrator has also assumed some administrative tasks related to Emergency Management requirements, contributing to ensuring compliance. A full-time commitment ensures thorough attention to detail and timely execution of tasks, aligning with provincial regulations and bolstering the municipality's emergency preparedness. Conclusion: The Fire Administrator plays a pivotal role in the efficiency and success of the Fire Department. To address the expanding scope and complexity of administrative responsibilities, the transition from a part-time to a full-time position is essential. This shift not only ensures financial sustainability through revenue generation but also allows for enhanced support for the growing department and comprehensive compliance with provincial regulations, ultimately strengthening the overall effectiveness of the Fire Administrator's role.
Comments	

Change Request Summary - Fire Administrative Assistant

Justification Growth in the number of firefighters, changes to the requirements in training and certification, larger fire call volumes and increases in administrative duties assumed in-house from other departments have created a situation where the hours provided by a part-time administrative role are now insufficient to address all of these duties in a timely fashion.

	Strategic Theme Alignment: Advance Organizational Capacity and Effectiveness
Net Operating Budget	36,000
Net Capital Budget	-
Net Budget	36,000

Operating Budget Details

Object	Position	Description	2026 Budget
Expenses			
04101 - FIR-ST1 (Fire Station 1)			
505120 - WAGES			21,840
505206 - GROUP BENEFITS			9,440
505201 - CPP			1,220
505202 - EI			500
505204 - WSIB			610
505205 - OMERS			1,970
505203 - EHT			420
Total 04101 - FIR-ST1 (Fire Station 1)			36,000
Total Expenses			36,000
Total			36,000
Net Total			36,000

Change Request Summary - IT Help Desk Analyst

Change Request	AUTO - 52 - IT Help Desk Analyst - Increase to Full Time
Budget Year	2026
Change Request Type	Position/FTE Request
Change Request Stage	Position/FTE Request [Position/FTE Request]
Acct. Reference	
Publish Date	
Description	Request to increase 0.86 FTE IT Help Desk Analyst position to 1.0 FTE.
Comments	The IT Help Desk position has a current Full-Time Equivalent (FTE) of 0.86, working 60 hours in a bi-weekly pay period. Staff is requesting that the position be changed to an FTE of 1.0, which would increase the bi-weekly hours by 10 hours. The impact to the budget on an annual basis is estimated at \$11,000. This request for a minor increase in budget would give much-needed full-time IT support for Administration and Council. As the FTE complement of the Township continues to grow, it makes sense the support functions will also need to increase to support this growth. Year over year, there has been a dramatic increase in IT support requests, with the introduction of new technologies, coupled with an increase in staff. This position also fully supports the technical requirements of all Council and Committee meetings including live streaming, support of virtual attendance, and technical assistance for all guests, staff, and Council members. The position is heavily relied on for assistance by all staff, and when it is only staffed part-time, it impacts service levels to staff.
Justification	The expansion of the IT Help Desk Analyst position, from part-time to full-time hours, will allow the Township to meet growing demand for technical support, improve service responsiveness, and enhance the municipality's operational efficiency. The proposed change will ensure consistent service coverage, reduce system downtime, enhance security, and improve staff satisfaction across departments.
Net Operating Budget	11,000
Net Capital Budget	-
Net Budget	11,000

Operating Budget Details

Object	Position	Description	2026 Budget
Expenses			
02503 - CRPMGT-CORP (Corporate Services)			
505110 - SALARY			11,000
Total 02503 - CRPMGT-CORP (Corporate Services)			11,000
Total Expenses			11,000
Total			11,000
Net Total			11,000

Change Request Summary - Supervisor, Regulatory Compliance

T-19-2025
SCHEDULE H

Change Request	AUTO - 53 - Supervisor, Regulatory Compliance
Budget Year	2026
Change Request Type	Position/FTE Request
Change Request Stage	Position/FTE Request Approved to Include in Budget [Position/FTE Request]
Acct. Reference	
Publish Date	
Description	The Supervisor, Regulatory Compliance is responsible to ensure compliance under the Safe Drinking Water Act (DWQMS), and the new Consolidated Linear Infrastructure - Environmental Compliance Approval (CLI-ECA).
Comments	This will be a non-union position within Salary Band 9. The Township has completed a Water & Wastewater Rate Study and Financial Plan, which was presented to Corporate Services Committee on October 20, 2025. The approved fees and rate structure for 2026 will be funding this position. All municipalities in Niagara Region have a Regulatory Compliance position within the Water & Wastewater department. The Township of West Lincoln is the only municipality with watermain infrastructure that do not have this staff compliment. With the additional new requirements and under the CLI-ECA program that have been recently implemented by the Province, there is a need NOW, more than ever for this position in order for the Township to stay in compliance with these regulations.
Justification	Municipalities are regularly audited with respect to the Safe Drinking Water Act, and these audits will now be enforced on the Wastewater systems (Sanitary & Storm) under the new CLI-ECA. There are a number duties that are regulated to be undertaken ranging from data collection, inspections, sampling, annual reports, developing and maintaining SOPs and operation and maintenance manuals, licensing and training of waters & wastewater staff, etc. Without this position, there is a high risk that our current staffing compliment will not be able to keep up with the extra compliance requirements, possibility created a Health and Safety risk to the general public, exposing the Township to Risk, Liability, and potential Provincial charges and fines. This position will also supervise and provide leadership to the three (3) Water Operators that we have on staff.
Net Operating Budget	131,000
Net Capital Budget	-
Net Budget	131,000

Operating Budget Details

Object	Position	Description	2026 Budget
Expenses			
08110 - WW-COLL (Wastewater Collection)			
505110 - SALARY			13,100
Total 08110 - WW-COLL (Wastewater Collection)			13,100
08321 - WAT-UTLY (Water Distribution & Transmission)			
505110 - SALARY			117,900
Total 08321 - WAT-UTLY (Water Distribution & Transmission)			117,900
Total Expenses			131,000
Total			131,000

Change Request Summary - Supervisor, Regulatory Compliance

Net Total

131,000

Change Request Summary - Municipal Election Assistant

Change Request	AUTO - 55 - Municipal Election Assistant
Budget Year	2026
Change Request Type	Position/FTE Request
Change Request Stage	Position/FTE Request Approved to Include in Budget [Position/FTE Request]
Acct. Reference	
Publish Date	
Description	This budget proposal seeks approval for the creation of a full-time contract position to support the planning, coordination, and execution of the upcoming 2026 municipal election. The contract position will be crucial in ensuring legislative compliance, operational readiness, and public engagement throughout the election cycle.
Comments	Strategic Plan Theme: ADVANCE - organizational capacity and effectiveness.
Justification	A dedicated Municipal Elections Assistant is a strategic and cost-effective investment in a successful and legally compliant municipal election. The temporary nature of the position ensures all critical functions are executed. The Elections Assistant will ensure legislative compliance, assist with operational demands including public engagement and transparency while mitigating risk of errors, complaints or delays in election execution. The Municipal Elections Act mandates specific timelines, procedures, and record-keeping, additional staffing ensures adherence to these regulations while providing focused support on logistics, staffing, vendor coordination, and communications. Additionally, voter outreach, accessibility compliance, and candidate support require dedicated resources to foster public confidence in the process.
Net Operating Budget	72,600
Net Capital Budget	-
Net Budget	72,600

Operating Budget Details

Object	Position	Description	2026 Budget
Expenses			
02403 - GOV-ELE (Election)			
505122 - PT WAGES			72,600
Total 02403 - GOV-ELE (Election)			72,600
Total Expenses			72,600
Total			72,600
Net Total			72,600

Change Request Summary - Special Events Coordinator

T-19-2025
SCHEDULE H

Change Request	AUTO - 59 - Special Events Coordinator
Budget Year	2026
Change Request Type	Position/FTE Request
Change Request Stage	Position/FTE Request Review [Position/FTE Request]
Acct. Reference	
Publish Date	

Description	Our current event programming has shown strong community interest but we are ready to expand and elevate our offerings to better align with our strategic plans. A key focus is growing our market into a true Farmers Market, which requires building strong, ongoing relationships with local farmers. To do this effectively, we need dedicated time for outreach, including in-person visits, resource sharing, and partnership development. We are also committed to enhancing our existing events-making them larger, more inclusive, and more impactful for the community. In particular, the Santa Claus Parade, one of our largest and most cherished annual events, demands significant planning and coordination. This role is critical to its continued success. To meet the growing needs, we recommend this position be made full-time. This will provide the necessary capacity to thoughtfully plan, promote and execute events that meet community expectations and council priorities. Another strategically important component of the position will be grant writing and acquisition. Ensuring the Township takes full advantage of all grant revenues available will ensure the appropriating funding to allow for high quality programs withing the community. A full-time Special Events Coordinator will ensure consistency, quality and growth across all events, while also allowing us to fully deliver on the vision set out in our strategic plan.
Comments	
Justification	Expanding this position to full-time is a strategic investment that directly supports council's goals to strength community engagement, grow local agriculture partnerships and deliver high-quality events.
Net Operating Budget	98,600
Net Capital Budget	-
Net Budget	98,600

Operating Budget Details

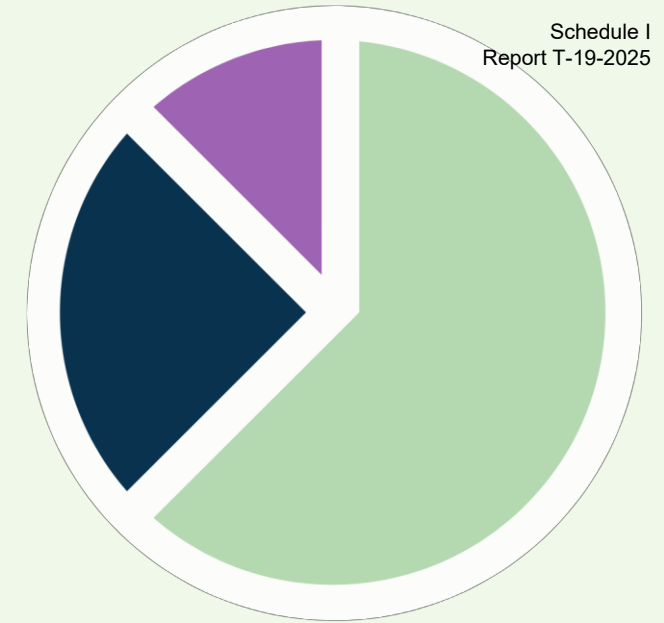
Object	Position	Description	2026 Budget
Expenses			
16200 - RECPG (Recreation Programs - General)			
505120 - WAGES			73,100
505201 - CPP			4,100
505203 - EHT			1,430
505205 - OMERS			6,580
505202 - EI			1,580
505204 - WSIB			2,040
505206 - GROUP BENEFITS			9,770
Total 16200 - RECPG (Recreation Programs - General) Total			98,600
Expenses			98,600
Total			98,600
Net Total			98,600

Change Request	AUTO - 61 - Townhall Customer Service/Administrative Assistant
Budget Year	2026
Change Request Type	Position/FTE Request
Change Request Stage	Position/FTE Request Approved to Include in Budget [Position/FTE Request]
Acct. Reference	
Publish Date	

Description	This Change Request seeks Council approval to convert the current part-time Administrative Assistant position (0.5 Full Time Equivalent), included within the base budget, to a full-time role, with expanded duties including customer service representation, front desk reception, and administrative support for corporate functions. This role will also now report in to the Corporate Services Department, whereas it previously was reported in to the Clerks Department, as a result of the Township's recent organizational restructuring.
Comments	The Administrative Assistant position in Corporate Services currently operates on a part-time basis. Over the past year, demands for front desk coverage, public inquiries, administrative support, and internal coordination across departments have increased substantially. As the municipality continues to enhance public service delivery and operational efficiency, the limited hours available under the current structure are no longer sufficient to meet service level expectations.
Justification	It is recommended that Council approve the expansion of the current part-time Administrative Assistant position to a full-time role within the Corporate Services Department. This change will strengthen the municipality's commitment to exceptional customer service and internal administrative efficiency, in line with the Township's Corporate Strategic Plan.
Net Operating Budget	36,620
Net Capital Budget	-
Net Budget	36,620

Operating Budget Details

Object	Position	Description	2026 Budget
Expenses			
02503 - CRPMGT-CORP (Corporate Services)			
505120 - WAGES			36,620
Total 02503 - CRPMGT-CORP (Corporate Services)			36,620
Total Expenses			36,620
Total			36,620
Net Total			36,620



Township of West Lincoln

PRESENTATION OF PROPOSED 2026 OPERATING AND CAPITAL BUDGET
November 17, 2025



Agenda

Introduction and Background

2026 Operating Budget

2026 Capital and Special Projects

2026 Levy Impacts

Long Term Capital and Reserves Forecast



Changes to the 2026 Budget Process

- Advanced budget process by two months, tabling the budget in November, instead of historical timing of January/February.
 - This will allow for earlier planning, decision-making, procurement, and better alignment with the Township's fiscal year for more proactive implementation of initiatives.
- First budget prepared under introduction of the Province's Strong Mayor Powers legislation on May 1, 2025
 - New Timeline
 - Introduction of Budget Amendment and Veto Periods
- Budget Engagement Survey, to foster public engagement in budget process, released in June 2025, several months earlier than past years. Results reported through Report T-14-2025.



2026 Budget Schedule

Date(s)	Action/Activity
November 17, 2025	Mayor Presents Proposed 2026 Budget
November 18, 2025	Start of Council Amendment Period: Council has 30 Business Days to Propose Changes to Budget
December 31, 2025	Deadline for Council Amendment Period Submissions
January 2, 2026 – January 9, 2026	Administration Review of Budget Amendments and Determine Financial Implications
January 12, 2026	Council Meeting - Discuss/Vote on Proposed Budget Amendments
January 13, 2026	Council Meeting - Discuss/Vote on Proposed Budget Amendments <i>(if required)</i>
January 13/14, 2026 – January 27/28, 2026	Veto Period: Mayor has 10 Business Days to Veto Council-Made Amendments <i>(start and end dates contingent on Budget Amendment Deliberations Meeting)</i>
January 27/28, 2026 – February 17/18, 2026	Post Mayor Veto Period: Council has 15 Business Days to Override any Mayor Vetos
February 18, 2026	Last Possible Date for Budget Adoption



Budget Principles

- Reserve contributions and withdrawals aligned with the Township Reserve and Reserve Fund Policy
- Infrastructure Funding Gap is being addressed
- Prepared with consideration to the Township's financial needs from 2026 to 2035
- Budget must be balanced (revenues = expenditures)
- Alignment to Township's Corporate Strategic Plan
- Concerted effort to keep operating budgets below or aligned with 2025 average inflation rate of 2.4% (as of September 2025)

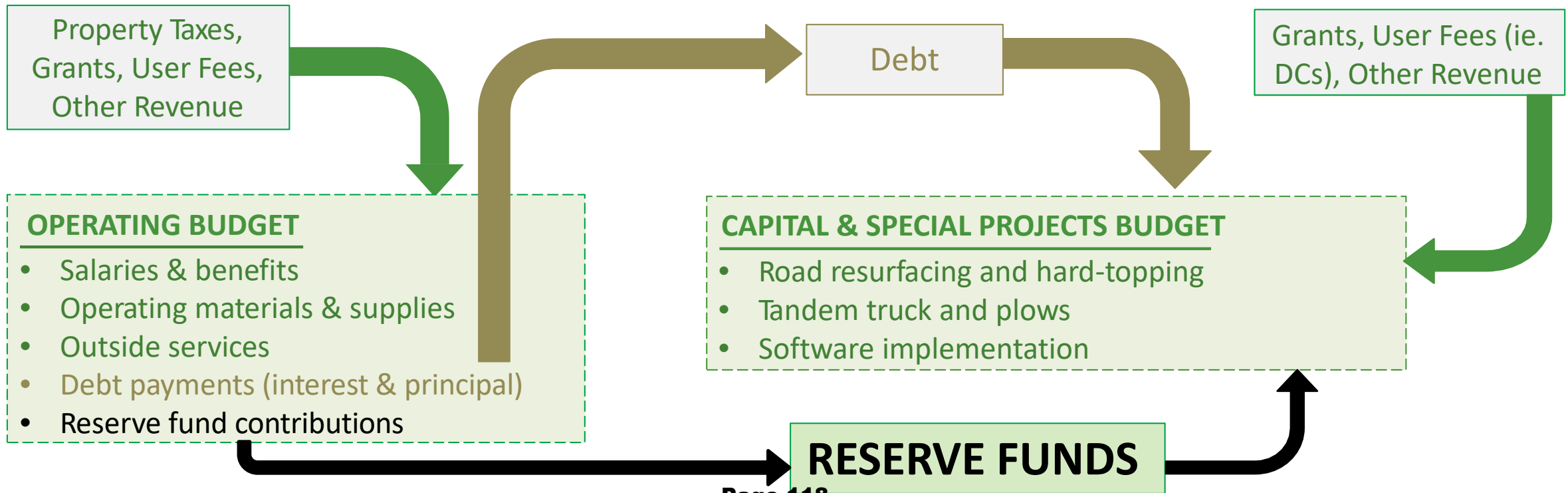


Our Corporate Strategic Plan Themes

1. Build a safe, connected, caring and active community
2. Champion strategic and responsible growth
3. Enrich our strong agricultural legacy
4. Foundational: Advance organizational capacity and effectiveness

How Do The Operating and Capital Budgets Work Together?

- Two budgets prepared by Administration: Operating and Capital & Special Projects

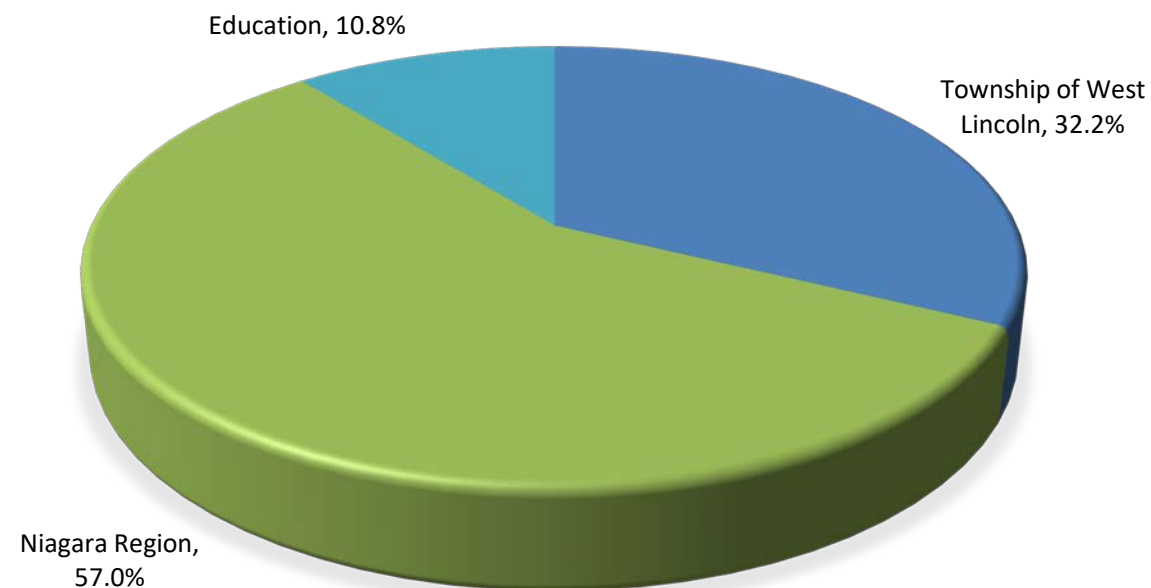




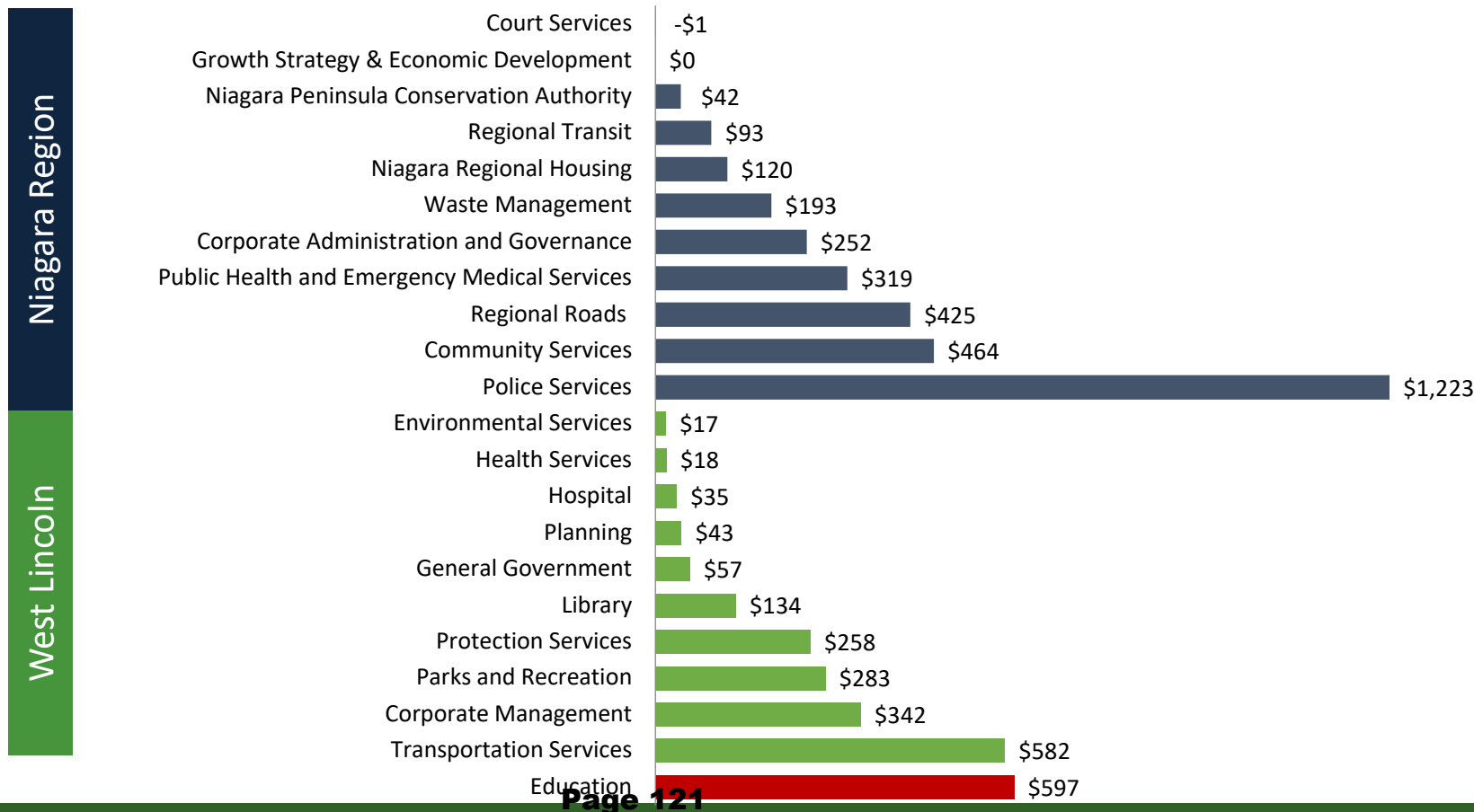
Rate-Supported Service Areas

- The following service areas are self-funded, where revenues must cover expenditures:
 - Building, Water and Wastewater (sewer), Urban Sidewalks and Streetlights
- Any surplus or deficit is either transferred to or from the appropriate reserves
- Equipment Costs are allocated to Road Maintenance, Winter Control, Arena, Water, Sewers, Recreation and Urban Sidewalks
- An allocation of overhead costs from Corporate Services and Transportation Services are charged to the rate-supported budgets

- The below chart represents the breakdown of the 2025 property tax bill, by taxing authority:



What Did 2025 Property Taxes Pay For?

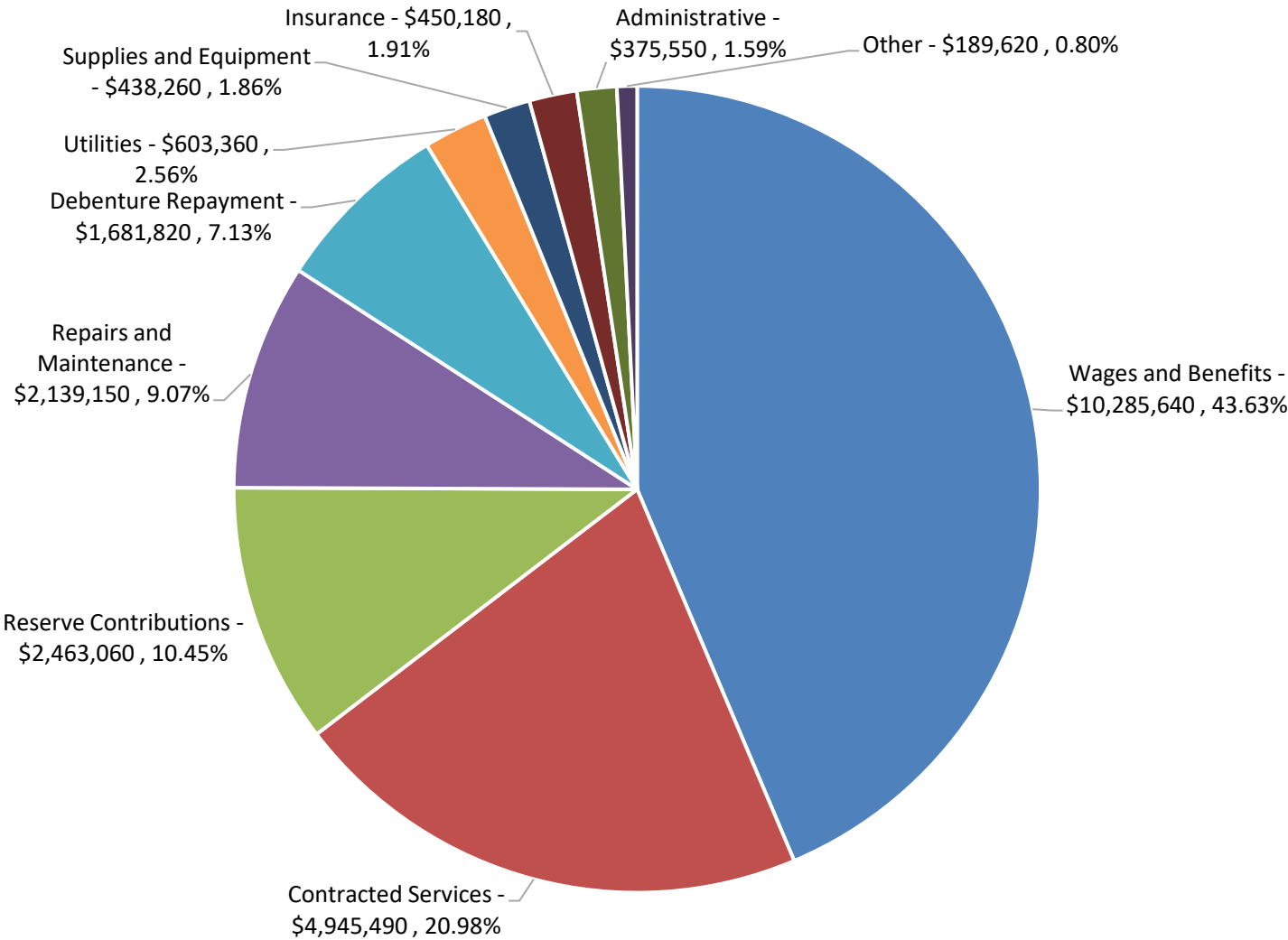




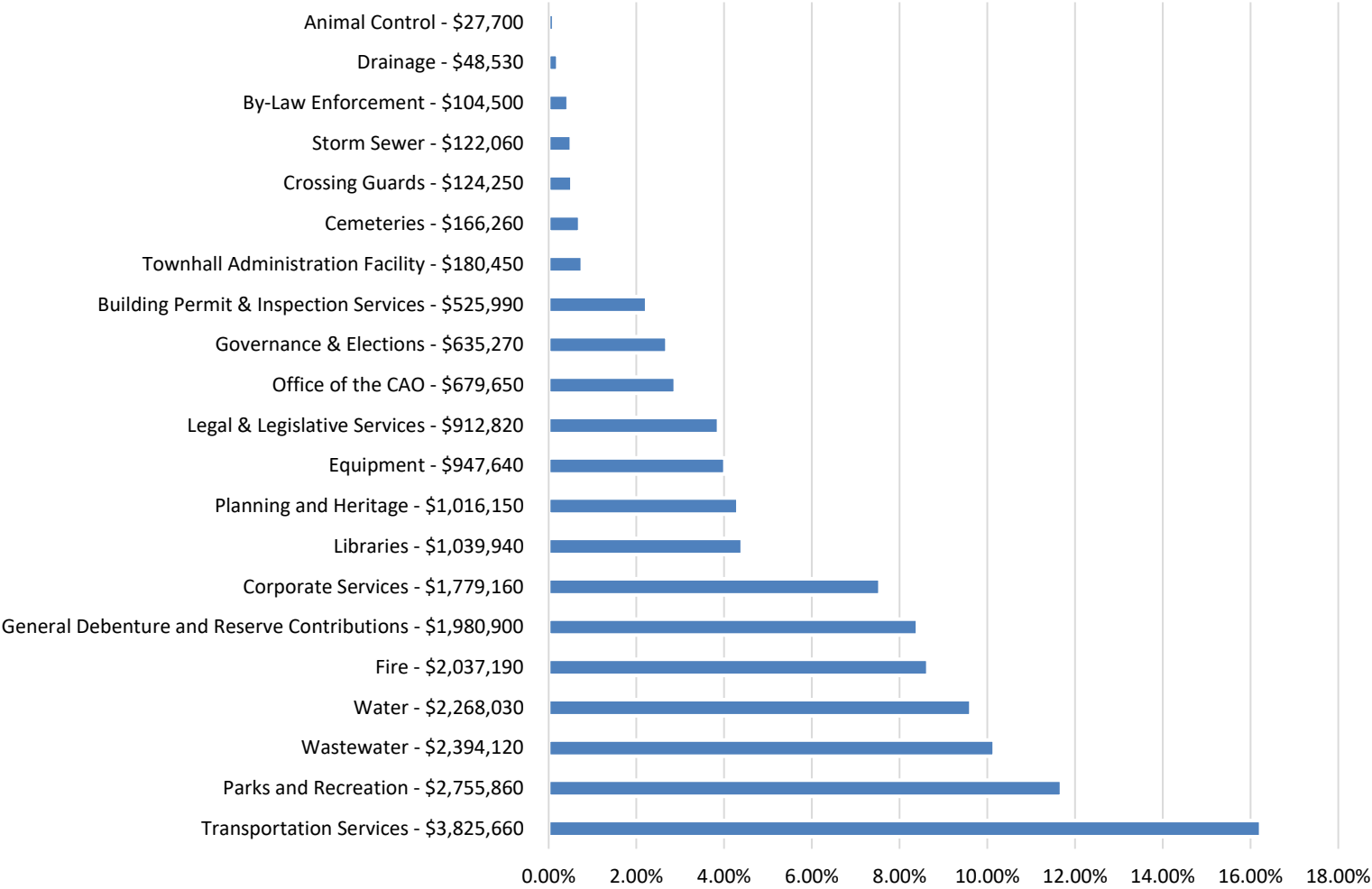
Budget 2026 – Key Factors

- Due to estimated assessment growth of 1.15%, the first \$117,534 of increase to the overall tax levy has no impact to property owners
- An expenditure increase/decrease of \$102,551 equates to a 1% change in the tax levy
- A 1% change to the tax levy equates to an approximate \$17 change to the West Lincoln portion of taxes for an average residential home, with an assessment of \$390,400
- The Province continues to defer when a new assessment date will be introduced. This results in no assessment changes for the majority of property owners. Valuations are based on the assessment date of January 1, 2016

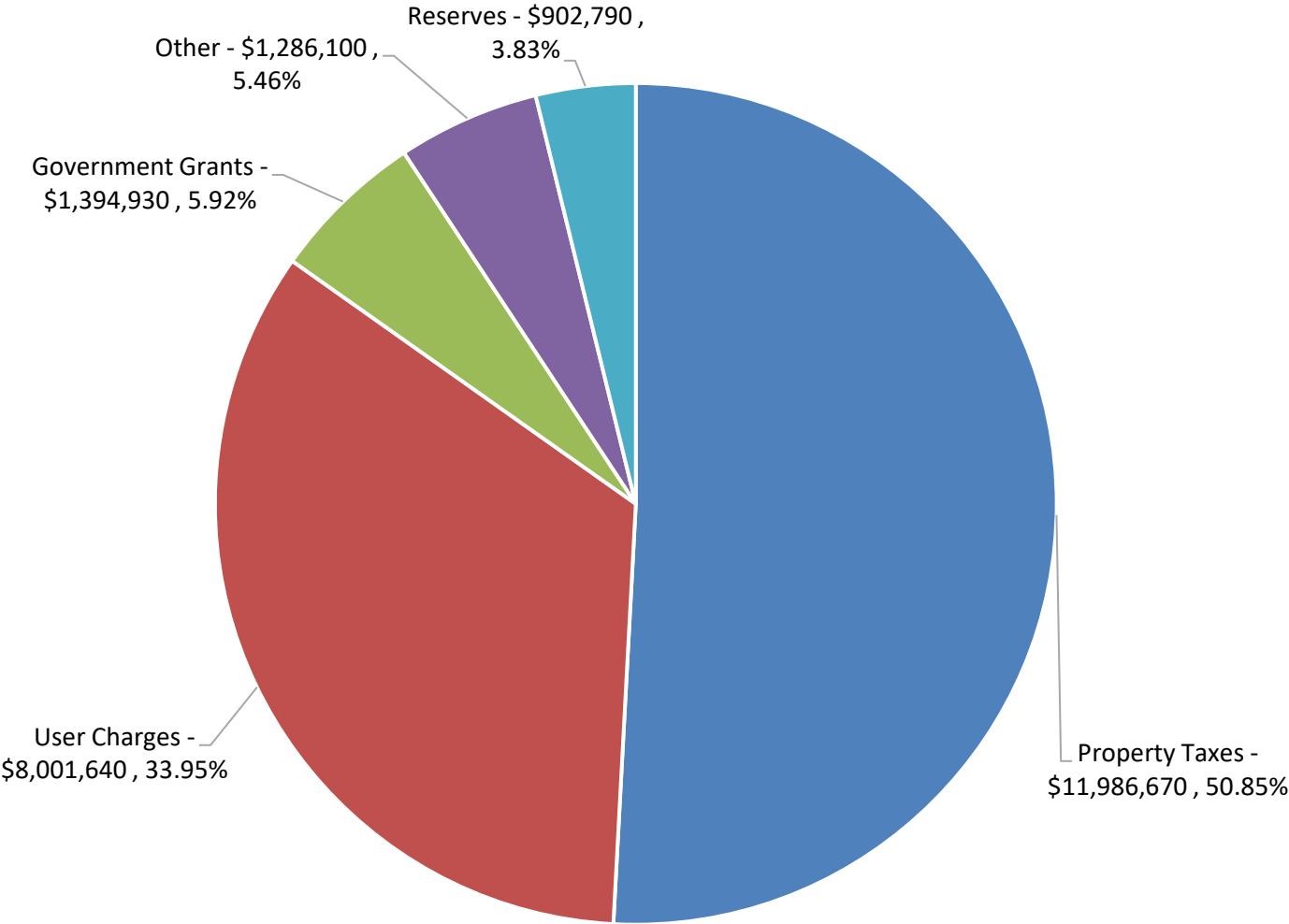
2026 Operating Budget Expenditures



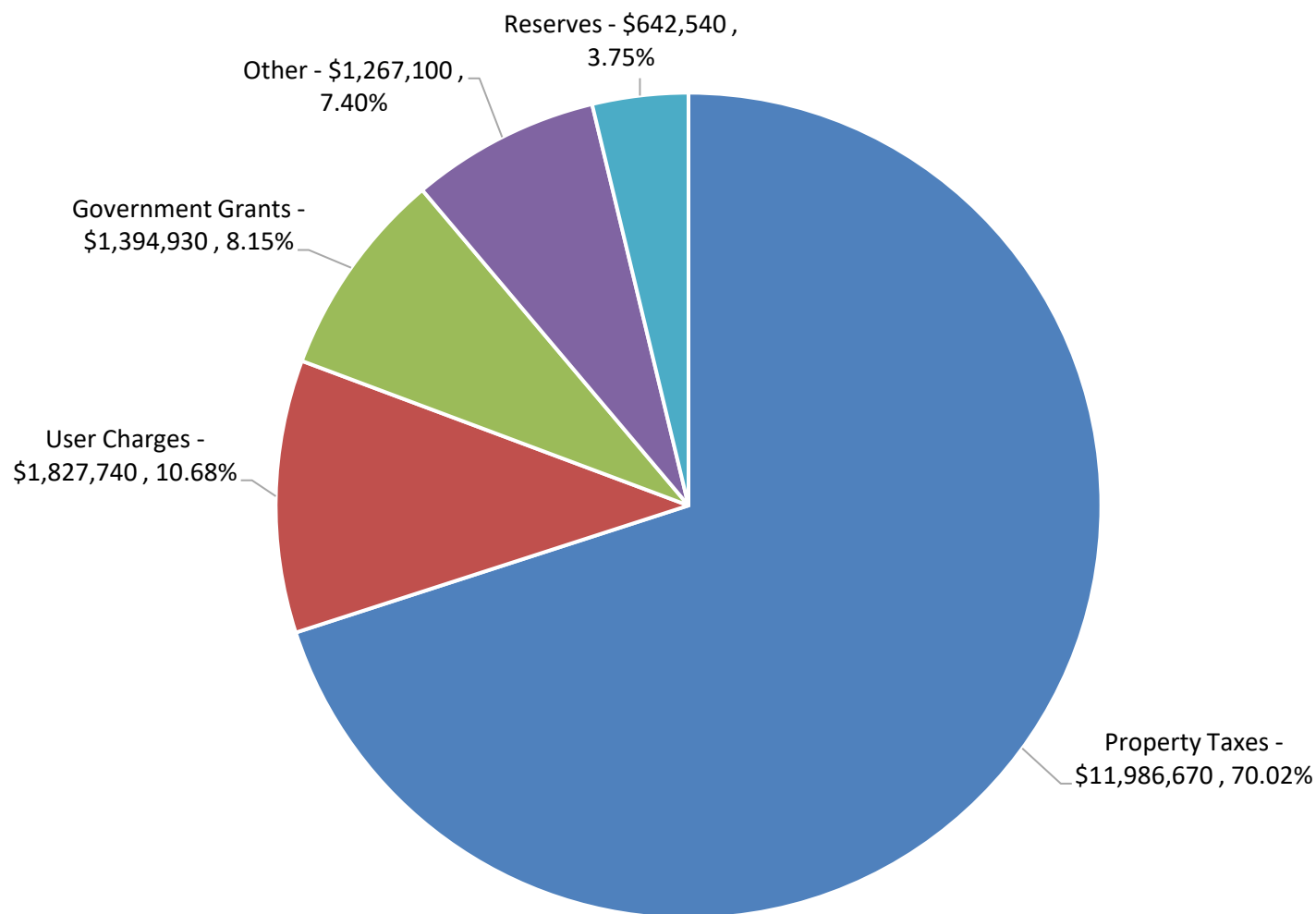
2026 Expenditures by Department



2026 Operating
Budget Revenues



2026 Operating Budget Revenues - Tax Supported



Overview of 2026 Operating Budget - Pressures

INVESTMENT IN INFRASTRUCTURE

	<u>Budget Impact</u>	<u>Levy Impact</u>
- Reserve Increases to Fund Capital and Special Projects: - Capital Reserve \$120,000 - Fire Reserve \$100,000 - Bridge Reserve \$60,000 - Equipment Reserve \$25,000 - Facilities Reserve \$20,000 - Technology Reserve \$10,000 - Planning Reserve \$10,000	\$349,150	3.40%

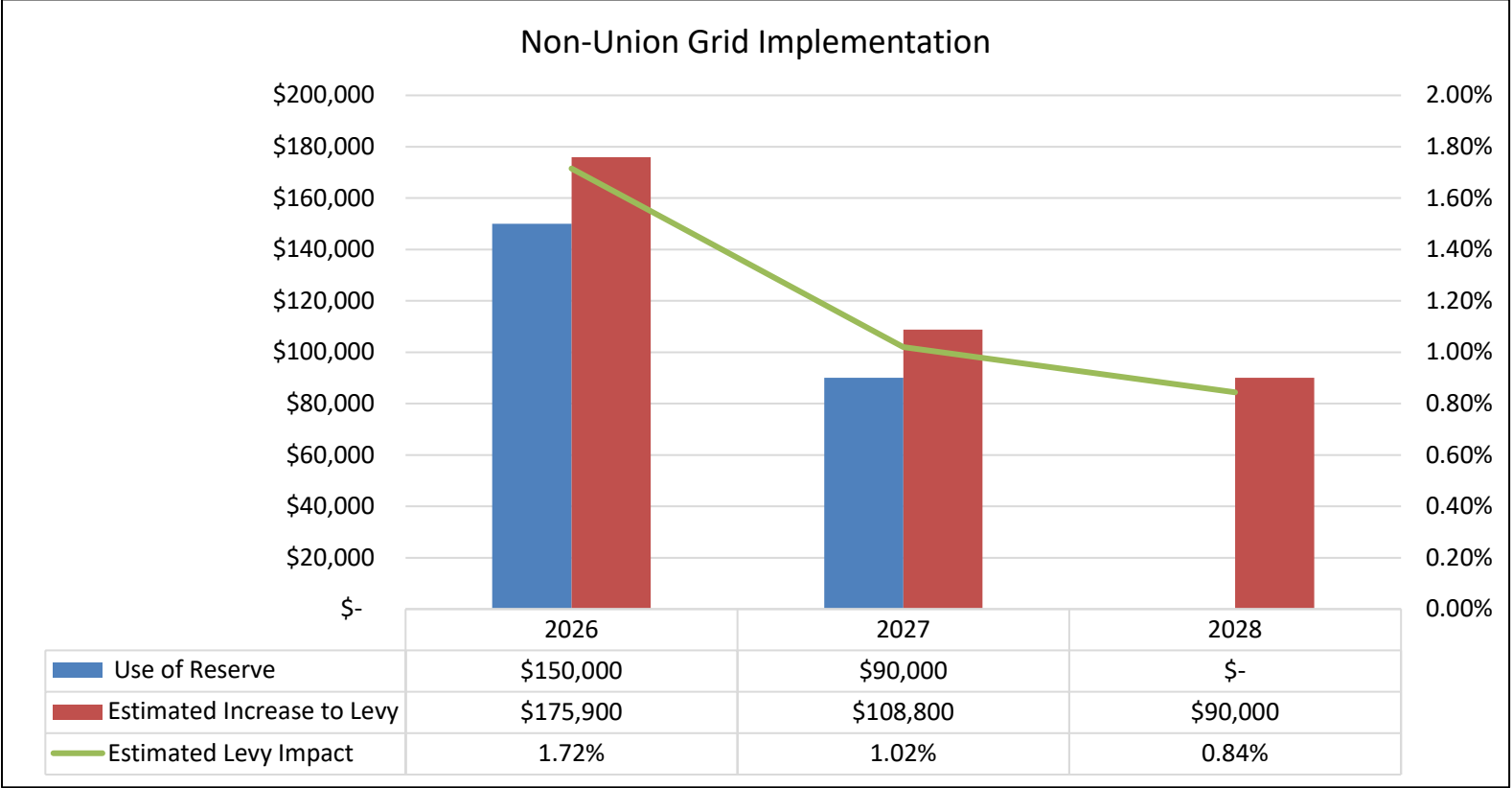


Overview of 2026 Operating Budget - Pressures

INVESTMENT IN STAFF

	<u>Budget Impact</u>	<u>Levy Impact</u>
• Cost of Living Adjustments	• \$245,500	• 2.39%
• Non-Union Grid Implementation	• \$175,900	• 1.72%

Overview of 2026 Operating Budget - Pressures



Overview of 2026 Operating Budget - Pressures

INVESTMENT IN STAFF

	<u>Budget Impact</u>	<u>Levy Impact</u>
• Cost of Living Adjustments	• \$245,500	• 2.39%
• Non-Union Grid Implementation	• \$175,900	• 1.72%
• Township of West Lincoln Staffing Level Enhancements:		
• Fire Administrative Assistant – Increase to Full Time	• \$36,000	• 0.35%
• IT Help Desk Analyst – Increase to Full Time	• \$11,000	• 0.11%
• Customer Service/Administrative Assistant – Increase to Full Time	• \$36,620	• 0.36%
• Loss of Developer Contribution for Planning Department Position	• \$30,000	• 0.29%

Overview of 2026 Operating Budget - Pressures

CONTRACTUAL OBLIGATIONS & GENERAL INFLATION

	<u>Budget Impact</u>	<u>Levy Impact</u>
• General Expenditure Inflation Increase	• \$98,000	• 0.96%
• OLT Defense Cost Increase	• \$20,000	• 0.20%
• New Fire Station 2 Facility Operating Cost Increase	• \$24,500	• 0.24%
• Road Infrastructure Maintenance and Operating Cost Increases <i>(includes Winter Control salt/sand, gravel road dust control, hot mix repairs, street sweeping)</i>	• \$64,500	• 0.63%
• Increase to Election Reserve, to fund cost of Township Elections	• \$19,000	• 0.19%



Overview of 2026 Operating Budget - Pressures

SERVICE LEVEL ENHANCEMENTS

	<u>Budget Impact</u>	<u>Levy Impact</u>
• Software (Strategic Plan, M365) and Cybersecurity Investments	• \$106,500	• 1.04%

Overview of 2026 Operating Budget

RECREATION SERVICE ENHANCEMENTS

	<u>Budget Impact</u>	<u>Levy Impact</u>
• Special Events Coordinator – New 1.0 FTE <i>(mitigated by increased fees)</i>	• \$98,600	• 0.96%
• Parks/Recreation Part-Time Staff –Increase in Hours <i>(mitigated by increased fees)</i>	• \$24,500	• 0.24%
• Canada Day Event Enhancements	• \$19,400	• 0.19%
• Recreation Programming Enhancements <i>(includes Adult Programs, Summer Camps, Harvest Routes, Santa Claus Parade, Movies in the Park)</i>	• \$30,300	• 0.30%
• Increase to Recreation Programming and Facility User Fees	• <u>\$(118,000)</u>	• <u>(1.15)%</u>
Net Impact to Levy of Recreation Service Enhancements	\$54,800	0.53%

Overview of 2026 Operating Budget - Mitigation

MITIGATING FACTORS

	<u>Budget Impact</u>	<u>Levy Impact</u>
• Increase in Tax Stabilization Measures (from Prior Year Anticipated Surplus)	• \$(100,000)	• (0.98)%
• Increase to OMPF Grant	• \$(117,800)	• (1.15)%
• Increase to Property Tax Penalty Revenue	• \$(10,000)	• (0.10)%
• Township Departmental User Fee Increases	• \$(34,570)	• (0.34)%
• Increase to Budgeted Investment Income	• \$(13,500)	• (0.13)%
• Increase in Supplemental and PIL Tax Revenue, Decrease to Tax Write-Offs	• \$(22,280)	• (0.22)%
• Increase in Corporate Program Support Allocation to Rate-Funded Areas	• \$(440,000)	• (4.29)%

2026 Water & Wastewater Budget

- The Township's Water and Wastewater expenditures are funded 100% through user fees, meaning that all costs must be fully cost recovered from users of the system.
- The expenditure budget for these two service areas in 2026 totals \$5,793,660, being fully funded through Water and Wastewater fees.
- The Niagara Region is responsible for the treatment and supply of water and the treatment of wastewater flows for the Township.
- Region charges make up majority of costs in the Township's water and wastewater budgets (total costs of \$3,330,500 or 57.5%).
- In the past, Township has made concerted effort to keep rates below the Region approved rate increases.
- 2026 budget is based on rates within the approved 2025 Water and Wastewater Rate Study and Financial Plan presented and approved by Council on October 20, 2025, through Report I-23-2025.
- The 2026 budgets support the Township's compliance with the Consolidated Linear Infrastructure Environmental Compliance Approval (CLI-ECA) framework and the Safe Drinking Water Act (SDWSA).

2026 Water & Wastewater Rates

- This chart reflects the proposed water and wastewater (sewer) rate changes, to come into effect January 1, 2026.
- The consumptive rates are charged based on volume consumed.
- The water and sewer base rates are fixed and charged with each quarterly bill.

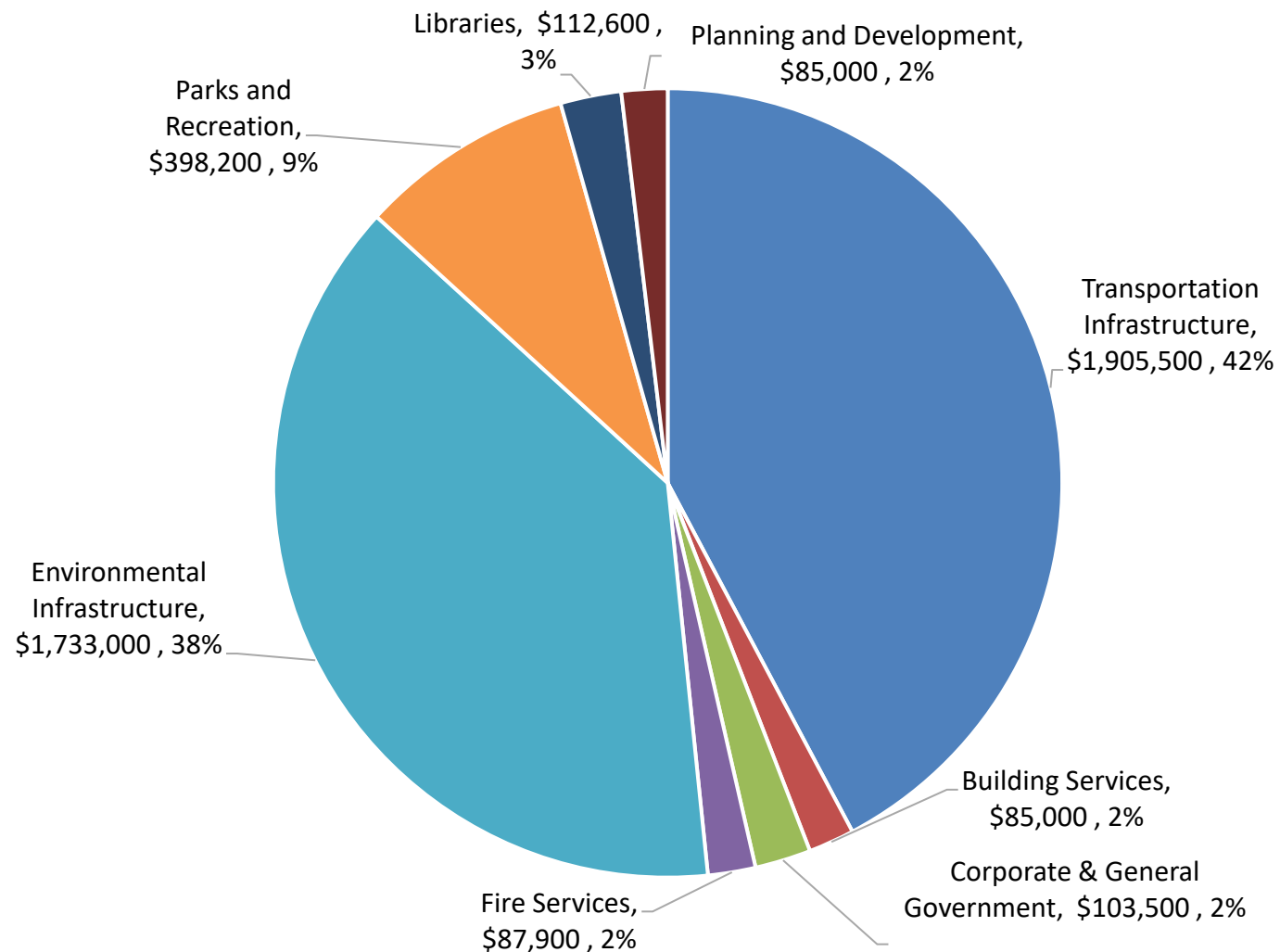
	Jan 2026	Current
Water Consumptive (per m ³)	\$ 1.99	\$ 1.81
Sewer Consumptive (per m ³)	\$ 2.28	\$ 2.09
Water Base	\$ 55.96	\$ 50.87
Sewer Base	\$ 127.81	\$ 117.26

Impact of Proposed Water & Wastewater Rates

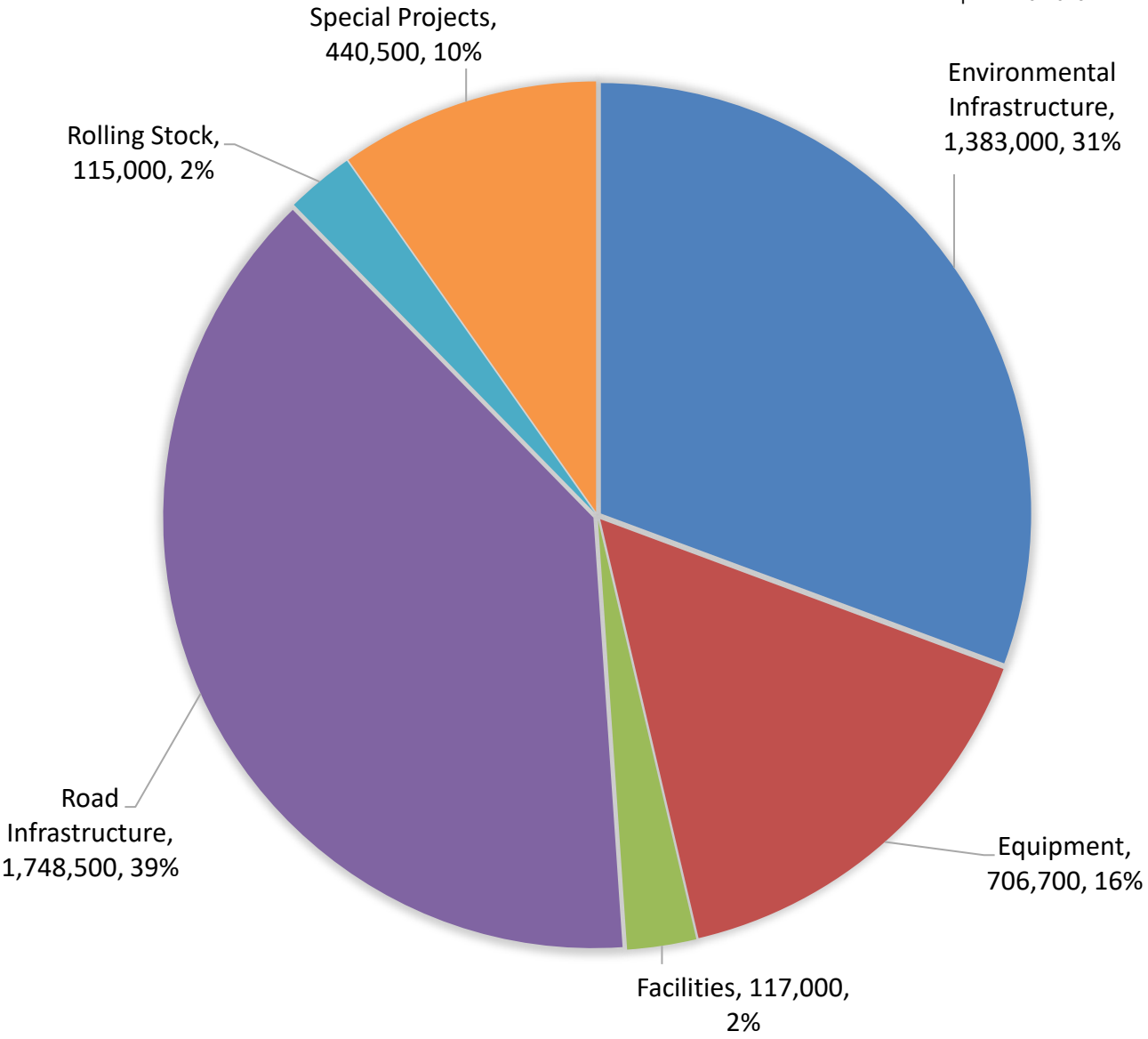
- Based on an average consumption of 40.25 cubic meters per quarter, or 161 cubic meters annually:
 - Quarterly Bill increasing by \$30.53, or \$10.18 per month, or \$0.33 per day
 - Average impact in 2026 is \$122.13

	Quarterly Charge	
	Jan 2026	Current
Water Consumptive	\$ 80.10	\$ 72.85
Sewer Consumptive	\$ 91.77	\$ 84.12
Water Base	\$ 55.96	\$ 50.87
Sewer Base	\$ 127.81	\$ 117.26
Total	\$ 335.64	\$325.11

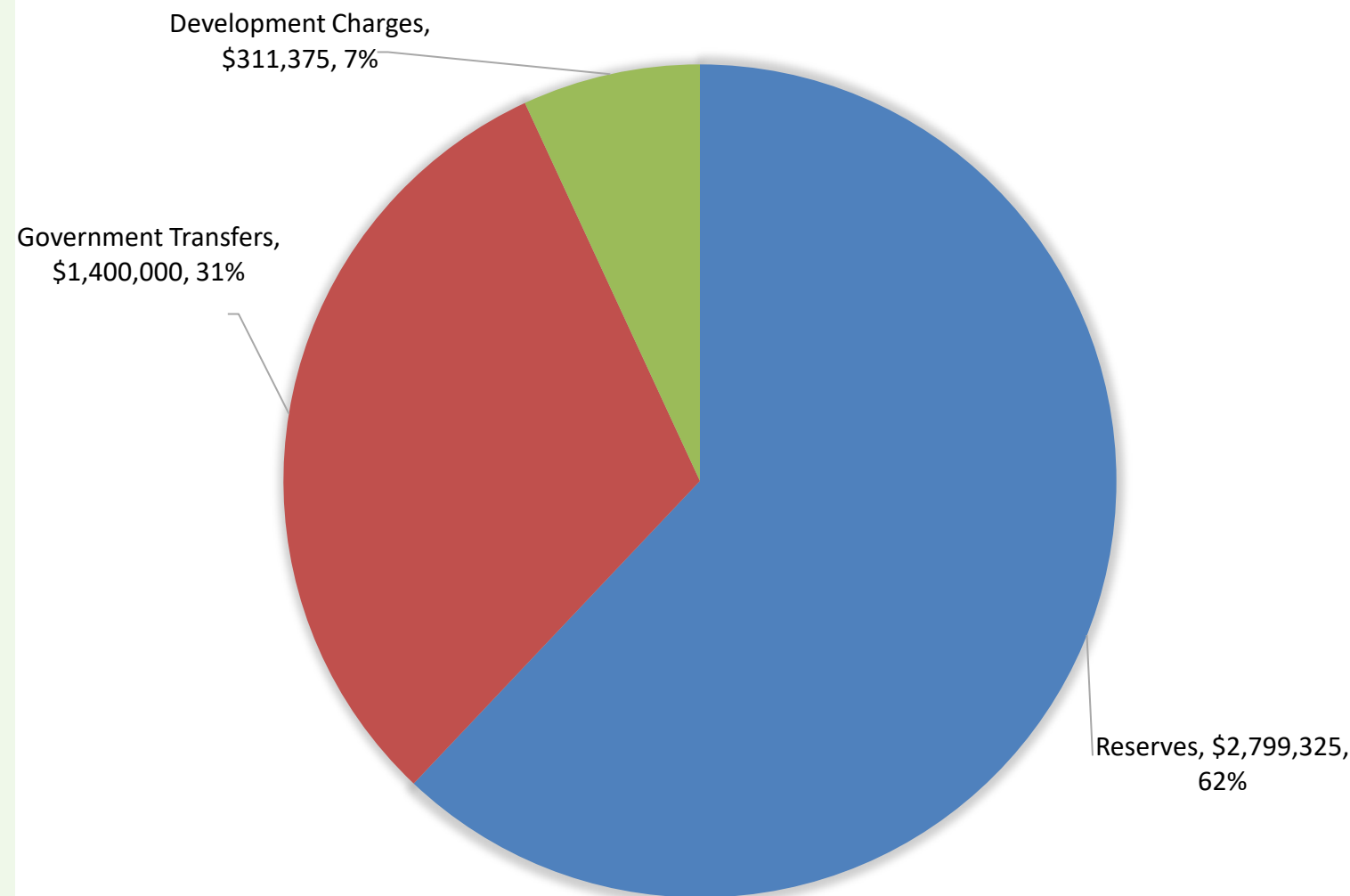
2026 Capital & Special Projects by Department



2026 Capital Projects by Asset Type



Funding of 2026 Capital & Special Projects



2026 Corporate & General Government Projects - \$103,500

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
564 - Information Technology Network Hardware and Computers	\$ 35,000			
833 - Miscellaneous Corporate Management Equipment and Furniture	\$ 6,000			
177 - Development Charges Background Study Update			\$ 15,000	
1209 - Township Website		\$ 25,000		
1314 - Economic Development Brand and Marketing Development				\$ 22,500
	\$ 41,000	\$ 25,000	\$ 15,000	\$ 22,500

2026 Fire Services Projects - \$87,900

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1088 - Miscellaneous Fire Equipment	\$ 10,000			
1294 - Ventilation Fans-Electric				\$ 25,500
56 - Fire Bunker Gear		\$ 42,400		
1315 - EOC Conferencing Equipment				\$ 10,000
	\$ 10,000	\$ 42,400	\$ -	\$ 35,500

2026 Building Services Projects - \$85,000

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
708 - Vehicle	\$ 45,000			
1306 - Building Application and Permitting Software				\$ 40,000
	\$ 45,000	\$ -	\$ -	\$ 40,000

2026 Transportation Services Projects - \$1,905,500

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
237 - Miscellaneous Road Equipment	\$ 7,000			
266 - SUV - To replace 2014 GMC TR# 15002	\$ 70,000			
655 - PW Ops Centre - New PWs Yard	\$ 40,000		\$ 40,000	
1190 - Twenty Road Resurfacing: From Range Rd 2 to S. Grimsby Rd 8	\$ 450,000			
1251 - Dufferin Street Reconstruction	\$ 500,000			
1286 - S. Grimsby Rd 8 - From RR20 to Twenty Rd - Road Rehabilitation	\$ 700,000			
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	\$ 80,000			
713 - Signs - New & Replacement	\$ 18,500			
	\$ 1,865,500	\$ -	\$ 40,000	\$ -

2026 Environmental Services Projects - \$1,733,000

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1252 - Dufferin Street Watermain Replacement	\$ 500,000			
927 - Industrial Park Rd Watermain - From: Pearson Rd to New Urban Boundary			\$ 80,000	
420 - Water Meter Replacement Program	\$ 40,000			
723 - Miscellaneous Water Equipment	\$ 5,000			
743 - Water Meters - New Installation			\$ 38,000	
1250 - Dufferin Street & Skyway Road Sanitary Sewer Replacement	\$ 725,000			
1243 - Water Valve Turning Trailer - Addition				\$ 140,000
500 - Inflow & Infiltration Reduction Program	\$ 200,000			
733 - Miscellaneous Wastewater Equipment	\$ 5,000			
	\$ 1,475,000	\$ -	\$ 118,000	\$ 140,000

2026 Parks and Recreation Projects - \$398,200

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1159 - Miscellaneous Recreation Program Equipment	\$ 5,000			
138 - Miscellaneous Parks Equipment	\$ 9,000			
1221 - Trees for All				\$ 10,000
1048 - Parks Furniture - Garbage Cans & Benches				\$ 10,000
1317 - Hanging Basket Bracket Replacement	\$ 12,500			
494 - Ice Edger	\$ 10,000			
495 - Ice Resurfacer	\$ 280,000			
1299 - Gymnasium Blinds				\$ 15,000
1300 - Community Centre Dishwashers		\$ 12,000		
1308 - WLCC - Plumbing Upkeep		\$ 10,000		
1310 - Arena Electrical	\$ 18,000			
1312 - Floor Scrubber	\$ 6,700			
	\$ 341,200	\$ 22,000	\$ -	\$ 35,000

2026 Library Services Projects - \$112,600

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1004 - Non Network Replacement Computers - Library Branches	\$ 6,000			
1171 - Library Furniture Replacement	\$ 12,200			
1173 - Addition to Makerspace			\$ 15,000	
775 - Addition to Audio Visual Collection - All Library Branches			\$ 15,900	
776 - Addition to Printed Collection - Smithville Library Branch	\$ 600		\$ 18,500	
777 - Replacement Computers - Library Branches	\$ 4,500			
779 - Addition to Printed Collection - Caistorville Library Branch	\$ 300		\$ 9,900	
780 - Addition to Printed Collection - Wellandport Library Branch	\$ 400		\$ 12,300	
1167 - Front Desk Promotional TVs				\$ 2,000
1298 - Implementation of an online payment and booking system for the convenience of library patrons.				\$ 15,000
	\$ 24,000	\$ -	\$ 71,600	\$ 17,000

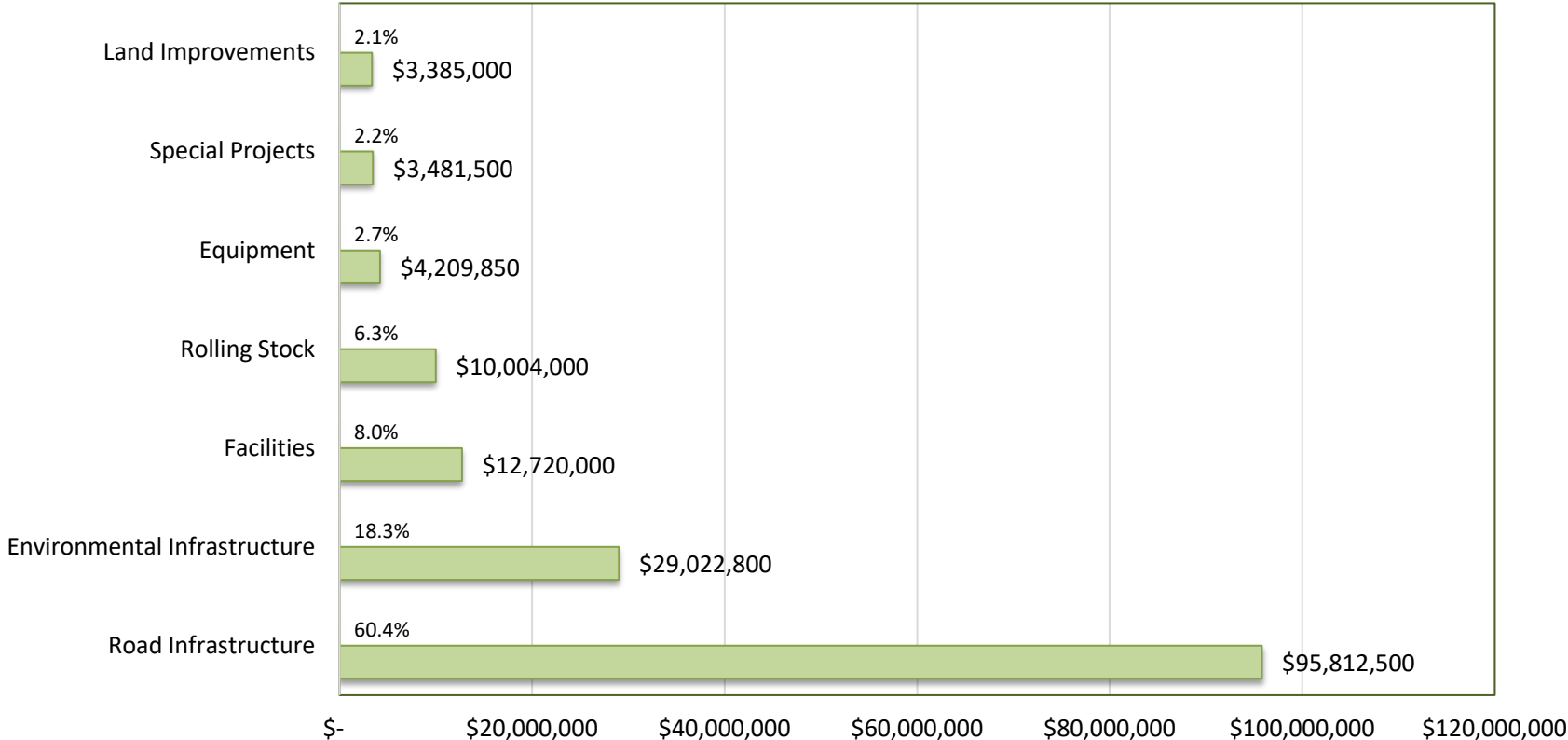
2026 Planning & Development Projects - \$85,000

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
188 - New Official Plan		\$ 14,625	\$ 30,375	
1291 - Municipal Engineering Standards and Trails Review/Update	\$ 27,600		\$ 12,400	
	\$ 27,600	\$ 14,625	\$ 42,775	\$ -

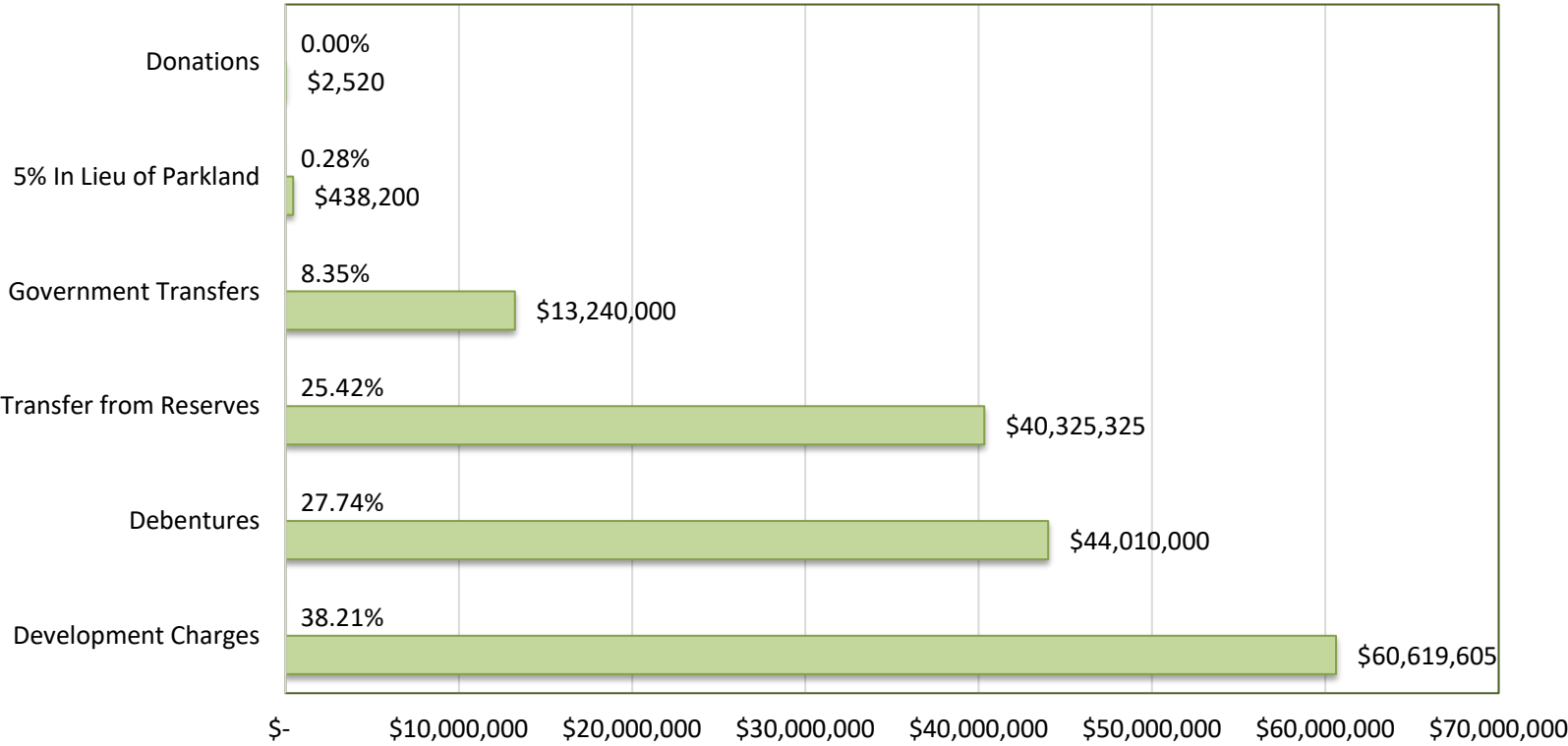
2026 Operating and Capital Budget Levy – Township Portion

	2025 Total Taxes	2026 Total Taxes (Proposed)	\$ Change	% Change
Assessment	\$390,400	\$390,400	\$0	0.00%
Municipal	\$1,733.78	\$1,803.54	\$69.76	4.02%
Hospital	\$34.98	\$34.43	-\$0.55	-1.57%
Total	\$1,768.76	\$1,837.97	\$69.21	3.91%
Urban Service Area	\$71.78	\$74.41	\$2.63	3.66%
TOTAL WITH URBAN SERVICE AREA	\$1,840.54	\$1,912.38	\$71.84	3.90%

Ten Year Capital Plan - Expenditures



Ten Year Capital Plan - Funding

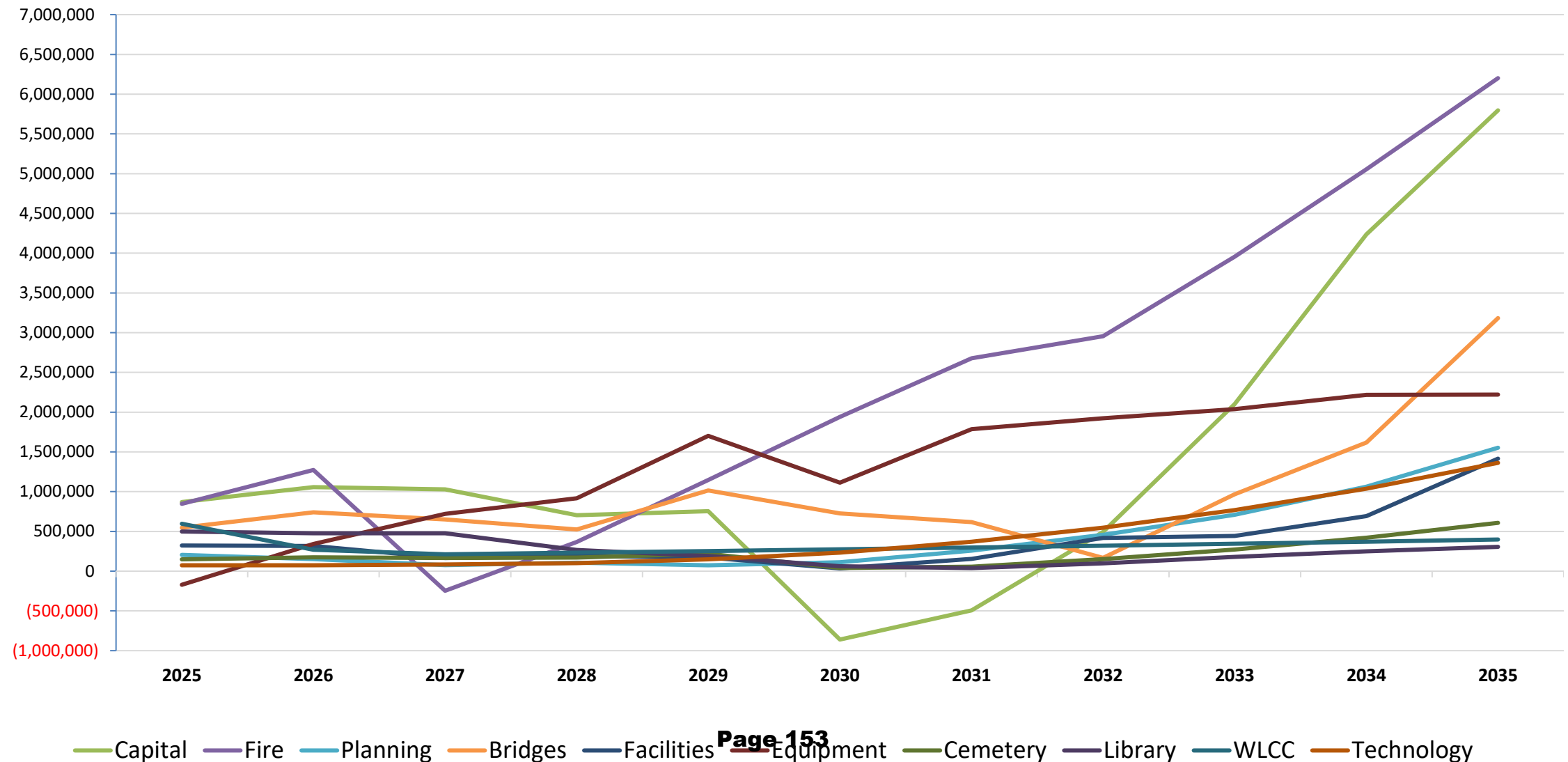


Forecast of Levy-Supported Reserve Closing Balances over Ten Year Capital Plan

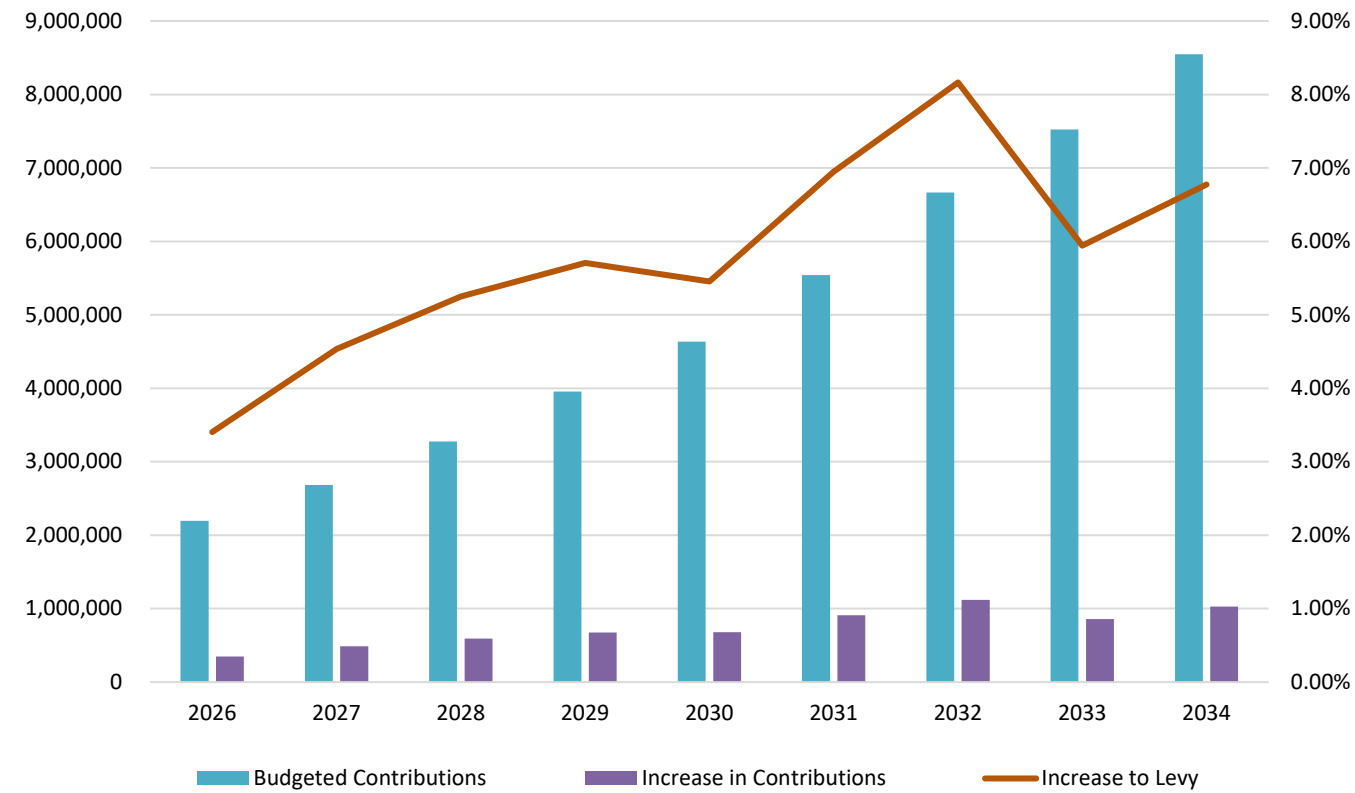
Reserve	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Capital	869,600	1,058,300	1,028,650	704,450	755,450	-860,300	-494,400	492,400	2,103,000	4,236,300	5,796,200
Fire	847,000	1,273,100	-246,900	368,100	1,146,100	1,940,100	2,678,100	2,956,100	3,956,100	5,056,100	6,201,100
Planning	203,800	151,575	76,075	107,575	73,675	110,875	258,475	457,775	710,625	1,061,925	1,552,425
Bridges	546,370	741,370	650,170	525,570	1,013,570	725,970	616,470	167,070	967,870	1,618,870	3,182,670
Facilities	322,300	317,300	166,300	194,900	170,400	34,800	153,000	416,500	442,400	691,900	1,415,000
Equipment	-171,300	342,700	719,200	915,700	1,703,100	1,112,000	1,787,200	1,923,100	2,037,200	2,218,200	2,220,825
Cemetery	150,000	175,000	166,300	170,400	219,300	40,400	56,800	152,300	271,700	421,000	607,600
Library	498,600	476,600	477,650	265,210	189,440	61,170	38,810	97,490	178,820	250,300	305,350
WLCC	596,300	268,350	211,950	231,450	251,950	273,450	296,050	319,750	344,650	370,750	398,150
Technology	74,000	74,000	83,000	101,600	147,600	232,000	370,200	546,000	767,000	1,037,200	1,362,400
Closing	3,936,670	4,878,295	3,332,395	3,584,955	5,670,585	3,670,465	5,760,705	7,528,485	11,779,365	16,962,545	23,041,720

Forecast of Levy-Supported Reserve Closing Balances over Ten Year Capital Plan

Schedule I
Report T-19-2025



Estimated Reserve Transfer Related Levy Increases over Ten Year Capital Plan





Questions/Comments – Thank You