

DATE: February 22, 2022

REPORT NO: T-05-2022

SUBJECT: **2022 Operating and Capital Budget Final Report**

CONTACT: **Donna DeFilippis, CPA CA Director of Finance**

OVERVIEW:

- Council is presented with a 2022 Operating and Capital Budget which includes a general base tax levy of \$8,404,170 which represents a 2.64% levy increase over 2021, after factoring in assessment growth
- At the January 17, 2022 Administration/Finance/Fire Committee meeting Council was presented with a levy request of \$8,512,170. The levy has been reduced by \$108,000 without impacting any service levels. Reductions were made to 2022 Reserve transfers as a result of 2021 projected results
- The increase in the West Lincoln portion of the total tax bill is estimated at \$35.05, with an additional increase of \$8.52 for the special hospital levy, for a total estimated annual property tax increase of \$43.57
- The hospital levy is proposed at an amount of \$125,800, which is an increase of \$50,500 over 2021
- The Urban Service Area Levy is \$184,770 in 2022, which represents a decrease of \$7,760 or 4% compared to 2021. This will result in the Urban Service Area tax for an average home in 2022 to be \$73.64 compared to \$79.26 in 2021
- The overall tax bill, which includes all three taxing authorities is projected to increase by 2.62% (2.45% increase in the Urban Serviced Area)
- This draft budget supports \$6,200,250 in Capital and Special Projects
- This draft budget supports approximately \$20 million in operating expenditures funded by property taxes, user fees, grants and reserve transfers
- Every \$80,500 of additional expenditure added to this draft budget equates to a 1% general tax levy adjustment which represents a \$13.96 increase in taxes to the average homeowner. Alternatively, every reduction of \$80,500 would result in an approximate decrease of \$13.96 to the average homeowner
- Included in the report are **five** additional items for Council consideration that would result in a further reduction in the proposed levy

RECOMMENDATION:

- 1) That, Report T-05-2022, regarding the “2022 Operating and Capital Budget Final Report”, dated February 22, 2022 be received; and,
- 2) That, a tax levy of \$8,404,170, which represents a 2.64% tax levy increase after factoring in assessment growth, be approved; and,
- 3) That, the hospital levy of \$125,800 for the West Lincoln Memorial Hospital Rebuild be approved; and,
- 4) That, the Urban Service Area Levy of \$184,770 be approved; and,
- 5) That, Council approve the following 2021 transfers from the operating fund, \$200,000 transfer to the Equipment Reserve, \$150,000 transfer to the Fire Reserve and an \$80,000 transfer to the Information Technology Reserve; and,
- 6) That, the Detailed 2022 Capital Program, attached as Schedules G and H to this report, totaling \$6,200,250 be approved; and,
- 7) That, water and wastewater user fees increase on July 1, 2022 as follows: 5% increase to the Water Consumptive Rate, the Water Base Charge, the Wastewater Base Charge, the water filling station Consumptive Rate and a 2% increase to the Wastewater Consumptive Rate; and,
- 8) That, a By-Law be passed which amends By-Law 2004-42, Schedules A and C to incorporate the revised water and wastewater fees effective July 1, 2022; and,
- 9) That, Council approve debenture funding of \$985,500 in 2022 in order to finance Capital Project 1024- Paving of Vaughan Road from Caistor Gainsborough Townline Road to Wellandport Road; and,
- 10) That, Council delegate authority to the CAO to approve in year 2022 budget amendments up to \$20,000 per item and to report to Council on a monthly basis regarding such amendments; and,
- 11) That, the balance of Capital and Special Projects for the years 2023 to 2031 as outlined on Schedules D to F to this report be approved in principle; and,
- 12) That, tangible capital asset amortization estimated at \$3,346,370 and post-employment expenses estimated at \$4,000 be and are hereby excluded from the 2022 Draft Operating and Capital Budget as permitted through regulation 248/09.

ALIGNMENT TO STRATEGIC PLAN:

The annual budget process, discussion and final approval impacts all of the Strategic Plan themes approved by Council as follows:

- Strong Transportation Connections – Building safe, connected and well maintained infrastructure networks.
- Support for Business, Opportunities for Residents – Creating a positive image and a community where it is easy to do business.
- Strategic, Responsible Growth – Welcoming new residents and businesses and respecting the heritage and rural identity that people value.
- Local Attractions – Providing amenities, programs and services that bring the community together.
- Community Health and Safety – Fostering a safe community where residents can thrive throughout their lives.
- Efficient, Fiscally Responsible Operations – Maintaining a lean organization with innovative approaches and strong asset management.

ATTACHMENTS:

- **Schedule A** 2022 Operating Budget Summary
- **Schedule B** 2022 Operating Budget by Department
- **Schedule C** 2022 Change Requests NOT Included in Budget
- **Schedule D** 2022 Ten Year Capital Plan – Summary
- **Schedule E** 2022 Ten Year Capital Plan – Expenditure Detail
- **Schedule F** 2022 Ten Year Capital Plan- Funding Detail
- **Schedule G** 2022 Capital and Special Projects – Detail
- **Schedule H** 2022 Capital and Special Projects – Summary
- **Schedule I** 2022 Reserve Transfers

BACKGROUND:

At the January 17, 2022 Administration/Finance/Fire Committee, Report T-02-2022 was presented to Council which outlined the 2022 Draft Operating and Capital Budget. That draft budget required a 2022 General Tax Levy of \$8,512,170 and an additional levy for the WLMH (West Lincoln Memorial Hospital) rebuild of \$125,800. In addition, the Urban Service Area Levy was \$192,840.

At the meeting of January 17, 2022, Council requested that staff review the draft budget with the intention of further reducing the 2022 levy requirement. In particular, the request was made to review 2021 financial results to see if any of the 2021 projected surplus could be used to lessen the 2022 levy. Council also requested that staff provide some further analysis of other options they may have if further reductions to the levy were desired.

CURRENT SITUATION:

The 2022 base budget requires an overall tax levy of \$8,404,170. However, assessment growth results in a portion of the tax levy increase not impacting the actual taxes paid by property owners. For the 2022 budget, residential assessment growth is estimated at \$137,000 (1.70%). This means that of the \$349,330 increase in the required tax levy, the first \$137,000 of that increase does not increase the taxes paid by property owners. In 2021, assessment growth was \$97,000 or 1.29%. The estimated impact to the total tax bill based on an average assessment of \$386,000 is as follows:

	2022 Total Taxes	2021 Total Taxes	\$ Change	% Change
Assessment	\$ 386,000.00	\$ 386,000.00	\$ -	0.00%
Municipal	\$ 1,457.02	\$ 1,421.97	\$ 35.05	2.46%
Hospital	\$ 21.81	\$ 13.29	\$ 8.52	64.11%
Total Township	\$ 1,478.83	\$ 1,435.26	\$ 43.57	3.04%
Region	\$ 2,523.63	\$ 2,450.13	\$ 73.50	3.00%
Education	\$ 590.58	\$ 590.58	\$ -	0.00%
TOTAL	\$ 4,593.04	\$ 4,475.97	\$ 117.07	2.62%
Urban Service Area	\$ 73.64	\$ 79.26	-\$ 5.62	-7.09%
TOTAL WITH URBAN SERVICE AREA	\$ 4,666.68	\$ 4,555.23	\$ 111.45	2.45%

The above chart is using the 2021 tax ratios, any change in tax ratios in 2022 may impact the above results. In addition, the Region amount is an estimate at this time, the Region did approve their budget in December 2021 with an estimated 2.87% tax increase.

LEVY FOR WEST LINCOLN MEMORIAL HOSPITAL (WLMH):

A new levy was introduced in 2021 for funding the Township's share of the West Lincoln Hospital new build. The total cost of the project is estimated at \$200 million, with the local municipalities (West Lincoln, Lincoln and Grimsby) responsible for \$21,650,000. Based on 2021 Household data, West Lincoln's total share is estimated at \$4,524,850 and will most likely be required to make this contribution in 2024. West Lincoln had \$1,250,000 available in its Hospital Reserve and requires the issuance of a debenture to make up the shortfall of \$3,274,850. Staff is assuming that a 20-year serial debenture will be required. The following chart outlines the required hospital levy over the years of 2021 to 2025, with 2025 being the year that staff anticipate the first debenture payment would be due.

WLMH Levy Requirement			
Year	Total Levy		Levy Change
2021	\$	75,300	\$ 75,300
2022	\$	125,800	\$ 50,500
2023	\$	176,300	\$ 50,500
2024	\$	226,800	\$ 50,500
2025	\$	277,000	\$ 50,200

The overall local municipal requirement has been reduced to \$21,650,000, it was estimated at \$27,400,000 at the time of 2021 budget deliberations. This has resulted in a decrease in the annual levy increment. The required 2022 levy of \$125,800 has not changed from the amount presented to Council at the January 17, 2022 Administration/Finance/Fire Committee.

URBAN SERVICE AREA SPECIAL CHARGE:

The 2022 Draft Budget includes an Urban Service Area levy of \$184,770 (\$192,530 in 2021). The Urban Service Area levy is a special levy collected in the Urban Serviced Area of Smithville and funds the cost of streetlights and sidewalks (including sidewalk snow removal) within this designated area.

The draft 2022 budget presented in January presented a levy requirement of \$192,840. Staff were able to reduce this initial levy by \$8,070 through the following two items:

- A reduction of \$3,600 was made to the 2022 Urban Streetlight utility budget. 2021 was the first complete year the new LED streetlights were in place and the actual 2021 costs gave staff a good basis for future budgets. In light of this new information staff were able to reduce the 2022 electricity budget.
- The LED streetlight conversion that took place in 2020 was financed from the Contingency Reserve. As part of the 2020 budget approval, the Contingency reserve would be reimbursed over a period of six years. Any annual savings within the Urban Streetlight budget would also go towards the Contingency reserve commitment. The projected 2021 savings has resulted in a 2021 payback of \$38,300, compared to the \$25,900 budgeted. This has allowed staff to reduce the annual reimbursement to the contingency reserve in 2022 by \$4,470.

This has resulted in a lower levy requirement in 2022 as compared to 2021 (\$7,760 or 4% decrease). It is estimated that an average home in the Urban Area will pay an Urban Service Area tax of \$73.64, compared to \$79.26 in 2021, a reduction of \$5.62 (7.09%).

REDUCTION IN TAX LEVY:

The tax levy request presented in this report is **\$108,000** lower than the amount requested at the January 17th, 2022 meeting. The following changes have been made to the draft budget presented in January:

- **\$65,000** reduction to the transfer to the Equipment Reserve. The original 2022 budget included a contribution to the Equipment Reserve of \$440,000, which represented an increase of \$71,600 over the 2021 contribution. Staff is recommending that a portion of the projected 2021 surplus be transferred into the Equipment Reserve, allowing for a lower contribution in 2022. This reduction does not result in any service level reductions.
- **\$20,000** reduction to the transfer to the Fire Reserve. Staff is recommending that a portion of the projected 2021 surplus be transferred into the Fire Reserve, allowing for a lower contribution in 2022. This reduction does not result in any service level reductions.
- **\$14,000** reduction in the Corporate Services budget as a result of the removal of the donation to the McNally Hospice as directed by Council at the January 17th Administration/Finance/Fire Committee meeting
- **\$9,000** reduction to the transfer to the Technology Reserve. Staff is recommending that a portion of the projected 2021 surplus be transferred into the Technology Reserve, allowing for a lower contribution in 2022. This reduction does not result in any service level reductions.

Three of the above reductions are based on transferring a portion of the projected 2021 surplus estimated at \$950,000 into reserves. As such, this report includes recommendations for the following three transfers from the projected 2021 surplus:

- \$200,000 transfer to the Equipment Reserve
- \$150,000 transfer to the Fire Reserve
- \$80,000 transfer to the Information Technology Reserve

The above three transfers total \$430,000, which would leave \$520,000 of surplus to be allocated. Traditionally, \$150,000 would be used in the following year budget and is highly recommended to avoid large fluctuations from one year to another. Staff would be making recommendations as how to account for any remaining surplus (estimated at \$370,000) after year end processes are completed and the annual financial statements have been audited.

ITEMS FOR CONSIDERATION:

Staff have presented to Council a recommended levy that would not result in any changes to service levels and would fund the ten-year capital plan as proposed by staff. The discussion below will look at items that are putting pressure on the 2022 budget and provide Council with implications if the item is removed from the budget. This is being provided should Council wish to make further adjustment to the required levy of \$8,404,170. Staff looked at the factors impacting the 2022 budget and have provided a list to Council that specifically does not include any cuts or impacts to existing services. In considering this list Staff also did not include any items that would require significant changes to the ten-year Capital Plan. Council is also reminded of the following:

- Every \$80,500 of additional expenditure added to this draft budget equates to a 1% general tax levy adjustment which represents a \$13.96 increase in taxes to the average homeowner. Alternatively, every reduction of \$80,500 would result in an approximate decrease of \$13.96 in West Lincoln taxes paid by the average homeowner.
- For the 2022 budget, residential assessment growth is estimated at \$137,000 (1.70%). This means that the first \$137,000 the levy increase does not increase the taxes paid by property owners.

Item 1: Reduce Levy by \$80,000 by deferring Capital Project 1024

The 2022 budget includes an \$80,000 increase to Capital Reserve for future debt repayment related to Capital Project 1024-Paving of Vaughan Road. This project is budgeted at \$1.3 million and is funded through a debenture issuance of \$958,500 and a transfer from the Road Settlement Agreement of \$341,500. The \$80,000 transfer to the Capital Reserve represents the annual estimated repayment to be made on the \$985,500 debenture. Staff is using the assumption of a 20-year serial debenture at a rate of 3.2%. This project is for the hard-topping of Vaughan Road from Caistor Gainsborough Townline Rd to Wellandport Road.

If Council were to defer this project to a future year this transfer would not be necessary. Consideration should be given that deferral of this project to a future year may mean that the \$1.3 million project could require a larger budget due to inflationary factors. The levy could be **reduced by \$80,000** if this project were deferred or cancelled.

Item 2: Reduce Levy by \$25,000 by reducing the Roads Repair Budget

The 2022 budget includes a \$25,000 increase to Repairs and Maintenance within the Roads Department to allow for preventative maintenance of the paved road network. These additional funds were included in the budget in order to ensure that a higher rate of road repairs could be accomplished on an annual basis. Repairing and maintaining roads in good condition will ensure that road lasts longer, and actually saves the Township funds in the long term. If Council did not want to include this service level enhancement the levy could be **reduced by \$25,000**.

Item 3: Reduce Levy by \$18,880 by reducing Roads Consulting Budget

The 2022 budget includes a \$18,880 increase to consulting within the Roads Department to address the requirement to conduct on-going road need assessments. In order to ensure that we have accurate condition information for our road network a consultant is used to conduct road need assessments. In the past, these assessments would be conducted every 4 to 5 years and would be considered special projects under the Capital budget. In 2022 staff is recommending that a portion of the road network be assessed each year instead of doing the whole network every 4 to 5 years. This work is being included as an on-going operating cost and is the same approach staff took with the budgeting of bridge inspections. We want to move these inspections from being considered capital items to being part of the operating budget. Deferring this request

would mean that the Township would be that much farther behind in having accurate condition information, which could put our assets at risk of failing. However, if Council does cut this item the levy could be **reduced by \$18,880**.

Item 4: Reduce Levy by \$17,950 by reducing the Fire Budget

Within the 2022 budget is a \$17,950 increase to compensation within the Fire Department. This represents the cost of increasing the volunteer firefighter compliment of staff at Station 2 from 16 to 20 as recommended in the 2016 Fire Master Plan. This addition to the 2022 budget will further enhance community health and safety and will ensure adequate staff are available to respond to Emergency events. Council could defer this item to a future year which would mean the levy could be **reduced by \$17,950**.

Item 5: Reduce Levy by \$5,900 by not expanding summer camp program.

The recreation department has budgeted for additional summer camp staff, with a total cost of approximately \$10,900, offset partly by an anticipated increase in summer camp revenue of \$5,000, for a net cost of \$5,900. The addition of 640 seasonal hours of staffing will allow for additional registrations of participants. In 2021, the Township budgeted to hire 8 staff, in 2022 the Township is looking to hire 2 additional staff. Before COVID, the summer camp program recognized an increase in registrations and experienced many days where capacities were met for attendance. The additional 2 staff will offer 14 additional camp registrants. We believe there is a desire and a need to offer more spaces for participants at camp and have thus increased the number of staff for 2022 to address this need. Staff also recognize that there may be restrictions or requirements (i.e. cleaning, screening) that may still be in place for 2022. Revenue has also been increased in 2022 to capture an increase in registered participants. Council could **reduce the levy by \$5,900** by not expanding the summer camp program.

Staff have not presented a large list of items for Council consideration as cuts to existing service levels were not considered. Council can choose to approve one of the above items or all of them. In order to incorporate any of the above levy reductions a member of Council would need to put forward an amendment for consideration.

ADDITIONAL ANALYSIS

There are additional items that are impacting the 2022 budget and they are outlined below. These items were also outlined in the January 2022 budget report. Staff have not included these items under the section **Items for Consideration** as removing them would result in a change in service levels.

- 1) **\$70,000 increase** to the transfer to the following reserves: Capital \$20,500 and Facilities \$9,500. These increases are necessary to meet the requirements of the Township's Reserve Policy. The Planning Reserve is increasing by \$30,000 and the Cemetery Reserve is increasing by \$10,000 both directly as a result of the projects within the Ten-Year Capital Plan. If Council had a desire to reduce the transfers to the Planning or Cemetery Reserves projects within the respective Ten-Year Capital Plans would have to be removed.

- 2) **\$50,700 increase** to Compensation within the Corporate Services Department. This increase is the result of annualizing the Communication Assistant position at a cost of \$26,700. This is the additional cost in 2022 to budget for a full year for this position whereas in 2021 only a half year was budgeted. In addition, the GIS and Asset Management Coordinator Position is funded through the tax levy at 67%, whereas in 2021 it was funded at 50%, for an additional cost of \$24,000.
- 3) **\$21,000 increase** to compensation within the Parks budget. This department has been impacted by the increase in minimum wage to \$15.00 an hour effective January 1st, 2022. In addition, the Parks Department has budgeted for an increase to seasonal staffing hours in order to maintain the appropriate level of service as additional assets are acquired and require maintenance. The new playground at the Caistorville Library and the new park and playground that will soon be installed on Dennis Drive will increase the workload on staff. Staff have increased the part-time parks department hours by 1,280, from 4,240 to 5,520.
- 4) **\$25,800 increase** in corporate insurance costs within various budget lines. Based on review of current market conditions within the insurance field, staff have increased costs by approximately 18% or \$46,800. Staff have mitigated this increase by transferring \$21,000 from the Insurance Reserve, for a net cost of \$25,800.
- 5) **\$17,350 increase** in the Library Budget as a result of compensation adjustments related to Public Service Assistants (formerly called Pages). The Library Board has budgeted for a \$2/hour increase to this position and is being proposed to reflect market conditions and address staff retention issues.

The Library Board is responsible for the operations and services of the Library system in West Lincoln. The Library Board has submitted a budget of \$720,100 in 2022, which is an increase of \$40,830 over 2021, or 6.01%. Of this increase, \$17,350 is a result of compensation adjustments related to Public Service Assistants (formerly called Pages). The Library Board has budgeted for a \$2/hour increase to this position and is being proposed to reflect market conditions and address staff retention issues. The remaining increase of \$23,840 (3.5%) is the result of general inflationary pressures. Council does have the ability to reduce the overall funding to the Library Board, however, the allocation of those funds remain the responsibility of the Library Board.

In 2020, Council approved a project to conduct a Pay Equity/Market Equity Non-Union Compensation Review. The final results of this review were presented to Council at a Special Council meeting held on November 17, 2021. The following resolution was passed:

1. *That, Confidential Report No.CAO-03-2021, dated November 17, 2021, regarding "Non-Union Salary Review" be received; and, 2. That, Council endorse and approve the 2021 Non-Union Salary Grid (Attachment A) and that the implementation be deferred to the 2022 Budget process.*

The 2022 budget includes the implementation of the approved Non-Union Salary Grid with a transfer from the Contingency Reserve of \$168,690 to fund the costs, with no impact on the tax levy. The above transfer from the Contingency Reserve represents funds that were received from the Province through the Municipal Modernization Program.

CHANGE REQUESTS

Below are two Change Requests that staff have put forward as additions to the base levy. Council may recall that these were also indicated as requests in the 2021 budget.

- \$55,000 towards the hiring of a Human Resource Advisor
- \$50,000 towards increasing the reserve for CIP (Community Improvement Plan)

Council does have the option of adding the above two items to the base levy. The details regarding these two items can be found in Schedule C and below:

Addition of a Human Resources Advisor

Corporate best practices and standards say that for every 100 employees there should be 1.4 FT employees dedicated to HR functions. With 150 employees, the Township is lagging significantly. The request is for this new FTE to begin the role on July 1, 2022. The financial impact presented in this Change Request is representative of this, being \$55,000. Going forward, the FTE cost impact will be approximately \$110,000 per annum. The Township of West Lincoln takes pride in managing its assets and the employees are an asset that require dedicated attention. Currently Human Resources (HR) are carried out predominantly by the Clerk and the CAO. With the addition of a dedicated HR resource, these two roles would be able to shift more focus to their other key responsibilities. Also, Council needs to aware that the incumbents for these two positions will be eligible to retire and it is prudent leadership and management to plan ahead for this and prepare for this resource shift. Lastly, the Township's HR needs has become even further amplified during COVID. Council also needs to know that the Region no longer provides HR services to the Township with the exception of Job Evaluations for unionized staff.

The new position would have the responsibility to oversee the entire operation of the Human Resources function at the township, which would include the group benefits plan and the Township's Health and Safety Program. This position will develop and implement human resources strategies, policies and practices, provide guidance to management on HR related matters and manage all aspects of collective agreement labour relations. This role will also lead the recruitment process for all positions and provide support to department regarding staffing needs and special projects.

Establishment of Community Improvement Plan Fund

Brownfield redevelopment, downtown intensification projects and affordable housing units can be eligible for tax, building permit and/or brownfield clean up offsets. The Township of West Lincoln has not offered such funding before (except the facade program), but each of these programs have been approved. This request is to establish funds in the Planning Reserve committed to this program.

If a member of Council would like to add one of the above items to the levy, or both items, the member would have to put forward an amendment for consideration.

WATER AND WASTEWATER (SANITARY SEWER):

The Township’s Water and Wastewater expenditures are funded 100% through user fees. The expenditure budget for these two service areas in 2022 is \$2,015,560 for Water and \$2,354,540 for Wastewater for a total of \$4,370,100 being funded through Water and Wastewater fees. The expenditures include transfers totalling \$606,430 to the Water and Wastewater reserves in order to ensure adequate funding for future capital works.

The 2022 budget is proposing a 5% increase to the water and wastewater rates effective July 1, 2022, except for the wastewater consumptive rate which would increase by 2%. This increase is based on the Water and Wastewater Rate Study and Financial Plan presented and approved by Council in report T-25-2020. As this rate change would be effective July 1, 2022 the impact would be on the September 2022 and December 2022 billings. The water consumptive rate would increase to \$1.55 from \$1.48 and the fixed quarterly rate for a ¾ service would increase to \$43.53 from \$41.45. Bulk water would see it’s per cubic meter rate increase to \$2.10 from \$2.00. The wastewater consumptive rate would increase to \$1.89 from \$1.86 and the fixed quarterly rate for a ¾ service would increase to \$100.34 from \$95.56.

To put the consumptive rates in perspective, a 500ml bottle of water is often purchased for \$1.00, based on the new proposed consumptive rates, that same 500ml bottle of water could be filled up from the tap 581 times for the same price. The impact to an average quarterly water bill is outlined below:

Impact of Proposed Water & Wastewater Rates					
Based on an average consumption of 45 cubic meters per quarter, or 180 cubic meters annually					
Quarterly Charge					
		July 2022	Current		
Water Consumptive		\$ 69.75	\$ 66.60		
Sewer Consumptive		\$ 85.05	\$ 83.70		
Water Base		\$ 43.53	\$ 41.45		
Sewer Base		\$ 100.34	\$ 95.56		
Total		\$ 298.67	\$ 287.31		

The quarterly utility bill for an average consumption of 45 cubic meters will increase by \$11.36 or 3.9%.

DEBT MANAGEMENT

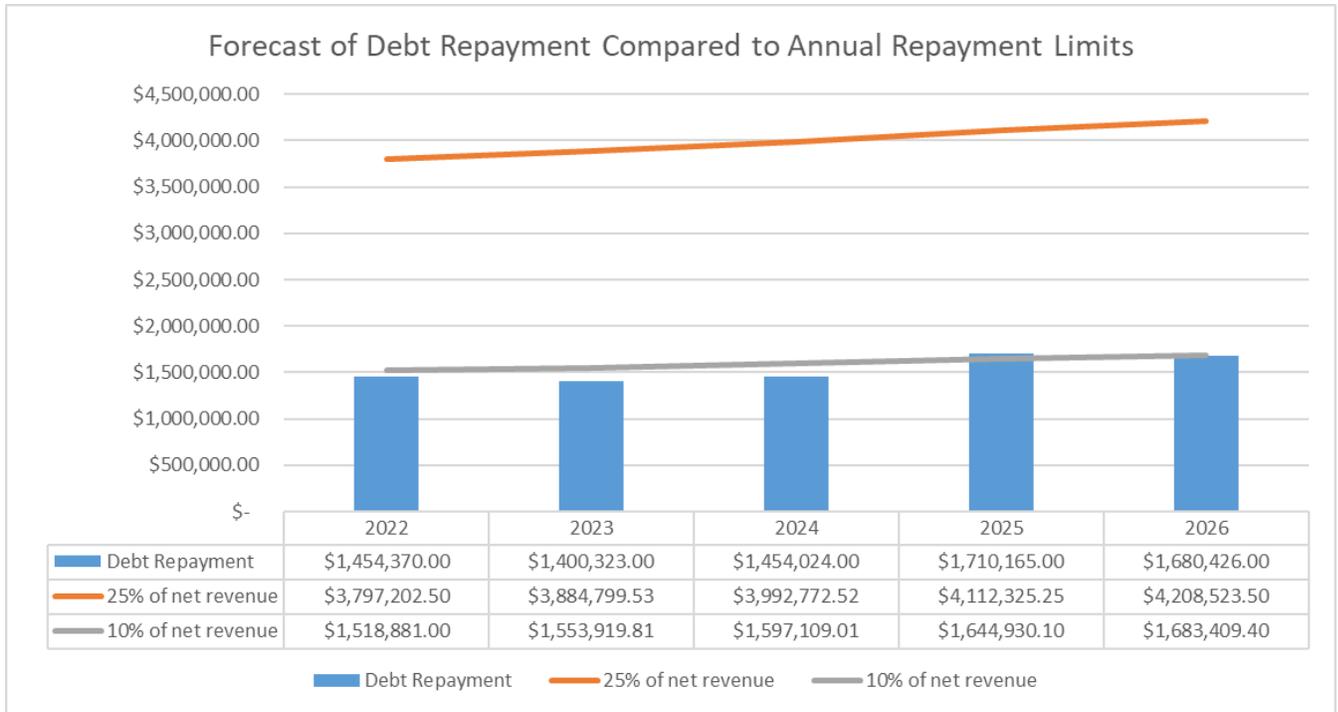
The 2022 budget includes \$1,371,020 of expenditures related to the payback of principal and interest for the following debentures issued by the Township:

Existing Debentures				
Description	Principal	Interest Rate	Term(years)	Maturity Date
Bridge 12	\$ 289,466	3.16%	10	02/15/2028
Rec Center, Draw #1	\$ 15,000,000	3.53%	30	02/15/2048
Rec Center, Draw #2	\$ 4,000,000	2.80%	30	12/19/2049
2021 Road Rehab	\$ 350,000	2.63%	15	12/22/2036
2021 Road Hardtopping	\$ 550,000	2.63%	15	12/22/2036
	<u>\$ 20,189,466</u>			

The budget also includes a request to approve the issuance of a \$985,000 debenture to partially fund the \$1.3 million project to hard-top Vaughan Road. The budget includes an increase of \$80,000 to the tax levy to finance the pay-back of this debenture. At the end of 2022, it is expected that with the 2022 issuance, the Township would have a balance of \$18,175,000 in outstanding debentures.

Council approved a Capital Financing and Debt Management Policy (POL-T-01-2021) at the October 18th, 2021 Administration/Finance/Fire Committee. The basis of the policy is to provide guidelines to Council so that they are approving the right amount of debt at the right time. This policy includes reporting requirements that are to be addressed by the Treasurer as part of the annual budget.

One of the key factors to be considered when issuing debt is the impact to the ARL (Annual Repayment Limit). The ARL is a borrowing threshold or “limit” and compares annual debt repayment and interest costs to revenue. The Township policy has been established so that each year, debt repayment and interest cannot exceed 10% of the Township’s Own-Source Revenue as calculated in the FIR (Financial Information Return). This is lower than the provincial threshold of 25%. The graph below projects the ARL over the years 2022 to 2026. Included in the calculation is all approved debt to date, the 2022 debt request, as well as the anticipated debenture for the replacement of Fire Station #2 and the anticipated debenture for the WLMH rebuild. With this 2022 debt issuance, the Township would be within the ARL of 10%. However, as the chart below indicates, the threshold of 10% will be exceeded in 2025. This may change if revenues increase at a greater rate than 1 percent a year.



One of the requirements of the policy is to review and update key Financial indicators as part of the 2022 budget. The chart below takes into account the implications of the 2022 budget, including the issuance of new debt. The Township is in a low risk position for all indicators, except for the last one, Debt Servicing Costs as a Percentage of Own-Source Revenue. Figures between 5 to 10 percent are considered moderate risk. Debt repayments are consuming a higher portion of the operating budget which could put the Township at risk of having less flexibility in providing funding for other items.

Sustainability Indicators			
Indicator	Definition	2022 Calculation	Comments
Net Financial Assets as % of Own-Source Revenue	Indicates how much of the Township's own source revenue is serving debt	25.66%	If this was negative it would mean that the Township is in a net debt position. Given that this is a positive number, the Township has more financial assets than debt
Total Reserves as a % of Operating Expenditure	Indicates how much money is set aside for future needs	95.92%	Anything over 40% is low risk, the Township is in a good position
Asset Consumption Ratio	Indicates how much of an assets' life expectancy has been consumed	33.27%	Anything less than 50% is considered low risk, if this number were higher it could mean that there were significant replacement needs. A very low number may mean that Township assets are not being aged enough
Flexibility Indicator			
Debt Servicing Cost as a % of Own-Source Revenue	Indicates how much of each dollar raised in revenue is spent on paying down debt	7.21%	This measure is indicating that the Township is at Moderate risk. Debt servicing is consuming a higher portion of the operating budget and may constrain the funding that is available for other service delivery

CAPITAL BUDGET:

Attached to this report are **Schedules D to H** that outline the proposed Capital and Special Projects for 2022, as well as the Ten Year Capital Plans. Projects totalling \$6,200,250 (51 projects) are planned for 2022. Over the ten years of the plan, from 2022 to 2031, a total of \$76.5 million is budgeted for. Below are some highlights of 2022 projects:

Bridges & Culverts

A total of \$1,025,000 is budgeted for in 2022 for two projects: \$1million for the rehabilitation of Pearson Bridge, with half of the funding provided by the Township of Wainfleet as this is a shared asset and \$25,000 for a condition survey in regards to future works planned for the Campbell Bridge.

Cemeteries

A total of \$40,000 is budgeted for in 2022 for two projects: \$10,000 for benches and waste receptacles and \$30,000 to conduct a cemetery ownership review. Also, based on the ten-year capital plan for cemeteries, the transfer to the cemetery reserve has been increased by \$10,000 in 2022 to a contribution of \$40,000 in 2022 from \$30,000 in 2021.

Corporate Management

A total of \$233,400 is budgeted under Corporate Management. This amount includes a \$60,000 project to replace roof shingles at the Township Hall Building and \$60,000 to undertake a new Development Charge Background Study. The Finance Department is requesting \$24,000 to complete several department digitalization projects. Another project to note is a request of \$42,000 to complete an environmental site assessment for the Township owned property located at 5490 Vaughan Road E.

Fire

A total of \$895,500 is budgeted for in 2022, with the most significant item being a request for an additional \$800,000 to complete the re-build of Fire Station 2. The original budget approved for this project in 2020 was \$1.9 million. Based on the unprecedented increase in construction costs that has recently taken place, staff is estimating that the actual cost will be approximately \$2.7 million to complete. The overall financing of this project is as follows:

• Debenture	\$ 942,600
• Development Charges	\$ 714,400
• Wind Turbine Community Fund	\$ 663,000
• Canada Community Building Fund (Gas Tax)	\$ 340,000
• Fire Reserve	<u>\$ 40,000</u>
Total	\$2,700,000

Library

A total of \$79,550 is requested for various equipment and for additions to their printed and audio visual collection.

Parks

A total of \$71,500 is requested, with \$24,000 towards the replacement of a progressive mower deck and \$40,000 towards new LED lights at the Leisureplex Baseball Diamond.

Planning

A total of \$190,500 for six projects is requested by the Planning Department. These projects include \$62,500 for a Smithville and Township Trails and Corridors Master Plan and \$50,000 for a Natural Environment Enhancement Review. The transfer to the Planning Reserve has been increased to \$155,000 from \$125,000 in 2021. This increase is required in order to ensure adequate funding is available for the Planning projects outlined in the Ten Year Capital forecast.

Recreational Facilities

A total of \$170,000 is included in the Capital Budget for projects related to the Township’s recreational facilities. This includes \$80,000 for fencing at Leisureplex, \$40,000 for the replacement of the Abingdon Hall Septic System, \$30,000 for a Community Hall Service Delivery Review and \$20,000 to replace the furnace at Wellandport Hall.

Roads Paved and Unpaved

\$2,620,000 for the following projects:

Abingdon Rd: - From: Concession 5 Rd To: Sixteen Rd	\$ 260,000.00
South Grimsby Rd 18: - From: RR 20 To: Young St	\$ 275,000.00
Concession 4 Rd: : Silverdale Rd To: Hodgkins Rd	\$ 285,000.00
South Chippawa Rd: - From: RR 2 (Caistorville Rd) To: Abingdon Rd	\$ 500,000.00
Vaughan Rd - Hardtop Gravel Rd From Caistor Gainsborough to Wellandport Rd	\$ 1,300,000.00

The funding for the above road work is as follows:

- Debenture \$958,500
- Canada Community Building Fund (Gas Tax) \$738,000
- OCIF Grant \$450,000
- Road Settlement Reserve \$341,500
- Development Charges \$132,000

Traffic Operations and Roadside Maintenance and Transportation Services

\$581,000 is budgeted in this area, with the most significant item being the replacement of a grader at a cost of \$550,000

Environmental Services

\$293,800 in Water and Wastewater projects, with the largest being \$200,000 towards the Wastewater inflow and infiltration reduction program.

On a summarized basis, the 2022 Capital Projects are funded as follows:

Funding from Reserves		\$ 2,430,350.00
Canada Community Building Fund		\$ 1,250,000.00
Debenture		\$ 958,500.00
OCIF		\$ 619,500.00
Municipal Grants		\$ 500,000.00
Development Charges		\$ 438,900.00
Donations		\$ 3,000.00
		<u>\$ 6,200,250.00</u>

The Province of Ontario has increased its investment in the Ontario Community Infrastructure Fund (OCIF). West Lincoln's 2022 grant has increased to \$619,500 from \$272,700 in 2021. The Province is also re-designing the grant formula, with details to be shared later in 2022. The calculation of the grant will be based on the following:

- core infrastructure owned by municipalities, including roads, bridges, water and wastewater
- the municipality's economic conditions

Starting with 2023 OCIF allocations, a municipality's core infrastructure will be calculated using either Current Replacement Values (CRVs) or estimated CRVs for eligible core infrastructure categories. Replacement values are one of the core principals of asset management and differs from the traditional financial reporting of assets at historical cost. The 2022 allocation has been distributed as follows: \$169,500 towards the Pearson Bridge project and \$450,000 towards the South Chippawa Road project.

ONTARIO REGULATION 284/09 REQUIRED REPORTING:

As a municipality, the Township is required to follow the accounting standards established by the Public Sector Accounting Board (PSAB). The PSAB standards do not require municipal budgets be prepared on a fully accrual basis. The Township of West Lincoln, like most Ontario Municipalities, continues to prepare budgets on a cash basis. A key outcome of the annual budget is a tax rate. The tax rate is based on annual cash requirements and therefore does not include the PSAB requirements around accrual accounting and accounting for "non-financial assets and liabilities"

Ontario Regulation 284/09 allows a municipality to exclude from its annual budget estimated expenses related to the following:

- i. Amortization expenses
- ii. Post-Employment Benefit Expenses
- iii. Solid waste landfill closure and post-closure expenses – N/A to our Township

The regulation however does require that the municipality report on the impact of these excluded costs. In particular, reporting is required to estimate the impact on the accumulated surplus and the impact on the future tangible capital asset funding requirements from resulting from the exclusion of any of the expenses listed above.

- i. **Amortization Expense:**
 Amortization expense represents the reduction in the economic benefits realized by the Township’s Tangible Capital Assets during the fiscal period. Amortization expense should not be used to determine the impairment of an asset; however, it is a good tool to predict the future annual financial commitment required for asset rehabilitation or replacement. The 2022 Operating and Capital Budget excludes \$3,346,370 of estimated amortization expense, which would reduce the Township’s accumulated surplus. The 2022 Budget does include total transfers to reserves relating to Tangible Capital Assets of \$1,946,670. In 2022, \$1,978,850 is being transferred from Reserves to finance Capital expenditures. It should also be noted that the 2022 Budget includes \$5,626,750 in recommended Tangible Capital Asset Investments. These investments are treated as expenditures in the 2022 Budget; however, in accrual accounting they are Tangible Capital Additions and are not expensed, resulting in an increase to the accumulated surplus.
- ii. **Post-employment Benefits:**
 Post-employment benefits are non-pension benefits provided to employees that met specific criteria upon retirement. The 2022 Draft Operating Budget excludes an estimated \$4,000 of post-employment benefits expense which has the impact of decreasing the accumulated surplus. The 2022 Budget does include \$35,600 of the current year’s post-employment benefit costs paid out to current eligible retired employees, offsetting the liability.

Impact on Accumulated Surplus:

The accumulated surplus shown in the Township’s Financial Statements represents the net resources available to provide future services. It does not represent surplus cash. The Township’s accumulated surplus as calculated using PSAB policies was \$96.1 million as of December 31, 2020. The closing balance as of December 31, 2021 is not yet available. The Chart below outlines the estimated impact of excluding the above two expenses:

Impact of Excluding Amortization and Post-Employment Benefits on the Accumulated Surplus

Tangible capital asset amortization	3,346,370
Reserve financing for tangible capital assets	1,978,850
Post employment benefit net expense	35,600
Total decrease to accumulated surplus	5,360,820
Investment in tangible capital assets	5,626,750
Reserve contributions related to the acquisition of tangible capital assets	1,946,670
Total increase to accumulated surplus	7,573,420
Net increase (decrease) to accumulated surplus	2,212,600

INTER-DEPARTMENTAL COMMENTS:

Department Heads have all been involved in the creation of their own budget documents. Department Heads worked with their staff to send in initial budget plans which are then reviewed and discussed with the Treasurer and CAO resulting in the final draft document as presented to Council. The Library Board approves the budget submitted for the Library.

CONCLUSION:

It is concluded that the 2022 Operating and Capital Budget report and recommendations be approved as presented. The approval of the 2022 Budget establishes the tax levy that will be collected in 2022. Property Tax is the Township's main revenue source.

Prepared & Submitted by:



**Donna DeFilippis,
Director of Finance**

Approved by:



**Bev Hendry,
CAO**

Budget Forecast by Sub Function

Function 00 - General

Department General

	2021 Budget	2022 Budget	Change	% Change
Revenues				
00000 - GF				
Funding from Reserves	206,200	195,150	(11,050)	-5.36%
Government Transfers	925,900	989,000	63,100	6.81%
Other Revenue	912,040	904,800	(7,240)	-0.79%
Tax Levy	8,130,140	8,404,170	274,030	3.37%
Tax Other	775,300	904,300	129,000	16.64%
User Charges	162,900	162,500	(400)	-0.25%
Total 00000 - GF	<u>11,112,480</u>	<u>11,559,920</u>	<u>447,440</u>	<u>4.03%</u>
Total Revenues	<u>11,112,480</u>	<u>11,559,920</u>	<u>447,440</u>	<u>4.03%</u>
Expenses				
00000 - GF				
Contribution to Reserves	311,900	387,400	75,500	24.21%
Debenture Interest	588,500	567,050	(21,450)	-3.64%
Debenture Principal	633,400	633,400	0	0.00%
Total 00000 - GF	<u>1,533,800</u>	<u>1,587,850</u>	<u>54,050</u>	<u>3.52%</u>
Total Expenses	<u>1,533,800</u>	<u>1,587,850</u>	<u>54,050</u>	<u>3.52%</u>
Net Total	<u>9,578,680</u>	<u>9,972,070</u>	<u>393,390</u>	<u>4.11%</u>

Budget Forecast by Sub Function

Function 00 - General

Department Equipment

	2021 Budget	2022 Budget	Change	% Change
Revenues				
00001 - GF-EQU				
Internal Functional Adjustments - Transfers	678,750	691,140	12,390	1.83%
Total 00001 - GF-EQU	678,750	691,140	12,390	1.83%
Total Revenues	678,750	691,140	12,390	1.83%
Expenses				
00001 - GF-EQU				
Contracted Services	108,960	111,120	2,160	1.98%
Contribution to Reserves	368,400	375,000	6,600	1.79%
Repairs and Maintenance	106,480	108,640	2,160	2.03%
Wages and Benefits	94,910	96,380	1,470	1.55%
Total 00001 - GF-EQU	678,750	691,140	12,390	1.83%
Total Expenses	678,750	691,140	12,390	1.83%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 02 - General Government

Department Governance

	2021 Budget	2022 Budget	Change	% Change
Expenses				
02401 - GOV-MAY				
Administrative Expenses	9,200	9,320	120	1.30%
Insurance	0	0	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	43,400	44,270	870	2.00%
Total 02401 - GOV-MAY	52,600	53,590	990	1.88%
02402 - GOV-COU				
Administrative Expenses	22,900	23,340	440	1.92%
Insurance	6,300	6,900	600	9.52%
Supplies and Equipment	2,500	2,550	50	2.00%
Wages and Benefits	173,880	175,020	1,140	0.66%
Total 02402 - GOV-COU	205,580	207,810	2,230	1.08%
02403 - GOV-ELE				
Administrative Expenses	0	15,000	15,000	100.00%
Contracted Services	0	29,000	29,000	100.00%
Contribution to Reserves	36,000	36,000	0	0.00%
Supplies and Equipment	0	25,000	25,000	100.00%
Wages and Benefits	0	61,130	61,130	100.00%
Total 02403 - GOV-ELE	36,000	166,130	130,130	361.47%
Total Expenses	294,180	427,530	133,350	45.33%
Revenues				
02403 - GOV-ELE				
Funding from Reserves	0	130,130	130,130	100.00%
Total 02403 - GOV-ELE	0	130,130	130,130	100.00%
Total Revenues	0	130,130	130,130	100.00%
Net Total	(294,180)	(297,400)	(3,220)	1.09%

Budget Forecast by Sub Function

Function 02 - General Government

Department Corporate Management

	2021 Budget	2022 Budget	Change	% Change
Revenues				
02400 - GOV				
User Charges	0	0	0	0.00%
Total 02400 - GOV	0	0	0	0.00%
02502 - CRPMGT-CLK				
Funding from Reserves	68,970	101,940	32,970	47.80%
Government Transfers	48,900	24,450	(24,450)	-50.00%
Other Revenue	0	0	0	0.00%
Transfer of Program Support	530,800	537,700	6,900	1.30%
User Charges	9,300	9,420	120	1.29%
Total 02502 - CRPMGT-CLK	657,970	673,510	15,540	2.36%
Total Revenues	657,970	673,510	15,540	2.36%
Expenses				
02400 - GOV				
Special Projects	0	0	0	0.00%
Total 02400 - GOV	0	0	0	0.00%
02502 - CRPMGT-CLK				
Administrative Expenses	87,630	86,040	(1,590)	-1.81%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	273,130	303,130	30,000	10.98%
Debenture Principal	52,500	52,500	0	0.00%
External Transfers	19,300	19,600	300	1.55%
Insurance	56,860	63,120	6,260	11.01%
Rents and Financial Expenses	43,760	20,200	(23,560)	-53.84%
Repairs and Maintenance	9,900	10,020	120	1.21%
Special Projects	40,000	0	(40,000)	-100.00%
Subscriptions and Periodicals	1,020	1,020	0	0.00%
Supplies and Equipment	56,850	57,700	850	1.50%
Tax Write Off	89,600	91,420	1,820	2.03%
Utilities	60,320	62,300	1,980	3.28%
Wages and Benefits	1,563,950	1,688,630	124,680	7.97%
Total 02502 - CRPMGT-CLK	2,354,820	2,455,680	100,860	4.28%
Total Expenses	2,354,820	2,455,680	100,860	4.28%
Net Total	(1,696,850)	(1,782,170)	(85,320)	5.03%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Fire

	2021 Budget	2022 Budget	Change	% Change
Revenues				
04100 - FIR				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 04100 - FIR	0	0	0	0.00%
04101 - FIR-ST1				
Funding from Reserves	1,000	22,010	21,010	2,101.00%
Other Revenue	1,000	1,000	0	0.00%
User Charges	1,500	1,500	0	0.00%
Total 04101 - FIR-ST1	3,500	24,510	21,010	600.29%
Total Revenues	3,500	24,510	21,010	600.29%
Expenses				
04100 - FIR				
Special Projects	0	0	0	0.00%
Total 04100 - FIR	0	0	0	0.00%
04101 - FIR-ST1				
Administrative Expenses	31,940	31,320	(620)	-1.94%
Contracted Services	128,820	131,230	2,410	1.87%
Contribution to Reserves	321,000	305,000	(16,000)	-4.98%
Insurance	21,100	25,500	4,400	20.85%
Rents and Financial Expenses	2,400	1,800	(600)	-25.00%
Repairs and Maintenance	28,460	29,000	540	1.90%
Supplies and Equipment	44,160	42,960	(1,200)	-2.72%
Utilities	45,620	45,860	240	0.53%
Wages and Benefits	538,810	675,270	136,460	25.33%
Total 04101 - FIR-ST1	1,162,310	1,287,940	125,630	10.81%
04102 - FIR-ST2				
Administrative Expenses	510	510	0	0.00%
Contracted Services	2,440	2,440	0	0.00%
Contribution to Reserves	38,000	57,000	19,000	50.00%
Insurance	9,100	11,000	1,900	20.88%
Repairs and Maintenance	8,870	9,030	160	1.80%
Supplies and Equipment	7,340	7,460	120	1.63%
Utilities	11,600	11,800	200	1.72%
Wages and Benefits	86,290	0	(86,290)	-100.00%
Total 04102 - FIR-ST2	164,150	99,240	(64,910)	-39.54%
04109 - FIR-EMM				
Contracted Services	4,180	4,300	120	2.87%
Supplies and Equipment	510	510	0	0.00%
Total 04109 - FIR-EMM	4,690	4,810	120	2.56%
Total Expenses	1,331,150	1,391,990	60,840	4.57%
Net Total	(1,327,650)	(1,367,480)	(39,830)	3.00%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Building Permit & Inspection Services

	2021 Budget	2022 Budget	Change	% Change
Revenues				
04401 - PRCTINSP-BYLW				
User Charges	3,670	3,790	120	3.27%
Total 04401 - PRCTINSP-BYLW	3,670	3,790	120	3.27%
04403 - PRCTINSP-BYPK				
Other Revenue	12,800	7,500	(5,300)	-41.41%
Total 04403 - PRCTINSP-BYPK	12,800	7,500	(5,300)	-41.41%
04451 - BPINSP-BLD				
Funding from Reserves	254,260	270,610	16,350	6.43%
User Charges	370,400	377,720	7,320	1.98%
Total 04451 - BPINSP-BLD	624,660	648,330	23,670	3.79%
Total Revenues	641,130	659,620	18,490	2.88%
Expenses				
04401 - PRCTINSP-BYLW				
Administrative Expenses	1,940	5,740	3,800	195.88%
Contracted Services	21,220	21,580	360	1.70%
Repairs and Maintenance	1,330	1,330	0	0.00%
Supplies and Equipment	1,510	2,010	500	33.11%
Wages and Benefits	75,950	76,690	740	0.97%
Total 04401 - PRCTINSP-BYLW	101,950	107,350	5,400	5.30%
04403 - PRCTINSP-BYPK				
Contracted Services	4,060	4,190	130	3.20%
Supplies and Equipment	2,160	2,260	100	4.63%
Total 04403 - PRCTINSP-BYPK	6,220	6,450	230	3.70%
04451 - BPINSP-BLD				
Administrative Expenses	36,530	39,590	3,060	8.38%
Allocation of Program Support	177,400	180,900	3,500	1.97%
Contracted Services	63,140	64,130	990	1.57%
Contribution to Reserves	0	11,000	11,000	100.00%
Repairs and Maintenance	1,330	1,330	0	0.00%
Subscriptions and Periodicals	200	200	0	0.00%
Supplies and Equipment	5,900	6,300	400	6.78%
Utilities	2,960	2,960	0	0.00%
Wages and Benefits	337,200	341,920	4,720	1.40%
Total 04451 - BPINSP-BLD	624,660	648,330	23,670	3.79%
Total Expenses	732,830	762,130	29,300	4.00%
Net Total	(91,700)	(102,510)	(10,810)	11.79%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department POA

	2021 Budget	2022 Budget	Change	% Change
Revenues				
04600 - POA				
User Charges	20,000	24,000	4,000	20.00%
Total 04600 - POA	20,000	24,000	4,000	20.00%
Total Revenues	20,000	24,000	4,000	20.00%
Expenses				
04600 - POA				
Contracted Services	500	500	0	0.00%
Total 04600 - POA	500	500	0	0.00%
Total Expenses	500	500	0	0.00%
Net Total	19,500	23,500	4,000	20.51%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Animal Control

	2021 Budget	2022 Budget	Change	% Change
Revenues				
04402 - PRCTINSP-ANML				
Government Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	<u>3,000</u>	<u>3,000</u>	<u>0</u>	<u>0.00%</u>
Total Revenues	3,000	3,000	0	0.00%
Expenses				
04402 - PRCTINSP-ANML				
Contracted Services	21,500	21,500	0	0.00%
External Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	<u>24,500</u>	<u>24,500</u>	<u>0</u>	<u>0.00%</u>
Total Expenses	24,500	24,500	0	0.00%
Net Total	<u>(21,500)</u>	<u>(21,500)</u>	<u>0</u>	<u>0.00%</u>

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Roads Paved and Unpaved

	2021 Budget	2022 Budget	Change	% Change
Revenues				
06110 - RDS-PAV				
Funding from Reserves	4,000	27,410	23,410	585.25%
Other Revenue	6,000	6,120	120	2.00%
Transfer of Program Support	315,200	316,100	900	0.29%
User Charges	89,800	89,800	0	0.00%
Total 06110 - RDS-PAV	415,000	439,430	24,430	5.89%
Total Revenues	415,000	439,430	24,430	5.89%
Expenses				
06110 - RDS-PAV				
Administrative Expenses	21,830	22,190	360	1.65%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	253,030	308,000	54,970	21.72%
Contribution to Reserves	35,000	0	(35,000)	-100.00%
Debenture Interest	0	9,050	9,050	100.00%
Debenture Principal	0	23,350	23,350	100.00%
Insurance	77,600	94,100	16,500	21.26%
Internal Functional Adjustments	353,620	355,040	1,420	0.40%
Rents and Financial Expenses	2,350	2,350	0	0.00%
Repairs and Maintenance	95,780	97,720	1,940	2.03%
Special Projects	0	0	0	0.00%
Supplies and Equipment	107,110	102,310	(4,800)	-4.48%
Utilities	41,430	42,290	860	2.08%
Wages and Benefits	1,095,650	1,122,040	26,390	2.41%
Total 06110 - RDS-PAV	2,083,400	2,178,440	95,040	4.56%
06120 - RDS-UNP				
Allocation of Program Support	33,000	19,100	(13,900)	-42.12%
Contracted Services	144,020	146,900	2,880	2.00%
Contribution to Reserves	60,500	80,000	19,500	32.23%
Debenture Interest	0	14,250	14,250	100.00%
Debenture Principal	0	36,700	36,700	100.00%
Repairs and Maintenance	162,280	165,520	3,240	2.00%
Wages and Benefits	160,390	162,290	1,900	1.18%
Total 06120 - RDS-UNP	560,190	624,760	64,570	11.53%
Total Expenses	2,643,590	2,803,200	159,610	6.04%
Net Total	(2,228,590)	(2,363,770)	(135,180)	6.07%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Traffic Operations & Roadside Maintenance

	2021 Budget	2022 Budget	Change	% Change
Revenues				
06140 - RDS-TRAF				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 06140 - RDS-TRAF	0	0	0	0.00%
06141 - USWLK				
Tax Levy-Urban Service Area	112,130	111,180	(950)	-0.85%
Total 06141 - USWLK	112,130	111,180	(950)	-0.85%
Total Revenues	112,130	111,180	(950)	-0.85%
Expenses				
06140 - RDS-TRAF				
Contracted Services	126,380	128,900	2,520	1.99%
Repairs and Maintenance	57,760	59,000	1,240	2.15%
Special Projects	0	0	0	0.00%
Wages and Benefits	44,580	45,100	520	1.17%
Total 06140 - RDS-TRAF	228,720	233,000	4,280	1.87%
06141 - USWLK				
Allocation of Program Support	36,200	31,100	(5,100)	-14.09%
Contracted Services	15,300	15,650	350	2.29%
Contribution to Reserves	9,100	10,300	1,200	13.19%
Internal Functional Adjustments	19,650	21,890	2,240	11.40%
Repairs and Maintenance	920	920	0	0.00%
Tax Write Off	0	0	0	0.00%
Wages and Benefits	8,890	8,970	80	0.90%
Total 06141 - USWLK	90,060	88,830	(1,230)	-1.37%
06142 - RSWLK				
Allocation of Program Support	3,000	2,400	(600)	-20.00%
Contracted Services	9,380	9,600	220	2.35%
Total 06142 - RSWLK	12,380	12,000	(380)	-3.07%
06221 - WC-USWLK				
Repairs and Maintenance	4,180	4,240	60	1.44%
Wages and Benefits	17,650	18,110	460	2.61%
Total 06221 - WC-USWLK	21,830	22,350	520	2.38%
06222 - WC-RSDWK				
Contracted Services	3,370	3,430	60	1.78%
Total 06222 - WC-RSDWK	3,370	3,430	60	1.78%
Total Expenses	356,360	359,610	3,250	0.91%
Net Total	(244,230)	(248,430)	(4,200)	1.72%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Winter Control

	2021 Budget	2022 Budget	Change	% Change
Expenses				
06210 - WC-RDS				
Contribution to Reserves	47,300	5,000	(42,300)	-89.43%
Internal Functional Adjustments	189,760	193,220	3,460	1.82%
Repairs and Maintenance	191,450	192,580	1,130	0.59%
Supplies and Equipment	38,300	38,300	0	0.00%
Wages and Benefits	205,600	203,260	(2,340)	-1.14%
Total 06210 - WC-RDS	672,410	632,360	(40,050)	-5.96%
06223 - WC-PARK				
Contracted Services	7,960	8,140	180	2.26%
Total 06223 - WC-PARK	7,960	8,140	180	2.26%
Total Expenses	680,370	640,500	(39,870)	-5.86%
Net Total	(680,370)	(640,500)	39,870	-5.86%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Crossing Guards

	2021 Budget	2022 Budget	Change	% Change
Expenses				
06143 - RDS-CXG				
Contracted Services	2,000	2,000	0	0.00%
Supplies and Equipment	1,100	1,100	0	0.00%
Wages and Benefits	64,150	64,220	70	0.11%
Total 06143 - RDS-CXG	<u>67,250</u>	<u>67,320</u>	<u>70</u>	<u>0.10%</u>
Total Expenses	<u>67,250</u>	<u>67,320</u>	<u>70</u>	<u>0.10%</u>
Net Total	<u>(67,250)</u>	<u>(67,320)</u>	<u>(70)</u>	<u>0.10%</u>

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Streetlights

	2021 Budget	2022 Budget	Change	% Change
Revenues				
06501 - RDS-USTL				
Tax Levy-Urban Service Area	80,400	73,590	(6,810)	-8.47%
Total 06501 - RDS-USTL	80,400	73,590	(6,810)	-8.47%
Total Revenues	80,400	73,590	(6,810)	-8.47%
Expenses				
06501 - RDS-USTL				
Allocation of Program Support	14,700	15,800	1,100	7.48%
Contracted Services	7,200	7,360	160	2.22%
Contribution to Reserves	25,900	21,430	(4,470)	-17.26%
Utilities	32,600	29,000	(3,600)	-11.04%
Total 06501 - RDS-USTL	80,400	73,590	(6,810)	-8.47%
06502 - RDS-RSTL				
Allocation of Program Support	5,400	5,300	(100)	-1.85%
Contracted Services	5,200	5,300	100	1.92%
Contribution to Reserves	0	0	0	0.00%
Utilities	17,700	17,700	0	0.00%
Total 06502 - RDS-RSTL	28,300	28,300	0	0.00%
Total Expenses	108,700	101,890	(6,810)	-6.26%
Net Total	(28,300)	(28,300)	0	0.00%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Bridges & Culverts

	2021 Budget	2022 Budget	Change	% Change
Expenses				
06130 - BRG				
Contracted Services	51,000	51,980	980	1.92%
Contribution to Reserves	150,000	150,000	0	0.00%
Debenture Interest	6,700	5,720	(980)	-14.63%
Debenture Principal	29,000	29,000	0	0.00%
Total 06130 - BRG	<u>236,700</u>	<u>236,700</u>	<u>0</u>	<u>0.00%</u>
Total Expenses	<u>236,700</u>	<u>236,700</u>	<u>0</u>	<u>0.00%</u>
Net Total	<u>(236,700)</u>	<u>(236,700)</u>	<u>0</u>	<u>0.00%</u>

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Wastewater

	2021 Budget	2022 Budget	Change	% Change
Revenues				
08110 - WW-COLL				
Funding from Reserves	138,000	360	(137,640)	-99.74%
Government Transfers	0	0	0	0.00%
User Charges	2,235,200	2,354,540	119,340	5.34%
Total 08110 - WW-COLL	<u>2,373,200</u>	<u>2,354,900</u>	<u>(18,300)</u>	<u>-0.77%</u>
Total Revenues	2,373,200	2,354,900	(18,300)	-0.77%
Expenses				
08110 - WW-COLL				
Allocation of Program Support	263,500	280,600	17,100	6.49%
Contracted Services	61,790	63,070	1,280	2.07%
Contribution to Reserves	209,830	223,850	14,020	6.68%
Insurance	19,400	22,900	3,500	18.04%
Internal Functional Adjustments	9,050	10,080	1,030	11.38%
Repairs and Maintenance	9,790	10,030	240	2.45%
Special Projects	200,000	0	(200,000)	-100.00%
Supplies and Equipment	6,400	6,520	120	1.88%
Wages and Benefits	162,040	167,250	5,210	3.22%
Total 08110 - WW-COLL	<u>941,800</u>	<u>784,300</u>	<u>(157,500)</u>	<u>-16.72%</u>
08120 - WW-TREAT				
Contracted Services	1,431,400	1,570,600	139,200	9.72%
Total 08120 - WW-TREAT	<u>1,431,400</u>	<u>1,570,600</u>	<u>139,200</u>	<u>9.72%</u>
Total Expenses	2,373,200	2,354,900	(18,300)	-0.77%
Net Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Storm Sewer

	2021 Budget	2022 Budget	Change	% Change
Revenues				
08210 - USTRM				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 08210 - USTRM	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
Expenses				
08210 - USTRM				
Contracted Services	40,800	40,800	0	0.00%
Repairs and Maintenance	8,400	8,400	0	0.00%
Special Projects	0	0	0	0.00%
Total 08210 - USTRM	49,200	49,200	0	0.00%
08220 - RSTRM				
Contracted Services	42,700	42,700	0	0.00%
Repairs and Maintenance	23,600	23,600	0	0.00%
Total 08220 - RSTRM	66,300	66,300	0	0.00%
Total Expenses	115,500	115,500	0	0.00%
Net Total	(115,500)	(115,500)	0	0.00%

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Water

	2021 Budget	2022 Budget	Change	% Change
Revenues				
08320 - WAT-DIST				
Funding from Reserves	0	0	0	0.00%
Total 08320 - WAT-DIST	0	0	0	0.00%
08321 - WAT-UTLY				
Funding from Reserves	0	760	760	100.00%
Other Revenue	14,000	14,240	240	1.71%
User Charges	1,381,950	1,514,150	132,200	9.57%
Total 08321 - WAT-UTLY	1,395,950	1,529,150	133,200	9.54%
08322 - WAT-BLK				
User Charges	424,000	487,170	63,170	14.90%
Total 08322 - WAT-BLK	424,000	487,170	63,170	14.90%
Total Revenues	1,819,950	2,016,320	196,370	10.79%
Expenses				
08320 - WAT-DIST				
Special Projects	0	0	0	0.00%
Total 08320 - WAT-DIST	0	0	0	0.00%
08321 - WAT-UTLY				
Administrative Expenses	10,510	10,750	240	2.28%
Allocation of Program Support	299,200	308,400	9,200	3.07%
Contracted Services	38,980	39,840	860	2.21%
Contribution to Reserves	301,320	382,580	81,260	26.97%
Insurance	23,900	28,800	4,900	20.50%
Internal Functional Adjustments	22,250	24,790	2,540	11.42%
Repairs and Maintenance	627,070	694,070	67,000	10.68%
Special Projects	0	0	0	0.00%
Supplies and Equipment	13,020	13,260	240	1.84%
Utilities	4,620	5,320	700	15.15%
Wages and Benefits	279,440	288,820	9,380	3.36%
Total 08321 - WAT-UTLY	1,620,310	1,796,630	176,320	10.88%
08322 - WAT-BLK				
Contracted Services	3,670	3,790	120	3.27%
Internal Functional Adjustments	1,660	1,850	190	11.45%
Repairs and Maintenance	191,390	211,030	19,640	10.26%
Utilities	2,920	3,020	100	3.42%
Total 08322 - WAT-BLK	199,640	219,690	20,050	10.04%
Total Expenses	1,819,950	2,016,320	196,370	10.79%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 10 - Health Services

Department Cemeteries

	2021 Budget	2022 Budget	Change	% Change
Revenues				
10400 - CEM				
Funding from Reserves	10,000	2,150	(7,850)	-78.50%
User Charges	5,100	5,220	120	2.35%
Total 10400 - CEM	15,100	7,370	(7,730)	-51.19%
Total Revenues	15,100	7,370	(7,730)	-51.19%
Expenses				
10400 - CEM				
Administrative Expenses	2,000	2,040	40	2.00%
Contracted Services	55,840	56,920	1,080	1.93%
Contribution to Reserves	30,000	40,000	10,000	33.33%
External Transfers	10,300	10,540	240	2.33%
Repairs and Maintenance	15,000	18,000	3,000	20.00%
Special Projects	10,000	0	(10,000)	-100.00%
Supplies and Equipment	1,000	1,020	20	2.00%
Wages and Benefits	40,330	43,230	2,900	7.19%
Total 10400 - CEM	164,470	171,750	7,280	4.43%
Total Expenses	164,470	171,750	7,280	4.43%
Net Total	(149,370)	(164,380)	(15,010)	10.05%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Parks

	2021 Budget	2022 Budget	Change	% Change
Revenues				
16100 - PRK				
Funding from Reserves	2,000	5,300	3,300	165.00%
Other Revenue	5,100	5,000	(100)	-1.96%
User Charges	2,650	2,650	0	0.00%
Total 16100 - PRK	9,750	12,950	3,200	32.82%
16101 - PRK-LPX				
Funding from Reserves	0	2,590	2,590	100.00%
User Charges	25,000	25,000	0	0.00%
Total 16101 - PRK-LPX	25,000	27,590	2,590	10.36%
Total Revenues	34,750	40,540	5,790	16.66%
Expenses				
16100 - PRK				
Administrative Expenses	13,060	13,260	200	1.53%
Contracted Services	32,530	41,100	8,570	26.34%
Insurance	10,800	13,000	2,200	20.37%
Internal Functional Adjustments	52,400	53,360	960	1.83%
Repairs and Maintenance	28,050	28,630	580	2.07%
Special Projects	0	0	0	0.00%
Supplies and Equipment	19,180	24,710	5,530	28.83%
Utilities	2,500	2,500	0	0.00%
Wages and Benefits	166,440	188,430	21,990	13.21%
Total 16100 - PRK	324,960	364,990	40,030	12.32%
16101 - PRK-LPX				
Contracted Services	7,130	7,110	(20)	-0.28%
Repairs and Maintenance	16,220	13,510	(2,710)	-16.71%
Utilities	9,400	9,400	0	0.00%
Wages and Benefits	124,790	136,260	11,470	9.19%
Total 16101 - PRK-LPX	157,540	166,280	8,740	5.55%
Total Expenses	482,500	531,270	48,770	10.11%
Net Total	(447,750)	(490,730)	(42,980)	9.60%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Recreation Programs

	2021 Budget	2022 Budget	Change	% Change
Revenues				
16200 - RECPG				
Funding from Reserves	2,000	46,810	44,810	2,240.50%
Government Transfers	0	10,000	10,000	100.00%
Other Revenue	5,500	5,500	0	0.00%
Total 16200 - RECPG	7,500	62,310	54,810	730.80%
16201 - RECPG-YTH				
Funding from Reserves	30,030	8,000	(22,030)	-73.36%
Government Transfers	0	0	0	0.00%
User Charges	49,500	54,500	5,000	10.10%
Total 16201 - RECPG-YTH	79,530	62,500	(17,030)	-21.41%
16202 - RECPG-ADL				
Government Transfers	0	0	0	0.00%
User Charges	26,000	26,480	480	1.85%
Total 16202 - RECPG-ADL	26,000	26,480	480	1.85%
16203 - RECPG-CAN				
Other Revenue	2,200	2,200	0	0.00%
Total 16203 - RECPG-CAN	2,200	2,200	0	0.00%
16204 - RECPG-HAR				
User Charges	10,600	10,600	0	0.00%
Total 16204 - RECPG-HAR	10,600	10,600	0	0.00%
Total Revenues	125,830	164,090	38,260	30.41%
Expenses				
16200 - RECPG				
Administrative Expenses	10,530	12,100	1,570	14.91%
Contracted Services	21,390	37,660	16,270	76.06%
Insurance	4,900	5,800	900	18.37%
Rents and Financial Expenses	18,150	20,150	2,000	11.02%
Supplies and Equipment	14,480	20,760	6,280	43.37%
Utilities	3,300	3,300	0	0.00%
Wages and Benefits	205,640	239,790	34,150	16.61%
Total 16200 - RECPG	278,390	339,560	61,170	21.97%
16201 - RECPG-YTH				
Administrative Expenses	4,650	4,650	0	0.00%
Contracted Services	17,470	19,200	1,730	9.90%
Rents and Financial Expenses	310	0	(310)	-100.00%
Supplies and Equipment	10,400	10,220	(180)	-1.73%
Wages and Benefits	82,030	74,670	(7,360)	-8.97%
Total 16201 - RECPG-YTH	114,860	108,740	(6,120)	-5.33%
16202 - RECPG-ADL				
Administrative Expenses	3,000	3,000	0	0.00%
Contracted Services	23,200	23,680	480	2.07%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	2,500	2,550	50	2.00%
Wages and Benefits	4,980	4,460	(520)	-10.44%
Total 16202 - RECPG-ADL	33,680	33,690	10	0.03%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

16203 - RECPG-CAN				
Administrative Expenses	2,040	2,000	(40)	-1.96%
Contracted Services	32,820	35,700	2,880	8.78%
Supplies and Equipment	1,500	1,500	0	0.00%
Wages and Benefits	2,340	2,420	80	3.42%
Total 16203 - RECPG-CAN	38,700	41,620	2,920	7.55%
16204 - RECPG-HAR				
Administrative Expenses	3,600	3,720	120	3.33%
Contracted Services	24,300	27,420	3,120	12.84%
Rents and Financial Expenses	600	600	0	0.00%
Supplies and Equipment	6,500	6,620	120	1.85%
Wages and Benefits	2,340	2,420	80	3.42%
Total 16204 - RECPG-HAR	37,340	40,780	3,440	9.21%
Total Expenses	502,970	564,390	61,420	12.21%
Net Total	(377,140)	(400,300)	(23,160)	6.14%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Recreation Facilities

	2021 Budget	2022 Budget	Change	% Change
Revenues				
16340 - RECFAC				
Funding from Reserves	98,220	45,290	(52,930)	-53.89%
User Charges	13,060	13,300	240	1.84%
Total 16340 - RECFAC	111,280	58,590	(52,690)	-47.35%
16341 - RECFAC-ARN				
Funding from Reserves	44,000	2,680	(41,320)	-93.91%
Government Transfers	66,000	0	(66,000)	-100.00%
User Charges	264,840	268,090	3,250	1.23%
Total 16341 - RECFAC-ARN	374,840	270,770	(104,070)	-27.76%
16343 - RECFAC-ABG				
Funding from Reserves	0	0	0	0.00%
Total 16343 - RECFAC-ABG	0	0	0	0.00%
Total Revenues	486,120	329,360	(156,760)	-32.25%
Expenses				
16340 - RECFAC				
Administrative Expenses	6,220	6,340	120	1.93%
Contracted Services	30,180	62,600	32,420	107.42%
Contribution to Reserves	0	660	660	100.00%
External Transfers	5,100	5,220	120	2.35%
Insurance	4,400	5,100	700	15.91%
Repairs and Maintenance	3,500	3,620	120	3.43%
Special Projects	20,000	0	(20,000)	-100.00%
Supplies and Equipment	3,020	3,020	0	0.00%
Utilities	55,840	63,640	7,800	13.97%
Wages and Benefits	157,970	94,340	(63,630)	-40.28%
Total 16340 - RECFAC	286,230	244,540	(41,690)	-14.57%
16341 - RECFAC-ARN				
Administrative Expenses	4,890	4,890	0	0.00%
Contracted Services	133,610	38,940	(94,670)	-70.86%
Contribution to Reserves	12,850	12,580	(270)	-2.10%
Insurance	24,000	27,100	3,100	12.92%
Internal Functional Adjustments	30,360	30,910	550	1.81%
Repairs and Maintenance	26,520	24,390	(2,130)	-8.03%
Supplies and Equipment	5,630	7,230	1,600	28.42%
Utilities	126,150	119,590	(6,560)	-5.20%
Wages and Benefits	312,200	320,660	8,460	2.71%
Total 16341 - RECFAC-ARN	676,210	586,290	(89,920)	-13.30%
16343 - RECFAC-ABG				
Contracted Services	3,260	3,380	120	3.68%
Repairs and Maintenance	2,650	2,650	0	0.00%
Special Projects	0	0	0	0.00%
Total 16343 - RECFAC-ABG	5,910	6,030	120	2.03%
16344 - RECFAC-SIL				
Contracted Services	1,120	1,120	0	0.00%
Repairs and Maintenance	2,650	2,700	50	1.89%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Total 16344 - RECFAC-SIL	3,770	3,820	50	1.33%
16345 - RECFAC-WLL				
Contracted Services	630	630	0	0.00%
Repairs and Maintenance	2,650	2,700	50	1.89%
Total 16345 - RECFAC-WLL	3,280	3,330	50	1.52%
Total Expenses	975,400	844,010	(131,390)	-13.47%
Net Total	(489,280)	(514,650)	(25,370)	5.19%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Libraries

	2021 Budget	2022 Budget	Change	% Change
Revenues				
16401 - LIB-ADM				
Funding from Reserves	26,660	35,330	8,670	32.52%
Government Transfers	22,900	22,900	0	0.00%
Other Revenue	1,000	1,000	0	0.00%
Total 16401 - LIB-ADM	50,560	59,230	8,670	17.15%
16402 - LIB-SMT				
User Charges	4,180	4,180	0	0.00%
Total 16402 - LIB-SMT	4,180	4,180	0	0.00%
16403 - LIB-CAI				
User Charges	1,020	1,020	0	0.00%
Total 16403 - LIB-CAI	1,020	1,020	0	0.00%
16404 - LIB-WLL				
User Charges	1,020	1,020	0	0.00%
Total 16404 - LIB-WLL	1,020	1,020	0	0.00%
Total Revenues	56,780	65,450	8,670	15.27%
Expenses				
16401 - LIB-ADM				
Administrative Expenses	8,970	9,320	350	3.90%
Contracted Services	11,070	14,340	3,270	29.54%
Contribution to Reserves	31,000	32,000	1,000	3.23%
Subscriptions and Periodicals	4,480	5,080	600	13.39%
Supplies and Equipment	35,540	37,640	2,100	5.91%
Utilities	410	3,000	2,590	631.71%
Wages and Benefits	514,800	545,260	30,460	5.92%
Total 16401 - LIB-ADM	606,270	646,640	40,370	6.66%
16402 - LIB-SMT				
Contracted Services	14,580	14,820	240	1.65%
Contribution to Reserves	2,100	2,100	0	0.00%
Insurance	7,500	8,700	1,200	16.00%
Repairs and Maintenance	4,590	4,680	90	1.96%
Utilities	60,790	67,290	6,500	10.69%
Wages and Benefits	0	0	0	0.00%
Total 16402 - LIB-SMT	89,560	97,590	8,030	8.97%
16403 - LIB-CAI				
Contracted Services	3,420	3,420	0	0.00%
Contribution to Reserves	1,200	1,200	0	0.00%
Insurance	3,800	4,300	500	13.16%
Repairs and Maintenance	1,500	1,500	0	0.00%
Utilities	8,060	8,160	100	1.24%
Wages and Benefits	0	0	0	0.00%
Total 16403 - LIB-CAI	17,980	18,580	600	3.34%
16404 - LIB-WLL				
Contracted Services	5,300	5,300	0	0.00%
Contribution to Reserves	1,800	1,800	0	0.00%
Insurance	3,800	4,300	500	13.16%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Rents and Financial Expenses	0	0	0	0.00%
Repairs and Maintenance	1,500	1,500	0	0.00%
Utilities	9,840	9,840	0	0.00%
Wages and Benefits	0	0	0	0.00%
Total 16404 - LIB-WLL	22,240	22,740	500	2.25%
Total Expenses	736,050	785,550	49,500	6.73%
Net Total	(679,270)	(720,100)	(40,830)	6.01%

Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Planning & Heritage

	2021 Budget	2022 Budget	Change	% Change
Revenues				
18101 - PLZ-PLN				
Funding from Reserves	199,300	29,620	(169,680)	-85.14%
Government Transfers	0	20	20	100.00%
Other Revenue	5,000	0	(5,000)	-100.00%
User Charges	393,650	346,690	(46,960)	-11.93%
Total 18101 - PLZ-PLN	597,950	376,330	(221,620)	-37.06%
18102 - PLZ-HTG				
Funding from Reserves	1,500	0	(1,500)	-100.00%
Other Revenue	1,500	0	(1,500)	-100.00%
Total 18102 - PLZ-HTG	3,000	0	(3,000)	-100.00%
Total Revenues	600,950	376,330	(224,620)	-37.38%
Expenses				
18101 - PLZ-PLN				
Administrative Expenses	20,780	21,130	350	1.68%
Contracted Services	103,760	89,890	(13,870)	-13.37%
Contribution to Reserves	125,000	155,000	30,000	24.00%
Special Projects	265,000	0	(265,000)	-100.00%
Subscriptions and Periodicals	1,530	1,560	30	1.96%
Supplies and Equipment	1,220	1,220	0	0.00%
Utilities	610	610	0	0.00%
Wages and Benefits	452,910	489,750	36,840	8.13%
Total 18101 - PLZ-PLN	970,810	759,160	(211,650)	-21.80%
18102 - PLZ-HTG				
Administrative Expenses	1,730	1,730	0	0.00%
Special Projects	3,000	0	(3,000)	-100.00%
Total 18102 - PLZ-HTG	4,730	1,730	(3,000)	-63.42%
Total Expenses	975,540	760,890	(214,650)	-22.00%
Net Total	(374,590)	(384,560)	(9,970)	2.66%

Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Farmer's Market/ Climate Change

	2021 Budget	2022 Budget	Change	% Change
Revenues				
18980 - OTH				
Government Transfers	0	17,200	17,200	100.00%
User Charges	0	11,800	11,800	100.00%
Total 18980 - OTH	0	29,000	29,000	100.00%
Total Revenues	0	29,000	29,000	100.00%
Expenses				
18980 - OTH				
Administrative Expenses	0	5,500	5,500	100.00%
Contracted Services	5,000	6,000	1,000	20.00%
Supplies and Equipment	0	4,600	4,600	100.00%
Wages and Benefits	0	18,290	18,290	100.00%
Total 18980 - OTH	5,000	34,390	29,390	587.80%
Total Expenses	5,000	34,390	29,390	587.80%
Net Total	(5,000)	(5,390)	(390)	7.80%

Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Drainage

	2021 Budget	2022 Budget	Change	% Change
Revenues				
18401 - AGR-DRN				
Government Transfers	10,900	11,140	240	2.20%
Total 18401 - AGR-DRN	10,900	11,140	240	2.20%
Total Revenues	10,900	11,140	240	2.20%
Expenses				
18401 - AGR-DRN				
Administrative Expenses	310	310	0	0.00%
Allocation of Program Support	10,000	10,200	200	2.00%
Contracted Services	43,550	44,510	960	2.20%
Total 18401 - AGR-DRN	53,860	55,020	1,160	2.15%
Total Expenses	53,860	55,020	1,160	2.15%
Net Total	(42,960)	(43,880)	(920)	2.14%

Change Request Summary

T-05-2022
SCHEDULE C

Change Request	AUTO - 25 - Full-Time Human Resources Advisor
Budget Year	2022
Change Request Type	Position/FTE Request
Change Request Stage	Position/FTE Request [Position/FTE Request]
Acct. Reference	
Publish Date	
Description	<p>Addition of a Human Resources Advisor FTE to the Corporate Management team.</p> <p>The request is for this new FTE to begin the role on July 1, 2022. The financial impact presented in this budget is representative of this, being \$55,000. Going forward, the FTE cost impact will be approximately \$110,000 per annum.</p>
Comments	<p>The Township of West Lincoln takes pride in managing its assets and the employees are an asset that require dedicated attention. Currently Human Resources (HR) are carried out predominantly by the Clerk and the CAO. With the addition of a dedicated HR resource, these two roles would be able to shift more focus to their other key responsibilities. Also, it needs to be noted that in time the incumbents for these two positions will be eligible to retire and it's prudent to plan ahead for this and be prepared for this resource shift. Lastly, the Township's HR needs has become even further amplified during COVID. Council also needs to know that the region no longer provides HR services to the township with the exception of Job Evaluations for unionized staff.</p> <p>The new position would have the responsibility to oversee the entire operation of the Human Resources function at the township, which would include the group benefits plan and the Township's Health and Safety Program. This position will develop and implement human resources strategies, policies and practices, provide guidance to management on HR related matters and manage all aspects of collective agreement labour relations. This role will also lead the recruitment process for all positions and provide support to department regarding staffing needs and special projects.</p>
Justification	<p>Corporate best practices and standards say that for every 100 employees there should be 1.4 FT employees dedicated to HR functions. With 150 employees, the Township is lagging significantly.</p> <p>Strategic Theme #6 – Efficient, Fiscally Responsible Operations</p>
Net Operating Budget	55,000
Net Capital Budget	-
Net Budget	55,000

Operating Budget Details

Object	Position	Description	2022 Budget
Expenses			
02502 - CRPMGT-CLK			55,000
Total Expenses			55,000
Total			55,000
Net Total			55,000

Change Request Summary

Change Request	AUTO - 26 - CIP Account
Budget Year	2022
Change Request Type	Decision Package
Change Request Stage	Decision Package Proposal [Decision Package]
Acct. Reference	
Publish Date	
Description	Establishment of Community Improvement Plan Fund
Comments	Brownfield redevelopment, downtown intensification projects and affordable housing units can be eligible for tax, building permit and/or brownfield clean up offsets. The Township of West Lincoln has not offered such funding before (except the facade program), but each of these programs have been approved. This request is to establish funds in the Planning Reserve committed to this program
Justification	Support for Business and Employment Opportunities for Residents Strategic, Responsible Growth
Net Operating Budget	50,000
Net Capital Budget	-
Net Budget	50,000

Operating Budget Details

Object	Position	Description	<u>2022 Budget</u>
Expenses			
18101 - PLZ-PLN			50,000
Total Expenses			<u>50,000</u>
Total			50,000
Net Total			<u>50,000</u>

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Funding Source											
Funding from Reserves											
460103 - TSFR FROM BRIDGE	22,500	276,500	128,600	327,000	60,200	200,000	40,500	274,500	79,000	250,000	1,658,800
460104 - TSFR FROM BUILDING	-	-	-	-	30,000	45,000	-	-	-	-	75,000
460105 - TSFR FROM CAPITAL	213,500	459,900	354,950	433,500	1,258,200	1,090,040	1,127,720	28,500	410,390	8,500	5,385,200
460107 - TSFR FROM CONTINGENCY	30,000	-	-	-	-	-	-	-	-	-	30,000
460109 - TSFR FROM EQUIPMENT	592,500	279,200	544,000	523,500	748,400	396,000	480,000	700,000	14,500	5,000	4,283,100
460110 - TSFR FROM FACILITIES	120,000	7,000	305,000	20,000	40,000	140,500	-	-	-	-	632,500
460111 - TSFR FROM FIRE	76,000	499,000	105,000	1,276,000	839,500	28,000	137,000	55,000	31,000	32,000	3,078,500
460115 - TSFR FROM LIBRARY	48,650	105,900	29,400	128,250	29,300	55,500	30,250	29,850	31,700	34,600	523,400
460116 - TSFR FROM PLANNING	177,500	290,500	-	-	33,000	79,000	-	-	-	-	580,000
460119 - TSFR FROM SEWERS	143,000	622,500	143,000	898,900	16,000	171,000	5,000	5,000	95,700	6,000	2,106,100
460121 - TSFR FROM SIDEWALKS	-	-	-	-	100,000	-	-	-	-	-	100,000
460123 - TSFR FROM TECHNOLOGY	57,900	10,000	26,900	52,300	32,700	20,000	38,500	40,000	40,000	40,000	358,300
460124 - TSFR FROM WATER	88,800	753,650	1,386,600	166,900	114,100	759,100	145,200	96,000	108,000	109,000	3,727,350
460127 - TSFR FROM CEMETERY	40,000	32,000	140,000	-	5,000	40,000	-	-	-	-	257,000
460129 - TSFR FROM WT COM FUND	420,000	-	271,500	-	-	-	-	-	-	-	691,500
460130 - TSFR FROM SETTLMNT ROAD AGREEM	400,000	-	-	-	-	-	-	-	-	-	400,000
Total Funding from Reserves	2,430,350	3,336,150	3,434,950	3,826,350	3,306,400	3,024,140	2,004,170	1,228,850	810,290	485,100	23,886,750
Government Transfers											
415102 - GAS TAX	1,250,000	477,000	447,500	475,000	481,500	450,000	480,000	479,000	500,000	500,000	5,540,000
415201 - PROVINCIAL GRANTS	-	416,500	3,202,250	-	-	-	-	-	-	-	3,618,750
415205 - OCIF	619,500	270,000	252,000	272,700	268,300	272,700	272,700	272,700	300,000	270,000	3,070,600
415301 - REGIONAL GRANTS	-	-	100,000	-	-	-	-	-	-	-	100,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
415401 - MUNICIPAL GRANTS	500,000	-	-	-	-	-	-	-	-	-	500,000
Total Government Transfers	2,369,500	1,163,500	4,001,750	747,700	749,800	722,700	752,700	751,700	800,000	770,000	12,829,350
Other Revenue											
420401 - DONATIONS	3,000	2,700	1,200	1,200	1,200	400	-	-	-	-	9,700
420405 - DEVELOPER CONTRIBUTION	-	-	-	20,000	-	-	-	-	-	-	20,000
440004 - PROCEEDS DEBENTURE	958,500	1,505,000	2,672,700	3,161,500	2,605,000	2,304,100	2,186,300	1,727,300	1,994,000	1,500,000	20,614,400
Total Other Revenue	961,500	1,507,700	2,673,900	3,182,700	2,606,200	2,304,500	2,186,300	1,727,300	1,994,000	1,500,000	20,644,100
User Charges											
410402 - DC - ADMINISTRATION	60,000	47,000	-	-	67,000	135,000	70,000	-	-	-	379,000
410403 - DC - PROTECTION	54,500	-	-	-	37,500	-	-	-	-	-	92,000
410404 - DC - ROADS	234,500	203,000	1,535,250	357,200	9,408,400	1,536,700	827,600	61,500	97,000	30,000	14,291,150
410405 - DC - WW	62,000	541,500	62,000	99,200	11,000	166,000	-	-	40,300	-	982,000
410406 - DC-STRM	-	-	1,200	10,300	1,900	30,500	-	-	-	-	43,900
410407 - DC - WATER	-	63,800	1,735,950	-	21,100	305,000	-	-	-	-	2,125,850
410408 - DC - OUTDOOR REC	-	286,800	76,500	89,100	275,600	62,900	30,200	-	156,300	-	977,400
410409 - DC - LIBRARY	27,900	27,900	27,900	27,900	27,900	27,900	27,900	27,900	27,900	27,900	279,000
410410 - DC - 5% IN LIEU OF PARKLND	-	30,000	-	-	-	-	-	-	-	-	30,000
Total User Charges	438,900	1,200,000	3,438,800	583,700	9,850,400	2,264,000	955,700	89,400	321,500	57,900	19,200,300
Total Funding Source	6,200,250	7,207,350	13,549,400	8,340,450	16,512,800	8,315,340	5,898,870	3,797,250	3,925,790	2,813,000	76,560,500

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Asset Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Expenditure											
Environmental Infrastructure	83,800	1,671,450	5,038,500	1,262,800	171,200	1,336,100	90,200	91,000	102,000	103,000	
Equipment	245,950	294,900	185,400	210,650	384,500	252,900	202,650	190,750	165,100	160,000	
Facilities	923,000	-	155,000	20,000	113,000	1,794,000	-	-	-	-	
Land Improvements	130,000	510,000	522,000	330,000	978,400	384,840	108,020	-	558,690	-	
Road Infrastructure	3,670,000	3,347,000	6,657,500	4,227,000	12,782,700	3,597,000	4,850,000	2,835,500	2,970,000	2,550,000	
Rolling Stock	574,000	664,500	641,000	1,835,000	1,928,000	575,000	528,000	680,000	-	-	
Special Projects	573,500	719,500	350,000	455,000	155,000	375,500	120,000	-	130,000	-	
Total Expenditure	6,200,250	7,207,350	13,549,400	8,340,450	16,512,800	8,315,340	5,898,870	3,797,250	3,925,790	2,813,000	76,560,500

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Function
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Expenditure											
02 - General Government											
Corporate Management											1,132,600
1 - Town Hall - Paint interior	-	-	-	-	-	40,500	-	-	-	-	40,500
1041 - Town Hall Window replacement	-	-	30,000	-	-	-	-	-	-	-	30,000
1042 - Old firehall windows and overhead doors	-	-	-	20,000	-	-	-	-	-	-	20,000
1085 - Finance Department Digitalization	24,000	-	-	-	-	-	-	-	-	-	24,000
1086 - Environmental Site Assessment - 5490 Vaughan Rd E.	42,000	-	-	-	-	-	-	-	-	-	42,000
177 - Development Charge Study	60,000	-	-	-	-	-	70,000	-	-	-	130,000
400 - Rehabilitation of Town Hall Parking Lot	-	-	150,000	-	-	-	-	-	-	-	150,000
451 - Town Hall - New Roof - flat roof rework	-	-	-	-	40,000	-	-	-	-	-	40,000
564 - Replacement Computers - Corporate Services	32,900	39,700	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	291,100
573 - Network Hardware - Corporate Management	10,000	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	160,000
7 - Town Hall - Replace Roof Shingles	60,000	-	-	-	-	-	-	-	-	-	60,000
833 - Miscellaneous Corporate Management Equipment and Furniture	4,500	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	65,000
938 - Corporate Strategic Plan	-	35,000	-	-	-	45,000	-	-	-	-	80,000
Total Corporate Management	233,400	89,700	212,400	77,800	78,700	180,600	115,500	48,000	48,000	48,500	1,132,600
Total 02 - General Government	233,400	89,700	212,400	77,800	78,700	180,600	115,500	48,000	48,000	48,500	1,132,600

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Function
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
04 - Protection Services											
Building Permit & Inspection Services											75,000
708 - Vehicle	-	-	-	-	30,000	-	-	-	-	-	30,000
986 - Vehicle	-	-	-	-	-	45,000	-	-	-	-	45,000
Total Building Permit & Inspection Services	-	-	-	-	30,000	45,000	-	-	-	-	75,000
Fire											3,980,500
1062 - 2 portable pumps	-	-	20,000	-	-	-	-	-	-	-	20,000
1083 - Replacement of Station #2 Building	800,000	-	-	-	-	-	-	-	-	-	800,000
1088 - Miscellaneous Fire Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
182 - Tanker at Station #2	-	475,000	-	-	-	-	-	-	-	-	475,000
403 - New Aerial Truck	-	-	-	1,250,000	-	-	-	-	-	-	1,250,000
56 - Bunker Gear	23,000	24,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	275,000
581 - Equipment & Gear for 4 Additional Firefighters	54,500	-	-	-	-	-	-	-	-	-	54,500
689 - New Pumper Station # 1	-	-	-	-	800,000	-	-	-	-	-	800,000
83 - Digital Pagers	-	-	-	-	-	-	40,000	-	-	-	40,000
84 - New Bunker Gear Washer	-	-	-	-	-	-	-	25,000	-	-	25,000
85 - New High Pressure Air Bags	13,000	-	-	-	-	-	-	-	-	-	13,000
850 - New Squad Station # 1	-	-	-	-	-	-	68,000	-	-	-	68,000
851 - New Rescue Station # 2	-	-	60,000	-	-	-	-	-	-	-	60,000
919 - Fire Protection Master Plan	-	-	-	-	50,000	-	-	-	-	-	50,000
Total Fire	895,500	504,000	110,000	1,281,000	882,000	33,000	142,000	60,000	36,000	37,000	3,980,500
Total 04 - Protection Services	895,500	504,000	110,000	1,281,000	912,000	78,000	142,000	60,000	36,000	37,000	4,055,500

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Function
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
06 - Transportation Services											14,010,000
Bridges & Culverts											
10 - TWL-ID-B17 Snyder Road Bridge - From: Twenty Mile Road To: Sixteen Road	-	30,000	280,000	-	-	-	-	-	-	-	310,000
1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	-	100,000	-	-	-	-	-	-	100,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of RR69	-	-	-	-	650,000	-	-	-	-	-	650,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of RR63	-	-	-	-	-	-	350,000	-	-	-	350,000
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	-	-	-	-	-	300,000	300,000
11 - TWL-ID-C30 Concession Road 3 Bridge - From: Westbrook Road To: Caistorville Road	-	-	-	-	-	-	-	-	350,000	-	350,000
12 - TWL-ID-B33 Abingdon Road - Phillips Bridge - From: North Chippawa Road To: South Chippawa Road	-	-	-	-	45,000	550,000	-	-	-	-	595,000
13 - TWL-ID-B37 Caistor Centre Townline Road - Bucknall Bridge - From: HWY 20 To: Twenty Road	-	-	-	-	-	-	45,000	560,000	-	-	605,000
14 - TWL-ID-B46 St. Ann's Bridge Rehab	-	-	810,000	-	-	-	-	-	-	-	810,000
15 - (New Bridge over CNR) North Creek Trail - Pedestrian Bridge	-	-	-	-	-	750,000	-	-	-	-	750,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Function
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
25 - TWL-ID-B02 Westbrook Road Bridge - From: HWY 20 To: Twenty Road	-	-	-	750,000	-	-	-	-	-	-	750,000
26 - TWL-ID-B04 South Grimsby Road 16 - Campbell Bridge - From: HWY 20 To: Twenty Road	25,000	55,000	350,000	-	-	-	-	-	-	-	430,000
27 - TWL-ID-B07 South Grimsby Rd 8 - Holder Bridge - From: HWY 20 To: Range 1 Road	-	-	-	-	-	-	-	55,000	620,000	-	675,000
28 - TWL-ID-B09 South Grimsby Road 6 Bridge - From: Gateway Ave. To: Townline Rd. (RR14)	-	-	55,000	620,000	-	-	-	-	-	-	675,000
29 - TWL-ID-B14 Shurie Road - Davis Creek Bridge - From: Cherry Avenue To: Sixteen Road	-	-	-	30,000	320,000	-	-	-	-	-	350,000
40 - Guard Rail Replacement - Various	-	200,000	-	200,000	-	200,000	-	200,000	-	250,000	1,050,000
522 - TWL-ID-B06 South Grimsby Rd 10 Bridge - From: RR 20 To: Range Rd 1	-	-	-	-	-	-	510,000	-	-	-	510,000
605 - (New Bridge - Urban Expan.) South Grimsby Rd 6 Bridge - Extension - From: HWY20 To: Spring Creek Rd	-	-	250,000	-	3,500,000	-	-	-	-	-	3,750,000
Total Bridges & Culverts	1,025,000	285,000	1,745,000	1,700,000	4,515,000	1,500,000	905,000	815,000	970,000	550,000	14,010,000
Roads Paved and Unpaved											27,952,000
1016 - 2030 - Various Roads TBD	-	-	-	-	-	-	-	-	1,500,000	-	1,500,000
1017 - 2030 - Various Roads TBD	-	-	-	-	-	-	-	-	500,000	-	500,000
1024 - Vaughan Rd - Hardtop Gravel Rd From Caistor Gainsborough to Wellandport Rd	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Function
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip	-	800,000	-	-	-	-	-	-	-	-	800,000
1028 - Concession 2: Hartop Gravel Road From Caistor Centre to Abingdon	-	-	625,000	-	-	-	-	-	-	-	625,000
1029 - Concession 2: Hartop Gravel Road From Abingdon to Westbrook	-	-	-	1,200,000	-	-	-	-	-	-	1,200,000
1030 - Concession 4: Hardtop Gravel Road - From Silverdale to West Limit	-	300,000	-	-	-	-	-	-	-	-	300,000
1031 - S. Chippawa Rd: Hardtop Gravel Rd From Caistor Gainsborough to Port Davidson	-	-	-	-	500,000	-	-	-	-	-	500,000
1058 - Range Road 1: Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	-	850,000	-	-	-	-	-	850,000
1074 - 2031 - Various Roads - Hot Mix	-	-	-	-	-	-	-	-	-	500,000	500,000
1075 - 2031 - Various Roads - Surface Treatment	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
171 - Concession 7 Rd: Pulverize & DST - From: South Grimsby Rd 15 - Stoney Creek Townline Rd	-	-	-	-	145,000	-	-	-	-	-	145,000
172 - Lincoln St: Base Repair & Resurface - From: Niagara St To: North End Limits	-	-	-	-	90,000	-	-	-	-	-	90,000
173 - Niagara St: Base Repair & Resurface - From: Welland St To: Lincoln St	-	-	-	-	50,000	-	-	-	-	-	50,000
174 - Welland St: Mill & Pave - From: RR 63 (Canborough Rd) To: Niagara St	-	-	-	180,000	-	-	-	-	-	-	180,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Function
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
224 - South Grimsby Rd 6: - From: RR 14 (Townline Rd) To: Twenty Mile Creek Bridge	-	-	-	-	-	280,000	-	-	-	-	280,000
229 - Concession 4 Rd: Edging & SST - From: RR 24 (Victoria Ave) To: Rosedene Rd	-	280,000	-	-	-	-	-	-	-	-	280,000
238 - Abingdon Rd: Edging & SST - From: Concession 5 Rd To: Sixteen Rd	260,000	-	-	-	-	-	-	-	-	-	260,000
240 - Adams Rd: Reconstruct to Gravel - From: South Grimsby Rd To: RR 20	-	-	-	-	-	297,000	-	-	-	-	297,000
241 - Concession 4 Rd: Edging & SST - From: Silverdale Rd To: Hodgkins Rd	285,000	-	-	-	-	-	-	-	-	-	285,000
242 - South Grimsby Rd 8: Reconstruct to Gravel - From: RR 20 To: North Limits	-	-	-	-	-	59,000	-	-	-	-	59,000
244 - Barbara St: Mill & Pave - From: Killins St To: Colver St	-	250,000	-	-	-	-	-	-	-	-	250,000
247 - Concession 4 Rd: Pulverize & DST - From: Hodgkins Rd To: Crown Rd	-	-	120,000	-	-	-	-	-	-	-	120,000
248 - Concession 4 Rd: Pulverize & DST - From: Crown Rd To: Rosedene Rd	-	-	120,000	-	-	-	-	-	-	-	120,000
249 - Brooks Circle: Mill & Pave, Curb Repair - From: Barbara St To: Cul-de-sec	-	40,000	-	-	-	-	-	-	-	-	40,000
251 - Killins St Reconstruction - From: Wade Rd To: Bulb	-	300,000	-	-	-	-	-	-	-	-	300,000
253 - South Grimsby Rd 18: Mill & Pave curb section, Edging & SST remainder - From: RR 20 To: Young St	275,000	-	-	-	-	-	-	-	-	-	275,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Function
 Stage All
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 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
254 - South Chippawa Rd: Edging & SST - From: RR 2 (Caistorville Rd) To: Abingdon Rd	500,000	-	-	-	-	-	-	-	-	-	500,000
258 - Edward Crt: Mill & Pave, Curb Repair - From: Wade Rd To: Bulb	-	-	55,000	-	-	-	-	-	-	-	55,000
259 - Farewell: Reconstruction - From: Westlea Dr To: Westlea Dr	-	-	-	-	250,000	-	-	-	-	-	250,000
260 - Orland: Reconstruction - From: Northridge Dr To: Westlea Dr	-	-	45,000	-	-	-	-	-	-	-	45,000
261 - Morgan St: Mill & Pave - From: Brock St E To: End	-	-	-	150,000	-	-	-	-	-	-	150,000
263 - South Grimsby Rd 18: Pulverize & DST - From: RR 20 To: Twenty Rd	-	-	-	275,000	-	-	-	-	-	-	275,000
268 - Concession 2 Rd: Pulverize & DST - From: RR 14 (Smithville Rd) To: Caistor-Centre Rd	-	-	-	275,000	-	-	-	-	-	-	275,000
269 - Elcho Rd: Pulverize & DST - From: Collver Rd To: RR 27 (Wellandport Rd)	-	-	-	140,000	-	-	-	-	-	-	140,000
345 - South Grimsby Rd 6 - Edging & SST - From: RR14 to Gateway Ave.	-	450,000	-	-	-	-	-	-	-	-	450,000
425 - Industrial Park Rd - From: London Rd To: Spring Creek Rd	-	-	-	176,000	-	-	-	-	-	-	176,000
524 - Caistor-Gainsborough Townline Rd - From: Elcho Road To: RR 63 (Canborough Rd)	-	-	-	-	-	365,000	-	-	-	-	365,000
525 - Silverdale Rd - From: RR 20 To: Concession 4 Rd	-	-	-	-	-	220,000	-	-	-	-	220,000
529 - Young St - From: South Grimsby Rd 6 To: RR 12 (Grimsby Rd)	-	-	-	-	-	255,000	-	-	-	-	255,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
602 - Spring Creek Rd Extend - From: Hornak Rd To: SG Rd 6 (New Road for Urban Boundary Expand)	-	-	350,000	-	3,200,000	-	-	-	-	-	3,550,000
603 - SG RD 6 - From: HWY20 To: Spring Creek Rd (Extension for Urban Boundary Expansion)	-	-	150,000	-	1,100,000	-	-	-	-	-	1,250,000
604 - Spring Creek Rd - From: Regional Rd 14 To: Hornak Rd	-	-	365,000	-	-	-	-	-	-	-	365,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd To: RR 20	-	625,000	2,400,000	-	-	-	-	-	-	-	3,025,000
981 - 2028 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	500,000	-	-	-	500,000
982 - 2028 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	1,500,000	-	-	-	1,500,000
983 - 2029 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	500,000	-	-	500,000
984 - 2029 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	1,500,000	-	-	1,500,000
Total Roads Paved and Unpaved	2,620,000	3,045,000	4,230,000	2,396,000	6,185,000	1,476,000	2,000,000	2,000,000	2,000,000	2,000,000	27,952,000
Streetlights											103,000
921 - New Lights to Urbanize Industrial Prk Rd and Station St	-	-	15,000	88,000	-	-	-	-	-	-	103,000
Total Streetlights	-	-	15,000	88,000	-	-	-	-	-	-	103,000
Traffic Operations & Roadside Maintenance											6,713,700
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	-	-	170,000	-	-	-	-	-	-	-	170,000

Capital Object Summary - 10 Years

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	-	75,000	-	-	-	-	-	-	-	75,000
271 - Sidewalk Tractor - To replace 2013 Trackless	-	-	150,000	-	-	-	-	-	-	-	150,000
273 - Smithville Rd (RR14) Sidewalk - From: Harvest Gate To: Leisureplex	-	-	-	-	10,000	178,000	-	-	-	-	188,000
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	250,000	-	-	-	-	-	-	-	250,000
282 - Industrial Park Rd. Sidewalk - From: Plaza Entrance To: RR Tracks - 370m	-	-	155,000	-	-	-	-	-	-	-	155,000
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	25,000	-	-	-	-	-	-	25,000
289 - RR 14 Station St Sidewalk (West side) - From: Hornak Rd To: Spring Creek Rd - 500m Sidewalk	-	-	-	-	10,000	195,000	-	-	-	-	205,000
354 - Brush Chipper - To replace 2008 Brush Chipper	-	62,000	-	-	-	-	-	-	-	-	62,000
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	-	-	-	202,800	-	-	-	-	-	202,800
486 - Sidewalk tractor - To replace 2016 Trackless	-	-	-	-	130,000	-	-	-	-	-	130,000
520 - RR 20 West St Sidewalk (South side) - From: House #280 To: South Grimsby Road 5 - 210m	-	-	-	-	-	-	725,000	-	-	-	725,000
595 - SG Rd 6 Sidewalk - From: Townline Rd To: Gateway Ave	-	-	-	-	-	-	1,045,000	-	-	-	1,045,000
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	-	-	184,000	-	-	-	-	184,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
597 - Orland Street Sidewalk - From: Northridge Dr To: Westlea Drive	-	-	-	-	-	45,000	-	-	-	-	45,000
599 - Spring Creek Rd Sidewalk Extension - From: Hornak Rd To: South Grimsby Rd 6	-	-	-	-	1,322,400	-	-	-	-	-	1,322,400
600 - SG RD 6 Sidewalk Extension - From: Highway 20 To: Spring Creek Rd	-	-	-	-	354,000	-	-	-	-	-	354,000
601 - Sping Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	-	-	-	145,000	-	-	-	-	-	145,000
609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	-	-	-	170,000	-	-	-	-	170,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	-	600,000	-	-	-	-	-	600,000
713 - Signs - New & Replacement	25,000	17,000	17,500	18,000	18,500	19,000	20,000	20,500	-	-	155,500
860 - Smithville Rd (RR14) Sidewalk - From: Wade Rd To: Canborough St - 440m	-	-	-	-	-	-	155,000	-	-	-	155,000
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	-	200,000	-	-	-	-	-	-	-	200,000
Total Traffic Operations & Roadside Maintenance	25,000	79,000	1,017,500	43,000	2,792,700	791,000	1,945,000	20,500	-	-	6,713,700
Transportation Services-General											5,143,400
1039 - Pick Up Truck 17 - replacement	-	-	38,000	-	-	-	-	-	-	-	38,000
168 - Tractor/ Brusher/ Articulating Mower - To replace 2013 John Deere	-	-	195,000	-	-	-	-	-	-	-	195,000
169 - Pickup - To replace 2015 GMC Tr 18	-	-	-	38,000	-	-	-	-	-	-	38,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	-	60,000	-	-	-	-	-	-	-	-	60,000
237 - Miscellaneous Road Equipment	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-	-	48,000
245 - Grader Replacement	550,000	-	-	-	-	-	-	-	-	-	550,000
264 - Equipment Float - To replace 1997 King	-	60,000	-	-	-	-	-	-	-	-	60,000
266 - SUV - To replace 2015 GMC	-	-	35,000	-	-	-	-	-	-	-	35,000
484 - Tandem Truck 36 and Plow Unit - To replace 2015 International	-	-	-	320,000	-	-	-	-	-	-	320,000
485 - One Ton Truck 25017 - To replace 2015 Ford	-	-	-	65,000	-	-	-	-	-	-	65,000
487 - Trackless Plow - Sander, Plow, Mower, Sweeper replacements for 2016 plow	-	-	-	-	64,400	-	-	-	-	-	64,400
606 - Road Roller	-	-	-	81,000	-	-	-	-	-	-	81,000
642 - Tandem Truck 37 & Plow Unit - To replace 2016 International	-	-	-	-	320,000	-	-	-	-	-	320,000
644 - Tandem Truck & Plow Unit - To replace 2017 International	-	-	-	-	-	320,000	-	-	-	-	320,000
655 - PW Ops Centre - Building Expansion	-	-	-	-	-	1,484,000	-	-	-	-	1,484,000
656 - PW Building - Parking Lot	-	-	-	-	-	100,000	-	-	-	-	100,000
666 - Traffic Master Plan	-	-	-	-	-	80,000	-	-	-	-	80,000
81 - PW Ops Centre - Mezzanine storage area	-	-	125,000	-	-	-	-	-	-	-	125,000
853 - Speed Board - To replace 2015 Traffic logix	-	-	20,000	-	-	-	-	-	-	-	20,000
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	-	-	-	-	220,000	-	-	-	220,000

Capital Object Summary - 10 Years

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
867 - 4 x 4 Pick up truck 19 - To replace 2018 GMC Sierra	-	-	-	-	-	-	40,000	-	-	-	40,000
868 - 4 x 4 Pick up truck 20 - To replace 2018 GMC Sierra	-	-	-	-	-	-	40,000	-	-	-	40,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	-	-	-	-	160,000	-	-	-	160,000
91 - Dual Axle Trailer - Replacement	-	-	-	-	-	-	-	10,000	-	-	10,000
92 - Pickup Truck 21 Replacement	-	-	-	-	-	-	-	40,000	-	-	40,000
93 - Single Axle Dump Truck 20038- Replacement	-	-	-	-	-	-	-	300,000	-	-	300,000
94 - Single Axle Trailer - Replacement	-	-	-	-	-	-	-	10,000	-	-	10,000
95 - Tandem Dump Truck 20039 - Replacement	-	-	-	-	-	-	-	320,000	-	-	320,000
Total Transportation Services-General	556,000	126,000	419,000	510,000	390,400	1,990,000	466,000	686,000	-	-	5,143,400
Winter Control											73,000
920 - Salt Depot - Additional	-	-	-	-	73,000	-	-	-	-	-	73,000
Total Winter Control	-	-	-	-	73,000	-	-	-	-	-	73,000
Total 06 - Transportation Services	4,226,000	3,535,000	7,426,500	4,737,000	13,956,100	5,757,000	5,316,000	3,521,500	2,970,000	2,550,000	53,995,100
08 - Environmental Services											914,000
Storm Sewer											914,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	-	-	475,000	-	-	-	-	-	-	-	475,000
294 - Colver St Storm Sewer - From: Canborough St To: Wade Rd	-	-	-	-	19,000	305,000	-	-	-	-	324,000
295 - Storm Drainage Improvements- McMurchie Ln	-	-	12,000	103,000	-	-	-	-	-	-	115,000
Total Storm Sewer	-	-	487,000	103,000	19,000	305,000	-	-	-	-	914,000

Capital Object Summary - 10 Years

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Wastewater											3,092,300
316 - Smoke Tester - To Replace 2006 Hurco	-	4,200	-	-	-	-	-	-	-	-	4,200
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	-	120,000	-	-	-	-	130,000	-	250,000
430 - Anderson Court Sanitary Sewer - From: MH 230 To: MH 1	-	-	-	-	22,000	332,000	-	-	-	-	354,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	200,000	200,000	200,000	200,000	-	-	-	-	-	-	800,000
501 - Hornak Rd. Sanitary Sewer - From: Van Woudenberg Way To: Station St. (RR14)	-	585,000	-	-	-	-	-	-	-	-	585,000
673 - Van Woudenberg Way Sanitary Sewer - From: Las Rd. To: Hornak Rd.	-	374,000	-	-	-	-	-	-	-	-	374,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	52,000
922 - Industrial Park Rd Sanitary Sewer- From: Pearson Rd To: Urban Boundary	-	-	-	673,100	-	-	-	-	-	-	673,100
Total Wastewater	205,000	1,168,200	205,000	998,100	27,000	337,000	5,000	5,000	136,000	6,000	3,092,300
Water											7,781,950
322 - Leak Detection Program	-	50,000	50,000	-	-	50,000	50,000	-	-	-	200,000
324 - Water Rate Study and Financial Plan	-	-	-	75,000	-	-	-	-	-	-	75,000
325 - 3/4 Ton Van - To replace 2007 Chevrolet	-	-	-	45,000	-	-	-	-	-	-	45,000
383 - Colver St - From: RR14 To: Wade Rd (Watermain Replacement)	-	-	-	-	42,200	610,000	-	-	-	-	652,200

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
420 - Water Meter Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	520,000
658 - Bulk Water Station - Replace roof shingles	-	-	-	-	-	10,000	-	-	-	-	10,000
659 - Water Services - New Building	-	-	-	-	-	300,000	-	-	-	-	300,000
675 - Spring Creek Rd Water Main - From: Station St To: Hornak Rd	-	-	130,000	-	-	-	-	-	-	-	130,000
676 - Spring Creek Rd Water Main - From: Hornak Rd To: SG Rd 5	-	-	821,400	-	-	-	-	-	-	-	821,400
677 - Spring Creek Rd Water Main - From: SG Rd 5 To: SG Rd 6	-	-	430,200	-	-	-	-	-	-	-	430,200
678 - South Grimsby Rd 5 Water Main - From: Spring Creek Rd To: Northridge Dr	-	-	479,600	-	-	-	-	-	-	-	479,600
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	-	342,000	-	-	-	-	-	-	-	342,000
680 - South Grimsby Rd 6 - Water Main Extension - From: Spring Creek Rd To: HWY 20	-	-	382,000	-	-	-	-	-	-	-	382,000
681 - Van Woudenbergh Way Water Main - From: Station St To: West Boundary Limits	-	39,250	353,500	-	-	-	-	-	-	-	392,750
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	65,400	719,600	-	-	-	-	-	-	-	785,000
683 - St. Catherines St. Water Main - From: Frank St To: Griffin St	-	7,000	108,000	-	-	-	-	-	-	-	115,000
684 - Griffin St. N Water Main - From: Griffin St To: Station St	-	16,000	134,000	-	-	-	-	-	-	-	150,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	52,000
743 - Water Meters - New Installation	33,800	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	384,600

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
923 - Industrial Park Rd Water Main - From: London Rd To: Spring Creek Rd	-	-	565,400	-	-	-	-	-	-	-	565,400
927 - Industrial Park Rd Water Main - From: Pearson Rd To: Urban Boundary	-	-	-	399,800	-	-	-	-	-	-	399,800
941 - Wade Road N Water Main- From: West Street To: South Limit	-	500,000	-	-	-	-	-	-	-	-	500,000
943 - Water Loss Study	-	50,000	-	-	-	-	-	-	-	-	50,000
Total Water	88,800	817,450	4,606,500	611,700	135,200	1,064,100	145,200	96,000	108,000	109,000	7,781,950
Total 08 - Environmental Services	293,800	1,985,650	5,298,500	1,712,800	181,200	1,706,100	150,200	101,000	244,000	115,000	11,788,250
10 - Health Services											
Cemeteries											257,000
1026 - Union Cemetery Expansion	-	10,000	-	-	-	-	-	-	-	-	10,000
1027 - Union Cemetery Construction	-	-	100,000	-	-	-	-	-	-	-	100,000
1034 - Cemetery Ownership Consultant	30,000	-	-	-	-	-	-	-	-	-	30,000
450 - Cremation Columbarium - 32 niche columbarium	-	22,000	-	-	-	-	-	-	-	-	22,000
637 - Software Implementation	-	-	-	-	5,000	-	-	-	-	-	5,000
954 - Union Cemetery - Asphalt Driveway	-	-	40,000	-	-	-	-	-	-	-	40,000
955 - St.Anns Cemetery - Asphalt Driveway	-	-	-	-	-	40,000	-	-	-	-	40,000
956 - Garbage Cans and Benches - All Cemeteries	10,000	-	-	-	-	-	-	-	-	-	10,000
Total Cemeteries	40,000	32,000	140,000	-	5,000	40,000	-	-	-	-	257,000
Total 10 - Health Services	40,000	32,000	140,000	-	5,000	40,000	-	-	-	-	257,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
16 - Recreation and Cultural Services											
Libraries											812,100
1004 - Non Network Replacement Computers - Library Branches	6,900	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	69,900
1069 - Strategic Planning	-	20,000	-	-	-	-	-	-	-	-	20,000
1077 - Revitalization of Caistorville Branch	-	-	-	60,000	-	-	-	-	-	-	60,000
586 - Presentation & Video Conferencing Equipment	10,000	-	-	-	-	-	-	-	-	-	10,000
587 - Maker Equipment - 3D Printer, Vinyl Cutter	12,500	-	-	-	-	-	-	-	-	-	12,500
588 - Radio Frequency Identification	-	60,000	-	40,000	-	-	-	-	-	-	100,000
590 - Automated Sorter	-	-	-	-	-	25,000	-	-	-	-	25,000
775 - Addition to Audio Visual Collection - All Library Branches	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
776 - Addition to Printed Collection - Smithville Library Branch	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
777 - Replacement Computers - Library Branches	1,200	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	31,850
779 - Addition to Printed Collection - Caistorville Library Branch	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	80,000
780 - Addition to Printed Collection - Wellandport Library Branch	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
967 - Smart TV	950	-	-	-	-	-	950	950	-	-	2,850
Total Libraries	79,550	136,500	58,500	157,350	58,400	83,800	58,150	57,750	59,600	62,500	812,100
Parks											3,387,950
1021 - Ball Diamond Lighting - Phase 2	40,000	-	-	-	-	-	-	-	-	-	40,000
1023 - Soccer LED lights	-	23,000	-	-	-	-	-	-	-	-	23,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Function
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
1035 - Street Furniture	-	15,000	-	-	-	-	-	-	-	-	15,000
1048 - Parks Furniture	-	10,000	-	-	-	-	-	-	-	-	10,000
110 - Alma Acres Park Trail - New trail	-	-	-	-	-	-	-	-	54,450	-	54,450
117 - College Street Trail - New trail	-	-	-	-	-	40,040	-	-	-	-	40,040
118 - Leisureplex Trail - Oakdale Blvd to Leisureplex	-	-	-	-	323,400	-	-	-	-	-	323,400
136 - Rock Street Trail - New trail	-	-	-	-	-	-	108,020	-	-	-	108,020
137 - Split Seeder	-	-	-	-	9,000	-	-	-	-	-	9,000
138 - Miscellaneous Recreation Equipment	7,500	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	77,000
140 - Leisureplex Trail - Extend to South Creek Trail	-	-	-	-	-	184,800	-	-	-	-	184,800
142 - Townline Road - St. Catherine St. Connection - New trail	-	-	-	-	-	-	-	-	122,430	-	122,430
147 - Leisureplex - New soccer field	-	60,000	-	-	-	-	-	-	-	-	60,000
148 - Wide Area Mower - To replace 2012 Wide Area Mower	-	67,500	-	-	-	-	-	-	-	-	67,500
149 - Rental Replacement - To replace Field Top Dresser	-	6,500	-	-	-	-	-	-	-	-	6,500
152 - Leisureplex - New playground	-	-	132,000	-	-	-	-	-	-	-	132,000
153 - Spring Creek Nature Trail - New trail	-	-	-	-	-	-	-	-	36,960	-	36,960
154 - Gator - To replace 2012 Kubota	-	-	20,000	-	-	-	-	-	-	-	20,000
158 - Leisureplex - New baseball diamond	-	-	-	-	655,000	-	-	-	-	-	655,000
159 - North Loop Trail - New trail	-	-	-	-	-	-	-	-	344,850	-	344,850
160 - Zero Turn Mower - To replace 2013 Zero Turn Mower	-	-	17,000	-	-	-	-	-	-	-	17,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Function
 Stage All
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 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
161 - Utility Tractor - To replace 2013 John Deere	-	-	41,000	-	-	-	-	-	-	-	41,000
162 - Pickup - To replace 2015 GMC	-	-	-	36,000	-	-	-	-	-	-	36,000
20 - Wellandport Park - Soccer field	-	-	-	-	-	10,000	-	-	-	-	10,000
21 - All Trails - Trail Signage	-	-	-	-	20,000	-	-	-	-	-	20,000
22 - All Trails - Benches	-	-	-	-	-	10,000	-	-	-	-	10,000
493 - Tractor - To replace 2016 John Deere	-	-	-	-	48,000	-	-	-	-	-	48,000
516 - Murgatroyd Trail - Upgrade	-	80,000	-	-	-	-	-	-	-	-	80,000
622 - Tractor lawn mower - To replace 2017 Kubota	-	-	-	-	-	40,000	-	-	-	-	40,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	11,000	-	-	-	-	11,000
624 - Field Paint Liner - To replace Simplistic	-	-	-	-	-	6,000	-	-	-	-	6,000
706 - North Creek Trail - New trail	-	-	-	330,000	-	-	-	-	-	-	330,000
915 - Tractor - To replace Farm	-	-	85,000	-	-	-	-	-	-	-	85,000
934 - Station Meadows West Playground - Playground Equipment	-	150,000	-	-	-	-	-	-	-	-	150,000
935 - South Community Park - Playground Equipment	-	150,000	-	-	-	-	-	-	-	-	150,000
974 - Progressive Mower Deck	24,000	-	-	-	-	-	-	-	-	-	24,000
Total Parks	71,500	570,000	303,500	374,500	1,064,400	309,840	117,020	9,000	568,190	-	3,387,950
Recreation Facilities											334,000
1013 - Leisureplex Fencing	80,000	-	-	-	-	-	-	-	-	-	80,000
1059 - Community Hall Service Delivery Review	30,000	-	-	-	-	-	-	-	-	-	30,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Function
 Stage All
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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
129 - Wellandport Hall - Replace Furnace	20,000	-	-	-	-	-	-	-	-	-	20,000
144 - Caistor Community Centre - Paint interior	-	7,000	-	-	-	-	-	-	-	-	7,000
494 - Ice Edger	-	-	-	-	7,000	-	-	-	-	-	7,000
495 - Ice Resurfacer	-	-	-	-	150,000	-	-	-	-	-	150,000
518 - Caistor Community Centre - Septic Bed Replacement	40,000	-	-	-	-	-	-	-	-	-	40,000
Total Recreation Facilities	170,000	7,000	-	-	157,000	-	-	-	-	-	334,000
Total 16 - Recreation and Cultural Services	321,050	713,500	362,000	531,850	1,279,800	393,640	175,170	66,750	627,790	62,500	4,534,050
18 - Planning and Development											798,000
Planning & Heritage											20,000
1049 - Environmental Monitoring Program (John St. Caistorville)	10,000	10,000	-	-	-	-	-	-	-	-	20,000
1052 - Parking Study	25,000	-	-	-	-	-	-	-	-	-	25,000
1054 - Wellandport Mural	3,000	-	-	-	-	-	-	-	-	-	3,000
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment on West Lincoln	-	100,000	-	-	-	-	-	-	-	-	100,000
1078 - Natural Environment Enhancement Review	50,000	-	-	-	-	-	-	-	-	-	50,000
1080 - Intensification Strategy	40,000	-	-	-	-	-	-	-	-	-	40,000
188 - Official Plan Update	-	-	-	-	-	60,000	-	-	-	-	60,000
452 - Smithville Parks and Recreation Master Plan	-	70,000	-	-	-	-	-	-	-	-	70,000
453 - Municipal Comprehensive Review	-	-	-	-	100,000	-	-	-	-	-	100,000
454 - Zoning By-law Update	-	25,000	-	-	-	60,000	-	-	-	-	85,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Function
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
455 - Smithville and Township Trails and Corridors Master Plan	62,500	62,500	-	-	-	40,000	-	-	-	-	165,000
459 - Agricultural CIP	-	80,000	-	-	-	-	-	-	-	-	80,000
Total Planning & Heritage	190,500	347,500	-	-	100,000	160,000	-	-	-	-	798,000
Total 18 - Planning and Development	190,500	347,500	-	-	100,000	160,000	-	-	-	-	798,000
Total Expenditure	6,200,250	7,207,350	13,549,400	8,340,450	16,512,800	8,315,340	5,898,870	3,797,250	3,925,790	2,813,000	76,560,500

Capital Object Summary - 10 Years

Budget Year	2022
Report Group	Object Category
Stage	All
Function or Department	All
Object Category or Object	All
Asset Category or Asset Type	All
Fund Category or Fund	All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Funding Source											
Funding from Reserves											
460103 - TSFR FROM BRIDGE											1,658,800
10 - TWL-ID-B17 Snyder Road Bridge - From: Twenty Mile Road To: Sixteen Road	-	27,000	-	-	-	-	-	-	-	-	27,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	-	100,000	-	-	-	-	-	-	100,000
12 - TWL-ID-B33 Abingdon Road - Phillips Bridge - From: North Chippawa Road To: South Chippawa Road	-	-	-	-	40,500	-	-	-	-	-	40,500
13 - TWL-ID-B37 Caistor Centre Townline Road - Bucknall Bridge - From: HWY 20 To: Twenty Road	-	-	-	-	-	-	40,500	25,000	-	-	65,500
14 - TWL-ID-B46 St. Ann's Bridge Rehab	-	-	54,100	-	-	-	-	-	-	-	54,100
26 - TWL-ID-B04 South Grimsby Road 16 - Campbell Bridge - From: HWY 20 To: Twenty Road	22,500	49,500	-	-	-	-	-	-	-	-	72,000
27 - TWL-ID-B07 South Grimsby Rd 8 - Holder Bridge - From: HWY 20 To: Range 1 Road	-	-	-	-	-	-	-	49,500	79,000	-	128,500
28 - TWL-ID-B09 South Grimsby Road 6 Bridge - From: Gateway Ave. To: Townline Rd. (RR14)	-	-	49,500	-	-	-	-	-	-	-	49,500
29 - TWL-ID-B14 Shurie Road - Davis Creek Bridge - From: Cherry Avenue To: Sixteen Road	-	-	-	27,000	19,700	-	-	-	-	-	46,700
40 - Guard Rail Replacement - Various	-	200,000	-	200,000	-	200,000	-	200,000	-	250,000	1,050,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
 Stage All
 Function or Department All
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 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
605 - (New Bridge - Urban Expan.) South Grimsby Rd 6 Bridge - Extension - From: HWY20 To: Spring Creek Rd	-	-	25,000	-	-	-	-	-	-	-	25,000
Total 460103 - TSFR FROM BRIDGE	22,500	276,500	128,600	327,000	60,200	200,000	40,500	274,500	79,000	250,000	1,658,800
460104 - TSFR FROM BUILDING											75,000
708 - Vehicle	-	-	-	-	30,000	-	-	-	-	-	30,000
986 - Vehicle	-	-	-	-	-	45,000	-	-	-	-	45,000
Total 460104 - TSFR FROM BUILDING	-	-	-	-	30,000	45,000	-	-	-	-	75,000
460105 - TSFR FROM CAPITAL											5,385,200
1013 - Leisureplex Fencing	80,000	-	-	-	-	-	-	-	-	-	80,000
1021 - Ball Diamond Lighting - Phase 2	40,000	-	-	-	-	-	-	-	-	-	40,000
1023 - Soccer LED lights	-	23,000	-	-	-	-	-	-	-	-	23,000
1035 - Street Furniture	-	15,000	-	-	-	-	-	-	-	-	15,000
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	-	-	28,900	-	-	-	-	-	-	-	28,900
1048 - Parks Furniture	-	10,000	-	-	-	-	-	-	-	-	10,000
1049 - Environmental Monitoring Program (John St. Caistorville)	10,000	10,000	-	-	-	-	-	-	-	-	20,000
1054 - Wellandport Mural	3,000	-	-	-	-	-	-	-	-	-	3,000
1085 - Finance Department Digitalization	9,000	-	-	-	-	-	-	-	-	-	9,000
1086 - Environmental Site Assessment - 5490 Vaughan Rd E.	42,000	-	-	-	-	-	-	-	-	-	42,000
110 - Alma Acres Park Trail - New trail	-	-	-	-	-	-	-	-	39,250	-	39,250
117 - College Street Trail - New trail	-	-	-	-	-	28,840	-	-	-	-	28,840

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
118 - Leisureplex Trail - Oakdale Blvd to Leisureplex	-	-	-	-	232,900	-	-	-	-	-	232,900
136 - Rock Street Trail - New trail	-	-	-	-	-	-	77,820	-	-	-	77,820
140 - Leisureplex Trail - Extend to South Creek Trail	-	-	-	-	-	133,100	-	-	-	-	133,100
142 - Townline Road - St. Catherine St. Connection - New trail	-	-	-	-	-	-	-	-	88,230	-	88,230
147 - Leisureplex - New soccer field	-	43,200	-	-	-	-	-	-	-	-	43,200
152 - Leisureplex - New playground	-	-	132,000	-	-	-	-	-	-	-	132,000
153 - Spring Creek Nature Trail - New trail	-	-	-	-	-	-	-	-	26,660	-	26,660
158 - Leisureplex - New baseball diamond	-	-	-	-	469,900	-	-	-	-	-	469,900
159 - North Loop Trail - New trail	-	-	-	-	-	-	-	-	248,250	-	248,250
20 - Wellandport Park - Soccer field	-	-	-	-	-	10,000	-	-	-	-	10,000
21 - All Trails - Trail Signage	-	-	-	-	20,000	-	-	-	-	-	20,000
22 - All Trails - Benches	-	-	-	-	-	10,000	-	-	-	-	10,000
242 - South Grimsby Rd 8: Reconstruct to Gravel - From: RR 20 To: North Limits	-	-	-	-	-	53,100	-	-	-	-	53,100
249 - Brooks Circle: Mill & Pave, Curb Repair - From: Barbara St To: Cul-de-sec	-	36,000	-	-	-	-	-	-	-	-	36,000
260 - Orland: Reconstruction - From: Northridge Dr To: Westlea Dr	-	-	40,500	-	-	-	-	-	-	-	40,500
273 - Smithville Rd (RR14) Sidewalk - From: Harvest Gate To: Leisureplex	-	-	-	-	6,900	122,900	-	-	-	-	129,800
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	17,200	-	-	-	-	-	-	17,200

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
 Stage All
 Function or Department All
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 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
289 - RR 14 Station St Sidewalk (West side) - From: Hornak Rd To: Spring Creek Rd - 500m Sidewalk	-	-	-	-	6,900	134,600	-	-	-	-	141,500
294 - Colver St Storm Sewer - From: Canborough St To: Wade Rd	-	-	-	-	17,100	274,500	-	-	-	-	291,600
295 - Storm Drainage Improvements-McMurchie Ln	-	-	10,800	92,700	-	-	-	-	-	-	103,500
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	-	-	-	102,800	-	-	-	-	-	102,800
516 - Murgatroyd Trail - Upgrade	-	80,000	-	-	-	-	-	-	-	-	80,000
520 - RR 20 West St Sidewalk (South side) - From: House #280 To: South Grimsby Road 5 - 210m	-	-	-	-	-	-	362,500	-	-	-	362,500
564 - Replacement Computers - Corporate Services	-	39,700	-	-	-	68,100	-	-	-	-	107,800
595 - SG Rd 6 Sidewalk - From: Townline Rd To: Gateway Ave	-	-	-	-	-	-	551,900	-	-	-	551,900
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	-	-	127,000	-	-	-	-	127,000
597 - Orland Street Sidewalk - From: Northridge Dr To: Westlea Drive	-	-	-	-	-	30,900	-	-	-	-	30,900
599 - Spring Creek Rd Sidewalk Extension - From: Hornak Rd To: South Grimsby Rd 6	-	-	-	-	132,300	-	-	-	-	-	132,300
600 - SG RD 6 Sidewalk Extension - From: Highway 20 To: Spring Creek Rd	-	-	-	-	35,400	-	-	-	-	-	35,400
601 - Sping Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	-	-	-	99,500	-	-	-	-	-	99,500

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
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 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
602 - Spring Creek Rd Extend - From: Hornak Rd To: SG Rd 6 (New Road for Urban Boundary Expand)	-	-	35,000	-	-	-	-	-	-	-	35,000
603 - SG RD 6 - From: HWY20 To: Spring Creek Rd (Extension for Urban Boundary Expansion)	-	-	15,000	-	110,000	-	-	-	-	-	125,000
604 - Spring Creek Rd - From: Regional Rd 14 To: Hornak Rd	-	-	54,750	-	-	-	-	-	-	-	54,750
666 - Traffic Master Plan	-	-	-	-	-	26,000	-	-	-	-	26,000
706 - North Creek Trail - New trail	-	-	-	220,900	-	-	-	-	-	-	220,900
713 - Signs - New & Replacement	25,000	17,000	17,500	18,000	18,500	19,000	20,000	20,500	-	-	155,500
833 - Miscellaneous Corporate Management Equipment and Furniture	4,500	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	65,000
860 - Smithville Rd (RR14) Sidewalk - From: Wade Rd To: Canborough St - 440m	-	-	-	-	-	-	108,500	-	-	-	108,500
921 - New Lights to Urbanize Industrial Prk Rd and Station St	-	-	15,000	79,200	-	-	-	-	-	-	94,200
938 - Corporate Strategic Plan	-	35,000	-	-	-	45,000	-	-	-	-	80,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd To: RR 20	-	146,000	-	-	-	-	-	-	-	-	146,000
Total 460105 - TSFR FROM CAPITAL	213,500	459,900	354,950	433,500	1,258,200	1,090,040	1,127,720	28,500	410,390	8,500	5,385,200
460107 - TSFR FROM CONTINGENCY											30,000
1059 - Community Hall Service Delivery Review	30,000	-	-	-	-	-	-	-	-	-	30,000
Total 460107 - TSFR FROM CONTINGENCY	30,000	-	-	-	-	-	-	-	-	-	30,000
460109 - TSFR FROM EQUIPMENT											4,283,100
1039 - Pick Up Truck 17 - replacement	-	-	38,000	-	-	-	-	-	-	-	38,000

Capital Object Summary - 10 Years

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 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
1088 - Miscellaneous Fire Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
137 - Split Seeder	-	-	-	-	9,000	-	-	-	-	-	9,000
138 - Miscellaneous Recreation Equipment	7,500	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	77,000
148 - Wide Area Mower - To replace 2012 Wide Area Mower	-	67,500	-	-	-	-	-	-	-	-	67,500
149 - Rental Replacement - To replace Field Top Dresser	-	6,500	-	-	-	-	-	-	-	-	6,500
154 - Gator - To replace 2012 Kubota	-	-	20,000	-	-	-	-	-	-	-	20,000
160 - Zero Turn Mower - To replace 2013 Zero Turn Mower	-	-	17,000	-	-	-	-	-	-	-	17,000
161 - Utility Tractor - To replace 2013 John Deere	-	-	41,000	-	-	-	-	-	-	-	41,000
162 - Pickup - To replace 2015 GMC	-	-	-	36,000	-	-	-	-	-	-	36,000
168 - Tractor/ Brusher/ Articulating Mower - To replace 2013 John Deere	-	-	195,000	-	-	-	-	-	-	-	195,000
169 - Pickup - To replace 2015 GMC Tr 18	-	-	-	38,000	-	-	-	-	-	-	38,000
203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	-	60,000	-	-	-	-	-	-	-	-	60,000
237 - Miscellaneous Road Equipment	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-	-	48,000
245 - Grader Replacement	550,000	-	-	-	-	-	-	-	-	-	550,000
264 - Equipment Float - To replace 1997 King	-	60,000	-	-	-	-	-	-	-	-	60,000
266 - SUV - To replace 2015 GMC	-	-	35,000	-	-	-	-	-	-	-	35,000
271 - Sidewalk Tractor - To replace 2013 Trackless	-	-	150,000	-	-	-	-	-	-	-	150,000
316 - Smoke Tester - To Replace 2006 Hurco	-	4,200	-	-	-	-	-	-	-	-	4,200

Capital Object Summary - 10 Years

Budget Year 2022
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 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
325 - 3/4 Ton Van - To replace 2007 Chevrolet	-	-	-	45,000	-	-	-	-	-	-	45,000
354 - Brush Chipper - To replace 2008 Brush Chipper	-	62,000	-	-	-	-	-	-	-	-	62,000
484 - Tandem Truck 36 and Plow Unit - To replace 2015 International	-	-	-	320,000	-	-	-	-	-	-	320,000
485 - One Ton Truck 25017 - To replace 2015 Ford	-	-	-	65,000	-	-	-	-	-	-	65,000
486 - Sidewalk tractor - To replace 2016 Trackless	-	-	-	-	130,000	-	-	-	-	-	130,000
487 - Trackless Plow - Sander, Plow, Mower, Sweeper replacements for 2016 plow	-	-	-	-	64,400	-	-	-	-	-	64,400
493 - Tractor - To replace 2016 John Deere	-	-	-	-	48,000	-	-	-	-	-	48,000
494 - Ice Edger	-	-	-	-	7,000	-	-	-	-	-	7,000
495 - Ice Resurfacer	-	-	-	-	150,000	-	-	-	-	-	150,000
622 - Tractor lawn mower - To replace 2017 Kubota	-	-	-	-	-	40,000	-	-	-	-	40,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	11,000	-	-	-	-	11,000
624 - Field Paint Liner - To replace Simplistic	-	-	-	-	-	6,000	-	-	-	-	6,000
642 - Tandem Truck 37 & Plow Unit - To replace 2016 International	-	-	-	-	320,000	-	-	-	-	-	320,000
644 - Tandem Truck & Plow Unit - To replace 2017 International	-	-	-	-	-	320,000	-	-	-	-	320,000
853 - Speed Board - To replace 2015 Traffic logix	-	-	20,000	-	-	-	-	-	-	-	20,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
 Stage All
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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	-	-	-	-	220,000	-	-	-	220,000
867 - 4 x 4 Pick up truck 19 - To replace 2018 GMC Sierra	-	-	-	-	-	-	40,000	-	-	-	40,000
868 - 4 x 4 Pick up truck 20 - To replace 2018 GMC Sierra	-	-	-	-	-	-	40,000	-	-	-	40,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	-	-	-	-	160,000	-	-	-	160,000
91 - Dual Axle Trailer - Replacement	-	-	-	-	-	-	-	10,000	-	-	10,000
915 - Tractor - To replace Farm	-	-	8,500	-	-	-	-	-	-	-	8,500
92 - Pickup Truck 21 Replacement	-	-	-	-	-	-	-	40,000	-	-	40,000
93 - Single Axle Dump Truck 20038- Replacement	-	-	-	-	-	-	-	300,000	-	-	300,000
94 - Single Axle Trailer - Replacement	-	-	-	-	-	-	-	10,000	-	-	10,000
95 - Tandem Dump Truck 20039 - Replacement	-	-	-	-	-	-	-	320,000	-	-	320,000
974 - Progressive Mower Deck	24,000	-	-	-	-	-	-	-	-	-	24,000
Total 460109 - TSFR FROM EQUIPMENT	592,500	279,200	544,000	523,500	748,400	396,000	480,000	700,000	14,500	5,000	4,283,100
460110 - TSFR FROM FACILITIES											632,500
1 - Town Hall - Paint interior	-	-	-	-	-	40,500	-	-	-	-	40,500
1041 - Town Hall Window replacement	-	-	30,000	-	-	-	-	-	-	-	30,000
1042 - Old firehall windows and overhead doors	-	-	-	20,000	-	-	-	-	-	-	20,000
129 - Wellandport Hall - Replace Furnace	20,000	-	-	-	-	-	-	-	-	-	20,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
144 - Caistor Community Centre - Paint interior	-	7,000	-	-	-	-	-	-	-	-	7,000
400 - Rehabilitation of Town Hall Parking Lot	-	-	150,000	-	-	-	-	-	-	-	150,000
451 - Town Hall - New Roof - flat roof rework	-	-	-	-	40,000	-	-	-	-	-	40,000
518 - Caistor Community Centre - Septic Bed Replacement	40,000	-	-	-	-	-	-	-	-	-	40,000
656 - PW Building - Parking Lot	-	-	-	-	-	100,000	-	-	-	-	100,000
7 - Town Hall - Replace Roof Shingles	60,000	-	-	-	-	-	-	-	-	-	60,000
81 - PW Ops Centre - Mezzanine storage area	-	-	125,000	-	-	-	-	-	-	-	125,000
Total 460110 - TSFR FROM FACILITIES	120,000	7,000	305,000	20,000	40,000	140,500	-	-	-	-	632,500
460111 - TSFR FROM FIRE											3,078,500
1062 - 2 portable pumps	-	-	20,000	-	-	-	-	-	-	-	20,000
1083 - Replacement of Station #2 Building	40,000	-	-	-	-	-	-	-	-	-	40,000
182 - Tanker at Station #2	-	475,000	-	-	-	-	-	-	-	-	475,000
403 - New Aerial Truck	-	-	-	1,250,000	-	-	-	-	-	-	1,250,000
56 - Bunker Gear	23,000	24,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	275,000
689 - New Pumper Station # 1	-	-	-	-	800,000	-	-	-	-	-	800,000
83 - Digital Pagers	-	-	-	-	-	-	40,000	-	-	-	40,000
84 - New Bunker Gear Washer	-	-	-	-	-	-	-	25,000	-	-	25,000
85 - New High Pressure Air Bags	13,000	-	-	-	-	-	-	-	-	-	13,000
850 - New Squad Station # 1	-	-	-	-	-	-	68,000	-	-	-	68,000
851 - New Rescue Station # 2	-	-	60,000	-	-	-	-	-	-	-	60,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
919 - Fire Protection Master Plan	-	-	-	-	12,500	-	-	-	-	-	12,500
Total 460111 - TSFR FROM FIRE	76,000	499,000	105,000	1,276,000	839,500	28,000	137,000	55,000	31,000	32,000	3,078,500
460115 - TSFR FROM LIBRARY											523,400
1004 - Non Network Replacement Computers - Library Branches	6,900	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	69,900
1069 - Strategic Planning	-	20,000	-	-	-	-	-	-	-	-	20,000
1077 - Revitalization of Caistorville Branch	-	-	-	60,000	-	-	-	-	-	-	60,000
586 - Presentation & Video Conferencing Equipment	10,000	-	-	-	-	-	-	-	-	-	10,000
587 - Maker Equipment - 3D Printer, Vinyl Cutter	12,500	-	-	-	-	-	-	-	-	-	12,500
588 - Radio Frequency Identification	-	60,000	-	40,000	-	-	-	-	-	-	100,000
590 - Automated Sorter	-	-	-	-	-	25,000	-	-	-	-	25,000
775 - Addition to Audio Visual Collection - All Library Branches	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
776 - Addition to Printed Collection - Smithville Library Branch	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	21,000
777 - Replacement Computers - Library Branches	1,200	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	31,850
779 - Addition to Printed Collection - Caistorville Library Branch	-	-	-	-	-	800	1,200	1,200	1,200	1,200	5,600
780 - Addition to Printed Collection - Wellandport Library Branch	-	300	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	14,700
967 - Smart TV	950	-	-	-	-	-	950	950	-	-	2,850
Total 460115 - TSFR FROM LIBRARY	48,650	105,900	29,400	128,250	29,300	55,500	30,250	29,850	31,700	34,600	523,400

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
460116 - TSFR FROM PLANNING											580,000
1052 - Parking Study	25,000	-	-	-	-	-	-	-	-	-	25,000
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment on West Lincoln	-	100,000	-	-	-	-	-	-	-	-	100,000
1078 - Natural Environment Enhancement Review	50,000	-	-	-	-	-	-	-	-	-	50,000
1080 - Intensification Strategy	40,000	-	-	-	-	-	-	-	-	-	40,000
188 - Official Plan Update	-	-	-	-	-	19,500	-	-	-	-	19,500
452 - Smithville Parks and Recreation Master Plan	-	23,000	-	-	-	-	-	-	-	-	23,000
453 - Municipal Comprehensive Review	-	-	-	-	33,000	-	-	-	-	-	33,000
454 - Zoning By-law Update	-	25,000	-	-	-	19,500	-	-	-	-	44,500
455 - Smithville and Township Trails and Corridors Master Plan	62,500	62,500	-	-	-	40,000	-	-	-	-	165,000
459 - Agricultural CIP	-	80,000	-	-	-	-	-	-	-	-	80,000
Total 460116 - TSFR FROM PLANNING	177,500	290,500	-	-	33,000	79,000	-	-	-	-	580,000
460119 - TSFR FROM SEWERS											2,106,100
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	-	82,800	-	-	-	-	89,700	-	172,500
430 - Anderson Court Sanitary Sewer - From: MH 230 To: MH 1	-	-	-	-	11,000	166,000	-	-	-	-	177,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	138,000	138,000	138,000	138,000	-	-	-	-	-	-	552,000
501 - Hornak Rd. Sanitary Sewer - From: Van Woudenberg Way To: Station St. (RR14)	-	292,500	-	-	-	-	-	-	-	-	292,500

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
673 - Van Woudenberg Way Sanitary Sewer - From: Las Rd. To: Hornak Rd.	-	187,000	-	-	-	-	-	-	-	-	187,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	52,000
922 - Industrial Park Rd Sanitary Sewer- From: Pearson Rd To: Urban Boundary	-	-	-	673,100	-	-	-	-	-	-	673,100
Total 460119 - TSFR FROM SEWERS	143,000	622,500	143,000	898,900	16,000	171,000	5,000	5,000	95,700	6,000	2,106,100
460121 - TSFR FROM SIDEWALKS											100,000
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	-	-	-	100,000	-	-	-	-	-	100,000
Total 460121 - TSFR FROM SIDEWALKS	-	-	-	-	100,000	-	-	-	-	-	100,000
460123 - TSFR FROM TECHNOLOGY											358,300
1085 - Finance Department Digitalization	15,000	-	-	-	-	-	-	-	-	-	15,000
564 - Replacement Computers - Corporate Services	32,900	-	16,900	37,300	17,700	-	18,500	20,000	20,000	20,000	183,300
573 - Network Hardware - Corporate Management	10,000	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	160,000
Total 460123 - TSFR FROM TECHNOLOGY	57,900	10,000	26,900	52,300	32,700	20,000	38,500	40,000	40,000	40,000	358,300
460124 - TSFR FROM WATER											3,727,350
322 - Leak Detection Program	-	50,000	50,000	-	-	50,000	50,000	-	-	-	200,000
324 - Water Rate Study and Financial Plan	-	-	-	75,000	-	-	-	-	-	-	75,000
383 - Colver St - From: RR14 To: Wade Rd (Watermain Replacement)	-	-	-	-	21,100	305,000	-	-	-	-	326,100
420 - Water Meter Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	520,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
658 - Bulk Water Station - Replace roof shingles	-	-	-	-	-	10,000	-	-	-	-	10,000
659 - Water Services - New Building	-	-	-	-	-	300,000	-	-	-	-	300,000
675 - Spring Creek Rd Water Main - From: Station St To: Hornak Rd	-	-	64,900	-	-	-	-	-	-	-	64,900
676 - Spring Creek Rd Water Main - From: Hornak Rd To: SG Rd 5	-	-	410,700	-	-	-	-	-	-	-	410,700
677 - Spring Creek Rd Water Main - From: SG Rd 5 To: SG Rd 6	-	-	430,200	-	-	-	-	-	-	-	430,200
678 - South Grimsby Rd 5 Water Main - From: Spring Creek Rd To: Northridge Dr	-	-	48,000	-	-	-	-	-	-	-	48,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	-	171,000	-	-	-	-	-	-	-	171,000
681 - Van Woudenberg Way Water Main - From: Station St To: West Boundary Limits	-	19,650	-	-	-	-	-	-	-	-	19,650
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	32,700	-	-	-	-	-	-	-	-	32,700
683 - St. Catherines St. Water Main - From: Frank St To: Griffin St	-	3,500	54,000	-	-	-	-	-	-	-	57,500
684 - Griffin St. N Water Main - From: Griffin St To: Station St	-	8,000	67,000	-	-	-	-	-	-	-	75,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	52,000
743 - Water Meters - New Installation	33,800	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	384,600
941 - Wade Road N Water Main - From: West Street To: South Limit	-	500,000	-	-	-	-	-	-	-	-	500,000
943 - Water Loss Study	-	50,000	-	-	-	-	-	-	-	-	50,000
Total 460124 - TSFR FROM WATER	88,800	753,650	1,386,600	166,900	114,100	759,100	145,200	96,000	108,000	109,000	3,727,350

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
460127 - TSFR FROM CEMETERY											257,000
1026 - Union Cemetery Expansion	-	10,000	-	-	-	-	-	-	-	-	10,000
1027 - Union Cemetery Construction	-	-	100,000	-	-	-	-	-	-	-	100,000
1034 - Cemetery Ownership Consultant	30,000	-	-	-	-	-	-	-	-	-	30,000
450 - Cremation Columbarium - 32 niche columbarium	-	22,000	-	-	-	-	-	-	-	-	22,000
637 - Software Implementation	-	-	-	-	5,000	-	-	-	-	-	5,000
954 - Union Cemetery - Asphalt Driveway	-	-	40,000	-	-	-	-	-	-	-	40,000
955 - St.Anns Cemetery - Asphalt Driveway	-	-	-	-	-	40,000	-	-	-	-	40,000
956 - Garbage Cans and Benches - All Cemeteries	10,000	-	-	-	-	-	-	-	-	-	10,000
Total 460127 - TSFR FROM CEMETERY	40,000	32,000	140,000	-	5,000	40,000	-	-	-	-	257,000
460129 - TSFR FROM WT COM FUND											691,500
1083 - Replacement of Station #2 Building	420,000	-	-	-	-	-	-	-	-	-	420,000
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	171,500	-	-	-	-	-	-	-	171,500
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	-	100,000	-	-	-	-	-	-	-	100,000
Total 460129 - TSFR FROM WT COM FUND	420,000	-	271,500	-	-	-	-	-	-	-	691,500
460130 - TSFR FROM SETTLMNT ROAD AGREEM											400,000
1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd	58,500	-	-	-	-	-	-	-	-	-	58,500

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
1024 - Vaughan Rd - Hardtop Gravel Rd From Caistor Gainsborough to Wellandport Rd	341,500	-	-	-	-	-	-	-	-	-	341,500
Total 460130 - TSFR FROM SETTLMNT ROAD AGREEM	400,000	-	-	-	-	-	-	-	-	-	400,000
Total Funding from Reserves	2,430,350	3,336,150	3,434,950	3,826,350	3,306,400	3,024,140	2,004,170	1,228,850	810,290	485,100	23,886,750
Government Transfers											
415102 - GAS TAX											5,540,000
1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd	172,000	-	-	-	-	-	-	-	-	-	172,000
1017 - 2030 - Various Roads TBD	-	-	-	-	-	-	-	-	500,000	-	500,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	-	75,000	-	-	-	-	-	-	-	75,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of RR63	-	-	-	-	-	-	315,000	-	-	-	315,000
1074 - 2031 - Various Roads - Hot Mix	-	-	-	-	-	-	-	-	-	500,000	500,000
1083 - Replacement of Station #2 Building	340,000	-	-	-	-	-	-	-	-	-	340,000
13 - TWL-ID-B37 Caistor Centre Townline Road - Bucknall Bridge - From: HWY 20 To: Twenty Road	-	-	-	-	-	-	-	479,000	-	-	479,000
171 - Concession 7 Rd: Pulverize & DST - From: South Grimsby Rd 15 - Stoney Creek Townline Rd	-	-	-	-	130,500	-	-	-	-	-	130,500
172 - Lincoln St: Base Repair & Resurface - From: Niagara St To: North End Limits	-	-	-	-	81,000	-	-	-	-	-	81,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
173 - Niagara St: Base Repair & Resurface - From: Welland St To: Lincoln St	-	-	-	-	45,000	-	-	-	-	-	45,000
174 - Welland St: Mill & Pave - From: RR 63 (Canborough Rd) To: Niagara St	-	-	-	162,000	-	-	-	-	-	-	162,000
224 - South Grimsby Rd 6: - From: RR 14 (Townline Rd) To: Twenty Mile Creek Bridge	-	-	-	-	-	252,000	-	-	-	-	252,000
229 - Concession 4 Rd: Edging & SST - From: RR 24 (Victoria Ave) To: Rosedene Rd	-	252,000	-	-	-	-	-	-	-	-	252,000
238 - Abingdon Rd: Edging & SST - From: Concession 5 Rd To: Sixteen Rd	234,000	-	-	-	-	-	-	-	-	-	234,000
241 - Concession 4 Rd: Edging & SST - From: Silverdale Rd To: Hodgkins Rd	256,500	-	-	-	-	-	-	-	-	-	256,500
244 - Barbara St: Mill & Pave - From: Killins St To: Colver St	-	225,000	-	-	-	-	-	-	-	-	225,000
247 - Concession 4 Rd: Pulverize & DST - From: Hodgkins Rd To: Crown Rd	-	-	108,000	-	-	-	-	-	-	-	108,000
248 - Concession 4 Rd: Pulverize & DST - From: Crown Rd To: Rosedene Rd	-	-	108,000	-	-	-	-	-	-	-	108,000
253 - South Grimsby Rd 18: Mill & Pave curb section, Edging & SST remainder - From: RR 20 To: Young St	247,500	-	-	-	-	-	-	-	-	-	247,500
258 - Edward Crt: Mill & Pave, Curb Repair - From: Wade Rd To: Bulb	-	-	49,500	-	-	-	-	-	-	-	49,500
259 - Farewell: Reconstruction - From: Westlea Dr To: Westlea Dr	-	-	-	-	225,000	-	-	-	-	-	225,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
261 - Morgan St: Mill & Pave - From: Brock St E To: End	-	-	-	135,000	-	-	-	-	-	-	135,000
268 - Concession 2 Rd: Pulverize & DST - From: RR 14 (Smithville Rd) To: Caistor-Centre Rd	-	-	-	52,000	-	-	-	-	-	-	52,000
269 - Elcho Rd: Pulverize & DST - From: Collver Rd To: RR 27 (Wellandport Rd)	-	-	-	126,000	-	-	-	-	-	-	126,000
282 - Industrial Park Rd. Sidewalk - From: Plaza Entrance To: RR Tracks - 370m	-	-	107,000	-	-	-	-	-	-	-	107,000
525 - Silverdale Rd - From: RR 20 To: Concession 4 Rd	-	-	-	-	-	198,000	-	-	-	-	198,000
595 - SG Rd 6 Sidewalk - From: Townline Rd To: Gateway Ave	-	-	-	-	-	-	165,000	-	-	-	165,000
Total 415102 - GAS TAX	1,250,000	477,000	447,500	475,000	481,500	450,000	480,000	479,000	500,000	500,000	5,540,000
415201 - PROVINCIAL GRANTS											3,618,750
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	-	-	394,250	-	-	-	-	-	-	-	394,250
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	-	-	141,100	-	-	-	-	-	-	-	141,100
14 - TWL-ID-B46 St. Ann's Bridge Rehab	-	-	674,900	-	-	-	-	-	-	-	674,900
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd To: RR 20	-	416,500	1,992,000	-	-	-	-	-	-	-	2,408,500
Total 415201 - PROVINCIAL GRANTS	-	416,500	3,202,250	-	3,618,750						
415205 - OCIF											3,070,600
10 - TWL-ID-B17 Snyder Road Bridge - From: Twenty Mile Road To: Sixteen Road	-	-	252,000	-	-	-	-	-	-	-	252,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd	169,500	-	-	-	-	-	-	-	-	-	169,500
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	-	-	-	-	-	270,000	270,000
251 - Killins St Reconstruction - From: Wade Rd To: Bulb	-	270,000	-	-	-	-	-	-	-	-	270,000
254 - South Chippawa Rd: Edging & SST - From: RR 2 (Caistorville Rd) To: Abingdon Rd	450,000	-	-	-	-	-	-	-	-	-	450,000
263 - South Grimsby Rd 18: Pulverize & DST - From: RR 20 To: Twenty Rd	-	-	-	114,300	-	-	-	-	-	-	114,300
27 - TWL-ID-B07 South Grimsby Rd 8 - Holder Bridge - From: HWY 20 To: Range 1 Road	-	-	-	-	-	-	-	-	300,000	-	300,000
29 - TWL-ID-B14 Shurie Road - Davis Creek Bridge - From: Cherry Avenue To: Sixteen Road	-	-	-	-	268,300	-	-	-	-	-	268,300
425 - Industrial Park Rd - From: London Rd To: Spring Creek Rd	-	-	-	158,400	-	-	-	-	-	-	158,400
522 - TWL-ID-B06 South Grimsby Rd 10 Bridge - From: RR 20 To: Range Rd 1	-	-	-	-	-	-	272,700	-	-	-	272,700
524 - Caistor-Gainsborough Townline Rd - From: Elcho Road To: RR 63 (Canborough Rd)	-	-	-	-	-	272,700	-	-	-	-	272,700
983 - 2029 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	272,700	-	-	272,700
Total 415205 - OCIF	619,500	270,000	252,000	272,700	268,300	272,700	272,700	272,700	300,000	270,000	3,070,600

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
415301 - REGIONAL GRANTS											100,000
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	-	100,000	-	-	-	-	-	-	-	100,000
Total 415301 - REGIONAL GRANTS	-	-	100,000	-	-	-	-	-	-	-	100,000
415401 - MUNICIPAL GRANTS											500,000
1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd	500,000	-	-	-	-	-	-	-	-	-	500,000
Total 415401 - MUNICIPAL GRANTS	500,000	-	-	-	-	-	-	-	-	-	500,000
Total Government Transfers	2,369,500	1,163,500	4,001,750	747,700	749,800	722,700	752,700	751,700	800,000	770,000	12,829,350
Other Revenue											
420401 - DONATIONS											9,700
779 - Addition to Printed Collection - Caistorville Library Branch	1,200	1,200	1,200	1,200	1,200	400	-	-	-	-	6,400
780 - Addition to Printed Collection - Wellandport Library Branch	1,800	1,500	-	-	-	-	-	-	-	-	3,300
Total 420401 - DONATIONS	3,000	2,700	1,200	1,200	1,200	400	-	-	-	-	9,700
420405 - DEVELOPER CONTRIBUTION											20,000
706 - North Creek Trail - New trail	-	-	-	20,000	-	-	-	-	-	-	20,000
Total 420405 - DEVELOPER CONTRIBUTION	-	-	-	20,000	-	-	-	-	-	-	20,000
440004 - PROCEEDS DEBENTURE											20,614,400
1016 - 2030 - Various Roads TBD	-	-	-	-	-	-	-	-	1,500,000	-	1,500,000
1024 - Vaughan Rd - Hardtop Gravel Rd From Caistor Gainsborough to Wellandport Rd	958,500	-	-	-	-	-	-	-	-	-	958,500

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
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 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip	-	800,000	-	-	-	-	-	-	-	-	800,000
1028 - Concession 2: Hartop Gravel Road From Caistor Centre to Abingdon	-	-	625,000	-	-	-	-	-	-	-	625,000
1029 - Concession 2: Hartop Gravel Road From Abingdon to Westbrook	-	-	-	1,200,000	-	-	-	-	-	-	1,200,000
1030 - Concession 4: Hardtop Gravel Road - From Silverdale to West Limit	-	300,000	-	-	-	-	-	-	-	-	300,000
1031 - S. Chippawa Rd: Hardtop Gravel Rd From Caistor Gainsborough to Port Davidson	-	-	-	-	500,000	-	-	-	-	-	500,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	-	-	80,750	-	-	-	-	-	-	-	80,750
1058 - Range Road 1: Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	-	850,000	-	-	-	-	-	850,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of RR69	-	-	-	-	585,000	-	-	-	-	-	585,000
1075 - 2031 - Various Roads - Surface Treatment	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
11 - TWL-ID-C30 Concession Road 3 Bridge - From: Westbrook Road To: Caistorville Road	-	-	-	-	-	-	-	-	315,000	-	315,000
12 - TWL-ID-B33 Abingdon Road - Phillips Bridge - From: North Chippawa Road To: South Chippawa Road	-	-	-	-	-	495,000	-	-	-	-	495,000
15 - (New Bridge over CNR) North Creek Trail - Pedestrian Bridge	-	-	-	-	-	514,500	-	-	-	-	514,500

Capital Object Summary - 10 Years

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 Report Group Object Category
 Stage All
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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
240 - Adams Rd: Reconstruct to Gravel - From: South Grimsby Rd To: RR 20	-	-	-	-	-	267,300	-	-	-	-	267,300
25 - TWL-ID-B02 Westbrook Road Bridge - From: HWY 20 To: Twenty Road	-	-	-	675,000	-	-	-	-	-	-	675,000
26 - TWL-ID-B04 South Grimsby Road 16 - Campbell Bridge - From: HWY 20 To: Twenty Road	-	-	315,000	-	-	-	-	-	-	-	315,000
263 - South Grimsby Rd 18: Pulverize & DST - From: RR 20 To: Twenty Rd	-	-	-	133,200	-	-	-	-	-	-	133,200
268 - Concession 2 Rd: Pulverize & DST - From: RR 14 (Smithville Rd) To: Caistor-Centre Rd	-	-	-	195,500	-	-	-	-	-	-	195,500
27 - TWL-ID-B07 South Grimsby Rd 8 - Holder Bridge - From: HWY 20 To: Range 1 Road	-	-	-	-	-	-	-	-	179,000	-	179,000
28 - TWL-ID-B09 South Grimsby Road 6 Bridge - From: Gateway Ave. To: Townline Rd. (RR14)	-	-	-	558,000	-	-	-	-	-	-	558,000
345 - South Grimsby Rd 6 - Edging & SST - From: RR14 to Gateway Ave.	-	405,000	-	-	-	-	-	-	-	-	405,000
522 - TWL-ID-B06 South Grimsby Rd 10 Bridge - From: RR 20 To: Range Rd 1	-	-	-	-	-	-	186,300	-	-	-	186,300
524 - Caistor-Gainsborough Townline Rd - From: Elcho Road To: RR 63 (Canborough Rd)	-	-	-	-	-	55,800	-	-	-	-	55,800
529 - Young St - From: South Grimsby Rd 6 To: RR 12 (Grimsby Rd)	-	-	-	-	-	229,500	-	-	-	-	229,500

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
 Stage All
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 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
602 - Spring Creek Rd Extend - From: Hornak Rd To: SG Rd 6 (New Road for Urban Boundary Expand)	-	-	-	-	320,000	-	-	-	-	-	320,000
605 - (New Bridge - Urban Expan.) South Grimsby Rd 6 Bridge - Extension - From: HWY20 To: Spring Creek Rd	-	-	-	-	350,000	-	-	-	-	-	350,000
655 - PW Ops Centre - Building Expansion	-	-	-	-	-	742,000	-	-	-	-	742,000
680 - South Grimsby Rd 6 - Water Main Extension - From: Spring Creek Rd To: HWY 20	-	-	382,000	-	-	-	-	-	-	-	382,000
681 - Van Woudenberg Way Water Main - From: Station St To: West Boundary Limits	-	-	176,750	-	-	-	-	-	-	-	176,750
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	-	359,800	-	-	-	-	-	-	-	359,800
923 - Industrial Park Rd Water Main - From: London Rd To: Spring Creek Rd	-	-	565,400	-	-	-	-	-	-	-	565,400
927 - Industrial Park Rd Water Main - From: Pearson Rd To: Urban Boundary	-	-	-	399,800	-	-	-	-	-	-	399,800
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd To: RR 20	-	-	168,000	-	-	-	-	-	-	-	168,000
981 - 2028 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	500,000	-	-	-	500,000
982 - 2028 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	1,500,000	-	-	-	1,500,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
 Stage All
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 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
983 - 2029 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	227,300	-	-	227,300
984 - 2029 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	1,500,000	-	-	1,500,000
Total 440004 - PROCEEDS DEBENTURE	958,500	1,505,000	2,672,700	3,161,500	2,605,000	2,304,100	2,186,300	1,727,300	1,994,000	1,500,000	20,614,400
Total Other Revenue	961,500	1,507,700	2,673,900	3,182,700	2,606,200	2,304,500	2,186,300	1,727,300	1,994,000	1,500,000	20,644,100
User Charges											
410402 - DC - ADMINISTRATION											379,000
177 - Development Charge Study	60,000	-	-	-	-	-	70,000	-	-	-	130,000
188 - Official Plan Update	-	-	-	-	-	40,500	-	-	-	-	40,500
452 - Smithville Parks and Recreation Master Plan	-	47,000	-	-	-	-	-	-	-	-	47,000
453 - Municipal Comprehensive Review	-	-	-	-	67,000	-	-	-	-	-	67,000
454 - Zoning By-law Update	-	-	-	-	-	40,500	-	-	-	-	40,500
666 - Traffic Master Plan	-	-	-	-	-	54,000	-	-	-	-	54,000
Total 410402 - DC - ADMINISTRATION	60,000	47,000	-	-	67,000	135,000	70,000	-	-	-	379,000
410403 - DC - PROTECTION											92,000
581 - Equipment & Gear for 4 Additional Firefighters	54,500	-	-	-	-	-	-	-	-	-	54,500
919 - Fire Protection Master Plan	-	-	-	-	37,500	-	-	-	-	-	37,500
Total 410403 - DC - PROTECTION	54,500	-	-	-	37,500	-	-	-	-	-	92,000
410404 - DC - ROADS											14,291,150
10 - TWL-ID-B17 Snyder Road Bridge - From: Twenty Mile Road To: Sixteen Road	-	3,000	28,000	-	-	-	-	-	-	-	31,000

Capital Object Summary - 10 Years

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd	100,000	-	-	-	-	-	-	-	-	-	100,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of RR69	-	-	-	-	65,000	-	-	-	-	-	65,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of RR63	-	-	-	-	-	-	35,000	-	-	-	35,000
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	-	-	-	-	-	30,000	30,000
11 - TWL-ID-C30 Concession Road 3 Bridge - From: Westbrook Road To: Caistorville Road	-	-	-	-	-	-	-	-	35,000	-	35,000
12 - TWL-ID-B33 Abingdon Road - Phillips Bridge - From: North Chippawa Road To: South Chippawa Road	-	-	-	-	4,500	55,000	-	-	-	-	59,500
13 - TWL-ID-B37 Caistor Centre Townline Road - Bucknall Bridge - From: HWY 20 To: Twenty Road	-	-	-	-	-	-	4,500	56,000	-	-	60,500
14 - TWL-ID-B46 St. Ann's Bridge Rehab	-	-	81,000	-	-	-	-	-	-	-	81,000
15 - (New Bridge over CNR) North Creek Trail - Pedestrian Bridge	-	-	-	-	-	235,500	-	-	-	-	235,500
171 - Concession 7 Rd: Pulverize & DST - From: South Grimsby Rd 15 - Stoney Creek Townline Rd	-	-	-	-	14,500	-	-	-	-	-	14,500
172 - Lincoln St: Base Repair & Resurface - From: Niagara St To: North End Limits	-	-	-	-	9,000	-	-	-	-	-	9,000
173 - Niagara St: Base Repair & Resurface - From: Welland St To: Lincoln St	-	-	-	-	5,000	-	-	-	-	-	5,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
 Stage All
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 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
174 - Welland St: Mill & Pave - From: RR 63 (Canborough Rd) To: Niagara St	-	-	-	18,000	-	-	-	-	-	-	18,000
224 - South Grimsby Rd 6: - From: RR 14 (Townline Rd) To: Twenty Mile Creek Bridge	-	-	-	-	-	28,000	-	-	-	-	28,000
229 - Concession 4 Rd: Edging & SST - From: RR 24 (Victoria Ave) To: Rosedene Rd	-	28,000	-	-	-	-	-	-	-	-	28,000
238 - Abingdon Rd: Edging & SST - From: Concession 5 Rd To: Sixteen Rd	26,000	-	-	-	-	-	-	-	-	-	26,000
240 - Adams Rd: Reconstruct to Gravel - From: South Grimsby Rd To: RR 20	-	-	-	-	-	29,700	-	-	-	-	29,700
241 - Concession 4 Rd: Edging & SST - From: Silverdale Rd To: Hodgkins Rd	28,500	-	-	-	-	-	-	-	-	-	28,500
242 - South Grimsby Rd 8: Reconstruct to Gravel - From: RR 20 To: North Limits	-	-	-	-	-	5,900	-	-	-	-	5,900
244 - Barbara St: Mill & Pave - From: Killins St To: Colver St	-	25,000	-	-	-	-	-	-	-	-	25,000
247 - Concession 4 Rd: Pulverize & DST - From: Hodgkins Rd To: Crown Rd	-	-	12,000	-	-	-	-	-	-	-	12,000
248 - Concession 4 Rd: Pulverize & DST - From: Crown Rd To: Rosedene Rd	-	-	12,000	-	-	-	-	-	-	-	12,000
249 - Brooks Circle: Mill & Pave, Curb Repair - From: Barbara St To: Cul-de-sec	-	4,000	-	-	-	-	-	-	-	-	4,000

Capital Object Summary - 10 Years

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
25 - TWL-ID-B02 Westbrook Road Bridge - From: HWY 20 To: Twenty Road	-	-	-	75,000	-	-	-	-	-	-	75,000
251 - Killins St Reconstruction - From: Wade Rd To: Bulb	-	30,000	-	-	-	-	-	-	-	-	30,000
253 - South Grimsby Rd 18: Mill & Pave curb section, Edging & SST remainder - From: RR 20 To: Young St	27,500	-	-	-	-	-	-	-	-	-	27,500
254 - South Chippawa Rd: Edging & SST - From: RR 2 (Caistorville Rd) To: Abingdon Rd	50,000	-	-	-	-	-	-	-	-	-	50,000
258 - Edward Crt: Mill & Pave, Curb Repair - From: Wade Rd To: Bulb	-	-	5,500	-	-	-	-	-	-	-	5,500
259 - Farewell: Reconstruction - From: Westlea Dr To: Westlea Dr	-	-	-	-	25,000	-	-	-	-	-	25,000
26 - TWL-ID-B04 South Grimsby Road 16 - Campbell Bridge - From: HWY 20 To: Twenty Road	2,500	5,500	35,000	-	-	-	-	-	-	-	43,000
260 - Orland: Reconstruction - From: Northridge Dr To: Westlea Dr	-	-	4,500	-	-	-	-	-	-	-	4,500
261 - Morgan St: Mill & Pave - From: Brock St E To: End	-	-	-	15,000	-	-	-	-	-	-	15,000
263 - South Grimsby Rd 18: Pulverize & DST - From: RR 20 To: Twenty Rd	-	-	-	27,500	-	-	-	-	-	-	27,500
268 - Concession 2 Rd: Pulverize & DST - From: RR 14 (Smithville Rd) To: Caistor-Centre Rd	-	-	-	27,500	-	-	-	-	-	-	27,500
269 - Elcho Rd: Pulverize & DST - From: Collver Rd To: RR 27 (Wellandport Rd)	-	-	-	14,000	-	-	-	-	-	-	14,000

Capital Object Summary - 10 Years

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 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
27 - TWL-ID-B07 South Grimsby Rd 8 - Holder Bridge - From: HWY 20 To: Range 1 Road	-	-	-	-	-	-	-	5,500	62,000	-	67,500
273 - Smithville Rd (RR14) Sidewalk - From: Harvest Gate To: Leisureplex	-	-	-	-	3,100	55,100	-	-	-	-	58,200
28 - TWL-ID-B09 South Grimsby Road 6 Bridge - From: Gateway Ave. To: Townline Rd. (RR14)	-	-	5,500	62,000	-	-	-	-	-	-	67,500
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	78,500	-	-	-	-	-	-	-	78,500
282 - Industrial Park Rd. Sidewalk - From: Plaza Entrance To: RR Tracks - 370m	-	-	48,000	-	-	-	-	-	-	-	48,000
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	7,800	-	-	-	-	-	-	7,800
289 - RR 14 Station St Sidewalk (West side) - From: Hornak Rd To: Spring Creek Rd - 500m Sidewalk	-	-	-	-	3,100	60,400	-	-	-	-	63,500
29 - TWL-ID-B14 Shurie Road - Davis Creek Bridge - From: Cherry Avenue To: Sixteen Road	-	-	-	3,000	32,000	-	-	-	-	-	35,000
345 - South Grimsby Rd 6 - Edging & SST - From: RR14 to Gateway Ave.	-	45,000	-	-	-	-	-	-	-	-	45,000
425 - Industrial Park Rd - From: London Rd To: Spring Creek Rd	-	-	-	17,600	-	-	-	-	-	-	17,600
520 - RR 20 West St Sidewalk (South side) - From: House #280 To: South Grimsby Road 5 - 210m	-	-	-	-	-	-	362,500	-	-	-	362,500
522 - TWL-ID-B06 South Grimsby Rd 10 Bridge - From: RR 20 To: Range Rd 1	-	-	-	-	-	-	51,000	-	-	-	51,000

Capital Object Summary - 10 Years

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
524 - Caistor-Gainsborough Townline Rd - From: Elcho Road To: RR 63 (Canborough Rd)	-	-	-	-	-	36,500	-	-	-	-	36,500
525 - Silverdale Rd - From: RR 20 To: Concession 4 Rd	-	-	-	-	-	22,000	-	-	-	-	22,000
529 - Young St - From: South Grimsby Rd 6 To: RR 12 (Grimsby Rd)	-	-	-	-	-	25,500	-	-	-	-	25,500
595 - SG Rd 6 Sidewalk - From: Townline Rd To: Gateway Ave	-	-	-	-	-	-	328,100	-	-	-	328,100
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	-	-	57,000	-	-	-	-	57,000
597 - Orland Street Sidewalk - From: Northridge Dr To: Westlea Drive	-	-	-	-	-	14,100	-	-	-	-	14,100
599 - Spring Creek Rd Sidewalk Extension - From: Hornak Rd To: South Grimsby Rd 6	-	-	-	-	1,190,100	-	-	-	-	-	1,190,100
600 - SG RD 6 Sidewalk Extension - From: Highway 20 To: Spring Creek Rd	-	-	-	-	318,600	-	-	-	-	-	318,600
601 - Sping Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	-	-	-	45,500	-	-	-	-	-	45,500
602 - Spring Creek Rd Extend - From: Hornak Rd To: SG Rd 6 (New Road for Urban Boundary Expand)	-	-	315,000	-	2,880,000	-	-	-	-	-	3,195,000
603 - SG RD 6 - From: HWY20 To: Spring Creek Rd (Extension for Urban Boundary Expansion)	-	-	135,000	-	990,000	-	-	-	-	-	1,125,000
604 - Spring Creek Rd - From: Regional Rd 14 To: Hornak Rd	-	-	310,250	-	-	-	-	-	-	-	310,250

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
605 - (New Bridge - Urban Expan.) South Grimsby Rd 6 Bridge - Extension - From: HWY20 To: Spring Creek Rd	-	-	225,000	-	3,150,000	-	-	-	-	-	3,375,000
606 - Road Roller	-	-	-	81,000	-	-	-	-	-	-	81,000
609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	-	-	-	170,000	-	-	-	-	170,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	-	600,000	-	-	-	-	-	600,000
655 - PW Ops Centre - Building Expansion	-	-	-	-	-	742,000	-	-	-	-	742,000
860 - Smithville Rd (RR14) Sidewalk - From: Wade Rd To: Canborough St - 440m	-	-	-	-	-	-	46,500	-	-	-	46,500
920 - Salt Depot - Additional	-	-	-	-	73,000	-	-	-	-	-	73,000
921 - New Lights to Urbanize Industrial Prk Rd and Station St	-	-	-	8,800	-	-	-	-	-	-	8,800
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd To: RR 20	-	62,500	240,000	-	-	-	-	-	-	-	302,500
Total 410404 - DC - ROADS	234,500	203,000	1,535,250	357,200	9,408,400	1,536,700	827,600	61,500	97,000	30,000	14,291,150
410405 - DC - WW											982,000
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	-	37,200	-	-	-	-	40,300	-	77,500
430 - Anderson Court Sanitary Sewer - From: MH 230 To: MH 1	-	-	-	-	11,000	166,000	-	-	-	-	177,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	62,000	62,000	62,000	62,000	-	-	-	-	-	-	248,000

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
501 - Hornak Rd. Sanitary Sewer - From: Van Woudenberg Way To: Station St. (RR14)	-	292,500	-	-	-	-	-	-	-	-	292,500
673 - Van Woudenberg Way Sanitary Sewer - From: Las Rd. To: Hornak Rd.	-	187,000	-	-	-	-	-	-	-	-	187,000
Total 410405 - DC - WW	62,000	541,500	62,000	99,200	11,000	166,000	-	-	40,300	-	982,000
410406 - DC-STRM											43,900
294 - Colver St Storm Sewer - From: Canborough St To: Wade Rd	-	-	-	-	1,900	30,500	-	-	-	-	32,400
295 - Storm Drainage Improvements- McMurchie Ln	-	-	1,200	10,300	-	-	-	-	-	-	11,500
Total 410406 - DC-STRM	-	-	1,200	10,300	1,900	30,500	-	-	-	-	43,900
410407 - DC - WATER											2,125,850
383 - Colver St - From: RR14 To: Wade Rd (Watermain Replacement)	-	-	-	-	21,100	305,000	-	-	-	-	326,100
675 - Spring Creek Rd Water Main - From: Station St To: Hornak Rd	-	-	65,100	-	-	-	-	-	-	-	65,100
676 - Spring Creek Rd Water Main - From: Hornak Rd To: SG Rd 5	-	-	410,700	-	-	-	-	-	-	-	410,700
678 - South Grimsby Rd 5 Water Main - From: Spring Creek Rd To: Northridge Dr	-	-	431,600	-	-	-	-	-	-	-	431,600
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	-	171,000	-	-	-	-	-	-	-	171,000
681 - Van Woudenberg Way Water Main - From: Station St To: West Boundary Limits	-	19,600	176,750	-	-	-	-	-	-	-	196,350
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	32,700	359,800	-	-	-	-	-	-	-	392,500

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
683 - St. Catherines St. Water Main - From: Frank St To: Griffin St	-	3,500	54,000	-	-	-	-	-	-	-	57,500
684 - Griffin St. N Water Main - From: Griffin St To: Station St	-	8,000	67,000	-	-	-	-	-	-	-	75,000
Total 410407 - DC - WATER	-	63,800	1,735,950	-	21,100	305,000	-	-	-	-	2,125,850
410408 - DC - OUTDOOR REC											977,400
110 - Alma Acres Park Trail - New trail	-	-	-	-	-	-	-	-	15,200	-	15,200
117 - College Street Trail - New trail	-	-	-	-	-	11,200	-	-	-	-	11,200
118 - Leisureplex Trail - Oakdale Blvd to Leisureplex	-	-	-	-	90,500	-	-	-	-	-	90,500
136 - Rock Street Trail - New trail	-	-	-	-	-	-	30,200	-	-	-	30,200
140 - Leisureplex Trail - Extend to South Creek Trail	-	-	-	-	-	51,700	-	-	-	-	51,700
142 - Townline Road - St. Catherine St. Connection - New trail	-	-	-	-	-	-	-	-	34,200	-	34,200
147 - Leisureplex - New soccer field	-	16,800	-	-	-	-	-	-	-	-	16,800
153 - Spring Creek Nature Trail - New trail	-	-	-	-	-	-	-	-	10,300	-	10,300
158 - Leisureplex - New baseball diamond	-	-	-	-	185,100	-	-	-	-	-	185,100
159 - North Loop Trail - New trail	-	-	-	-	-	-	-	-	96,600	-	96,600
706 - North Creek Trail - New trail	-	-	-	89,100	-	-	-	-	-	-	89,100
915 - Tractor - To replace Farm	-	-	76,500	-	-	-	-	-	-	-	76,500
934 - Station Meadows West Playground - Playground Equipment	-	135,000	-	-	-	-	-	-	-	-	135,000
935 - South Community Park - Playground Equipment	-	135,000	-	-	-	-	-	-	-	-	135,000
Total 410408 - DC - OUTDOOR REC	-	286,800	76,500	89,100	275,600	62,900	30,200	-	156,300	-	977,400

Capital Object Summary - 10 Years

Budget Year 2022
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
410409 - DC - LIBRARY											279,000
776 - Addition to Printed Collection - Smithville Library Branch	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	129,000
779 - Addition to Printed Collection - Caistorville Library Branch	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	68,000
780 - Addition to Printed Collection - Wellandport Library Branch	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200	82,000
Total 410409 - DC - LIBRARY	27,900	27,900	27,900	27,900	27,900	27,900	27,900	27,900	27,900	27,900	279,000
410410 - DC - 5% IN LIEU OF PARKLND											30,000
934 - Station Meadows West Playground - Playground Equipment	-	15,000	-	-	-	-	-	-	-	-	15,000
935 - South Community Park - Playground Equipment	-	15,000	-	-	-	-	-	-	-	-	15,000
Total 410410 - DC - 5% IN LIEU OF PARKLND	-	30,000	-	-	-	-	-	-	-	-	30,000
Total User Charges	438,900	1,200,000	3,438,800	583,700	9,850,400	2,264,000	955,700	89,400	321,500	57,900	19,200,300
Total Funding Source	6,200,250	7,207,350	13,549,400	8,340,450	16,512,800	8,315,340	5,898,870	3,797,250	3,925,790	2,813,000	76,560,500

Project Summary

1085 - Finance Department Digitalization

Project Number	1085	Title	Finance Department Digitalization	Lock Status	Unlocked
Asset Type	IT Project	Department	Corporate Management		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2022
Manager		Partner			

Description This is a request to fund the hiring of two temporary staff positions in 2022 which will more than likely be fulfilled through the hiring of students or interns. We are requesting this assistance in order to complete several key projects: Virtual City Hall (a citizen self-serve platform) and the digitalization of financial statements, audit working papers and the FIR (Financial Information Return). Virtual City Hall is in direct response to what our customers have been asking for - access to their Property Tax and Water Accounts on-line. This will provide the platform to access this information and is directly linked to our Financial Software System. Staff will also be implementing Caseware software in order to implement the digitalization of the financial reporting tasks outlined above. Once completed, staff will then have time to focus on new regulations and legislation impacting the department. In addition to the two temporary hirings, consultant fees will be paid to oversee the implementation of the Caseware Software.

Justification The Township's Community Strategic Plan outlines that the Township is a lean organization that uses sustainable, innovative approaches and partnerships to streamline processes, deliver services and manage infrastructure assets. Included as a long-term initiative is the desire to develop streamlined customer service to ensure the Township continues to achieve responsive resolution of requests as volumes increase and to explore innovative systems and approaches to scale service delivery as the community grows. The digitalization of Finance Department processes is in response to the requests made by our customers and will also allow staff to continue to serve the community efficiently as growth occurs. In addition, the digitalization of processes will free up staff time to concentrate on the impacts that new regulations, legislation and growth impacts are and will be having on the Finance Department. Staff overtime will be reduced which will improve the mental well-being of staff.

Strategic Plan Theme Efficient, Fiscally Responsible Operations

Scenario Details

Budget Year	2022	Name	1085 - Finance Department Digitalization: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460105 - TSFR FROM CAPITAL	9,000	-	-	-	-	-	-	-	-	-

Project Summary

460123 - TSFR FROM TECHNOLOGY	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	24,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%							
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	24,000	-	-	-	-	-	-	-	-	-
Total Expenditure	24,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%							
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1086 - Environmental Site Assessment - 5490 Vaughan Rd E.

Project Number	1086	Title	Environmental Site Assessment - 5490 Vaughan Rd E.	Lock Status	Unlocked
Asset Type	Corporate Study	Department	Corporate Management		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2022
Manager		Partner			
Regions					
Description	Phase 1 and 2 Environmental Site Assessment for 5490 Vaughan Road East, Wellandport				
Justification	5490 Vaughan Road is owned by the Township and was previously used by the Township as a Maintenance Building and Storage Yard. It was later used by a firm specializing in the freezing of pre-manufactured tool components. In 2002 Site Assessments were conducted that identified levels of Electrical Conductivity, Sodium Absorption Ratio, Metals and Hydrocarbons at various locations on the property. 20 years have now passed and an up to date Site Assessment will provide more accurate condition information. It will also provide an estimate of any potential clean-up costs. This is critical information that is necessary before any decisions can be made regarding the future use of this property. Furthermore, the Township's auditors have suggested a current assessment be performed to determine a more accurate estimate of the cost to remediate the land, which will ensure that the financial statements are transparent; this will also ensure the Township is in compliance with applicable Public Sector Accounting Standards.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	1086 - Environmental Site Assessment - 5490 Vaughan Rd E.: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460105 - TSFR FROM CAPITAL	42,000	-	-	-	-	-	-	-	-	-
Total Funding Source	42,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	42,000	-	-	-	-	-	-	-	-	-
Total Expenditure	42,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

177 - Development Charge Study

Project Number	177	Title	Development Charge Study	Lock Status	Unlocked
Asset Type	Corporate Study	Department	Corporate Management		
Start Date	2022-01-01	Completion Date	2028-12-31	Year Identified	2020
Manager		Partner			

Regions

Description
Completion of a Development Charge Background Study and preparation of a new Development Charges By-Law.

Justification
Development Charges are one-time fees paid by both new residential and non-residential properties to help pay for a portion of the growth-related capital requirements. The Township currently has a Development Charges By-Law that was approved effective July 15, 2019. The current By-Law is set to expire 5 years from that date, being July 2024. However, given the significant impact the proposed change to the Urban Boundary will have on growth related capital requirements staff is recommending that an update to the current background study and By-Law be moved forward to 2022. It is expected that completion and implementation would take place in 2023.

Strategic Plan Theme
Strategic, Responsible Growth

Scenario Details

Budget Year	2022	Name	177 - Development Charge Study: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
410402 - DC - ADMINISTRATION	60,000	-	-	-	-	-	70,000	-	-	-
Total Funding Source	60,000						70,000			
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%

Project Summary

Expenditure										
520603 - DEVELOPMENT CHARGES STUDY	60,000	-	-	-	-	-	70,000	-	-	-
Total Expenditure	60,000	-	-	-	-	-	70,000	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

564 - Replacement Computers - Corporate Services

Project Number	564	Title	Replacement Computers - Corporate Services	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Corporate Management		
Start Date	2022-01-01	Completion Date	2031-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Each year, IT hardware is replaced based on asset age and condition.				
Justification	Once IT hardware has reached its end of life and warranty period, it requires replacement.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	564 - Replacement Computers - Corporate Services: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460105 - TSFR FROM CAPITAL	-	39,700	-	-	-	68,100	-	-	-	-
460123 - TSFR FROM TECHNOLOGY	32,900	-	16,900	37,300	17,700	-	18,500	20,000	20,000	20,000
Total Funding Source	32,900	39,700	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000
Percent Increase		20.67%	(57.43%)	120.71%	(52.55%)	284.75%	(72.83%)	8.11%	0.00%	0.00%

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	32,900	39,700	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000
Total Expenditure	32,900	39,700	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000
Percent Increase		20.67%	(57.43%)	120.71%	(52.55%)	284.75%	(72.83%)	8.11%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

573 - Network Hardware - Corporate Management

Project Number	573	Title	Network Hardware - Corporate Management	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Corporate Management		
Start Date	2022-01-01	Completion Date	2031-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Annual budget to address unexpected equipment failure. Also includes replacement of end of life equipment and purchase of new assets.				
Justification	Network hardware is the backbone of all information technology within the Township. These assets provide the platform from which many applications are hosted and where data is stored. Failure of this equipment would result in an inability to use software and would impede service delivery.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	573 - Network Hardware - Corporate Management: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source 460123 - TSFR FROM TECHNOLOGY	10,000	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000
Total Funding Source	10,000	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000
Percent Increase		0.00%	0.00%	50.00%	0.00%	33.33%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	10,000	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000
Total Expenditure	10,000	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000
Percent Increase		0.00%	0.00%	50.00%	0.00%	33.33%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

7 - Town Hall - Replace Roof Shingles

Project Number	7	Title	Town Hall - Replace Roof Shingles	Lock Status	Unlocked
Asset Type	Roof	Department	Corporate Management	Year Identified	2020
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			
Regions					
Description	Re shingle town hall roof				
Justification	Shingles need to be replaced due to current condition and minor leaks. This project was identified in our building assessment project for immediate replacement.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations.				

Scenario Details

Budget Year	2022	Name	7 - Town Hall - Replace Roof Shingles: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Re-shingle town hall roof				
Comments					
Justification	The shingles on the roof of town hall have reached their current life expectancy and need to be replaced. Minor leaks have started to appear and inspections have determined the current shingles are the cause. This project was identified in our building assessment project for immediate replacement.				
	Strategic Plan; #6 Efficient, fiscally responsible operations.				

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460110 - TSFR FROM FACILITIES	60,000	-	-	-	-	-	-	-	-	-
Total Funding Source	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
615107 - REPLACE ROOF SHINGLES	60,000	-	-	-	-	-	-	-	-	-
Total Expenditure	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

833 - Miscellaneous Corporate Management Equipment and Furniture

Project Number	833	Title	Miscellaneous Corporate Management Equipment and Furniture	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Corporate Management	Year Identified	2020
Start Date	2022-01-01	Completion Date	2031-12-31		
Manager		Partner			
Regions					
Description	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township building.				
Justification	Funds need to be allocated each year to ensure that assets are in good order.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	833 - Miscellaneous Corporate Management Equipment and Furniture: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460105 - TSFR FROM CAPITAL	4,500	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500
Total Funding Source	4,500	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500
Percent Increase		11.11%	10.00%	0.00%	9.09%	16.67%	0.00%	14.29%	0.00%	6.25%
Expenditure										
620103 - SMALL EQUIP POOL	4,500	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500
Total Expenditure	4,500	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500
Percent Increase		11.11%	10.00%	0.00%	9.09%	16.67%	0.00%	14.29%	0.00%	6.25%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1083 - Replacement of Station #2 Building

Project Number	1083	Title	Replacement of Station #2 Building	Lock Status	Unlocked
Asset Type	Building	Department	Fire		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2021
Manager		Partner			

Description The Fire Station #2 building was constructed in 1958 as a Public Works yard. This building became available for Fire Station #2 in June 1995 and the fire service took over the first two truck bays. With a few renovations, the building was turned into a Fire Station to house 15 firefighters and two fire trucks. Fire Station #2 has been there now for over 25 years (25th Anniversary in 2020).

Justification With the building being 62 years old, it has reached its life expectancy. In the 2020 Capital Budget, \$1.9 million was budgeted for the Station #2 Building replacement. An architect for the project was engaged in 2021 and the Township has now determined that the project cost is higher than the original budget approved. It is estimated that an additional \$800,000 is needed to fund this project. This is because of the following reasons: a cost analysis was done by Raimondo & Associates, costs of construction and materials has gone up approximately 35 to 40%. we are hoping that construction cost will be a little lower in the spring of 2022.

Strategic Plan Theme Community Health & Safety

Scenario Details

Budget Year	2022	Name	1083 - Replacement of Station #2 Building: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
415102 - GAS TAX	340,000	-	-	-	-	-	-	-	-	-
460111 - TSFR FROM FIRE	40,000	-	-	-	-	-	-	-	-	-
460129 - TSFR FROM WT COM FUND	420,000	-	-	-	-	-	-	-	-	-
Total Funding Source	800,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
615403 - CAISTOR FIREHALL REPLACEMENT	800,000	-	-	-	-	-	-	-	-	-
Total Expenditure	800,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1088 - Miscellaneous Fire Equipment

Project Number	1088	Title	Miscellaneous Fire Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Fire	Year Identified	2022
Start Date	2022-01-01	Completion Date	2031-12-31		
Manager		Partner			
Regions					
Description	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township Fire department.				
Justification	Funds need to be allocated each year to ensure that assets are in good order.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	1088 - Miscellaneous Fire Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460109 - TSFR FROM EQUIPMENT	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total Funding Source	5,000									
Percent Increase		0.00%								
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total Expenditure	5,000									
Percent Increase		0.00%								
Net Total	-									

Project Summary

56 - Bunker Gear

Project Number	56	Title	Bunker Gear	Lock Status	Unlocked
Asset Type	Fire Gear	Department	Fire		
Start Date	2022-01-01	Completion Date	2031-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replace 10 sets a year - bunker gear reaching end of life.				
Justification	Bunker gear wears out in approximately 5 years. The protection of the firefighter is reduced as the equipment ages to the point that at 5 years it is generally recognized that it needs to be replaced. We have 47 bunker suits. At 10 suits per year at a cost of \$2,000 per suit, this will allow 10 sets to be replaced annually.				
Strategic Plan Theme	Efficient, Fiscally Responsibility Operations				

Scenario Details

Budget Year	2022	Name	56 - Bunker Gear: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460111 - TSFR FROM FIRE	23,000	24,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000
Total Funding Source	23,000	24,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000
Percent Increase		4.35%	4.17%	4.00%	3.85%	3.70%	3.57%	3.45%	3.33%	3.23%
Expenditure										
620105 - BUNKER GEAR	23,000	24,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000
Total Expenditure	23,000	24,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000
Percent Increase		4.35%	4.17%	4.00%	3.85%	3.70%	3.57%	3.45%	3.33%	3.23%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

581 - Equipment & Gear for 4 Additional Firefighters

Project Number	581	Title	Equipment & Gear for 4 Additional Firefighters	Lock Status	Unlocked
Asset Type	Fire Gear	Department	Fire		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2020
Manager		Partner			

Regions

Description To outfit the four new firefighters with gear and equipment.

Justification It was recommended in the 2016 Fire master plan to increase Station #2 by adding 4 firefighters to its complement to help with response times and with the increase in the growth of the Municipality. Staff are recommending adding 6 firefighters to the Station #1 complement to help with with the daytime responses that we have recognized as being short staffed during daytime hours. With this capital project being growth related, it is 100% funded by development charge funding and will not effect the tax levy. The 2022 budget includes the purchase of an additional four units to meet the needs of the anticipated 2022 hiring of 4 additional fire-fighters.

Strategic Plan Theme Community Health and Safety

Scenario Details

Budget Year	2022	Name	581 - Equipment & Gear for 4 Additional Firefighters: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
410403 - DC - PROTECTION	54,500	-	-	-	-	-	-	-	-	-
Total Funding Source	54,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%							

Project Summary

Expenditure										
620118 - EQUIPMENT & GEAR FOR ADDITIONAL FIREFIGHTERS	54,500	-	-	-	-	-	-	-	-	-
Total Expenditure	54,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

85 - New High Pressure Air Bags

Project Number	85	Title	New High Pressure Air Bags	Lock Status	Unlocked
Asset Type	Fire Equipment	Department	Fire		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2020
Manager		Partner			

Regions

Description High pressure Air bags are used in many different emergency responses from auto extrication to farm accidents or anything heavy that potentially needs to be lifted.

Justification The high pressure air bags are end of life , coming to over 20 years old and need to be replaced

Strategic Plan Theme Efficient, Fiscally Responsibility Operations, Community Health and Safety

Scenario Details

Budget Year	2022	Name	85 - New High Pressure Air Bags: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460111 - TSFR FROM FIRE	13,000	-	-	-	-	-	-	-	-	-
Total Funding Source	13,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620109 - NEW HIGH PRESSURE AIR BAGS	13,000	-	-	-	-	-	-	-	-	-
Total Expenditure	13,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd

Project Number	1001	Title	TWL-ID-B23 Pearson Bridge - Boyle Rd	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2020
Manager		Partner			

Regions

Description Major Rehabilitation of Pearson Bridge located on Boyle Road, 0.90km south of East Chippawa Road. Bridge is approximately 60 metres in length.

Justification This is a shared bridge with the Township of Wainfleet and project expenses will be shared 50/50. A bridge condition survey was completed in 2013 and the report recommended a complete deck rehabilitation within 5-10 years. This project was previously tendered in 2019 as part the Bridge Rehab project, but due to budget constraints, it was removed from the project. Work is still to be completed as soon as possible.

Strategic Plan Theme #1. Strong Transportation Connections

Scenario Details

Budget Year	2022	Name	1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
410404 - DC - ROADS	100,000	-	-	-	-	-	-	-	-	-
415102 - GAS TAX	172,000	-	-	-	-	-	-	-	-	-
415205 - OCIF	169,500	-	-	-	-	-	-	-	-	-
415401 - MUNICIPAL GRANTS	500,000	-	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	58,500	-	-	-	-	-	-	-	-	-
Total Funding Source	1,000,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	1,000,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,000,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1024 - Vaughan Rd - Hardtop Gravel Rd From Caistor Gainsborough to Wellandport Rd

Project Number	1024	Title	Vaughan Rd - Hardtop Gravel Rd From Caistor Gainsborough to Wellandport Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2021
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			

Description Hard Topping of Vaughan Road (Caistor Gainsborough Townline Rd to Wellandport Rd [RR27]). Total length is 6.71 km.

Justification These sections of existing gravel roads were identified in the 2019 Road Needs Study as a candidate to be hard topped, as was also approved by Council. These serve as connecting roads between higher traffic roads of Caistor Gainsborough Townline Rd, Port Davidson Rd., and Wellandport Rd. Work involves hard topping of the existing gravel road. Work will include double surface treatment for entire section except between Wellandport Rd and Krick Rd which will receive full width Recycled Asphalt Pavement (RAP) and a single surface treatment. Additional work includes culvert replacements and base repairs where necessary.

Strategic Plan Theme #1. Strong Transportation Connections

Scenario Details

Budget Year	2022	Name	1024 - Vaughan Rd - Hardtop Gravel Rd From Caistor Gainsborough to Wellandport Rd: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
440004 - PROCEEDS DEBENTURE	958,500	-	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	341,500	-	-	-	-	-	-	-	-	-
Total Funding Source	1,300,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	1,300,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,300,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

237 - Miscellaneous Road Equipment

Project Number	237	Title	Miscellaneous Road Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Transportation Services-General	Year Identified	2020
Start Date	2022-01-01	Completion Date	2029-12-31		
Manager		Partner			
Regions					
Description	Various equipment purchased for use in Roads Operations.				
Justification	This budget is used to purchase small equipment required throughout the year. Items such as chainsaws, weed eaters, trimmers, power brushes and other miscellaneous equipment.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	237 - Miscellaneous Road Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for buying necessary small equipment.				
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460109 - TSFR FROM EQUIPMENT	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-	-
Total Funding Source	6,000	-	-							
Percent Increase		0.00%	(100.00%)	0.00%						
Expenditure										
620103 - SMALL EQUIP POOL	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-	-
Total Expenditure	6,000	-	-							
Percent Increase		0.00%	(100.00%)	0.00%						
Net Total	-	-								

Project Summary

238 - Abingdon Rd: Edging & SST - From: Concession 5 Rd To: Sixteen Rd

Project Number	238	Title	Abingdon Rd: Edging & SST - From: Concession 5 Rd To: Sixteen Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2020
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			

Description Resurfacing of Abingdon Road (Con 5 to Sixteen Rd). Road segment length is approx. 1.48 km in length.
Justification This section of Abingdon Rd. was identified in the 2019 Roads Needs Study as requiring a minor rehab for 2022. Some of the road edges are in poor condition which leads to narrower road surface. The deterioration of the road edge will continue to worsen and will become a liability to the Township. Work includes restoring road edges with Recycled Asphalt Pavement, and a single surface treatment over the entire road. Additional work includes culvert replacements and base repairs where necessary.
Strategic Plan Theme #1. Strong Transportation Connections

Scenario Details

Budget Year	2022	Name	238 - Abingdon Rd: Edging & SST - From: Concession 5 Rd To: Sixteen Rd: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
410404 - DC - ROADS	26,000	-	-	-	-	-	-	-	-	-
415102 - GAS TAX	234,000	-	-	-	-	-	-	-	-	-
Total Funding Source	260,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630227 - ABINGDON RD: PULVERIZE & DST - FROM: CONCESSION 5 RD TO: SIXTEEN RD	260,000	-	-	-	-	-	-	-	-	-
Total Expenditure	260,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

241 - Concession 4 Rd: Edging & SST - From: Silverdale Rd To: Hodgkins Rd

Project Number	241	Title	Concession 4 Rd: Edging & SST - From: Silverdale Rd To: Hodgkins Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2020
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			

Description Resurfacing of Concession 4 Road (Silverdale Rd to Beamer Rd. & Beamer Rd. to Hodgkins RRd). 2 segments separated segments on this stretch of road split at Beamer Rd. Total length 1.61 kms.

Justification This section of Concession 4 Rd. was identified in the 2019 Roads Needs Study as requiring minor rehabilitation. Some of the road edges are in poor condition which leads to narrower road surface. The deterioration of the road edge will continue to worsen and will become a liability to the Township. Work includes restoring road edges with Recycled Asphalt Pavement, and a single surface treatment over the entire road. Additional work includes culvert replacements and base repairs where necessary.

Strategic Plan Theme #1. Strong Transportation Connections

Scenario Details

Budget Year	2022	Name	241 - Concession 4 Rd: Edging & SST - From: Silverdale Rd To: Hodgkins Rd: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
410404 - DC - ROADS	28,500	-	-	-	-	-	-	-	-	-
415102 - GAS TAX	256,500	-	-	-	-	-	-	-	-	-
Total Funding Source	285,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630228 - CONCESSION 4 RD: PULVERIZE & DST - FROM: BEAMER RD TO: HODGKINS RD	285,000	-	-	-	-	-	-	-	-	-
Total Expenditure	285,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

245 - Grader Replacement

Project Number	245	Title	Grader Replacement	Lock Status	Unlocked
Asset Type	Grader	Department	Transportation Services-General	Year Identified	2020
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			
Regions					
Description	Motor Grader for maintaining gravel roads throughout the year.				
Justification	Volvo Grader RD 30013 was purchased in 2004. The Grader experiences a high rate of repairs, the body and mechanics of the Grader are decaying, which will prove difficult to keep roadworthy. The Grader is at its useful life expectancy and now requires replacement. This is a crucial piece of equipment that helps to maintain the stone roads and shoulders in the summer and is used for ice blading and snow removal in the winter. The Township has approximately 133 km of stone roads that require two Graders to maintain them properly and within ministry standards.				
Strategic Plan Theme	#1 Strong Transportation Connections #6 Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	245 - Grader Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification	G				

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460109 - TSFR FROM EQUIPMENT	550,000	-	-	-	-	-	-	-	-	-
Total Funding Source	550,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
625007 - GRADER	550,000	-	-	-	-	-	-	-	-	-
Total Expenditure	550,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

253 - South Grimsby Rd 18: Mill & Pave curb section, Edging & SST remainder - From: RR 20 To: Young St

Project Number	253	Title	South Grimsby Rd 18: Mill & Pave curb section, Edging & SST remainder - From: RR 20 To: Young St	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2020
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			
Regions					
Description	Resurfacing of South Grimsby Road 18 (RR20 to Young Street). Total length is 1.01 km.				
Justification	This section of road was identified in the 2019 Roads Needs Study for minor rehabilitation. Work includes restoring road edges with Recycled Asphalt Pavement, and a single surface treatment over the entire road from the end of existing curb to Young St.. For the section from RR20 to the end of curb, mill and pave 90mm of Hot Mix Asphalt. Additional work includes culvert replacements and base repairs where necessary.				
Strategic Plan Theme	#1. Strong Transportation Connections				

Scenario Details

Budget Year	2022	Name	253 - South Grimsby Rd 18: Mill & Pave curb section, Edging & SST remainder - From: RR 20 To: Young St: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
410404 - DC - ROADS	27,500	-	-	-	-	-	-	-	-	-
415102 - GAS TAX	247,500	-	-	-	-	-	-	-	-	-
Total Funding Source	275,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630237 - SOUTH GRIMSBY RD 18: PULVERIZE & DST - FROM: RR 20 TO: YOUNG ST	275,000	-	-	-	-	-	-	-	-	-
Total Expenditure	275,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

254 - South Chippawa Rd: Edging & SST - From: RR 2 (Caistorville Rd) To: Abingdon Rd

Project Number	254	Title	South Chippawa Rd: Edging & SST - From: RR 2 (Caistorville Rd) To: Abingdon Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2020
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			
Regions					
Description	Resurfacing of South Chippawa Road (RR2 to Abingdon Road). Total length is 2.54 km.				
Justification	This section of South Chippawa Rd. was identified in the 2019 Roads Needs Study as a priority for a minor rehabilitation. Some of the road edges are in poor condition, and the binder in the existing tar and chip has "flushed" significantly which could cause slick conditions in hotter temperatures. Work includes restoring road edges with Recycled Asphalt Pavement, and a single surface treatment over the entire road. Additional work includes culvert replacements and base repairs where necessary.				
Strategic Plan Theme	#1. Strong Transportation Connections				

Scenario Details

Budget Year	2022	Name	254 - South Chippawa Rd: Edging & SST - From: RR 2 (Caistorville Rd) To: Abingdon Rd: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
410404 - DC - ROADS	50,000	-	-	-	-	-	-	-	-	-
415205 - OCIF	450,000	-	-	-	-	-	-	-	-	-
Total Funding Source	500,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630238 - SOUTH CHIPPAWA RD: PULVERIZE & DST - FROM: RR 2 (CAISTORVILLE RD) TO: ABINGDON RD	500,000	-	-	-	-	-	-	-	-	-
Total Expenditure	500,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

26 - TWL-ID-B04 South Grimsby Road 16 - Campbell Bridge - From: HWY 20 To: Twenty Road

Project Number	26	Title	TWL-ID-B04 South Grimsby Road 16 - Campbell Bridge - From: HWY 20 To: Twenty Road	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts	Year Identified	2020
Start Date	2022-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Bridge Condition Survey in 2022. Bridge structure is approximately 17 metres in length. If guardrails are included in project then project extends to approx. 80m.				
Justification	From the 2021 OSIM Inspection report, Campbell Bridge was identified as a full rehabilitation within 1-5 years to extend it's service life. The condition survey is required to identify work required for the design phase and construction in the following years of the Capital Budget Forecast.				
Strategic Plan Theme	#1. Strong Transportation Connections				

Scenario Details

Budget Year	2022	Name	26 - TWL-ID-B04 South Grimsby Road 16 - Campbell Bridge - From: HWY 20 To: Twenty Road: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
410404 - DC - ROADS	2,500	5,500	35,000	-	-	-	-	-	-	-
440004 - PROCEEDS DEBENTURE	-	-	315,000	-	-	-	-	-	-	-
460103 - TSFR FROM BRIDGE	22,500	49,500	-	-	-	-	-	-	-	-
Total Funding Source	25,000	55,000	350,000	-	-	-	-	-	-	-
Percent Increase		120.00%	536.36%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630710 - SOUTH GRIMSBY ROAD										
16 - CAMPBELLBRIDGE - FROM:										
	25,000	55,000	350,000	-	-	-	-	-	-	-
HWY 20 TO: TWENTY ROAD										
Total Expenditure	25,000	55,000	350,000	-	-	-	-	-	-	-
Percent Increase		120.00%	536.36%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

713 - Signs - New & Replacement

Project Number	713	Title	Signs - New & Replacement	Lock Status	Unlocked
Asset Type	Signs	Department	Traffic Operations & Roadside Maintenance	Year Identified	2020
Start Date	2022-01-01	Completion Date	2029-12-31		
Manager		Partner			
Regions					
Description	Road signs throughout the Municipality				
Justification	Street and Traffic Signs are purchased throughout the year as required. Road signs are regulated and need to be changed on a regular basis. The Town is in need of replacing many signs to be within Provincial standards. Therefore this budget is needed to rectify damaged and old signs that are a liability to the Township. As per the Township's Tangible Capital Asset Policy, this expenditure is to be capitalized.				
Strategic Plan Theme	#1 Strong Transportation Connections #5 Community Health and Safety				

Scenario Details

Budget Year	2022	Name	713 - Signs - New & Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for the purchase of new Signs				
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460105 - TSFR FROM CAPITAL	25,000	17,000	17,500	18,000	18,500	19,000	20,000	20,500	-	-
Total Funding Source	25,000	17,000	17,500	18,000	18,500	19,000	20,000	20,500	-	-
Percent Increase		(32.00%)	2.94%	2.86%	2.78%	2.70%	5.26%	2.50%	(100.00%)	0.00%
Expenditure										
630001 - ROAD SIGNS	25,000	17,000	17,500	18,000	18,500	19,000	20,000	20,500	-	-
Total Expenditure	25,000	17,000	17,500	18,000	18,500	19,000	20,000	20,500	-	-
Percent Increase		(32.00%)	2.94%	2.86%	2.78%	2.70%	5.26%	2.50%	(100.00%)	0.00%
Net Total	-	-	-							

Project Summary

420 - Water Meter Replacement Program

Project Number	420	Title	Water Meter Replacement Program	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water	Year Identified	2020
Start Date	2022-01-01	Completion Date	2031-12-31		
Manager		Partner			
Regions					
Description	Water meters for replacing old meters.				
Justification	As water meters get older, their accuracy diminishes. Newer meters have radio technology, which allows them to be read remotely. Older meters do not have radio technology and must be read manually. As part of the ongoing effort to reduce non revenue water loss, the Township replaces old meters to ensure that we are keeping up with technological advances in relation to metering and also to replace old, damaged, leaking or broken meters.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	420 - Water Meter Replacement Program: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for purchasing new water meters to replace old meters.				
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460124 - TSFR FROM WATER	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000
Total Funding Source	50,000	60,000	60,000							
Percent Increase		0.00%	20.00%	0.00%						

Project Summary

Expenditure										
635202 - WATER METERS- REPLACEMENT	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000
Total Expenditure	50,000	60,000	60,000							
Percent Increase		0.00%	20.00%	0.00%						
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

500 - Inflow & Infiltration Reduction Program - Remedial Works

Project Number	500	Title	Inflow & Infiltration Reduction Program - Remedial Works	Lock Status	Unlocked
Asset Type	Operating Program	Department	Wastewater	Year Identified	2020
Start Date	2022-01-01	Completion Date	2025-12-31		
Manager		Partner			

Description Remedial work to reduce Inflow and Infiltration within the Sewer system. This is a multi-year program.

Justification The Township is in a multi year program to reduce the Inflow and Infiltration into our sanitary sewer system. The last two years have been spent doing studies to locate I&I issues with the intent to correct the deficiencies. The treatment of storm water in the sanitary system is very expensive and creates future issues for development. In order to develop areas within the sanitary system, it is necessary to eliminate I&I to increase capacity within the current system. This budget will be used for remedial efforts to address deficiencies that have been located from the previous studies.

Strategic Plan Theme #6 Strategic, Responsible Growth

Scenario Details

Budget Year	2022	Name	500 - Inflow & Infiltration Reduction Program - Remedial Works: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Multi year program designed to eliminate Inflow and Infiltration.				
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
410405 - DC - WW	62,000	62,000	62,000	62,000	-	-	-	-	-	-
460119 - TSFR FROM SEWERS	138,000	138,000	138,000	138,000	-	-	-	-	-	-
Total Funding Source	200,000	200,000	200,000	200,000	-	-	-	-	-	-
Percent Increase		0.00%	0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520652 - INFLOW & INFILTRATION REDUCTION PROGRAM	200,000	200,000	200,000	200,000	-	-	-	-	-	-
Total Expenditure	200,000	200,000	200,000	200,000	-	-	-	-	-	-
Percent Increase		0.00%	0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

723 - Miscellaneous Water Equipment

Project Number	723	Title	Miscellaneous Water Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Water		
Start Date	2022-01-01	Completion Date	2031-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment used for the Water department.				
Justification	This budget is used to purchase small equipment required throughout the year for the water department. Equipment includes pumps, hoses, main repair tools, etc.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	723 - Miscellaneous Water Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for purchasing small equipment used in the water distribution system.				
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460124 - TSFR FROM WATER	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000
Total Funding Source	5,000	6,000	6,000							
Percent Increase		0.00%	20.00%	0.00%						
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000
Total Expenditure	5,000	6,000	6,000							
Percent Increase		0.00%	20.00%	0.00%						
Net Total	-	-								

Project Summary

733 - Miscellaneous Wastewater Equipment

Project Number	733	Title	Miscellaneous Wastewater Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Wastewater		
Start Date	2022-01-01	Completion Date	2031-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment used for the Waste Water department.				
Justification	This budget is used to purchase small equipment required throughout the year for the sewer department. Equipment includes pumps, hoses, drain clearing equipment, etc.				
Strategic Plan	#5 Community Health and Safety				
Theme	#6 Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	733 - Miscellaneous Wastewater Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for purchasing small equipment throughout the year.				
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460119 - TSFR FROM SEWERS	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000
Total Funding Source	5,000	6,000	6,000							
Percent Increase		0.00%	20.00%	0.00%						
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000
Total Expenditure	5,000	6,000	6,000							
Percent Increase		0.00%	20.00%	0.00%						
Net Total	-	-								

Project Summary

743 - Water Meters - New Installation

Project Number	743	Title	Water Meters - New Installation	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water		
Start Date	2022-01-01	Completion Date	2031-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Water meters for new properties.				
Justification	As development proceed and new properties are built, they require a water meter. This budget is used to purchase the required meters to service these new residential, commercial and Industrial sites.				
Strategic Plan	#3 Strategic, Responsible Growth				
Theme	#6 Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	743 - Water Meters - New Installation: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for purchasing water meters for new development.				
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460124 - TSFR FROM WATER	33,800	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000
Total Funding Source	33,800	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000
Percent Increase		2.96%	2.87%	3.07%	2.98%	2.89%	2.81%	1.99%	2.44%	2.38%
Expenditure										
635201 - WATER METERS-NEW	33,800	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000
Total Expenditure	33,800	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000
Percent Increase		2.96%	2.87%	3.07%	2.98%	2.89%	2.81%	1.99%	2.44%	2.38%
Net Total	-									

Project Summary

1034 - Cemetery Ownership Consultant

Project Number	1034	Title	Cemetery Ownership Consultant	Lock Status	Unlocked
Asset Type	Corporate Study	Department	Cemeteries	Year Identified	2021
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			
Regions					
Description	Review / Confirm Cemetery Owership				
Justification	Several of our cemeteries are not officially owned by the Township. This budget is to review all cemetery properties to confirm and/or correct ownership. Confirmation of cemetery ownership is needed to determine liability and insurance requirements.				
Strategic Plan Theme	#3 Strategic Responsible growth				

Scenario Details

Budget Year	2022	Name	1034 - Cemetery Ownership Consultant: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460127 - TSFR FROM CEMETERY	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

956 - Garbage Cans and Benches - All Cemeteries

Project Number	956	Title	Garbage Cans and Benches - All Cemeteries	Lock Status	Unlocked
Asset Type	Fixtures	Department	Cemeteries	Year Identified	2020
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			
Regions					
Description	Cemetery garbage cans and benches.				
Justification	All cemeteries are in need of benches and garbage cans.				
Strategic Plan	#4 Local Attractions				
Theme	#5 Community health and Safety				

Scenario Details

Budget Year	2022	Name	956 - Garbage Cans and Benches - All Cemeteries: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460127 - TSFR FROM CEMETERY	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
610021 - GARBAGE CANS AND BENCHES	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1004 - Non Network Replacement Computers - Library Branches

Project Number	1004	Title	Non Network Replacement Computers - Library Branches	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries	Year Identified	2021
Start Date	2022-01-01	Completion Date	2031-12-31		
Manager		Partner			
Regions					
Description	Regular computer/hardware replacement of non-networked resources				
Justification	Replace IT resources utilized by the public on a regular basis for efficiency and effective operation				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2022	Name	1004 - Non Network Replacement Computers - Library Branches: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460115 - TSFR FROM LIBRARY	6,900	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500
Total Funding Source	6,900	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500
Percent Increase		1.45%	50.00%	(80.00%)	190.48%	37.70%	(44.05%)	29.79%	24.59%	38.16%
Expenditure										
620106 - IT HARDWARE POOL	6,900	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500
Total Expenditure	6,900	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500
Percent Increase		1.45%	50.00%	(80.00%)	190.48%	37.70%	(44.05%)	29.79%	24.59%	38.16%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1013 - Leisureplex Fencing

Project Number	1013	Title	Leisureplex Fencing	Lock Status	Unlocked
Asset Type	Fence	Department	Recreation Facilities	Year Identified	2021
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			
Regions					
Description	Provide perimeter fencing and gates at the Leisureplex location				
Justification	Due to vandalism and property damage, staff have been blocking off driveways and the existing gates to limit access to the Leisureplex during the off seasons. Vehicles have still been able to access the property and cause damage. Fencing will allow staff to better control access for the property while mitigating possible damage.				
Strategic Plan Theme	#4 Local Attractions				

Scenario Details

Budget Year	2022	Name	1013 - Leisureplex Fencing: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Provide perimeter fencing and gates at the Leisureplex location				
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460105 - TSFR FROM CAPITAL	80,000	-	-	-	-	-	-	-	-	-
Total Funding Source	80,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	80,000	-	-	-	-	-	-	-	-	-
Total Expenditure	80,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1021 - Ball Diamond Lighting - Phase 2

Project Number	1021	Title	Ball Diamond Lighting - Phase 2	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Replace current light fixtures with LED lighting for the Leisureplex Ball Diamonds.				
Justification	The current light fixtures at the Leisureplex diamonds are old and costly to operate and repair. New LED lighting will increase the diamonds for night use as well as help minimize hydro and repair costs.				
Strategic Plan Theme	#4 Local Attractions				

Scenario Details

Budget Year	2022	Name	1021 - Ball Diamond Lighting - Phase 2: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460105 - TSFR FROM CAPITAL	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1059 - Community Hall Service Delivery Review

Project Number	1059	Title	Community Hall Service Delivery Review	Lock Status	Unlocked
Asset Type	Operating Study	Department	Recreation Facilities		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Feasibility and Service Delivery Review for Silverdale, Wellandport, and Caistor Centre Community Halls.				
Justification	The Township would like to undertake a third party service delivery review to ensure proper management of the facilities. The goal is to review current management processes and provide recommendations in order to reinvigorate community halls and new partnerships to ensure greater access to community programming and events.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations #4 Local Attractions				

Scenario Details

Budget Year	2022	Name	1059 - Community Hall Service Delivery Review: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460107 - TSFR FROM CONTINGENCY	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

129 - Wellandport Hall - Replace Furnace

Project Number	129	Title	Wellandport Hall - Replace Furnace	Lock Status	Unlocked
Asset Type	Furnace	Department	Recreation Facilities		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replace existing HVAC system at Wellandport Hall				
Justification	The HVAC system at Wellandport Hall is past it's life expectancy and is not energy efficient. To prevent future HVAC issues and increase energy efficiency, staff recommends replacing the current system with a new efficient model. Previous repairs and costs have made this project a priority. This project was identified in our 2019 building assessment review.				
Strategic Plan	#4 Local Attractions				
Theme	#6 Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	129 - Wellandport Hall - Replace Furnace: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460110 - TSFR FROM FACILITIES	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%							
Expenditure										
615111 - WELLANDPORT HALL - FURNACE	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%							
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

138 - Miscellaneous Recreation Equipment

Project Number	138	Title	Miscellaneous Recreation Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Parks		
Start Date	2022-01-01	Completion Date	2030-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Miscellaneous recreation equipment to be purchased for the Parks & Recreation department.				
Justification	The Recreation department has an annual capital allocation to purchase small equipment needed for the department. String trimmers, push mowers, chainsaws and other small equipment is purchased through this budget.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	138 - Miscellaneous Recreation Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Miscellaneous recreation equipment to be purchased for the Parks & Recreation department.				
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460109 - TSFR FROM EQUIPMENT	7,500	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-
Total Funding Source	7,500	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-
Percent Increase		6.67%	6.25%	0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%	(100.00%)
Expenditure										
620103 - SMALL EQUIP POOL	7,500	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-
Total Expenditure	7,500	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-
Percent Increase		6.67%	6.25%	0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

518 - Caistor Community Centre - Septic Bed Replacement

Project Number	518	Title	Caistor Community Centre - Septic Bed Replacement	Lock Status	Unlocked
Asset Type	Building - Other	Department	Recreation Facilities		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replace existing septic system				
Justification	Current system is in need of replacement and updates. The Township has applied for a grant application, totaling \$500,000, under the Community Building Fund (Ontario Trillium Foundation) to replace the existing septic system, to construct an outdoor facility that will include washrooms / snack bar / equipment storage, and to construct trails connecting all the features at this site. If the funding is successful this budget will not be required. If the funding is not successful, staff is recommending that the septic bed replaced be included in the 2022 budget.				
Strategic Plan Theme	#5 Community Health and Safety #6 Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	518 - Caistor Community Centre - Septic Bed Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460110 - TSFR FROM FACILITIES	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%							

Project Summary

Expenditure										
615113 - ABINGDON HALL - SEPTEC BED REPLACEMENT	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

586 - Presentation & Video Conferencing Equipment

Project Number	586	Title	Presentation & Video Conferencing Equipment	Lock Status	Unlocked
Asset Type	Library Equipment	Department	Libraries		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	This will provide professional style video conferencing for the public and Township staff renting/using our large meeting room at the Smithville location. It will include a large smart TV with conferencing audio hardware and software. Excellent opportunities for those with small businesses and/or home businesses to conference with others.				
Justification	A unique opportunity for our community to have this level of video conference in our community.				
Strategic Plan	Theme #2 - supporting local businesses				
Theme	Theme #4 - supporting programming that is relevant to the community				
	Theme #6 - providing an innovative approach and partnerships and delivery of service, modernize service delivery				

Scenario Details

Budget Year	2022	Name	586 - Presentation & Video Conferencing Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460115 - TSFR FROM LIBRARY	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620119 - PRESENTATION & VIDEO CONFERENCING EQUIPMENT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

587 - Maker Equipment - 3D Printer, Vinyl Cutter

Project Number	587	Title	Maker Equipment - 3D Printer, Vinyl Cutter	Lock Status	Unlocked
Asset Type	Library Equipment	Department	Libraries		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	3D printer and filament, tool lending library, domestic tool lending library, musical instruments, Oculus VR set and resources, Cricut and supplies, STEAM exploration kits.				
Justification	Maker equipment gives library users the chance to use equipment such as 3D printers, vinyl cutters, building kits, robotics, sewing machines, tools and computers to help develop STEAM (science, technology, engineering, art, math) skills.				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2022	Name	587 - Maker Equipment - 3D Printer, Vinyl Cutter: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460115 - TSFR FROM LIBRARY	12,500	-	-	-	-	-	-	-	-	-
Total Funding Source	12,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620120 - MAKER EQUIPMENT	12,500	-	-	-	-	-	-	-	-	-
Total Expenditure	12,500	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

775 - Addition to Audio Visual Collection - All Library Branches

Project Number	775	Title	Addition to Audio Visual Collection - All Library Branches	Lock Status	Unlocked
Asset Type	Audio Books and DVDs	Department	Libraries	Year Identified	2020
Start Date	2022-01-01	Completion Date	2031-12-31		
Manager		Partner			
Regions					
Description	Electronic materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2022	Name	775 - Addition to Audio Visual Collection - All Library Branches: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460115 - TSFR FROM LIBRARY	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Funding Source	15,000									
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620101 - AUDIO BOOKS AND DVDS	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Expenditure	15,000									
Percent Increase		0.00%								
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

776 - Addition to Printed Collection - Smithville Library Branch

Project Number	776	Title	Addition to Printed Collection - Smithville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2022-01-01	Completion Date	2031-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2022	Name	776 - Addition to Printed Collection - Smithville Library Branch: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
410409 - DC - LIBRARY	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900
460115 - TSFR FROM LIBRARY	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Total Funding Source	15,000									
Percent Increase		0.00%								

Project Summary

Expenditure										
620102 - BOOKS PRINTED	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Expenditure	15,000									
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

777 - Replacement Computers - Library Branches

Project Number	777	Title	Replacement Computers - Library Branches	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries		
Start Date	2022-01-01	Completion Date	2031-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Network Computer Expenses. The replacement of older circulation and staff computers and upgrading the operating system from Windows 7 to Windows 10				
Justification	Budget for IT replacement of network computers through township IT department. New circulation computers will allow our staff to work more efficiently with our library members and our staff with their day to day work loads. The upgraded operating system will allow for better security. All staff will then be working with the same operating systems regardless of location or computer used which in itself will be a benefit.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2022	Name	777 - Replacement Computers - Library Branches: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460115 - TSFR FROM LIBRARY	1,200	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000
Total Funding Source	1,200	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000
Percent Increase		25.00%	(100.00%)	100.00%	(40.69%)	(44.19%)	87.50%	(40.00%)	48.15%	0.00%

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	1,200	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000
Total Expenditure	1,200	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000
Percent Increase		25.00%	(100.00%)	100.00%	(40.69%)	(44.19%)	87.50%	(40.00%)	48.15%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

779 - Addition to Printed Collection - Caistorville Library Branch

Project Number	779	Title	Addition to Printed Collection - Caistorville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2022-01-01	Completion Date	2031-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2022	Name	779 - Addition to Printed Collection - Caistorville Library Branch: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
410409 - DC - LIBRARY	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800
420401 - DONATIONS	1,200	1,200	1,200	1,200	1,200	400	-	-	-	-
460115 - TSFR FROM LIBRARY	-	-	-	-	-	800	1,200	1,200	1,200	1,200
Total Funding Source	8,000									
Percent Increase		0.00%								

Project Summary

Expenditure										
620102 - BOOKS PRINTED	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Total Expenditure	8,000									
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

780 - Addition to Printed Collection - Wellandport Library Branch

Project Number	780	Title	Addition to Printed Collection - Wellandport Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2022-01-01	Completion Date	2031-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2022	Name	780 - Addition to Printed Collection - Wellandport Library Branch: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
410409 - DC - LIBRARY	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200
420401 - DONATIONS	1,800	1,500	-	-	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	-	300	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800
Total Funding Source	10,000									
Percent Increase		0.00%								

Project Summary

Expenditure										
620102 - BOOKS PRINTED	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Expenditure	10,000									
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

967 - Smart TV

Project Number	967	Title	Smart TV	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries		
Start Date	2022-01-01	Completion Date	2029-12-31	Year Identified	2020
Manager		Partner			

Regions

Description A 55 inch TV to be installed in the Board/meeting room at the Caistorville location.

Justification This large screen TV will replace an outdated smart board at our Caistorville location. This installation will allow us to provide the same service here as in both Wellandport and Smithville. An opportunity for the community, Township staff and library to use to provide presentations and programming.

Strategic Plan Theme Theme #4: to support programming that is relevant to the community's needs.

Scenario Details

Budget Year	2022	Name	967 - Smart TV: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460115 - TSFR FROM LIBRARY	950	-	-	-	-	-	950	950	-	-
Total Funding Source	950	-	-	-	-	-	950	950	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	0.00%	(100.00%)	0.00%
Expenditure										
620106 - IT HARDWARE POOL	950	-	-	-	-	-	950	950	-	-
Total Expenditure	950	-	-	-	-	-	950	950	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	0.00%	(100.00%)	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

974 - Progressive Mower Deck

Project Number	974	Title	Progressive Mower Deck	Lock Status	Unlocked
Asset Type	Tractor	Department	Parks	Year Identified	2020
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			
Regions					
Description	Replace the current outdated pull behind mower deck (2011 progressive).				
Justification	Repairs and down time of the current deck have justified the replacement of this piece of equipment.				
Strategic Plan	#4 Local Attractions				
Theme	#6 Efficient, Fiscally responsible Operations				

Scenario Details

Budget Year	2022	Name	974 - Progressive Mower Deck: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Replace the current outdated pull behind mower deck.				
Comments					
Justification	R				

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460109 - TSFR FROM EQUIPMENT	24,000	-	-	-	-	-	-	-	-	-
Total Funding Source	24,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%							
Expenditure										
625011 - MOWER	24,000	-	-	-	-	-	-	-	-	-
Total Expenditure	24,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%							
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1049 - Environmental Monitoring Program (John St. Caistorville)

Project Number	1049	Title	Environmental Monitoring Program (John St. Caistorville)	Lock Status	Unlocked
Asset Type	Operating Program	Department	Planning & Heritage	Year Identified	2021
Start Date	2022-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Monitoring of environmental concerns relating to the nest of former gas tanks at John Street location, Caistorville.				
Justification	The Township of West Lincoln completed site clean up of tanks and main building on John Street in Caistorville. TSSA and MECP require monitoring of environmental concerns relating to the nest of the former gas tanks.				
	Cost estimate is \$20,000 for 2021 to accommodate one-time cost for drilling of 3 more wells.				
	\$5,000 - monitoring and reporting for 4 weeks				
	\$15,000 - drilling and reporting 3 weeks				
Strategic Plan Theme	Community Health and Safety				

Scenario Details

Budget Year	2022	Name	1049 - Environmental Monitoring Program (John St. Caistorville): Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460105 - TSFR FROM CAPITAL	10,000	10,000	-	-	-	-	-	-	-	-
Total Funding Source	10,000	10,000	-	-	-	-	-	-	-	-
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520661 - ENVIRONMENTAL MONITORING PROGRAM-JOHN ST	10,000	10,000	-	-	-	-	-	-	-	-
Total Expenditure	10,000	10,000	-	-	-	-	-	-	-	-
Percent Increase		0.00%	(100.00%)	0.00%						
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1052 - Parking Study

Project Number	1052	Title	Parking Study	Lock Status	Unlocked
Asset Type	Operating Study	Department	Planning & Heritage		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Parking study (parking needs analysis) of Downtown Smithville.				
Justification	Downtown Smithville has seen a lot of changes over the decades. As Smithville grows into the future and as we attempt to maintain a vision for Smithville with a focus on protective downtown, the Master Community Plan work should result in an identified focus of downtown.				
	With that focus established, then a parking needs analysis of downtown would be helpful before the Township starts selling off land(s) and/or permitting numerous intensive developments.				
	Based on anticipated use types we should be able to identify on and off street parking requirements to help sustain, support and grow the downtown business community.				
	Discussions with the Chamber of Commerce staff resource has occurred and she is supportive of this approach.				
Strategic Plan Theme	Support for Business and Employment Opportunities for Residents Strategic, Responsible Growth				

Scenario Details

Budget Year	2022	Name	1052 - Parking Study: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460116 - TSFR FROM PLANNING	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1054 - Wellandport Mural

Project Number	1054	Title	Wellandport Mural	Lock Status	Unlocked
Asset Type	Building - Other	Department	Planning & Heritage	Year Identified	2021
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			
Regions					
Description	Installation of Mural on wall of Wellandport Community Centre				
Justification	The Heritage Committee is looking to install a mural on the wall of the Wellandport Community Centre displaying historical photographs of Wellandport. This is part of a series of murals that the Heritage Committee is installing across West Lincoln. The approximate cost is \$6000.				
	Council approved \$3000.00 in 2021, we are requesting an additional \$3000.00 for 2022.				
Strategic Plan Theme	Local Attractions				

Scenario Details

Budget Year	2022	Name	1054 - Wellandport Mural: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460105 - TSFR FROM CAPITAL	3,000	-	-	-	-	-	-	-	-	-
Total Funding Source	3,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520662 - WELLANDPORT MURAL	3,000	-	-	-	-	-	-	-	-	-
Total Expenditure	3,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1078 - Natural Environment Enhancement Review

Project Number	1078	Title	Natural Environment Enhancement Review	Lock Status	Unlocked
Asset Type	Operating Study	Department	Planning & Heritage	Year Identified	2022
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			
Regions					
Description	Review of Natural Environment Enhancement in relation to the Master Community Plan/Urban boundary Expansion process.				
Justification	The Smithville Master Community Plan/Urban Boundary Expansion process has had 3 plus Public Information Centres (PIC's) where the community has advised on numerous occasions of their interest in increasing environmental area/green space in Smithville. Potential restoration areas are identified, but it is not clear how the implementation should occur.				
	This study will determine the best practice strategy to increase environmental area during planning approvals.				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2022	Name	1078 - Natural Environment Enhancement Review: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460116 - TSFR FROM PLANNING	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%							

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1080 - Intensification Strategy

Project Number	1080	Title	Intensification Strategy	Lock Status	Unlocked
Asset Type	Operating Study	Department	Planning & Heritage	Year Identified	2022
Start Date	2022-01-01	Completion Date	2022-12-31		
Manager		Partner			
Regions					
Description	Strategy to intensify internal to Smithville boundary				
Justification	As Smithville and West Lincoln grows in population and employment, we must take advantage of opportunities to intensify internal to the Smithville boundary as outlined in the Smithville Master Community Plan/Urban Boundary Expansion information report by Steve Wever.				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2022	Name	1080 - Intensification Strategy: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460116 - TSFR FROM PLANNING	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

455 - Smithville and Township Trails and Corridors Master Plan

Project Number	455	Title	Smithville and Township Trails and Corridors Master Plan	Lock Status	Unlocked
Asset Type	Master Plan	Department	Planning & Heritage	Year Identified	2020
Start Date	2022-01-01	Completion Date	2027-12-31		
Manager		Partner			
Regions					
Description	Expand and update Smithville and Township wide Trails and Corridors Master Plan				
Justification	It is time to expand and update our Smithville and Township Trails and Corridors Master Plan to benefit the whole of the Township. This should dovetail with the Smithville Trails and Corridors Plan, completed in 2009, and with neighbouring Trail Plans and Regional Plans.				
	This should be prepared right after the Smithville Master Community Plan work is finished and before developers try to prepare Secondary Plans and/or block plans and leave the Township with the unplanned remnant pieces.				
	The estimate cost to expand and update the current Trails and Corridors Master Plan is \$125,000.00. The funds will be requested over two years- 2022 and 2023				
Strategic Plan Theme	Local Attractions				

Scenario Details

Budget Year	2022	Name	455 - Smithville and Township Trails and Corridors Master Plan: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Funding Source										
460116 - TSFR FROM PLANNING	62,500	62,500	-	-	-	40,000	-	-	-	-
Total Funding Source	62,500	62,500	-	-	-	40,000	-	-	-	-
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	62,500	62,500	-	-	-	40,000	-	-	-	-
Total Expenditure	62,500	62,500	-	-	-	40,000	-	-	-	-
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

2022 Capital and Special Projects by Department

Project *	Department *	Amount
26 - TWL-ID-B04 South Grimsby Road 16 - Campbell Bridge - From: HWY 20 To: Twenty Road	Bridges & Culverts	\$ 25,000
1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd	Bridges & Culverts	\$ 1,000,000
956 - Garbage Cans and Benches - All Cemeteries	Cemeteries	\$ 10,000
1034 - Cemetery Ownership Consultant	Cemeteries	\$ 30,000
833 - Miscellaneous Corporate Management Equipment and Furniture	Corporate Management	\$ 4,500
573 - Network Hardware - Corporate Management	Corporate Management	\$ 10,000
1085 - Finance Department Digitalization	Corporate Management	\$ 24,000
564 - Replacement Computers - Corporate Services	Corporate Management	\$ 32,900
1086 - Environmental Site Assessment - 5490 Vaughan Rd E.	Corporate Management	\$ 42,000
177 - Development Charge Study	Corporate Management	\$ 60,000
7 - Town Hall - Replace Roof Shingles	Corporate Management	\$ 60,000
85 - New High Pressure Air Bags	Fire	\$ 13,000
56 - Bunker Gear	Fire	\$ 23,000
581 - Equipment & Gear for 4 Additional Firefighters	Fire	\$ 54,500
1083 - Replacement of Station #2 Building	Fire	\$ 800,000
1088-Miscellaneous Fire Equipment	Fire	\$ 5,000
967 - Smart TV	Libraries	\$ 950
777 - Replacement Computers - Library Branches	Libraries	\$ 1,200
1004 - Non Network Replacement Computers - Library Branches	Libraries	\$ 6,900
779 - Addition to Printed Collection - Caistorville Library Branch	Libraries	\$ 8,000
586 - Presentation & Video Conferencing Equipment	Libraries	\$ 10,000
780 - Addition to Printed Collection - Wellandport Library Branch	Libraries	\$ 10,000
587 - Maker Equipment - 3D Printer, Vinyl Cutter	Libraries	\$ 12,500
775 - Addition to Audio Visual Collection - All Library Branches	Libraries	\$ 15,000
776 - Addition to Printed Collection - Smithville Library Branch	Libraries	\$ 15,000
138 - Miscellaneous Recreation Equipment	Parks	\$ 7,500
974 - Progressive Mower Deck	Parks	\$ 24,000
1021 - Ball Diamond Lighting - Phase 2	Parks	\$ 40,000
1054 - Wellandport Mural	Planning & Heritage	\$ 3,000
1049 - Environmental Monitoring Program (John St. Caistorville)	Planning & Heritage	\$ 10,000
1052 - Parking Study	Planning & Heritage	\$ 25,000
1080 - Intensification Strategy	Planning & Heritage	\$ 40,000
1078 - Natural Environment Enhancement Review	Planning & Heritage	\$ 50,000
455 - Smithville and Township Trails and Corridors Master Plan	Planning & Heritage	\$ 62,500
129 - Wellandport Hall - Replace Furnace	Recreation Facilities	\$ 20,000
1059 - Community Hall Service Delivery Review	Recreation Facilities	\$ 30,000
518 - Caistor Community Centre - Septic Bed Replacement	Recreation Facilities	\$ 40,000
1013 - Leisureplex Fencing	Recreation Facilities	\$ 80,000
238 - Abingdon Rd: Edging & SST - From: Concession 5 Rd To: Sixteen Rd	Roads Paved and Unpaved	\$ 260,000
253 - South Grimsby Rd 18: Mill & Pave curb section, Edging & SST remainder-From: RR 20 To: Young St	Roads Paved and Unpaved	\$ 275,000
241 - Concession 4 Rd: Edging & SST - From: Silverdale Rd To: Hodgkins Rd	Roads Paved and Unpaved	\$ 285,000
254 - South Chippawa Rd: Edging & SST - From: RR 2 (Caistorville Rd) To: Abingdon Rd	Roads Paved and Unpaved	\$ 500,000
1024 - Vaughan Rd - Hardtop Gravel Rd From Caistor Gainsborough to Wellandport Rd	Roads Paved and Unpaved	\$ 1,300,000
713 - Signs - New & Replacement	Traffic Operations & Roadside Maintenance	\$ 25,000
237 - Miscellaneous Road Equipment	Transportation Services-General	\$ 6,000
245 - Motor Grader	Transportation Services-General	\$ 550,000
733 - Miscellaneous Wastewater Equipment	Wastewater	\$ 5,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	Wastewater	\$ 200,000
723 - Miscellaneous Water Equipment	Water	\$ 5,000
743 - Water Meters - New Installation	Water	\$ 33,800
420 - Water Meter Replacement Program	Water	\$ 50,000
TOTAL		<u>\$ 6,200,250</u>

TOWNSHIP OF WEST LINCOLN
Budget 2022- Reserve Transfers

	2022 Budget	2021 Budget	Dollar Variance	Percentage Variance
	\$	\$	\$	
Operating				
Contribution to Reserves:				
CONTRIB TO CAPITAL	251,100	150,600	100,500	66.73%
CONTRIB TO HOSPITAL	125,800	75,300	50,500	67.07%
CONTRIB TO FACILITIES	80,500	71,000	9,500	13.38%
CONTRIB TO TECHNOLOGY	10,000	15,000	5,000	-33.33%
CONTRIB TO BUILDING	11,000	-	11,000	100.00%
CONTRIB TO EQUIPMENT	375,000	368,400	6,600	1.79%
CONTRIB TO ELECTION	36,000	36,000	-	0.00%
CONTRIB TO FIRE	362,000	359,000	3,000	0.84%
CONTRIB TO BRIDGES	150,000	150,000	-	0.00%
CONTRIB TO SIDEWALKS	10,300	9,100	1,200	13.19%
CONTRIB TO WINTER CNTRL	5,000	47,300	42,300	-89.43%
CONTRIB TO CONTINGENCY	21,430	25,900	4,470	-17.26%
CONTRIB TO SEWERS	223,490	209,830	13,660	6.51%
CONTRIB TO WATER	381,820	301,320	80,500	26.72%
CONTRIB TO CEMETERY	40,000	30,000	10,000	33.33%
CONTRIB TO ARENA	13,240	12,850	390	3.04%
CONTRIB TO PLANNING RESERVE	155,000	125,000	30,000	24.00%
CONTRIB TO LIBRARY	37,100	36,100	1,000	2.77%
Total Contribution to Reserves	2,288,780	2,022,700	266,080	13.15%
Funding From Reserves:				
TSFR FROM ARENA	-	11,200	11,200	-100.00%
TSFR FROM WORKING FUNDS	45,150	45,000	150	0.33%
TSFR FROM INSURANCE	21,000	-	21,000	100.00%
TSFR FROM ELECTION	130,130	-	130,130	100.00%
TSFR FROM LIBRARY	27,210	26,660	550	2.06%
TSFR FROM CONTINGENCY	280,920	190,220	90,700	47.68%
TSFR FROM PRIOR YEAR SURPLUS	150,000	150,000	-	0.00%
TSFR FROM BUILDING	270,610	254,260	16,350	6.43%
Total Funding From Reserves	925,020	677,340	247,680	36.57%
Net impact on reserves from operating activities	1,363,760	1,345,360	18,400	1.37%
Capital				
Funding From Reserves:				
TSFR FROM CAPITAL	213,500	480,380	266,880	-55.56%
TSFR FROM TECHNOLOGY	57,900	80,000	22,100	-27.63%
TSFR FROM FACILITY	120,000	20,000	100,000	500.00%
TSFR FROM FIRE	76,000	500,000	424,000	-84.80%
TSFR FROM COMMUNITY FUND RESERVE	420,000	-	420,000	100.00%
TSFR FROM BUILDING DEPARTMENT	113,000	113,000	-	0.00%
TSFR FROM SETTLMNT ROAD AGREEM	400,000	-	400,000	100.00%
TSFR FROM BRIDGE	22,500	164,400	141,900	-86.31%
TSFR FROM CONTINGENCY	30,000	40,000	10,000	-25.00%
TSFR FROM SEWERS	143,000	143,000	-	0.00%
TSFR FROM WATER	88,800	387,800	299,000	-77.10%
TSFR FROM CEMETERY RESERVE	40,000	10,000	30,000	300.00%
TSFR FROM EQUIPMENT	592,500	913,000	320,500	-35.10%
TSFR FROM LIBRARY	48,650	63,000	14,350	-22.78%
TSFR FROM PLANNING	177,500	179,300	1,800	-1.00%
Total Funding From Reserves	2,543,350	3,093,880	550,530	-17.79%
Net impact on reserves from capital activities	- 2,543,350	- 3,093,880	550,530	-17.79%
Consolidated net impact on reserves	- 1,179,590	- 1,748,520	568,930	-32.54%