

DATE: February 5, 2024

REPORT NO: T-03-2024

SUBJECT: **2024 Draft Operating and Capital Budget**

CONTACT: **Donna DeFilippis CPA CA, Interim CAO & Treasurer
Katelyn Repovs CPA CA, Manager of Finance & Deputy
Treasurer**

OVERVIEW:

- The Draft 2024 Operating Budget supports \$22 million in operating expenditures, funded through property taxes, user fees, grants and reserve transfers.
- The Draft 2024 Budget includes \$10.8 million in Capital and Special Projects, with the largest investment being in Environmental Infrastructure totaling \$5.4 million and Transportation Infrastructure totaling \$4 million.
- The Draft 2024 Operating and Capital Budget includes a general base tax levy of \$9,943,950 which represents a 9.14% levy increase over 2023, after factoring in assessment growth. Assessment Growth is 0.36% for 2024.
- The hospital levy is \$226,500, which is an increase of \$50,200 over 2023. This results in an \$8.43 increase to the amount of taxes paid.
- The average increase in the West Lincoln portion of the total tax bill is estimated at \$149.45. The total urban service levy for an average residential home in the urban area of Smithville is \$72.26, a decrease of \$1.88 from 2023.
- **The total tax bill, which includes all taxing authorities, is expected to increase by 6.34%**
- Every \$90,800 of additional expenditure added to this draft budget equates to a 1% general tax levy adjustment which represents a \$15 increase in taxes to the average homeowner. Alternatively, every reduction of \$90,800 would result in an approximate decrease of \$15 to the average homeowner.
- For budget purposes, a value of \$388,600 represents the average assessment for a single family detached home. MPAC (Municipal Property Assessment Corporation) bases assessment on 2016 market values.
- The final budget presentation and discussion will take place at the Administrative/Finance/Fire Committee meeting scheduled for Tuesday, February 20, 2024 at 6:30 pm, with an additional date set for Wednesday, February 21, 2024 at 6:30 pm, if required.
- The 2024 Budget would be ratified at the Council meeting scheduled for Monday, February 26, 2024 at 6:30 pm.

RECOMMENDATION:

That, Information Report T-03-2024, regarding the “2024 Draft Operating and Capital Budget” dated February 5, 2024, be received.

ATTACHMENTS:

- **Schedule A** 2024 Draft Operating Budget Summary
- **Schedule B** 2024 Draft Operating Budget by Department
- **Schedule C** Recreation Report REC-05-2023
- **Schedule D** Staffing Request Details
- **Schedule E** 2024 Capital and Special Projects-Summary
- **Schedule F** 2024 Capital and Special Projects-Detail
- **Schedule G** 2024 Ten Year Capital Plan- Funding Detail
- **Schedule H** 2024 Ten Year Capital Plan- by Department
- **Schedule I** 2024 Budget Survey Results

ALIGNMENT TO STRATEGIC PLAN:

The 2024 Draft Operating and Capital Budget supports the following Strategic Plan Themes:

- Build a safe, connected, caring and active community
- Champion strategic and responsible growth
- Enrich our strong agricultural legacy
- Advance organizational capacity and effectiveness

BACKGROUND:

Approval of the 2024 Operating and Capital Budget is scheduled to take place on Tuesday, February 20, 2024. If necessary, Wednesday, February 21, 2024 has also been set aside as a budget meeting. The purpose of this report is to give Council an opportunity to review and discuss the draft budget prior to the final budget meeting.

A Budget Survey was launched in the fall of 2023, with the detailed findings found in **Schedule I** to this report. We received 48 responses to the Budget Survey and all details, including comments, are included in **Schedule I**. Those that responded to the survey have provided observations on various services provided by the Township. 72% of the respondents rated the overall value they are receiving from their tax dollars as fair or better.

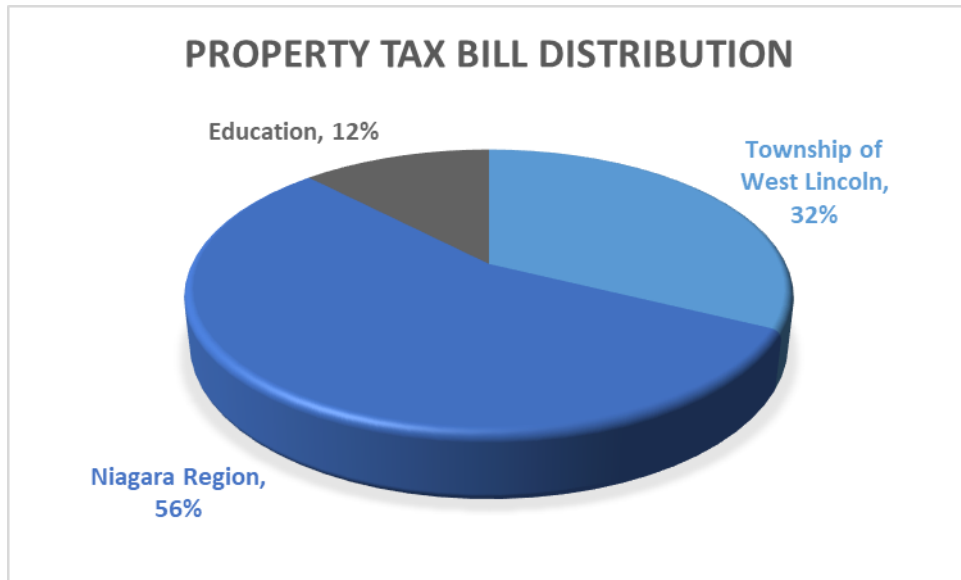
At the January 15th, 2024 Council meeting, staff presented two reports to Council:

- T-01-2024 2024 Draft Capital Budget
- T-02-2024 2024 Budget Staffing Review

This report will also include discussion regarding Capital and Staffing.

Council is asked each year to approve an Operating and Capital budget which is developed and presented by staff. The 2024 budget includes approximately \$22 million of operating expenditures and approximately \$10.8 million in Capital and Special Project expenditures. These expenditure items are funded through user fees, grants, reserve transfers and the tax levy. One of the key outcomes of the budget process is the establishment of the required tax levy and ultimately the tax rate which will be levied on properties in West Lincoln.

Property owners in West Lincoln receive a tax bill from the Township that includes taxes levied by the Township, Niagara Region and Education. In 2023, the allocation between these three authorities is reflected below:



The Township of West Lincoln retains approximately 32% of the total taxes paid by rate payers. This percentage has not significantly changed over the years.

Every \$90,800 increase or decrease in the tax funded budget equates to a 1% general tax levy adjustment. The increase in the amount needed from the tax base does not directly relate to an increase in taxes on a residential home, but rather it is the increase in the overall tax levy required year over year. Every \$90,800 of expenditure added to this budget will result in approximately a \$15 increase in taxes paid for an average residential home assessed at \$388,600. This information should assist Council in understanding the estimated effects of the draft budget as presented and alternatively how adjustments to the amount needed from the tax levy impacts the average residence. The average value of \$388,600 is based on MPAC (Municipal Property Assessment Corporation) data and is reflective of 2016 market values. At the time of writing this report, there has been no announcement from the Minister of Finance as to when a new assessment date may be introduced and what that date may be.

At the January 30, 2023 Council Meeting the following resolution was adopted:

That, the McNally House Hospice Presentation which provided an update on the expansion of their facility and financial needs be received; and

That, McNally House Hospice request for financial assistance from the Township of West Lincoln in the amount of \$70,000, which can be allocated in four (4) annual instalments of \$17.5K, in order to facilitate expansion of their facility, be referred for consideration as part of the Township's 2023 Budget.

Staff have continued to address this request by including \$17,500 under 'Transfer to Not for Profit' under the Corporate Services budget, offset by a transfer from the contingency reserve.

The Township's 2023 budget included 62 Full-time Permanent Staff, broken down as follows:

- 31 Non Union Staff, including 5 working for the Library
- 31 Union Positions

In addition, there are 3 permanent part-time positions in the base budget, with a total FTE (Full Time Equivalent) of 1.96. **The 2024 Draft Budget includes 2 new full-time positions in addition to the above: an additional Library Public Service Assistant and a Community Engagement and Events Coordinator.**

The Township budget also includes part-time staff that work as Crossing Guards, Cleaners and Library Public Service Assistants. The Parks/Facilities and Recreation Programming departments employ both part-time and seasonal staff throughout the year. Finally, the approved volunteer fire fighter complement is 55.

OPERATING FUND ANALYSIS:

The base 2024 levy of \$9,943,950 represents an increase of \$862,400 over the 2023 base levy of \$9,081,550. The operating budget provides funding for the Township's day-to-day costs of delivering services, such as fire protection, maintenance of transportation networks, library services and recreational programming. In addition, the operating levy provides funding for Capital and Special Projects through reserve transfers and debt repayment.

The impact of the levy increase on taxpayers is lessened by assessment growth. In 2023, assessment growth was 1.88% which meant that the first \$187,000 of the tax levy increase did not impact taxes paid. To put this in perspective, in 2023, the levy increased \$729,880, or 8.74%, however, due to growth of 1.88% or \$187,000 the net increase was 6.50%. The Township has seen assessment increases of 1.70% in 2022, 1.29% in 2021 and 1.85% in 2020. Unfortunately, in 2024, assessment growth is **only 0.36%**, which means that only the first \$32,800 of the increase in the tax levy has no impact to taxes paid. This means that the overall tax levy will have a greater impact on taxes paid than in previous years. Assessment Growth represents new assessment that is brought on the tax roll from new builds, improvements or additions.

The major factors contributing to the 2024 levy increase are reviewed below:

Investment in Infrastructure and Funding of Special Projects

\$190,980 or 2.1% of the levy increase is attributable to increased transfers to reserves. These increases are necessary in order to ensure funding will be available to complete the projects in the ten-year capital plan. The impact of the Capital Budget on the operating budget was outlined in report *T-01-2024 2024 Draft Capital Budget*. In that report, staff indicated that the Capital Budget would have a 2.71% impact on the levy, after transferring \$500,000 of the estimated 2023 operating surplus to the Capital Reserve. Staff have worked diligently to lower that impact, and this has resulted in a 2.1% increase to the levy for Capital purposes. Included in the \$190,980 increase to reserve transfers is a \$70,000 transfer to the Capital reserve related to the hard-topping of Vaughan Road from Wellandport Road to Heaslip Road. This project totals \$700,000 and is partially funded through a transfer from the Capital Reserve. In the past, the hard-topping projects were funded through debentures, however, given the current market, staff have opted to fund this project internally, with a payback to the Capital Reserve over the years 2024 to 2033.

Cost of Living Adjustments to Wages and Salaries

The 2023 Base Budget included a 2% cost of living adjustment to wages. The actual approved 2023 adjustment resulting from contract negotiations was 3%. Included in the 2024 budget is a cost of living adjustment of 2.75%. In total, wages and salaries are seeing a 3.75% increase over the 2023 budget. For the two largest employee groups, the amounts of these adjustments are as follows:

Non Union Full Time and Permanent Part-Time Staff: **\$100,700** increase
Unionized Staff: **\$ 62,800** increase

The Cost of Living adjustments for the two largest employee groups results in a 1.8% increase to the levy.

As wages and salaries increase, there is a corresponding increase in many of the mandatory benefit costs that the Township must pay; CPP, EI, EHT, WSIB and OMERS are all based on a percentage of wages. Staff have been successful in securing group benefit premiums at a rate actually lower than was budgeted in 2023. Overall, all benefit costs are increasing by **\$62,130** which represents a 3.34% increase over 2023.

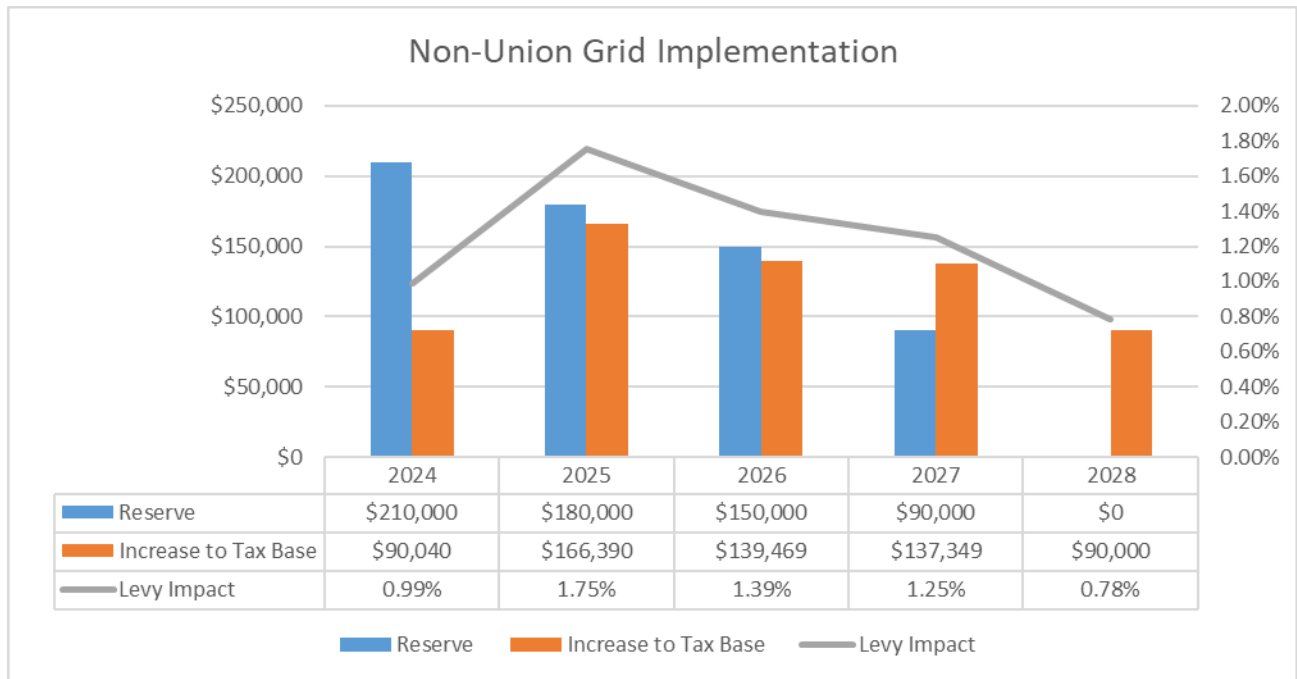
Non-Union Grid Implementation

In 2020, Council approved a project to conduct a Pay Equity/Market Equity Non-Union Compensation Review. The final results of this review were presented to Council at a Special Council meeting held on November 17, 2021.

The following resolution was passed:

That, Confidential Report No.CAO-03-2021, dated November 17, 2021, regarding “Non-Union Salary Review” be received; and, 2. That, Council endorse and approve the 2021 Non-Union Salary Grid (Attachment A) and that the implementation be deferred to the 2022 Budget process.

The 2022 budget included the first step of implementation of the approved Non-Union Salary Grid with a transfer from the Contingency Reserve of \$168,690 to fund the costs, with an impact of \$9,300 on the tax levy. The 2023 budget included the second year of implementation, with a tax impact of \$52,000. The third year of implementation will see the positions move to the next step on the six step grid. The increase to the tax levy in this third year of implementation is **\$90,040**, or 0.99% of the tax levy increase. Step six represents “job rate” or what the target rate of the position is based on the 2021 study. The regular cost of living adjustment given to staff is not part of this calculation. The chart below summarizes the implementation plan, including the estimated transfer from reserves and the impact to the tax levy up to 2028, at which point all costs will be on the tax levy.



The chart above indicates that tax levy increases of 1.75%, 1.39%, 1.25% and 0.78% over the years 2025, 2026, 2027 and 2028 respectively will be required in order to bring the total cost of the non-union grid implementation onto the tax levy. This implementation plan requires significant transfers from the contingency reserve of \$630,000 over the years 2024 to 2027.

Staffing Level Enhancements

Although approved in 2023, the addition of a new position in the Planning Department has impacted the 2024 budget as the funding source is no longer available. The Manager of Planning position was outlined in *Planning Report PD-76-2022* dated August 11, 2022, which included the following two resolutions:

That, Council approve an additional Full Time Equivalent (FTE) in the Planning and Building Department and that a Manager of Planning position be created and the Planner I and Planner II positions be renamed Planner and Senior Planner respectively; and,

That, one of the Planner II positions be funded by the Land Owners Group for up to the next four years to help accommodate for planning approval pressures.

Unfortunately, the Land Owners Group will not be providing any funding towards this position. The loss of funds total \$121,200, which staff have mitigated through a transfer from the Planning Reserve of \$60,000, for a net 2024 impact of **\$61,200**. This is only a temporary measure to provide relief to the 2024 levy. The full impact of this position, with the remaining \$60,000, will be included in the 2025 levy.

Crossing Guard Wages have increased by **\$45,720** as a result of the revised compensation structure approved through report *C-07-2023 School Crossing Guard Operational Staffing Update*.

The Library Board has approved an additional full-time Public Service Assistant and have reduced the part-time staffing budget in order to partially mitigate the increased costs. The net impact to the budget as a result of this additional full-time position is **\$12,300**.

The Parks, Facilities and Recreation departments' part-time wages budget has increased by **\$41,260**. Approximately \$12,460 of this increase is attributable to cost of living adjustments, however there have been some increases in staffing hours resulting in the following:

- Summer and Winter Season staffing changes has resulted in an increase of \$8,000
- Extended Season staffing which represents an increased service level providing an extended ice season with a cost of \$12,500. This additional staffing cost has been mitigated with user fee revenue, **with a net impact of \$6,400 for this service level improvement**
- Recreation Programming staffing has increased by 470 hours, with 32 of those hours related to the Santa Claus parade. The impact of these increased hours is \$8,300.

The Recreation Department has requested an additional position, which was introduced to Council in Report *REC-05-2023 Recreation Staffing and Resources Recommendation for Upcoming Programming and Events (Schedule C* to this report). The projected cost for this new position, including all benefits, is \$83,100. This cost is mitigated by the fact that a Part-Time Farmer's Market Coordinator would no longer be required, removing \$20,800 from the budget. This results in a net impact to the operating budget of **\$62,300** in 2024.

Grant Reductions

The 2023 budget included the final amount of Provincial Covid-19 funding which was used within the Corporate Services department to partially offset the costs of WeeStream and ZOOM. The removal of this funding source has an impact to the tax levy of **\$26,900**.

The OMPF (Ontario Municipal Partnership Fund) allocation is \$1,046,200 in 2024, a decrease of **\$39,700** compared to the 2023 grant allocation. The grant program supports northern and rural municipalities across the province.

Its objectives are to recognize the challenges of northern and rural municipalities, while targeting funding to those with more challenging fiscal circumstances and to support areas with limited property assessment. The Township receives funding under fiscal circumstances component and the rural circumstances component.

Fire Station 2 Debenture

As part of report *WLFD-07-2022* the tender of the replacement of Fire Station #2 was approved, as was the revised budget of \$3,950,000, with financing as follows:

Fire Reserve	\$ 40,000
Contingency Reserve	\$ 400,000
Canada Community-Building Fund (CCBF)	\$ 540,000
Community Fund Reserve	\$ 663,000
Development Charges	\$ 714,400
Debenture Issuance	<u>\$1,592,600</u>
Total	<u>\$3,950,000</u>

The 2024 debenture payment, including interest is \$158,830. The tax base has slowly been increased in anticipation of this payment, with increases of \$57,000 and \$50,000 in the years 2022 and 2023 respectively. The final increase required in 2024 is **\$51,830**.

Corporate Insurance

The Township, like other municipalities, is once again facing increases in its corporate insurance. The Township does use a broker that goes to “market” to ensure the best possible rates. The impact to the 2024 budget is **\$49,500**, which represents a 10% increase over 2023 actual premiums. This is the net increase after using the insurance reserve to assist in managing the large insurance increases over the past few years. Ontario municipal insurance premiums are increasing due to several factors, including the impact of inflation on replacement cost values, an increase in weather-related disasters and a rise in cyber-attacks. The Township is fortunate that it has been able to secure cyber insurance as part of its overall coverage; many municipalities do not qualify for this.

Utilities

Utilities are increasing by **\$45,200** or 8.53%, with the most significant increase attributable to Natural Gas. Also included under Utilities is Hydro, Water and Telecommunications.

Inflation

The cost of goods and services have increased as a result of inflation. Staff have worked very hard to keep as many expenditure lines within a 2% increase over 2023 and in some cases there have been no increases made. The budgets related to the Repair and Maintenance of Facilities have increased at a rate higher than inflation. The total increase in the 2024 budget is **\$52,180**. A portion of this increase is related to the new Station 2 Building which will require different levels of maintenance compared to the old structure.

In particular, there will now be a generator that needs monitoring and there will now be regular cleaning taking place. In addition, 2023 represented the first full year that the WLCC was being used at its capacity. This past year has provided staff with the necessary data and history to properly plan for 2024. The traffic and usage at the facility has necessitated an increase to cleaning materials and other maintenance and repair items.

Significant Mitigating Factors

The items above total \$994,740 and are increasing the tax levy. There are some significant mitigating items that help reduce this increase. The allocation of operating costs to fee based departments has increased by \$65,900. Facility User Fees have increased by \$29,500 and Planning Department User Fees have increased by \$59,540.

The above summary presents to Council the significant items that are impacting the 2024 levy increase. The next section of the report will review additional budget items.

Santa Claus Parade:

The following resolution was adopted at the April 24, 2023 Council meeting:

- 1) *That, the Director of Finance/Treasurer's Recommendation Report No. T-09-2023 be amended to increase the West Lincoln Santa Claus Parade's Community Grant from \$5,000 to \$7,500.00; and,*
- 2) *That, staff be directed to report back in the Fall of 2023 on a plan for further involvement of staff and resources as part of the 2024 budget for the planning and execution of the West Lincoln Santa Claus Parade event commencing in 2024 while continuing to work with the volunteer committee members of the Parade Committee.*

Report REC-05-2023 Recreation Staffing and Resources Recommendation for Upcoming Programming and Events outlined to Council the approach staff were recommending. This report is attached as **Schedule B** to this report for Council's information. That report indicated to Council that a request would be part of the 2024 budget for one additional full-time staff position. One of the recommendations of this report was to extend the Recreation and Wellness Programmer contract from January 1, 2024 to March 1, 2024 funded through a transfer from the Contingency Reserve in the amount of \$14,000. If Council were to approve the additional full-time staffing position, this transfer would not be necessary.

The projected cost for this new position, including all benefits, is \$83,100. This cost is mitigated by the fact that a Part-Time Farmer's Market Coordinator would no longer be required, removing \$20,800 from the budget. This results in a net impact to the operating budget of \$62,300 in 2024.

In addition to the staffing request, the operating budget is impacted with costs related to the implementation of the event, such as payment for entertainment and music.

Staff have also budgeted for some of these costs to be offset through sponsorship revenue. The net cost is estimated at approximately \$12,600. This increase has been mitigated by reducing the allocation to Community Grants by \$5,000, which represents the amount of funding that the Santa Claus Parade Committee would typically receive. This results in a net impact to the budget of \$7,600.

The two items above total \$69,900 and are included in the 2024 budget.

Additional Staffing Needs:

At the January 15, 2024 Council Meeting staff presented report *T-02-2024 2024 Budget Staffing Review*. This report presented to Council additional staffing needs that Senior Management have brought forward as part of the 2024 budget process. The positions below **are not** included in the 2024 budget being presented tonight.

Title	Budget Impact	Levy Impact
Construction Supervisor	\$125,000	1.38%
Arena/Parks Operator	\$ 72,000	0.79%
Climate Change Coordinator – Shared Position	\$ 20,000	0.22%
Accounting Supervisor	\$125,000	1.38%
Fire Administrative Assistant- Part-time to Full-time	\$ 38,000	0.42%
Fire Prevention Officer	\$ 92,000	1.00%
IT Help Desk Analyst- Part-time to Full-time	\$ 12,300	0.14%
Total	\$484,300	5.33%

Details regarding each of the above staffing requests can be found on **Schedule D**. The Santa Claus parade is also included in this attachment.

WATER AND WASTEWATER (SANITARY SEWER):

The Township’s Water and Wastewater expenditures are funded 100% through user fees. The expenditure budget for these two service areas in 2024 is \$2,131,660 for Water and \$2,433,240 for Wastewater for a total of \$4,564,900 being funded through Water and Wastewater fees. The expenditures include transfers totalling \$549,560 to the Water and Wastewater reserves in order to ensure adequate funding for infrastructure repairs and replacements.

The 2024 budget includes a 5% increase to the water and wastewater rates effective July 1, 2024, except for the wastewater consumptive rate, which would increase by 2%. This increase is based on the Water and Wastewater Rate Study and Financial Plan presented and approved by Council in report T-25-2020. The July 1st rates were approved as part of report T-28-2023, Consolidated User Fees and Charges By-Law and 2024 User Fees and Charges, dated December 4, 2023. As this rate change would be effective July 1, 2024 the impact would be on the September 2024 and December 2024 billings. The water consumptive rate would increase to \$1.71 from \$1.63 and the fixed quarterly rate for a ¾” service would increase to \$47.99 from \$45.70. The Bulk Water per cubic meter rate change will be \$2.32 from \$2.21. The wastewater consumptive rate would increase to \$1.97 from \$1.93 and the fixed quarterly rate for a ¾” service would increase to \$110.62 from \$105.36.

To put the consumptive rates in perspective, a 500ml bottle of water is often purchased for \$1.00, based on the new proposed consumptive rates, that same 500ml bottle of water could be filled up from the tap 543 times for the same price. The impact to an average quarterly water bill is outlined below:

Impact of Proposed Water & Wastewater Rates			
Based on an average consumption of 45 cubic meters per quarter, or 180 cubic meters annually			
Quarterly Charge			
	July 2024	Current	
Water Consumptive	\$ 76.95	\$	73.35
Sewer Consumptive	\$ 88.65	\$	86.85
Water Base	\$ 47.99	\$	45.70
Sewer Base	\$ 110.62	\$	105.36
Total	\$ 324.21	\$	311.26

The quarterly utility bill for an average consumption of 45 cubic meters will increase by \$12.95 or 4.16%.

IMPACT TO PROPERTY TAXES:

Levy for the new West Lincoln Memorial Hospital:

A new levy was introduced in 2021 to provide funding for the Township’s share of the West Lincoln Memorial Hospital new build. The total cost of the project is estimated at \$200 million, with the local municipalities (West Lincoln, Lincoln and Grimsby) responsible for \$21,650,000. Based on 2021 Household data, West Lincoln’s total share is estimated at \$4,524,850 and will most likely be required to make this contribution in late 2024 or early 2025. West Lincoln should have \$1,857,097 available in its Hospital Reserve at the end of 2024 which will require the issuance of a debenture to make up the shortfall of \$2,667,753. Staff is assuming that a 20-year serial debenture will be required. The following chart outlines the required hospital levy over the years of 2021 to 2025, with 2025 being the year that staff anticipate the first debenture payment would be due.

WLMH Levy Requirement			
Year	Total Levy		Levy Change
2021	\$	75,300	\$ 75,300
2022	\$	125,800	\$ 50,500
2023	\$	176,300	\$ 50,500
2024	\$	226,800	\$ 50,200
2025	\$	252,000	\$ 25,200

The Hospital Levy increase in 2024 is \$50,200 which will result in an \$8.43 increase to the tax bill for an average single family home.

Urban Service Area Special Charge:

The 2024 Draft Budget includes an Urban Service Area levy of \$186,320 (\$188,300 in 2023). The Urban Service Area levy is a special levy collected in the Urban Serviced Area of Smithville and funds the cost of streetlights and sidewalks (including sidewalk snow removal) within this designated area. The overall levy is decreasing by \$1,980. The average homeowner will pay \$74.14, a decrease of \$1.88 (2.54% decrease) over the amount paid in 2023 of \$72.26.

2024 Tax Levy and Estimated Impact on Property Taxes:

The 2024 draft base budget requires an overall tax levy of \$9,943,950, which represents a 9.14% levy increase, after factoring in growth. Assessment growth results in a portion of the tax levy increase not impacting the actual taxes paid by property owners. For the 2024 budget, residential assessment growth is estimated at \$32,800 (0.36%). This means that of the \$862,400 increase in the required tax levy, the first \$32,800 of that increase does not increase the taxes paid by property owners.

The **estimated** impact to the total tax bill based on an average assessment of \$388,600 is as follows:

	2023 Total Taxes	2024 Total Taxes	\$ Change	% Change
Assessment	\$ 388,600.00	\$ 388,600.00	\$ -	0.00%
Municipal	\$ 1,549.25	\$ 1,690.27	\$ 141.02	9.10%
Hospital	\$ 30.07	\$ 38.50	\$ 8.43	28.03%
Total Township	\$ 1,579.32	\$ 1,728.77	\$ 149.45	9.46%
Total Region	\$ 2,712.33	\$ 2,878.60	\$ 166.27	6.13%
Education	\$ 594.56	\$ 595.00	\$ 0.44	0.07%
TOTAL	\$ 4,886.21	\$ 5,202.37	\$ 316.16	6.47%
Urban Service Area	\$ 74.14	\$ 72.26	-\$ 1.88	-2.54%
TOTAL WITH URBAN SERVICE AREA	\$ 4,960.35	\$ 5,274.63	\$ 314.28	6.34%

The increase of 6.34% represents the impact that the average detached single-family property would see in their total tax bill, with all three taxing authorities included. The Region amount includes the levy for waste collection and transit. If Council wanted to lower the overall increase on the tax bill by 1% it would require a decrease of \$298,732 on the Township Levy, as that is the only item that is under the Township jurisdiction.

The Township portion of the tax bill will see a monthly increase of \$12.54 on the average single detached home in the rural area and a monthly increase of \$12.30 on the average single detached home in the urban area of Smithville.

2024 CAPITAL BUDGET

The Capital Plan totals \$104,419,700 and covers the years 2024 to 2033. The funding for the Capital Plan is provided from the following sources:

- Reserve Transfers of \$29,937,850
- Grants of \$14,398,800
- Debt Financing of \$23,994,800
- Development Charges of \$35,606,700
- In Lieu of Parkland of \$480,000

And a small amount from donations of \$1,550. These funding sources have a heavy reliance on the tax levy, namely the Reserve Transfers and Debt Financing. **Schedule G** to this report provides the funding source for each project in the Capital Plan. **Schedule H** lists each Capital Project by Department.

In terms of Asset Classifications, the Capital Plan is broken down as follows:

- Environmental Infrastructure \$27,904,500
- Equipment \$ 2,977,400
- Facilities \$11,592,000
- Land Improvements \$ 1,588,000
- Road Infrastructure, including bridges \$47,238,500
- Rolling Stock \$ 9,311,000
- Special Projects \$ 3,808,300

The 2024 projects within the Capital Plan total \$10,832,100, which represents a significant increase over 2023 Capital spending, which had an approved budget of \$5,125,000. The financing of the 2024 projects requires a 2.1% increase to the Operating Levy, which equates to just over \$190,980 in additional revenue. **Schedule E** to this report provides a summary of each project and **Schedule F** provides a detailed listing of the 2024 projects, including funding source.

The following is a summary of **2024** projects by Department. **Schedule E** provides additional details for each project.

Planning/Building/By-law total of \$80,000

Project	2024
1211 - By-Law Tracking Software	\$ 30,000
1213 - Affordable Housing Community Improvement Plan	\$ 50,000

The two projects above have been included in the 2024 Capital Budget as a result of discussions that took place with Council in 2023. These were not in the prior year Capital Plan.

Fire total of \$155,200

Project	2024
1062 - Portable Pumps (2)	\$ 25,000
1088 - Miscellaneous Fire Equipment	\$ 10,000
1120 - Station 2 SBCA Cylinder Compressor and Filling Station	\$ 90,000
1214 - Tablets for Fire Vehicles	\$ 5,200
56 - Fire Bunker Gear	\$ 25,000

Project 1214 is a new item that Fire included in their Capital Budget in 2024. The tablets will be used to perform provincially required compliance tasks, allow access to fire plans and will tie in with the other modules within the fire department administrative software.

Corporate Services/Governance total of \$336,600

Project	2024
400 - Rehabilitation of Town Hall Parking Lot	\$ 170,000
1145 - Record Management System Implementation	\$ 68,200
1041 - Town Hall Window Replacement	\$ 36,000
564 - Replacement Computers - Corporate Services	\$ 26,900
1208 - Joint Job Evaluation (JJE) Union Employees	\$ 15,000
573 - Network Hardware - Corporate Management	\$ 15,000
833 - Miscellaneous Corporate Management Equipment and Furniture	\$ 5,500

Project 1145- Record Management System Implementation is a project that was introduced in 2023 and is a 3 year project, with additional funds allocated in 2025.

Parks and Recreation total of \$715,500

Project	2024
516 - Murgatroyd Trail - Reconstruction	\$ 200,000
152 - Leisureplex Playground Replacement	\$ 160,000
148 - Wide Area Mower - Replacement	\$ 140,000
1089 - Silverdale Hall Siding Replacement	\$ 47,000
154 - Gator Replacement	\$ 32,000
160 - Zero Turn Mower Replacement	\$ 31,000
1218 - Seasonal Lighting Hydro Pole Safety Improvements	\$ 20,000
1147 - Wellandport Tennis Court Resealing	\$ 18,000
1101 - Leisureplex Electric Panel Upgrades	\$ 17,000
1150 - Abingdon Baseball Park Bleachers	\$ 15,000
1149 - Hank MacDonald Park Building Roof Shingles	\$ 12,000
1048 - Parks Furniture	\$ 10,000
138 - Miscellaneous Parks Equipment	\$ 8,500
1159 - Miscellaneous Recreation Program Equipment	\$ 5,000

The projects under Parks and Recreation are all rehabilitation and maintenance projects.

Environmental Services total of \$5,445,800

Project	2024
1163 - RR20 (West St) & Wade Rd North Sanitary Replacement	\$ 2,350,000
941 - RR 20 (West St) & Wade Rd N Water Main Replacement	\$ 2,000,000
1110 - Killins St, Barbara St, Brooks Cir Watermain Replacement	\$ 800,000
1182 - Stormwater Pond Rehabilitation - Riverview Estates	\$ 200,000
420 - Water Meter Replacement Program	\$ 50,000
743 - Water Meters - New Installation	\$ 35,800
733 - Miscellaneous Wastewater Equipment	\$ 5,000
723 - Miscellaneous Water Equipment	\$ 5,000

Projects 1163 and 941 totalling \$4,350,000 are being undertaken as part of the Niagara Region's Phase 4 of RR20 reconstruction project. These projects are funded through a combination of reserve transfers, debenture funding and Development Charges.

Transportation Services total of \$3,968,500

Project	2024
251 - Killins St, Barbara St, Brooks Cir Road Resurfacing	\$ 1,100,000
1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd	\$ 700,000
26 - Campbell Bridge Rehabilitation	\$ 600,000
1184 - Concession 3 Rd Resurfacing; from RR14 to Caistor Gainsborough Townline Rd	\$ 380,000
40 - Guard Rail Replacement (Various)	\$ 300,000
1183 - Abingdon Rd Resurfacing; From North Chippawa Rd to Concession 2 Rd	\$ 200,000
168 - Tractor/ Brusher/ Articulating Mower Replacement	\$ 195,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	\$ 150,000
271 - Sidewalk Tractor Replacement	\$ 125,000
1201 - West St/RR20 Sidewalk - Between South Grimsby Rd 5 and Wade Rd	\$ 120,000
1039 - Pick Up Truck 10017 - Replacement	\$ 45,000
713 - Signs - New & Replacement	\$ 17,500
1179 - New Sweeper Attachment for Backhoe	\$ 15,000
853 - Traffic Radar Speed Board Replacement	\$ 15,000
237 - Miscellaneous Road Equipment	\$ 6,000

The overall planned spending in Transportation Services is an increase of \$769,500 or 24% over the 2023 approved budget. Included in the Capital Plan for 2024 is the Hard-topping of Vaughan Road from Wellandport Road to Heaslip Road with a budget of \$700,000. The Township has completed two earlier hard-topping projects, a portion of Concession Road 5 in 2021 and a portion of Vaughan Road in 2023. These projects relied on debenture financing. Given the current rate of interest, staff are funding a portion of the 2024 project through an internal borrowing from the Capital Reserve. The Capital Reserve will be reimbursed through the tax levy within the Unpaved Roads sub-function of the operating budget. The repayment amount in 2024 is \$70,000.

Library Services total of \$130,500

Project	2024
1153 - Smithville Library Garden/Sun Shade	\$ 40,000
776 - Addition to Printed Collection - Smithville Library Branch	\$ 17,300
775 - Addition to Audio Visual Collection - All Library Branches	\$ 15,300
1152 - Library Camera Additions	\$ 12,000
780 - Addition to Printed Collection - Wellandport Library Branch	\$ 11,500
1118 - Logo and Branding	\$ 10,000
779 - Addition to Printed Collection - Caistorville Library Branch	\$ 9,200
1004 - Non Network Replacement Computers - Library Branches	\$ 7,700
1171 - Library Furniture Replacement	\$ 6,000
777 - Replacement Computers - Library Branches	\$ 1,500

The Capital Budget for the Library has been approved by the Library Board. An increase to the transfer to the Library Reserve of \$43,250 is required to fund the Library’s Capital Plan.

INTER-DEPARTMENTAL COMMENTS:

Department Heads worked with their staff to send in initial budget plans which are then reviewed and discussed with the Treasurer and CAO resulting in the final draft document as presented to Council. The Library Board approves the budget submitted for the Library.

CONCLUSION:

The 2024 Draft Operating and Capital Budget presented to Council is a collaboration between all Township departments. This has been a challenging budget as staff have attempted to balance the pressure of rising costs and the need to address the infrastructure funding gap while managing the impact of levy increases to the property tax bill. This is an information report as the request for Final Budget approval will take place at the February 20th Administration/Finance/Fire meeting.

Prepared, Submitted and Approved by:



**Donna DeFilippis,
Interim CAO and Treasurer**

2024 OPERATING BUDGET SUMMARY

	2024 Budget	2023 Budget	Variance (\$)	Variance (%)
General				
General	- 11,639,340.00	- 10,822,780.00	-816,560.00	8.0%
Equipment	-	-	0.00	0.0%
Total General	- 11,639,340.00	- 10,822,780.00	- 816,560.00	8.0%
General Government				
Governance	393,260.00	384,040.00	9,220.00	2.0%
Corporate Services	2,102,580.00	2,003,650.00	98,930.00	5.0%
Total General Government	2,495,840.00	2,387,690.00	108,150.00	5.0%
Protection Services				
Fire	1,658,200.00	1,497,860.00	160,340.00	11.0%
Building Permit & Inspection Services	109,490.00	107,000.00	2,490.00	2.0%
Provincial Offences Act	- 3,100.00	- 9,490.00	6,390.00	(67.0%)
Animal Control	22,000.00	22,000.00	0.00	0.0%
Total Protection Services	1,786,590.00	1,617,370.00	169,220.00	10.0%
Transportation Services				
Roads Paved & Unpaved	2,611,610.00	2,475,600.00	136,010.00	5.0%
Traffic Operations & Roadside Maintenance	254,750.00	250,100.00	4,650.00	2.0%
Winter Control	703,430.00	703,950.00	-520.00	(0.0%)
Crossing Guards	117,170.00	65,090.00	52,080.00	80.0%
Streetlights	28,720.00	29,230.00	-510.00	(2.0%)
Bridges & Culverts	250,920.00	251,840.00	-920.00	(0.0%)
Total Transportation Services	3,966,600.00	3,775,810.00	190,790.00	5.0%
Environmental Services				
Wastewater			0.00	0.0%
Storm Sewer	117,810.00	115,500.00	2,310.00	2.0%
Water			0.00	0.0%
Total Environmental Services	117,810.00	115,500.00	2,310.00	2.0%
Health Services				
Cemeteries	155,900.00	171,440.00	-15,540.00	(9.0%)
Total Health Services	155,900.00	171,440.00	-15,540.00	(9.0%)
Recreation & Cultural Services				
Parks	597,980.00	545,660.00	52,320.00	10.0%
Recreation Programs	584,580.00	486,960.00	97,620.00	20.0%
Recreational Facilities	621,000.00	569,960.00	51,040.00	9.0%
Libraries	888,160.00	789,400.00	98,760.00	13.0%
Total Recreation & Cultural Services	2,691,720.00	2,391,980.00	299,740.00	13.0%
Planning & Development				
Planning & Heritage	357,220.00	313,950.00	43,270.00	14.0%
Drainage	39,020.00	40,620.00	-1,600.00	(4.0%)
Farmers' Market	28,640.00	8,420.00	20,220.00	240.0%
Total Planning & Development	424,880.00	362,990.00	61,890.00	17.0%
	0.00	0.00	0.00	0.0%
	2024	2023	Variance (\$)	Variance (%)
Growth- %	0.36%	1.88%		
Growth- \$	\$ 32,800	\$ 187,000		
LEVY -BASE	\$ 9,943,950	\$ 9,081,550	\$ 862,400	9.50%
LEVY -BASE, AFTER GROWTH	\$ 9,911,150	\$ 9,081,550	\$ 829,600	9.14%
TOTAL LEVY, BASE PLUS HOSPITAL LEVY	\$ 10,170,450	\$ 9,257,850	\$ 912,600	9.86%
TOTAL LEVY, AFTER GROWTH	\$ 10,137,650	\$ 9,257,850	\$ 879,800	9.50%

Budget Forecast by Sub Function

Function 00 - General

Department General

	2023 Budget	2024 Budget	Change	% Change
Revenues				
00000 - GF				
Funding from Reserves	150,000	150,000	0	0.00%
Government Transfers	1,085,900	1,046,200	(39,700)	-3.66%
Other Revenue	1,074,800	1,084,800	10,000	0.93%
Tax Levy	9,081,550	9,943,950	862,400	9.50%
Tax Other	954,800	1,005,000	50,200	5.26%
User Charges	162,800	142,900	(19,900)	-12.22%
Total 00000 - GF	<u>12,509,850</u>	<u>13,372,850</u>	<u>863,000</u>	<u>6.90%</u>
Total Revenues	12,509,850	13,372,850	863,000	6.90%
Expenses				
00000 - GF				
Contribution to Reserves	508,100	574,500	66,400	13.07%
Debenture Interest	545,570	525,610	(19,960)	-3.66%
Debenture Principal	633,400	633,400	0	0.00%
Total 00000 - GF	<u>1,687,070</u>	<u>1,733,510</u>	<u>46,440</u>	<u>2.75%</u>
Total Expenses	1,687,070	1,733,510	46,440	2.75%
Net Total	<u>10,822,780</u>	<u>11,639,340</u>	<u>816,560</u>	<u>7.54%</u>

Budget Forecast by Sub Function

Function 00 - General
Department Equipment

	2023 Budget	2024 Budget	Change	% Change
Revenues				
00001 - GF-EQU				
Internal Functional Adjustments - Transfers	773,970	791,130	17,160	2.22%
Total 00001 - GF-EQU	773,970	791,130	17,160	2.22%
Total Revenues	773,970	791,130	17,160	2.22%
Expenses				
00001 - GF-EQU				
Contracted Services	113,730	116,010	2,280	2.00%
Contribution to Reserves	450,000	460,000	10,000	2.22%
Repairs and Maintenance	110,810	113,030	2,220	2.00%
Wages and Benefits	99,430	102,090	2,660	2.68%
Total 00001 - GF-EQU	773,970	791,130	17,160	2.22%
Total Expenses	773,970	791,130	17,160	2.22%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 02 - General Government
Department Governance

	2023 Budget	2024 Budget	Change	% Change
Expenses				
02401 - GOV-MAY				
Administrative Expenses	9,500	11,190	1,690	17.79%
Insurance	0	0	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	51,270	53,100	1,830	3.57%
Total 02401 - GOV-MAY	60,770	64,290	3,520	5.79%
02402 - GOV-COU				
Administrative Expenses	28,840	29,390	550	1.91%
Insurance	8,000	7,200	(800)	-10.00%
Supplies and Equipment	2,600	2,650	50	1.92%
Wages and Benefits	247,830	253,730	5,900	2.38%
Total 02402 - GOV-COU	287,270	292,970	5,700	1.98%
02403 - GOV-ELE				
Administrative Expenses	0	0	0	0.00%
Contracted Services	0	0	0	0.00%
Contribution to Reserves	36,000	36,000	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	0	0	0	0.00%
Total 02403 - GOV-ELE	36,000	36,000	0	0.00%
Total Expenses	384,040	393,260	9,220	2.40%
Revenues				
02403 - GOV-ELE				
Funding from Reserves	0	0	0	0.00%
Total 02403 - GOV-ELE	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
Net Total	(384,040)	(393,260)	(9,220)	2.40%

Budget Forecast by Sub Function

Function 02 - General Government
Department Corporate Services

	2023 Budget	2024 Budget	Change	% Change
Revenues				
02400 - GOV				
Funding from Reserves	0	0	0	0.00%
Total 02400 - GOV	0	0	0	0.00%
02502 - CRPMGT-CLK				
Funding from Reserves	250,950	116,900	(134,050)	-53.42%
Government Transfers	7,300	0	(7,300)	-100.00%
Other Revenue	1,000	2,000	1,000	100.00%
Transfer of Program Support	560,700	616,600	55,900	9.97%
User Charges	9,220	9,220	0	0.00%
Total 02502 - CRPMGT-CLK	829,170	744,720	(84,450)	-10.18%
Total Revenues	829,170	744,720	(84,450)	-10.18%
Expenses				
02400 - GOV				
Special Projects	0	0	0	0.00%
Total 02400 - GOV	0	0	0	0.00%
02502 - CRPMGT-CLK				
Administrative Expenses	86,930	95,370	8,440	9.71%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	340,240	367,320	27,080	7.96%
Debenture Principal	0	0	0	0.00%
External Transfers	37,490	32,800	(4,690)	-12.51%
Insurance	71,490	80,070	8,580	12.00%
Rents and Financial Expenses	16,100	16,420	320	1.99%
Repairs and Maintenance	13,300	17,450	4,150	31.20%
Special Projects	128,900	0	(128,900)	-100.00%
Subscriptions and Periodicals	2,110	2,150	40	1.90%
Supplies and Equipment	56,080	56,950	870	1.55%
Tax Write Off	84,700	77,500	(7,200)	-8.50%
Utilities	67,740	63,600	(4,140)	-6.11%
Wages and Benefits	1,927,740	2,037,670	109,930	5.70%
Total 02502 - CRPMGT-CLK	2,832,820	2,847,300	14,480	0.51%
Total Expenses	2,832,820	2,847,300	14,480	0.51%
Net Total	(2,003,650)	(2,102,580)	(98,930)	4.94%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Fire

	2023 Budget	2024 Budget	Change	% Change
Revenues				
04101 - FIR-ST1				
Funding from Reserves	16,340	16,800	460	2.82%
Other Revenue	1,000	1,000	0	0.00%
User Charges	11,500	11,500	0	0.00%
Total 04101 - FIR-ST1	28,840	29,300	460	1.60%
Total Revenues	28,840	29,300	460	1.60%
Expenses				
04101 - FIR-ST1				
Administrative Expenses	28,340	29,020	680	2.40%
Contracted Services	146,160	151,130	4,970	3.40%
Contribution to Reserves	332,500	390,000	57,500	17.29%
Insurance	29,800	39,200	9,400	31.54%
Rents and Financial Expenses	2,400	2,440	40	1.67%
Repairs and Maintenance	29,570	30,160	590	2.00%
Supplies and Equipment	46,430	40,870	(5,560)	-11.98%
Utilities	46,190	48,430	2,240	4.85%
Wages and Benefits	706,380	732,310	25,930	3.67%
Total 04101 - FIR-ST1	1,367,770	1,463,560	95,790	7.00%
04102 - FIR-ST2				
Administrative Expenses	520	0	(520)	-100.00%
Contracted Services	2,480	8,580	6,100	245.97%
Contribution to Reserves	107,000	0	(107,000)	-100.00%
Debenture Interest	0	79,200	79,200	100.00%
Debenture Principal	0	79,630	79,630	100.00%
Insurance	12,800	16,800	4,000	31.25%
Repairs and Maintenance	11,210	13,440	2,230	19.89%
Supplies and Equipment	7,610	5,000	(2,610)	-34.30%
Utilities	12,400	16,280	3,880	31.29%
Wages and Benefits	0	0	0	0.00%
Total 04102 - FIR-ST2	154,020	218,930	64,910	42.14%
04109 - FIR-EMM				
Contracted Services	4,390	4,480	90	2.05%
Supplies and Equipment	520	530	10	1.92%
Total 04109 - FIR-EMM	4,910	5,010	100	2.04%
Total Expenses	1,526,700	1,687,500	160,800	10.53%
Net Total	(1,497,860)	(1,658,200)	(160,340)	10.70%

Budget Forecast by Sub Function

Function 04 - Protection Services
Department Building Permit & Inspection Services

	2023 Budget	2024 Budget	Change	% Change
Revenues				
04401 - PRCTINSP-BYLW				
User Charges	3,790	3,790	0	0.00%
Total 04401 - PRCTINSP-BYLW	3,790	3,790	0	0.00%
04403 - PRCTINSP-BYPK				
Other Revenue	7,500	7,500	0	0.00%
Total 04403 - PRCTINSP-BYPK	7,500	7,500	0	0.00%
04451 - BPINSP-BLD				
Funding from Reserves	265,970	302,620	36,650	13.78%
User Charges	377,720	377,720	0	0.00%
Total 04451 - BPINSP-BLD	643,690	680,340	36,650	5.69%
Total Revenues	654,980	691,630	36,650	5.60%
Expenses				
04401 - PRCTINSP-BYLW				
Administrative Expenses	5,850	5,900	50	0.85%
Contracted Services	22,000	22,540	540	2.45%
Repairs and Maintenance	1,360	1,390	30	2.21%
Supplies and Equipment	2,620	2,430	(190)	-7.25%
Utilities	540	550	10	1.85%
Wages and Benefits	79,340	81,260	1,920	2.42%
Total 04401 - PRCTINSP-BYLW	111,710	114,070	2,360	2.11%
04403 - PRCTINSP-BYPK				
Contracted Services	4,270	4,350	80	1.87%
Supplies and Equipment	2,310	2,360	50	2.16%
Total 04403 - PRCTINSP-BYPK	6,580	6,710	130	1.98%
04451 - BPINSP-BLD				
Administrative Expenses	12,730	13,080	350	2.75%
Allocation of Program Support	189,500	208,300	18,800	9.92%
Contracted Services	66,110	67,570	1,460	2.21%
Contribution to Reserves	11,000	11,000	0	0.00%
Repairs and Maintenance	1,360	1,390	30	2.21%
Subscriptions and Periodicals	200	200	0	0.00%
Supplies and Equipment	6,890	6,880	(10)	-0.15%
Utilities	1,960	2,000	40	2.04%
Wages and Benefits	353,940	369,920	15,980	4.51%
Total 04451 - BPINSP-BLD	643,690	680,340	36,650	5.69%
Total Expenses	761,980	801,120	39,140	5.14%
Net Total	(107,000)	(109,490)	(2,490)	2.33%

Budget Forecast by Sub Function

Function 04 - Protection Services
Department Animal Control

	2023 Budget	2024 Budget	Change	% Change
Revenues				
04402 - PRCTINSP-ANML				
Government Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	3,000	3,000	0	0.00%
Total Revenues	3,000	3,000	0	0.00%
Expenses				
04402 - PRCTINSP-ANML				
Contracted Services	22,000	22,000	0	0.00%
External Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	25,000	25,000	0	0.00%
Total Expenses	25,000	25,000	0	0.00%
Net Total	(22,000)	(22,000)	0	0.00%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department POA

	2023 Budget	2024 Budget	Change	% Change
Revenues				
04600 - POA				
User Charges	10,000	3,200	(6,800)	-68.00%
Total 04600 - POA	10,000	3,200	(6,800)	-68.00%
Total Revenues	10,000	3,200	(6,800)	-68.00%
Expenses				
04600 - POA				
Contracted Services	510	100	(410)	-80.39%
Total 04600 - POA	510	100	(410)	-80.39%
Total Expenses	510	100	(410)	-80.39%
Net Total	9,490	3,100	(6,390)	-67.33%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Bridges & Culverts

	2023 Budget	2024 Budget	Change	% Change
Expenses				
06130 - BRG				
Contracted Services	53,020	53,020	0	0.00%
Contribution to Reserves	165,000	165,000	0	0.00%
Debenture Interest	4,820	3,900	(920)	-19.09%
Debenture Principal	29,000	29,000	0	0.00%
Total 06130 - BRG	251,840	250,920	(920)	-0.37%
Total Expenses	251,840	250,920	(920)	-0.37%
Net Total	(251,840)	(250,920)	920	-0.37%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Crossing Guards

	2023	2024		
	Budget	Budget	Change	% Change
Expenses				
06143 - RDS-CXG				
Contracted Services	2,040	2,080	40	1.96%
Supplies and Equipment	1,120	1,200	80	7.14%
Wages and Benefits	61,930	113,890	51,960	83.90%
Total 06143 - RDS-CXG	<u>65,090</u>	<u>117,170</u>	<u>52,080</u>	<u>80.01%</u>
Total Expenses	65,090	117,170	52,080	80.01%
Net Total	<u>(65,090)</u>	<u>(117,170)</u>	<u>(52,080)</u>	<u>80.01%</u>

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Roads Paved and Unpaved

	2023 Budget	2024 Budget	Change	% Change
Revenues				
06110 - RDS-PAV				
Funding from Reserves	49,670	56,000	6,330	12.74%
Other Revenue	0	0	0	0.00%
Transfer of Program Support	343,300	354,500	11,200	3.26%
User Charges	89,800	90,500	700	0.78%
Total 06110 - RDS-PAV	482,770	501,000	18,230	3.78%
Total Revenues	482,770	501,000	18,230	3.78%
Expenses				
06110 - RDS-PAV				
Administrative Expenses	22,630	23,080	450	1.99%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	314,260	312,370	(1,890)	-0.60%
Contribution to Reserves	0	0	0	0.00%
Debenture Interest	8,700	8,100	(600)	-6.90%
Debenture Principal	24,000	24,000	0	0.00%
Insurance	109,300	104,800	(4,500)	-4.12%
Internal Functional Adjustments	403,230	412,170	8,940	2.22%
Rents and Financial Expenses	2,400	2,450	50	2.08%
Repairs and Maintenance	99,670	101,660	1,990	2.00%
Special Projects	0	0	0	0.00%
Supplies and Equipment	84,310	102,720	18,410	21.84%
Utilities	41,630	43,880	2,250	5.40%
Wages and Benefits	1,178,780	1,231,910	53,130	4.51%
Total 06110 - RDS-PAV	2,288,910	2,367,140	78,230	3.42%
06120 - RDS-UNP				
Allocation of Program Support	20,700	23,100	2,400	11.59%
Contracted Services	149,840	152,840	3,000	2.00%
Contribution to Reserves	113,800	70,000	(43,800)	-38.49%
Debenture Interest	13,100	66,000	52,900	403.82%
Debenture Principal	36,000	90,000	54,000	150.00%
Repairs and Maintenance	168,830	172,210	3,380	2.00%
Wages and Benefits	167,190	171,320	4,130	2.47%
Total 06120 - RDS-UNP	669,460	745,470	76,010	11.35%
Total Expenses	2,958,370	3,112,610	154,240	5.21%
Net Total	(2,475,600)	(2,611,610)	(136,010)	5.49%

Budget Forecast by Sub Function

Function 06 - Transportation Services
Department Streetlights

	2023 Budget	2024 Budget	Change	% Change
Revenues				
06501 - RDS-USTL				
Tax Levy-Urban Service Area	73,140	73,140	0	0.00%
Total 06501 - RDS-USTL	73,140	73,140	0	0.00%
Total Revenues	73,140	73,140	0	0.00%
Expenses				
06501 - RDS-USTL				
Allocation of Program Support	16,100	18,000	1,900	11.80%
Contracted Services	9,410	9,600	190	2.02%
Contribution to Reserves	21,430	21,860	430	2.01%
Utilities	26,200	23,680	(2,520)	-9.62%
Total 06501 - RDS-USTL	73,140	73,140	0	0.00%
06502 - RDS-RSTL				
Allocation of Program Support	5,700	6,700	1,000	17.54%
Contracted Services	9,530	9,720	190	1.99%
Contribution to Reserves	0	0	0	0.00%
Utilities	14,000	12,300	(1,700)	-12.14%
Total 06502 - RDS-RSTL	29,230	28,720	(510)	-1.74%
Total Expenses	102,370	101,860	(510)	-0.50%
Net Total	(29,230)	(28,720)	510	-1.74%

Budget Forecast by Sub Function

Function 06 - Transportation Services
Department Traffic Operations & Roadside Maintenance

	2023 Budget	2024 Budget	Change	% Change
Revenues				
06140 - RDS-TRAF				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 06140 - RDS-TRAF	0	0	0	0.00%
06141 - USWLK				
Tax Levy-Urban Service Area	115,160	113,180	(1,980)	-1.72%
Total 06141 - USWLK	115,160	113,180	(1,980)	-1.72%
Total Revenues	115,160	113,180	(1,980)	-1.72%
Expenses				
06140 - RDS-TRAF				
Contracted Services	131,470	134,100	2,630	2.00%
Repairs and Maintenance	56,180	57,300	1,120	1.99%
Special Projects	0	0	0	0.00%
Wages and Benefits	46,560	47,590	1,030	2.21%
Total 06140 - RDS-TRAF	234,210	238,990	4,780	2.04%
06141 - USWLK				
Allocation of Program Support	33,000	29,300	(3,700)	-11.21%
Contracted Services	15,960	16,280	320	2.01%
Contribution to Reserves	10,510	10,700	190	1.81%
Internal Functional Adjustments	22,410	22,910	500	2.23%
Repairs and Maintenance	940	960	20	2.13%
Tax Write Off	0	0	0	0.00%
Wages and Benefits	9,320	9,420	100	1.07%
Total 06141 - USWLK	92,140	89,570	(2,570)	-2.79%
06142 - RSWLK				
Allocation of Program Support	2,600	2,200	(400)	-15.38%
Contracted Services	9,790	9,990	200	2.04%
Total 06142 - RSWLK	12,390	12,190	(200)	-1.61%
06221 - WC-USWLK				
Repairs and Maintenance	4,400	4,490	90	2.05%
Wages and Benefits	18,620	19,120	500	2.69%
Total 06221 - WC-USWLK	23,020	23,610	590	2.56%
06222 - WC-RSDWK				
Contracted Services	3,500	3,570	70	2.00%
Total 06222 - WC-RSDWK	3,500	3,570	70	2.00%
Total Expenses	365,260	367,930	2,670	0.73%
Net Total	(250,100)	(254,750)	(4,650)	1.86%

Budget Forecast by Sub Function

Function 06 - Transportation Services
Department Winter Control

	2023 Budget	2024 Budget	Change	% Change
Expenses				
06210 - WC-RDS				
Contribution to Reserves	5,110	5,210	100	1.96%
Internal Functional Adjustments	216,380	221,180	4,800	2.22%
Repairs and Maintenance	196,430	200,360	3,930	2.00%
Supplies and Equipment	68,600	53,500	(15,100)	-22.01%
Wages and Benefits	209,130	214,710	5,580	2.67%
Total 06210 - WC-RDS	695,650	694,960	(690)	-0.10%
06223 - WC-PARK				
Contracted Services	8,300	8,470	170	2.05%
Total 06223 - WC-PARK	8,300	8,470	170	2.05%
Total Expenses	703,950	703,430	(520)	-0.07%
Net Total	(703,950)	(703,430)	520	-0.07%

Budget Forecast by Sub Function

Function 08 - Environmental Services
Department Storm Sewer

	2023 Budget	2024 Budget	Change	% Change
Revenues				
08210 - USTRM				
Funding from Reserves	60,000	0	(60,000)	-100.00%
User Charges	0	0	0	0.00%
Total 08210 - USTRM	60,000	0	(60,000)	-100.00%
Total Revenues	60,000	0	(60,000)	-100.00%
Expenses				
08210 - USTRM				
Contracted Services	40,800	0	(40,800)	-100.00%
Contribution to Reserves	0	41,620	41,620	100.00%
Repairs and Maintenance	8,400	8,570	170	2.02%
Special Projects	60,000	0	(60,000)	-100.00%
Total 08210 - USTRM	109,200	50,190	(59,010)	-54.04%
08220 - RSTRM				
Contracted Services	42,700	43,550	850	1.99%
Contribution to Reserves	0	0	0	0.00%
Repairs and Maintenance	23,600	24,070	470	1.99%
Total 08220 - RSTRM	66,300	67,620	1,320	1.99%
Total Expenses	175,500	117,810	(57,690)	-32.87%
Net Total	(115,500)	(117,810)	(2,310)	2.00%

Budget Forecast by Sub Function

Function 08 - Environmental Services
Department Wastewater

	2023 Budget	2024 Budget	Change	% Change
Revenues				
08110 - WW-COLL				
Funding from Reserves	138,000	0	(138,000)	-100.00%
Government Transfers	0	0	0	0.00%
User Charges	2,506,240	2,433,240	(73,000)	-2.91%
Total 08110 - WW-COLL	2,644,240	2,433,240	(211,000)	-7.98%
Total Revenues	2,644,240	2,433,240	(211,000)	-7.98%
Expenses				
08110 - WW-COLL				
Allocation of Program Support	268,400	304,700	36,300	13.52%
Contracted Services	64,470	65,880	1,410	2.19%
Contribution to Reserves	117,460	166,580	49,120	41.82%
Insurance	27,200	42,300	15,100	55.51%
Internal Functional Adjustments	10,320	10,550	230	2.23%
Repairs and Maintenance	10,230	10,430	200	1.96%
Special Projects	200,000	0	(200,000)	-100.00%
Supplies and Equipment	8,130	6,940	(1,190)	-14.64%
Wages and Benefits	192,330	199,060	6,730	3.50%
Total 08110 - WW-COLL	898,540	806,440	(92,100)	-10.25%
08120 - WW-TREAT				
Contracted Services	1,745,700	1,626,800	(118,900)	-6.81%
Total 08120 - WW-TREAT	1,745,700	1,626,800	(118,900)	-6.81%
Total Expenses	2,644,240	2,433,240	(211,000)	-7.98%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 08 - Environmental Services
Department Water

	2023 Budget	2024 Budget	Change	% Change
Revenues				
08321 - WAT-UTLY				
Funding from Reserves	0	0	0	0.00%
Other Revenue	14,240	14,240	0	0.00%
User Charges	1,511,190	1,585,220	74,030	4.90%
Total 08321 - WAT-UTLY	1,525,430	1,599,460	74,030	4.85%
08322 - WAT-BLK				
User Charges	522,800	532,200	9,400	1.80%
Total 08322 - WAT-BLK	522,800	532,200	9,400	1.80%
Total Revenues	2,048,230	2,131,660	83,430	4.07%
Expenses				
08321 - WAT-UTLY				
Administrative Expenses	10,960	11,180	220	2.01%
Allocation of Program Support	356,100	368,700	12,600	3.54%
Contracted Services	40,810	41,750	940	2.30%
Contribution to Reserves	337,680	382,980	45,300	13.42%
Insurance	33,600	36,300	2,700	8.04%
Internal Functional Adjustments	25,370	25,930	560	2.21%
Repairs and Maintenance	694,870	708,380	13,510	1.94%
Special Projects	0	0	0	0.00%
Supplies and Equipment	15,000	13,940	(1,060)	-7.07%
Utilities	4,540	4,060	(480)	-10.57%
Wages and Benefits	286,170	295,210	9,040	3.16%
Total 08321 - WAT-UTLY	1,805,100	1,888,430	83,330	4.62%
08322 - WAT-BLK				
Contracted Services	3,870	3,950	80	2.07%
Internal Functional Adjustments	1,890	1,930	40	2.12%
Repairs and Maintenance	234,730	234,130	(600)	-0.26%
Utilities	2,640	3,220	580	21.97%
Total 08322 - WAT-BLK	243,130	243,230	100	0.04%
Total Expenses	2,048,230	2,131,660	83,430	4.07%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 10 - Health Services

Department Cemeteries

	2023 Budget	2024 Budget	Change	% Change
Revenues				
10400 - CEM				
Funding from Reserves	7,740	0	(7,740)	-100.00%
User Charges	5,220	5,220	0	0.00%
Total 10400 - CEM	12,960	5,220	(7,740)	-59.72%
Total Revenues	12,960	5,220	(7,740)	-59.72%
Expenses				
10400 - CEM				
Administrative Expenses	2,080	2,120	40	1.92%
Contracted Services	56,920	62,880	5,960	10.47%
Contribution to Reserves	44,000	25,000	(19,000)	-43.18%
External Transfers	10,750	15,600	4,850	45.12%
Repairs and Maintenance	18,360	5,000	(13,360)	-72.77%
Special Projects	5,000	0	(5,000)	-100.00%
Supplies and Equipment	1,040	1,060	20	1.92%
Wages and Benefits	46,250	49,460	3,210	6.94%
Total 10400 - CEM	184,400	161,120	(23,280)	-12.62%
Total Expenses	184,400	161,120	(23,280)	-12.62%
Net Total	(171,440)	(155,900)	15,540	-9.06%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services
Department Libraries

	2023 Budget	2024 Budget	Change	% Change
Revenues				
16401 - LIB-ADM				
Funding from Reserves	28,120	10,500	(17,620)	-62.66%
Government Transfers	22,900	22,900	0	0.00%
Other Revenue	1,000	2,500	1,500	150.00%
Total 16401 - LIB-ADM	52,020	35,900	(16,120)	-30.99%
16402 - LIB-SMT				
User Charges	4,180	4,180	0	0.00%
Total 16402 - LIB-SMT	4,180	4,180	0	0.00%
16403 - LIB-CAI				
User Charges	1,020	1,020	0	0.00%
Total 16403 - LIB-CAI	1,020	1,020	0	0.00%
16404 - LIB-WLL				
User Charges	1,020	1,020	0	0.00%
Total 16404 - LIB-WLL	1,020	1,020	0	0.00%
Total Revenues	58,240	42,120	(16,120)	-27.68%
Expenses				
16401 - LIB-ADM				
Administrative Expenses	20,500	22,300	1,800	8.78%
Contracted Services	19,660	20,480	820	4.17%
Contribution to Reserves	7,550	48,000	40,450	535.76%
Rents and Financial Expenses	150	150	0	0.00%
Repairs and Maintenance	0	1,500	1,500	100.00%
Special Projects	20,000	0	(20,000)	-100.00%
Subscriptions and Periodicals	9,720	10,620	900	9.26%
Supplies and Equipment	38,340	33,360	(4,980)	-12.99%
Utilities	3,060	3,740	680	22.22%
Wages and Benefits	579,550	613,940	34,390	5.93%
Total 16401 - LIB-ADM	698,530	754,090	55,560	7.95%
16402 - LIB-SMT				
Contracted Services	15,110	17,230	2,120	14.03%
Contribution to Reserves	2,100	2,900	800	38.10%
Insurance	10,600	13,700	3,100	29.25%
Repairs and Maintenance	4,770	4,860	90	1.89%
Utilities	72,780	84,070	11,290	15.51%
Wages and Benefits	0	0	0	0.00%
Total 16402 - LIB-SMT	105,360	122,760	17,400	16.51%
16403 - LIB-CAI				
Contracted Services	4,490	6,470	1,980	44.10%
Contribution to Reserves	0	0	0	0.00%
Insurance	5,300	6,900	1,600	30.19%
Repairs and Maintenance	2,530	2,580	50	1.98%
Utilities	8,830	8,700	(130)	-1.47%
Wages and Benefits	0	0	0	0.00%
Total 16403 - LIB-CAI	21,150	24,650	3,500	16.55%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

16404-LIB-WLL				
Contracted Services	4,830	6,230	1,400	28.99%
Contribution to Reserves	350	2,350	2,000	571.43%
Insurance	5,300	6,900	1,600	30.19%
Rents and Financial Expenses	0	0	0	0.00%
Repairs and Maintenance	1,530	1,560	30	1.96%
Utilities	10,590	11,740	1,150	10.86%
Wages and Benefits	0	0	0	0.00%
Total 16404 - LIB-WLL	<u>22,600</u>	<u>28,780</u>	<u>6,180</u>	<u>27.35%</u>
Total Expenses	<u>847,640</u>	<u>930,280</u>	<u>82,640</u>	<u>9.75%</u>
Net Total	<u>(789,400)</u>	<u>(888,160)</u>	<u>(98,760)</u>	<u>12.51%</u>

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Parks

	2023 Budget	2024 Budget	Change	% Change
Revenues				
16100 - PRK				
Funding from Reserves	2,990	4,200	1,210	40.47%
Other Revenue	5,000	3,250	(1,750)	-35.00%
User Charges	2,650	3,300	650	24.53%
Total 16100 - PRK	10,640	10,750	110	1.03%
16101 - PRK-LPX				
Funding from Reserves	2,220	0	(2,220)	-100.00%
User Charges	25,000	29,800	4,800	19.20%
Total 16101 - PRK-LPX	27,220	29,800	2,580	9.48%
Total Revenues	37,860	40,550	2,690	7.11%
Expenses				
16100 - PRK				
Administrative Expenses	13,520	13,790	270	2.00%
Contracted Services	50,250	66,170	15,920	31.68%
Insurance	15,300	16,900	1,600	10.46%
Internal Functional Adjustments	59,750	61,070	1,320	2.21%
Repairs and Maintenance	34,210	45,000	10,790	31.54%
Special Projects	0	0	0	0.00%
Supplies and Equipment	25,170	24,640	(530)	-2.11%
Utilities	2,700	3,300	600	22.22%
Wages and Benefits	196,160	213,820	17,660	9.00%
Total 16100 - PRK	397,060	444,690	47,630	12.00%
16101 - PRK-LPX				
Contracted Services	16,300	9,840	(6,460)	-39.63%
Repairs and Maintenance	18,780	22,800	4,020	21.41%
Utilities	9,400	9,400	0	0.00%
Wages and Benefits	141,980	151,800	9,820	6.92%
Total 16101 - PRK-LPX	186,460	193,840	7,380	3.96%
Total Expenses	583,520	638,530	55,010	9.43%
Net Total	(545,660)	(597,980)	(52,320)	9.59%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services
Department Recreation Facilities

	2023 Budget	2024 Budget	Change	% Change
Revenues				
16340 - RECFAC				
Funding from Reserves	2,830	4,200	1,370	48.41%
User Charges	12,000	41,500	29,500	245.83%
Total 16340 - RECFAC	14,830	45,700	30,870	208.16%
16341 - RECFAC-ARN				
Funding from Reserves	2,650	0	(2,650)	-100.00%
Government Transfers	0	0	0	0.00%
User Charges	308,510	316,410	7,900	2.56%
Total 16341 - RECFAC-ARN	311,160	316,410	5,250	1.69%
Total Revenues	325,990	362,110	36,120	11.08%
Expenses				
16340 - RECFAC				
Administrative Expenses	6,470	6,600	130	2.01%
Contracted Services	60,580	64,790	4,210	6.95%
Contribution to Reserves	670	680	10	1.49%
External Transfers	5,320	5,430	110	2.07%
Insurance	6,100	15,100	9,000	147.54%
Repairs and Maintenance	3,690	5,000	1,310	35.50%
Supplies and Equipment	1,040	2,060	1,020	98.08%
Utilities	70,480	81,720	11,240	15.95%
Wages and Benefits	103,480	108,280	4,800	4.64%
Total 16340 - RECFAC	257,830	289,660	31,830	12.35%
16341 - RECFAC-ARN				
Administrative Expenses	4,980	5,070	90	1.81%
Contracted Services	38,380	39,270	890	2.32%
Contribution to Reserves	14,600	14,900	300	2.05%
Insurance	33,500	30,300	(3,200)	-9.55%
Internal Functional Adjustments	34,620	35,390	770	2.22%
Repairs and Maintenance	24,870	37,150	12,280	49.38%
Supplies and Equipment	7,370	8,230	860	11.67%
Utilities	129,100	150,000	20,900	16.19%
Wages and Benefits	336,270	353,780	17,510	5.21%
Total 16341 - RECFAC-ARN	623,690	674,090	50,400	8.08%
16343 - RECFAC-ABG				
Contracted Services	3,450	5,000	1,550	44.93%
Repairs and Maintenance	2,700	2,750	50	1.85%
Total 16343 - RECFAC-ABG	6,150	7,750	1,600	26.02%
16344 - RECFAC-SIL				
Contracted Services	1,140	3,010	1,870	164.04%
Repairs and Maintenance	2,750	2,800	50	1.82%
Total 16344 - RECFAC-SIL	3,890	5,810	1,920	49.36%
16345 - RECFAC-WLL				
Contracted Services	1,640	3,000	1,360	82.93%
Repairs and Maintenance	2,750	2,800	50	1.82%
Total 16345 - RECFAC-WLL	4,390	5,800	1,410	32.12%
Total Expenses	895,950	983,110	87,160	9.73%
Net Total	(569,960)	(621,000)	(51,040)	8.96%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services
Department Recreation Programs

	2023 Budget	2024 Budget	Change	% Change
Revenues				
16200 - RECPG				
Funding from Reserves	12,290	12,600	310	2.52%
Other Revenue	5,500	10,500	5,000	90.91%
Total 16200 - RECPG	17,790	23,100	5,310	29.85%
16201 - RECPG-YTH				
Funding from Reserves	0	0	0	0.00%
Government Transfers	0	0	0	0.00%
User Charges	61,800	65,500	3,700	5.99%
Total 16201 - RECPG-YTH	61,800	65,500	3,700	5.99%
16202 - RECPG-ADL				
Government Transfers	0	0	0	0.00%
User Charges	20,500	25,500	5,000	24.39%
Total 16202 - RECPG-ADL	20,500	25,500	5,000	24.39%
16203 - RECPG-CAN				
Other Revenue	2,000	1,500	(500)	-25.00%
Total 16203 - RECPG-CAN	2,000	1,500	(500)	-25.00%
16204 - RECPG-HAR				
User Charges	8,100	8,660	560	6.91%
Total 16204 - RECPG-HAR	8,100	8,660	560	6.91%
Total Revenues	110,190	124,260	14,070	12.77%
Expenses				
16200 - RECPG				
Administrative Expenses	9,840	9,280	(560)	-5.69%
Contracted Services	37,340	53,810	16,470	44.11%
Insurance	6,800	8,500	1,700	25.00%
Rents and Financial Expenses	20,560	18,980	(1,580)	-7.68%
Supplies and Equipment	9,900	12,800	2,900	29.29%
Utilities	4,100	3,400	(700)	-17.07%
Wages and Benefits	272,520	353,270	80,750	29.63%
Total 16200 - RECPG	361,060	460,040	98,980	27.41%
16201 - RECPG-YTH				
Administrative Expenses	3,000	1,300	(1,700)	-56.67%
Contracted Services	20,750	21,250	500	2.41%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	11,400	9,200	(2,200)	-19.30%
Wages and Benefits	96,430	107,960	11,530	11.96%
Total 16201 - RECPG-YTH	131,580	139,710	8,130	6.18%
16202 - RECPG-ADL				
Administrative Expenses	2,050	1,900	(150)	-7.32%
Contracted Services	19,500	22,500	3,000	15.38%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	2,400	2,600	200	8.33%
Wages and Benefits	5,740	6,070	330	5.75%
Total 16202 - RECPG-ADL	29,690	33,070	3,380	11.38%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

16203 - RECPG-CAN				
Administrative Expenses	1,500	1,500	0	0.00%
Contracted Services	38,100	38,940	840	2.20%
Supplies and Equipment	1,500	2,000	500	33.33%
Wages and Benefits	2,560	2,870	310	12.11%
Total 16203 - RECPG-CAN	43,660	45,310	1,650	3.78%
16204 - RECPG-HAR				
Administrative Expenses	1,700	1,200	(500)	-29.41%
Contracted Services	20,950	21,150	200	0.95%
Rents and Financial Expenses	800	820	20	2.50%
Supplies and Equipment	6,000	6,100	100	1.67%
Wages and Benefits	1,710	1,440	(270)	-15.79%
Total 16204 - RECPG-HAR	31,160	30,710	(450)	-1.44%
Total Expenses	597,150	708,840	111,690	18.70%
Net Total	(486,960)	(584,580)	(97,620)	20.05%

Budget Forecast by Sub Function

Function 18 - Planning and Development
Department Planning & Heritage

	2023 Budget	2024 Budget	Change	% Change
Revenues				
18101 - PLZ-PLN				
Funding from Reserves	82,100	87,300	5,200	6.33%
Government Transfers	20	0	(20)	-100.00%
User Charges	603,290	457,850	(145,440)	-24.11%
Total 18101 - PLZ-PLN	<u>685,410</u>	<u>545,150</u>	<u>(140,260)</u>	<u>-20.46%</u>
Total Revenues	685,410	545,150	(140,260)	-20.46%
Expenses				
18101 - PLZ-PLN				
Administrative Expenses	21,830	22,740	910	4.17%
Contracted Services	90,020	87,130	(2,890)	-3.21%
Contribution to Reserves	65,000	75,000	10,000	15.38%
Special Projects	142,500	0	(142,500)	-100.00%
Subscriptions and Periodicals	1,610	1,640	30	1.86%
Supplies and Equipment	1,240	1,260	20	1.61%
Utilities	830	840	10	1.20%
Wages and Benefits	674,570	709,970	35,400	5.25%
Total 18101 - PLZ-PLN	<u>997,600</u>	<u>898,580</u>	<u>(99,020)</u>	<u>-9.93%</u>
18102 - PLZ-HTG				
Administrative Expenses	1,760	3,790	2,030	115.34%
Total 18102 - PLZ-HTG	<u>1,760</u>	<u>3,790</u>	<u>2,030</u>	<u>115.34%</u>
Total Expenses	999,360	902,370	(96,990)	-9.71%
Net Total	<u>(313,950)</u>	<u>(357,220)</u>	<u>(43,270)</u>	<u>13.78%</u>

Budget Forecast by Sub Function

Function 18 - Planning and Development
Department Drainage

	2023 Budget	2024 Budget	Change	% Change
Revenues				
18401 - AGR-DRN				
Government Transfers	17,000	17,620	620	3.65%
Total 18401 - AGR-DRN	17,000	17,620	620	3.65%
Total Revenues	17,000	17,620	620	3.65%
Expenses				
18401 - AGR-DRN				
Administrative Expenses	320	330	10	3.13%
Allocation of Program Support	11,900	10,000	(1,900)	-15.97%
Contracted Services	45,400	46,310	910	2.00%
Total 18401 - AGR-DRN	57,620	56,640	(980)	-1.70%
Total Expenses	57,620	56,640	(980)	-1.70%
Net Total	(40,620)	(39,020)	1,600	-3.94%

Budget Forecast by Sub Function

Function 18 - Planning and Development
Department Farmer's Market/ Climate Change

	2023 Budget	2024 Budget	Change	% Change
Revenues				
18980 - OTH				
Government Transfers	14,500	0	(14,500)	-100.00%
User Charges	11,830	7,210	(4,620)	-39.05%
Total 18980 - OTH	26,330	7,210	(19,120)	-72.62%
Total Revenues	26,330	7,210	(19,120)	-72.62%
Expenses				
18980 - OTH				
Administrative Expenses	4,500	2,700	(1,800)	-40.00%
Contracted Services	4,000	6,200	2,200	55.00%
Supplies and Equipment	6,000	2,000	(4,000)	-66.67%
Wages and Benefits	20,250	24,950	4,700	23.21%
Total 18980 - OTH	34,750	35,850	1,100	3.17%
Total Expenses	34,750	35,850	1,100	3.17%
Net Total	(8,420)	(28,640)	(20,220)	240.14%



REPORT
PUBLIC WORKS & RECREATION
COMMITTEE

DATE: September 18, 2023
REPORT NO: REC-05-2023
SUBJECT: T-03-2024 SCHEDULE C.docx
CONTACT: Wendy Beaty, Coordinator of Recreation Services
Mike DiPaola, Director of Public Works & Recreation

OVERVIEW:

- At the April 24, 2023 Council meeting a resolution was adopted directing staff “to report back on a plan for further involvement of staff and resources as part of the 2024 budget for the planning and execution of the West Lincoln Santa Claus Parade event commencing in 2024 while continuing to work with the volunteer committee members of the Parade Committee”.
- The purpose of this Report is to report back in response to the resolution from April 24, 2023 and to recommend an interim solution to provide more support and resources to the 2023 West Lincoln Santa Claus Parade event. The solution will also serve to improve services to the community.
- The Recreation and Wellness Programmer secondment contract has been extended by the Director of Public Works & Recreation and the CAO until December 31, 2023 and will be funded through savings in the 2023 Operating Budget.
- This report recommends the further extension of the Recreation and Wellness Programmer secondment contract from January 1, 2024 to March 1, 2024 and recommends the extension be funded through reserve transfer of \$14,000.
- The recommended extension will:
 1. support the request and needs of the Santa Claus Parade Committee and the 2023 Santa Claus Parade event.
 2. mitigate risk and liability to the Corporation related to the Santa Claus Parade event
 3. provide an opportunity to enhance service delivery by implementing new processes and programming.
 4. assist with the execution of the Senior’s Community Grant programs.
 5. provide continuity for the 2023 Harvest Routes event.
 6. assist with the training of part time staff for the provision of additional financial services at the Community Centre in the Point of Sale system.
 7. allow staff to fully evaluate event planning needs for the community so that a thorough proposal can be developed for the operation of the Parade event and the recommendation for an events planning staff position in the proposed 2024 budget.
 8. Allow staff to revisit the Santa Claus Parade Committee structure and the Terms of Reference.

1. That, Recommendation Report REC-05-2023, re: West Lincoln Santa Claus Parade Event, dated September 18, 2023 be received; and,
2. That, Council approve the extension of the Recreation and Wellness Programmer contract from January 1, 2024 to March 1, 2024 funded through a transfer from the Contingency Reserve in the amount of \$14,000.

ALIGNMENT TO STRATEGIC PLAN:

Theme #1

- **Build** – a Safe, Connected, Caring and Active Community

Theme #4

- **Advance** – Organizational Capacity and Effectiveness

BACKGROUND:

Prior to 2019 Parade Event and Staff Resources

The Coordinator of Recreation Services served as the Township Liaison on the Christmas in the Village Santa Claus Parade Committee (currently known as the West Lincoln Santa Claus Parade Committee) and attended meetings from September to December. This staff person also assisted with putting out garbage cans and minimal parade line-up assistance before the Parade event. The main role of the Liaison was to connect Committee members with the appropriate Township staff for any questions that were Township related.

The Committee's Traffic Coordinator would meet with Public Works staff prior to the event to discuss locations for barricades for the road closures. Public Works staff would place the barricades at the locations on Friday afternoon and Committee members would put them in place on the day of the event.

Committee members and volunteers managed all other aspects of the parade.

At the completion of the 2019 event, the Christmas in the Village Santa Claus Parade Committee Chair and members resigned from their positions on the Committee.

2020 Parade Event & Staff Resources

A new Committee was developed and appointed with no returning members. The West Lincoln Santa Claus Parade Committee Terms of Reference is attached as Appendix A. The Committee's positions and roles are explained in the Terms of Reference, Duties & Responsibilities section. The Terms of Reference clearly describe an event that is planned and executed by Committee members with the Staff Liaison providing guidance.

The 2020 West Lincoln Santa Claus Parade was not held due to Covid-19.

2021 Parade Event & Staff Resources

The West Lincoln Santa Claus Parade Committee held meetings virtually in 2021 and decided that a lights competition and reverse parade would be offered for the 2021 season.

The Coordinator of Recreation Services served as the Township Liaison on the West Lincoln Santa Claus Parade Committee and attended meetings. The Coordinator advised

and gave guidance on safety for the execution of the event and prepared training for the volunteer Committee members and created an Emergency Plan.

The event was presented at the West Niagara Fairgrounds and Committee members managed all aspects of the event.

2022 Parade Event & Staff Resources

The Coordinator of Recreation Services was a member of the West Lincoln Santa Claus Parade Committee as the Township Liaison. Prior to 2022, there were minimal Township resources used to execute the Parade event. In 2022, the Township Liaison attended meetings aside from Committee meetings and spent many hours managing the following aspects:

- the road closure permit process
- the Niagara Regional Police Services contract
- the traffic management plans
- the volunteer training program
- the float marshalling for the execution of the parade.

Also in 2022, senior Public Works Roads' staff assisted with traffic management plans and operational staff worked several hours on the day of the event. There were no Public Works staffing resources on the day of the event before 2022.

Staff can confirm that there was a significant increase in staff hours dedicated to the planning and execution of the Parade event in 2022, over previous years. This was a result of several factors such as the availability of Committee members, mitigating Township liability, ensuring the success of the event and in response to the Committee's request for additional Township resources.

In 2022, several duties that had been previously managed through positions on the Committee were managed by staff.

West Lincoln Santa Clause Parade Committee - Letter from the Chair

At the April 17, 2023 Admin/Finance/Fire Committee meeting, a letter from the West Lincoln Santa Claus Parade Committee Chair was read (attached as Appendix B). The letter outlined the Committee's financial struggles as support for their request for an increased amount through the Community Grants program. The letter also requested increased Township staff and resources to support the Parade event. Further, the letter identified a concern from the Committee for the safe operation of the event through trained and experienced staff rather than volunteers.

At the April 24, 2023 Council meeting, a resolution was adopted to direct staff "to report back on a plan for further involvement of staff and resources as part of the 2024 budget for the planning and execution of the West Lincoln Santa Claus Parade event commencing in 2024 while continuing to work with the volunteer committee members of the Parade Committee".

CURRENT SITUATION:

2023 West Lincoln Santa Claus Parade Committee & Event Execution

Two Committee members have recently resigned and only one new member has recently joined the Committee for 2023. This new Committee member has reported that they will not be available on the Parade day. The Committee will be functioning with fewer members than last year's event. As the Chair mentioned in the letter, Committee members have full time jobs, are busy with children and other commitments that limit their availability. The result is an increased need for Township staff and resources immediately with the event being less than two months away.

2024 Budget Proposal

Staff are currently preparing the 2024 budget proposal for Council. The need for staffing support for the Santa Claus Parade event coupled with a need for staff resources in the area of event planning in general will be addressed through the 2024 budget process. Staff's preliminary proposal is for one (1) additional FTE (full time equivalent) in the 2024 budget to assist with the Santa Claus Parade and other community events.

Interim Staffing Solution

As a means to create a well-informed 2024 budget proposal, and to support this year's 2023 West Lincoln Santa Claus Parade Committee and event, staff is recommending the extension of the current secondment contract (Recreation & Wellness Programmer).

In June of 2022 the Recreation and Wellness Programmer began a leave of absence, which was followed by a parental leave. This leave was filled by secondment by existing staff resources after a thorough recruitment process. This secondment contract ended September 15, 2023 but has been extended until December 31, 2023 by the Director of Public Works & Recreation and the CAO. Sufficient funds are available in the 2023 operating budget for this extension through savings in youth and adult programming and the Canada Day operating budget. These savings are attributed to a combination of higher revenue, lower staffing costs and a federal grant received for the Canada Day event.

Staff recommend a further extension of the secondment contract until March 1, 2024 to align with the timeframe of the 2024 budget approval process for the following reasons:

- It will support the request and needs of the West Lincoln Santa Claus Parade Committee and the 2023 Parade event.
- It will mitigate risk and liability to the Corporation related to the Parade event.
- It will provide an opportunity to enhance service delivery by implementing new processes and programming.
- It will assist with the execution of the Senior's Community Grant programs.
- It will provide continuity for the 2023 Harvest Routes event.
- It will assist with the training of part time staff for the provision of additional financial services at the Community Centre in the Point of Sale system.
- It will allow staff to fully evaluate event planning needs for the community so that a thorough proposal can be developed for the operation of the Parade event and the recommendation for an events planning staff position in the proposed 2024 budget.
- It will allow staff to revisit the West Lincoln Santa Claus Parade Committee structure and the Terms of Reference.

The Strategic Plan has identified the following theme and strategy:

BUILD a safe, connected, caring and active community

- Leverage our facilities and develop partnerships to enhance quality and appropriate community programming and expand community events, gatherings and local attractions.

The extension will provide an opportunity to evaluate and define an events planning staff position for the 2024 budget proposal that is guided by the Corporate Strategic Plan.

FINANCIAL IMPLICATIONS:

The 2023 portion of the recommended contract extension will be funded through savings in the 2023 approved operating budget in the amount of \$26,000. Sufficient funds are available in the 2023 operating budget for this extension through savings in youth and adult programming and the Canada Day operating budget. These savings are attributed to a combination of higher revenue, lower staffing costs and a federal grant received for the Canada Day event.

The 2024 recommended contract extension from January 1, 2024 to March 1, 2024 will be funded through a transfer from the contingency reserve in the amount of \$14,000. Should the proposed service level request of 1 FTE be approved through the 2024 budget approval process, the transfer from the contingency reserve would not be required.

INTER-DEPARTMENTAL COMMENTS:

This Report was reviewed by the Township CAO, the Director of Finance and the Clerk's Office.

CONCLUSION:

Staff recommend the extension of the Recreation & Wellness Programmer secondment contract until March 1, 2024. This will support the needs of the 2023 Santa Claus Parade event and will provide an opportunity to assess event planning needs for the development of the 2024 budget proposal.

The extension would be funded through savings in the 2023 operating budget and through contingency reserve until the 2024 budget approval process is complete.

ATTACHMENTS:

APPENDIX A – Terms of Reference Parade Committee

APPENDIX B – West Lincoln Santa Claus Parade Committee - Letter from Committee Chair

Prepared & Submitted by:

Approved by:



Wendy Beaty
Coordinator of Recreation Services



Beverly Hendry
Chief Administrative Officer



Mike DiPaola, P.Eng
Director of Public Works & Recreation

Change Request Summary

Change Request: AUTO - 29 - Construction Supervisor
 Budget Year: 2024
 Change Request Type: Position/FTE Request
 Change Request Stage: Position/FTE Request Review [Position/FTE Request]
 Acct. Reference:
 Publish Date:

Description
 The Construction Supervisor is responsible for providing technical assistance for development reviews throughout the planning application process, engineering design and construction phases related to subdivision developments, providing site inspection and contract administration on capital projects, and permit approvals related to municipal infrastructure.

Comments
 A new FTE is being requested to help support planning and engineering with development applications, engineering design and construction; undertaking site inspection and contract administration on capital projects, and permit approvals related to municipal infrastructure. This will be a non-union position within Salary Band 9.
 Currently, the Township has 1 FTE that reviews all planning applications and development engineering submissions. When subdivisions proceed to construction, the Township relies on the developer's engineering consultant to undertake the necessary site inspections. With the Urban boundary expansion being approved and with the anticipated growth in the existing urban area, there is a need for an additional FTE to assist the existing staff resources to review planning and engineering submissions. This additional FTE will also allow the Township to provide on-site inspections when developers are constructing municipal infrastructure and to provide quality control and oversight over the developer's engineer.

Justification
 For Capital Projects, the Township currently does not have a dedicated construction inspector and/or contract administrator to ensure compliance with the Contract Documents. This role is currently being done on a part-time basis by existing staff resources. It is industry best practices to have a dedicated staff member to administer capital construction projects and to provide regular site inspections. This FTE will have capacity to undertake these important functions to mitigate risk, liability, and cost on our capital projects.

This FTE will also help assist with road encroachment permits whenever a third party is undertaking work within the Township's road allowance and/or public lands; reviewing and approving municipal consents which are provided to public service utility companies (Bell, Cogeco, Rogers, Enbridge, Hydro, etc.) for the purposes of upgrading existing and/or installing new infrastructure within the Township's road right of way. This duty is currently being done on a part-time basis by existing staff resources.

Net Operating Budget: 125,000
 Net Capital Budget: -
 Net Budget: 125,000

Operating Budget Details

Object	Position	Description	2024 Budget
Expenses			
06110 - RDS-PAV			125,000
Total Expenses			125,000
Total			125,000
Net Total			125,000

Change Request Summary

Change Request	AUTO - 33 - Community Engagement & Events Coordinator
Budget Year	2024
Change Request Type Change	Position/FTE Request
Request Stage	Position/FTE Request Review [Position/FTE Request]
Description	<p>This change request is for the consideration of the addition of a new full time non-union position in the Recreation Services Department.</p> <p>The Community Engagement & Events Coordinator position will be responsible for the following:</p> <ol style="list-style-type: none"> 1. Expanding the availability of recreational opportunities by fostering current partnerships between the Township and community groups and service providers and exploring and developing new partnerships. 2. The coordination of the Farmers' Market event. 3. The coordination of the Santa Claus Parade event while maintaining a volunteer group for collaboration and assistance. 4. The coordination and enhancement of Township events such as Family Day, Movie Nights, Music in the Park, Easter Egg Hunt, Canada Day through collaboration with community groups, the Township's Recreation and Wellness Programmer and service providers. 5. Supervision of all event staff and volunteers. <p>This position would fall within the non-union Salary Band 6 with an hourly wage of \$30.08 to \$36.88.</p> <p>The Township currently has a part-time Farmers' Market Coordinator position, with an annual budget cost of \$20,780. The proposed Community Engagement & Events Coordinator will take on the duties of the Farmer's Market Coordinator.</p> <p>The 2023-2026 Corporate Strategic Plan has identified the following theme and strategy: "BUILD A SAFE, CONNECTED, CARING AND ACTIVE COMMUNITY"</p> <p>"Leverage our facilities and develop partnerships to enhance quality and appropriate community programming and expand community events, gatherings and local attractions."</p>
Comments	
Justification	<p>The Farmers' Market event has been coordinated by a part-time contract position over the past two seasons. The wages for the part-time contract position will not be shown in the proposed 2024 budget, as the duties are proposed to be performed under the position of Community Engagement & Events Coordinator.</p> <p>The Santa Claus Parade event has been coordinated by the West Lincoln Santa Claus Parade Committee of volunteers. Due to recognized concerns in the areas of volunteer availability, liability, and accountability, staff recommend that the coordination of this event be conducted by Township staff. Please refer to Report REC-05-2023 presented to Public Works/Rec/Arena on September 18, 2023.</p>
Net Operating Budget	62,300
Net Capital Budget	-
Net Budget	62,300

Operating Budget Details

Object	Position	Description	2024 Budget
Expenses			
16200 - RECPG			58,200
18980 - OTH			4,100
Total Expenses			62,300
Total			62,300
Net Total			62,300

Change Request Summary

Change Request	AUTO - 34 - Santa Claus Parade Event
Budget Year	2024
Change Request Type	Decision Package
Change Request Stage	Decision Package Review [Decision Package]
Acct. Reference	
Publish Date	
Description	This change request is to propose the addition of the Santa Claus Parade Event into the operating budget of the Recreation Services Department.
Comments	In summary, the total expected revenue would be \$5,000 and the total expenses would be \$17,600. The budget impact would be mitigated by reducing the grants to the community groups grant budget by \$5,000, which represented the traditional amount that was allocated to the Santa Claus Parade. The budget impact outlined below does not include staffing costs. The staffing costs fall under the request for a Community Engagement & Events Coordinator role.
Justification	Please refer to Report REC-05-2023 dated September 18, 2023.
Net Operating Budget	7,600
Net Capital Budget	-
Net Budget	7,600

Operating Budget Details

Object	Position	Description	<u>2024 Budget</u>
Expenses			
16200 - RECPG			7,600
Total Expenses			<u>7,600</u>
Total			<u>7,600</u>
Net Total			<u><u>7,600</u></u>

Change Request Summary

Change Request	AUTO - 35 - Arena/Parks Operator
Budget Year	2024
Change Request Type	Position/FTE Request
Change Request Stage	Position/FTE Request [Position/FTE Request]
Acct. Reference	
Publish Date	
Description	<p>Additional Arena/Parks Operator Position</p> <p>This change request is for an additional Full Time Arena/Parks Operator Position to add to our existing staff of four, for a total of five Full-Time Arena/Parks Operator positions within the Parks & Arena Department.</p> <p>This position is a Union Position with an hourly wage of \$28.69-\$29.26 (Union Salary Band 5).</p>
Comments	<p>The Parks & Arena Division is currently staffed with four Full-Time Union Employees (Arena/Parks Operators). Part-time staff cover the remaining hours and responsibilities that are not covered by Full-time union staff.</p> <p>Between the months of September to May, the West Lincoln Community Centre (WLCC) operates 7 days a week, 5:30AM to 12:30AM (19 hours of operation/day).</p> <p>Between the months of May to August, the WLCC operates 6 days a week, Monday to Friday from 8:30AM to 10:00PM (13.5 hours of operation/day); and Saturday 8:30AM to 5:30PM (9 hrs of operation/day).</p>

Change Request Summary

The 2023-2026 Corporate Strategic Plan has identified the following themes:

"BUILD" - A Safe, Connected, Caring and Active Community

"ADVANCE" - Organizational Capacity and Effectiveness

With the current staffing resources and capacity, the Township is finding it challenging to maintain service levels as recreational facilities have slowly been increasing over the years, while trying to provide additional recreational programs and community events. This is briefly outlined below for information:

Additional Recreational Facilities and Spaces:

- In 2023, Parks staff began to maintain the grounds of the Wellandport Community Centre due to contractor resourcing issue. The park is cut on a weekly basis during the season.
- Two additional playgrounds (Caistorville Library & Dennis Drive) were added in recent years. Every playground requires mandatory liability inspections to ensure safety and compliance. There is also additional garbage cans and green space that require regular service and maintenance.
- Staff currently maintain and service approximately 56 garbage cans at different locations throughout the Township. There is a demand to increase the number of garbage cans throughout the Township on a regular basis as the Township receives regular requests from residents. In 2023, 5 new garbage can locations were implemented.
- Newly planted trees at all park locations require maintenance (watering, fertilizing, pruning, mulching, etc).
- There is an emphasis on improving the garden culture at the Township. West Lincoln Public Libraries have proposed new gardens at the Smithville and Caistorville Libraries. Parks staff will be responsible for the task of maintaining these spaces.
- Regular maintenance of the roundabouts on Regional Road 20, in addition to all the other additional recreational facilities listed above, have proven to be challenging as it requires multiple staff to perform the maintenance activities/duties.

Additional Recreational Programs, Events, and Facility Rentals:

- The Township is offering more daytime programs resulting in the need for staff to do set up, tear down, and cleaning duties.
- Gym rentals and community space rentals have increased and there is a need to perform multiple changeovers throughout the day time, while still being able to perform and complete park maintenance duties.
- Local youth sports groups have requested an extension to their seasonal contract extending into the Fall, resulting in challenges to accommodate these request with existing staffing resources.
- Minor Hockey have also requested an extension to their seasonal contact from the end of March to mid May, resulting in additional staffing resources challenges.

If this position is approved, there are anticipated savings in the part-time staffing budget of approximately \$10,000.

Net Operating Budget	72,000
Net Capital Budget	-
Net Budget	72,000

Operating Budget Details

Object	Position	Description	2024 Budget
Expenses			
16100 - PRK			6,400
16101 - PRK-LPX			16,400
16341 - RECFAC-ARN			49,200
Total Expenses			72,000
Total			72,000
Net Total			72,000

Change Request Summary

Change Request	AUTO - 36 - Climate Change Coordinator - Shared Position
Budget Year	2024
Change Request Type	Decision Package
Change Request Stage	Decision Package Proposal [Decision Package]
Acct. Reference	
Publish Date	
Description	Climate Change Coordinator - shared position.
Comments	This role would be shared with the Town of Lincoln.
Justification	This position would assist the Township with ensuring that all functions in relation of our Climate Change responsibility are carried out including working with the Green Team on the Implementation of the Township of West Lincoln's Plan to Mitigate Changes in Weather (2020-2025); and preparation for the refresh of this plan; coordinate energy data responsibilities; and education and training for Council, Staff and community.
Net Operating Budget	20,000
Net Capital Budget	-
Net Budget	20,000

Operating Budget Details

Object	Position	Description	2024 Budget
Expenses			
18101 - PLZ-PLN			20,000
Total Expenses			20,000
Total			20,000
Net Total			20,000

Change Request Summary

Change Request AUTO - 37 - Accounting Supervisor Position
 Budget Year 2024
 Change Request Type Position/FTE Request
 Change Request Stage Position/FTE Request [Position/FTE Request]

This change request is for a new full-time Accounting Supervisor position in the Finance Department. Due to both the increasing growth and complexity in the Department's workload over the past several years, along with other factors described below, this position has been identified as a necessity to ensure that the current service levels and outputs from the Finance Department are maintained at acceptable and expected levels. Furthermore, additional staffing is crucial to ensure the continued efficiency and accuracy of our financial operations, given that the Finance Department is currently operating at full capacity with minimal ability to take on new tasks or an increased workload.

The main contributing factors, both internal and external, leading to this staffing need are noted in further detail below:

- 1) Growth in Township Customers: With the Township poised for significant growth, this will result in an increased number of customers, and thus significantly increase the amount of property tax rolls and water accounts, which Finance staff are responsible for maintaining and providing customer support for. Our current staff complement would not have the capacity to service these new customers. This would result in decreased quality in customer support if staffing levels were not increased accordingly.
- 2) Growth in Other Department Staff: As other department staffing grows, this puts increased workload demands on the Finance Department, such as with payroll and purchasing. It is important to remember that the Finance Department supports all departments (and their staff) with their financial needs; nearly all Township staff interact with Finance in some manner.
- 3) New Public Sector Accounting Standards (PSAS) and Changes to the Financial Information Return (FIR): In 2023, a number of new PSAS were introduced (some examples of which are Financial Instruments, Asset Retirement Obligations and Employee Future Benefits), which result in significant changes needed to the Township's accounting processes, financial statement presentation, and FIR preparation. Given the complexity of these new standards and the work involved not only to implement a new accounting standard but to ensure compliance with the standard on an annual basis, a dedicated staffing resource is necessary to take on this project.
- 4) New and Complex Development Charge Administration Tasks: Development Charge Act sections 26.1 and 26.2 allow for Development Charge DC instalment plans and DC frozen rates for certain types of development applications. This increases the complexity of the Township's DC administration program and involves Finance staff to help account for these new sections. This would involve changes needed to the Township's accounting system to track. With the Township's expected future growth, it is anticipated that developers will be leveraging these sections more, putting increased strain on the Finance Department staff.
- 5) Gaps in Financial Oversight within Departments: It has been identified that certain departments, such as Building and Planning, would benefit from having more financial staff involvement. For example, several types of planning applications involve fee calculations and different accounting treatments; in addition, building permits involve several types of fees, some of which involve more complex, exemption related calculations. In both examples, it would be beneficial for a finance resource to review prior to being finalized with the customer, to ensure accurate and complete calculations are being performed. At this time, this is not occurring. Some municipalities, such as City of Thorold, have a dedicated Development Accountant role that performs these types of tasks. Unfortunately Township Finance staff do not currently have regular capacity to provide oversight in these areas. Therefore, there is a risk that errors or lost revenue opportunities are occurring.

Description

The Finance Department ensures that municipal finances are managed in accordance with legislative and contractual requirements. The department is responsible for the following important and broad responsibilities: full cycle accounting, financial reporting, budgeting and long-term financial management/strategy including reserve and debt management, cash management, property taxation, water and general invoice billing and collection of associated receivables, payroll and benefit administration, purchasing and accounts payable functions, intra-department financial assistance, and external customer service support.

The full-time complement in the Finance Department is comprised of 6 accounting/finance staff: 1 Treasurer/Director of Finance, 1 Deputy Treasurer/Manager of Finance, 1 Property Tax/Payroll Coordinator, and 3 unionized accounting/tax/water clerks. It is important to note that despite the growth of the Township's staffing in other departments, the Finance Department has not grown in size for over 14 years, with the exception of the Accounting Clerk role which was converted from part-time to full-time. Before this, the last full-time role added was in 2010 with the addition of the Deputy Treasurer/Manager of Finance.

Comments

The Accounting Supervisor would be responsible for directing and ensuring daily, efficient operations of departmental employees, and providing oversight to the Township's accounting services and tasks. The Supervisor would ultimately absorb the more routine accounting tasks that are currently performed by the Deputy Treasurer/Manager of Finance and Treasurer/Director of Finance, allowing these two roles to more effectively devote their skillset and time on complex financial tasks, such as long-term financial planning, to benefit the overall Township community in ensuring its future financial viability. In addition, this would allow staff more time to focus on the Township's corporate insurance program and related risk mitigation strategies, as staff currently do not have capacity to fully engage in this. This would help the Township by lowering costs and liability risks. Finally, it should be highlighted that the Treasurer/Director of Finance also oversees two other important portfolio areas, outside of the Finance function: Information Technology and Asset Management. As the Township continues to grow, there will be increased demand for these service areas. With a new Finance position, responsibilities can be shifted to allow the Treasurer/Director of Finance more time to allocate to these. Furthermore, the Finance Department does not currently have a dedicated staff member to ensure compliance with the Township's Purchasing Policy. Therefore, the Supervisor would help fill this void and lower the exposure risk of the Township not being in compliance with the Policy. Even with this assistance, there would still be gaps in the Township's procurement delivery services, however it would be moving us in the right direction. This position would be positioned on the Township's Non-Union Salary Grid at Band 9, where other Supervisor roles are rated.

Change Request Summary

Staff reviewed the Finance Department organizational charts of several neighbouring municipalities of similar populations (such as Towns/Cities of Pelham, Lincoln Thorold, and Grimsby). It was noted that, on average, these municipality's Finance Departments have 13 full-time staff resources dedicated solely to the Finance function. This demonstrates that the Township's Finance Department is significantly understaffed compared to our neighbouring municipalities.

As previously presented to Council, the Finance Department has been successful in taking full advantage of modernization funding granted to us, to assist in several finance department modernization initiatives, such as the user fees and charges study, software to increase efficiency with annual financial statement preparation, MyWESTLINCOLN customer online portal, and bulk water software upgrades. While these projects have resulted in some staff time savings, and staff have worked hard to find efficiencies in other areas, staff are still faced with a full workload with no capacity to expand, that will not improve unless a new position is added to our department complement.

Justification If the Accounting Supervisor position is not approved, the Township risks a decrease in service levels provided to both internal and external stakeholders. This would result in the following negative impacts:

- Decrease in the high quality service that the Finance Department currently prides itself on providing to customers and departmental staff. This could be in the form of long wait times at the counter, on the phone, or via email; or increase in errors made in providing information or processing requests due to high volume-to-staffing ratio.
- Inability to implement efficiency process improvements or internal control improvements that would otherwise result in cost-saving measures and staff time savings. This would be a result of staff workload demands being too high and not having the capacity to review areas that can be made more efficient.
- Delays in payroll processing for staff and Elected Officials and increased risk of payroll-related errors made.
- Increase in lack of compliance of filing deadlines for payroll, financial statement reporting, and FIR reporting, leading to increase in penalties/fines and strain on Township relationships with important stakeholders, such as government bodies and financial institutions.
- Missed or delays in both internal and external vendor accounts payable payments, resulting in potential late fees and decreasing quality of relationship with Township vendors.
- Delays in property taxation and water billing processes, resulting in cash flow management issues for the Township which could lead to short-term borrowing resulting in high interest costs.
- Increase in overtime staffing costs, and deterioration in department mental and physical well-being from the feeling of being overworked and burnt out.

Net Operating Budget	125,000
Net Capital Budget	-
Net Budget	125,000

Operating Budget Details

Object	Position	Description	2024 Budget
Expenses			
02502 - CRPMGT-CLK			125,000
Total Expenses			125,000
Total			125,000
Net Total			125,000

Change Request Summary

T-03-2024
SCHEDULE D

Change Request	AUTO - 38 - Fire Administrative Assistant - Change from Part-Time to Full-Time
Budget Year	2024
Change Request Type	Position/FTE Request
Change Request Stage	Position/FTE Request [Position/FTE Request]
Description	<p>The request is to move the current part-time Fire Administrative role to a full-time role to more accurately reflect the administrative requirements of the Fire Department staff, as recommended in the 2016 Master Fire Plan.</p> <p>The West Lincoln Fire and Emergency Services Master Fire Plan recommended the provision of a full-time Fire Administrator in 2016. The addition of the Part-Time Fire Administrator role in 2021 was a successful start to satisfying this recommendation. However, the evolving nature of administrative duties, including payroll, fire permits, and revenue-generating tasks, now necessitates a more comprehensive approach. Moving the Fire Administrator role to full-time could provide the following benefits to the Township:</p> <ol style="list-style-type: none">1. Revenue Generation and Cost Offsetting The Fire Administrator's implementation of the fire permitting process resulted in revenue generation. A full-time commitment would allow for the exploration of additional revenue streams, including grant research and application work, contributing to the overall fiscal sustainability of the role.2. Growing Complexity Due to Firefighter Certification Provincially required certification of firefighters has significantly increased the administrative load, especially in terms of training for volunteer firefighters. A full-time Fire Administrator can efficiently manage the intricate administrative requirements associated with these certifications, ensuring compliance and optimal training outcomes.3. Department Growth and Increased Administrative Demands The expansion of the Fire Department's complement to meet community needs has naturally led to a surge in administrative tasks. A full-time Fire Administrator is essential to handle the heightened workload, particularly as the number of firefighters grows, along with associated administrative duties.4. Strategic Redistribution of Chief Responsibilities To allow Fire Chief and Deputy Fire Chief to focus on core responsibilities, certain administrative tasks have been shifted to the Fire Administrator. A full-time commitment ensures seamless integration of these responsibilities, enhancing the efficiency of the entire leadership team.5. Enhanced Support for Volunteer Firefighters The Fire Administrator's role as a point of contact for volunteer firefighters is crucial for maintaining a supportive environment. A full-time commitment allows for more comprehensive support, including outside regular work hours, fostering a stronger connection between the administration and volunteer firefighting force.6. Comprehensive Emergency Management Compliance The Fire Administrator has also assumed some administrative tasks related to Emergency Management requirements, contributing to ensuring compliance. A full-time commitment ensures thorough attention to detail and timely execution of tasks, aligning with provincial regulations and bolstering the municipality's emergency preparedness. <p>Conclusion: The Fire Administrator plays a pivotal role in the efficiency and success of the Fire Department. To address the expanding scope and complexity of administrative responsibilities, the transition from a part-time to a full-time position is essential. This shift not only ensures financial sustainability through revenue generation but also allows for enhanced support for the growing department and comprehensive compliance with provincial regulations, ultimately strengthening the overall effectiveness of the Fire Administrator's role.</p>
Comments	

Change Request Summary

Justification Growth in the number of firefighters, changes to the requirements in training and certification, larger fire call volumes and increases in administrative duties assumed in-house from other departments have created a situation where the hours provided by a part-time administrative role are now insufficient to address all of these duties in a timely fashion.

Strategic Theme Alignment: Advance Organizational Capacity and Effectiveness

Net Operating Budget	38,000
Net Capital Budget	-
Net Budget	38,000

Operating Budget Details

Object	Position	Description	<u>2024 Budget</u>
Expenses			
04101 - FIR-ST1			38,000
Total Expenses			<u>38,000</u>
Total			<u>38,000</u>
Net Total			<u><u>38,000</u></u>

Change Request Summary

Change Request	AUTO - 39 - Fire Prevention Officer
Budget Year	2024
Change Request Type	Position/FTE Request
Change Request Stage	Position/FTE Request Review [Position/FTE Request]
Description	<p>Addition of a FTE in the role of Fire Prevention Officer for West Lincoln Fire and Emergency Services. Request is for a full-time Fire Prevention Officer to carry out the Fire Prevention Inspection and Education duties required of the Department as laid out in the Establish and Regulate By-law 2013-102, the Ontario Fire Prevention and Protection Act and as recommended in the Master Fire Plan.</p> <p>The Township of West Lincoln is experiencing significant growth, necessitating a proactive response to ensure compliance with the Fire Prevention and Protection Act and West Lincoln's Fire Department Establish and Regulate By-law. In light of these requirements, we recommend the creation of a full-time Fire Prevention Officer position to enhance community safety.</p> <p>Fire Prevention Significance: Fire Prevention plays a pivotal role in safeguarding residents, business owners, and their properties. Many occupancies require fire inspections for licensing and operational approvals, making it imperative to have dedicated personnel overseeing these critical activities.</p> <p>Master Fire Plan Recommendation: The West Lincoln Fire and Emergency Services Master Fire Plan, devised in 2016, advocated for the hiring of a full-time fire prevention officer within a 1 -3 year timeframe. Despite an extensive section emphasizing the importance of a comprehensive Fire Prevention program, this crucial aspect of the plan remains unimplemented.</p> <p>Scope of Responsibilities: To ensure the safety of our community, comprehensive inspections in commercial, industrial occupancies, schools, and institutions are essential. This multifaceted role involves inspecting physical properties for Fire Code compliance, supporting organizations in maintaining fire-safe environments, and developing pre-fire plans for emergencies in large or complex commercial/industrial buildings.</p>
Comments	<p>Historical Context: Traditionally, the Deputy Fire Chief has assumed this role as part of their duties. However, due to the Township's growth and evolving Fire Department needs, coupled with shifts in provincial requirements regarding Emergency Management and Training Certification, there is insufficient time available for the Deputy Chief to dedicate to this vital work. Ensuring firefighters are appropriately equipped and trained is crucial, but equally important is making preparations before emergencies occur and supporting the reduction of unsafe activities and occupancies.</p> <p>Revenue Generation: To address budgetary concerns, we propose leveraging revenue generated from inspections and other fire department activities to offset the costs associated with the Fire Prevention Officer position. Many municipalities already include fire prevention activities in fee schedules, helping address administrative costs to some degree.</p> <p>In conclusion, the creation of a full-time Fire Prevention Officer position aligns with the Township's growth and evolving regulatory landscape. This budgetary request seeks Council's support to allocate funds for this critical role, enhancing our community's overall safety.</p>
Justification	<p>Strategic Theme Alignment: Advance Organizational Capacity and Effectiveness Strategic Theme Alignment:</p> <p>Build – A Safe, Connected, Caring and Active Community.</p>
Net Operating Budget	92,000
Net Capital Budget	-
Net Budget	92,000

Operating Budget Details

Object	Position	Description	2024 Budget
Expenses			
04101 - FIR-ST1			92,000
Total Expenses			92,000
Total			92,000
Net Total			92,000

Change Request Summary

T-03-2024
SCHEDULE D

Change Request	AUTO - 40 - IT Help Desk Analyst - Increase to Full Time
Budget Year	2024
Change Request Type	Position/FTE Request
Change Request Stage	Position/FTE Request [Position/FTE Request]
Acct. Reference	
Publish Date	
Description	Request to increase 0.86 FTE IT HelpDesk Analyst position to 1.0 FTE.
Comments	The IT helpdesk position has a current FTE of 0.86, working 60 hours in a pay period. Staff is requesting that the position be changed to an FTE of 1.0. The impact to the budget on an annual basis is estimated at \$12,300.
Justification	This request for a minor increase in budget would give much-needed full-time IT support for staff and Council. As the FTE complement of the Township continues to grow, it makes sense the support functions will also need to increase to support this growth. Year over year, there has been a dramatic increase in IT support requests, with the introduction of new technologies, coupled with an increase in staff. This position also fully supports the technical requirements of all Council and Committee meetings including live streaming, support of Zoom/Virtual attendance, and technical assistance for all guests, staff, and Council members. The position is heavily relied on for assistance by all staff, and when it is only staffed part-time, it impacts service levels to staff. It is anticipated we will see increased efficiency, improved response time, and enhanced security.
Net Operating Budget	12,300
Net Capital Budget	-
Net Budget	12,300

Operating Budget Details

Object	Position	Description	2024 Budget
Expenses			
02502 - CRPMGT-CLK			12,300
Total Expenses			12,300
Total			12,300
Net Total			12,300

Township of West Lincoln 2024 Capital & Special Projects Summary

T-03-2024
SCHEDULE E

FUNDING SOURCE

Project	Expenditure	CCBF	Debenture	Development Charges	Donations	Other Grants	OCIF	Reserves
138 - Miscellaneous Parks Equipment	8,500							8,500
148 - Wide Area Mower - Replacement	140,000							140,000
152 - Leisureplex Playground Replacement	160,000			160,000				
154 - Gator Replacement	32,000							32,000
160 - Zero Turn Mower Replacement	31,000							31,000
168 - Tractor/ Brusher/ Articulating Mower Replacement	195,000							195,000
237 - Miscellaneous Road Equipment	6,000							6,000
251 - Killins St, Barbara St, Brooks Cir Road Resurfacing	1,100,000	990,000		110,000				
26 - Campbell Bridge Rehabilitation	600,000			60,000			540,000	
271 - Sidewalk Tractor Replacement	125,000							125,000
40 - Guard Rail Replacement (Various)	300,000							300,000
400 - Rehabilitation of Town Hall Parking Lot	170,000							170,000
420 - Water Meter Replacement Program	50,000							50,000
516 - Murgatroyd Trail - Reconstruction	200,000							200,000
56 - Fire Bunker Gear	25,000							25,000
564 - Replacement Computers - Corporate Services	26,900							26,900
573 - Network Hardware - Corporate Management	15,000							15,000
713 - Signs - New & Replacement	17,500							17,500
723 - Miscellaneous Water Equipment	5,000							5,000
733 - Miscellaneous Wastewater Equipment	5,000							5,000
743 - Water Meters - New Installation	35,800							35,800
775 - Addition to Audio Visual Collection - All Library Branches	15,300							15,300
776 - Addition to Printed Collection - Smithville Library Branch	17,300			14,400				2,900
777 - Replacement Computers - Library Branches	1,500							1,500
779 - Addition to Printed Collection - Caistorville Library Branch	9,200			7,650	1,550			
780 - Addition to Printed Collection - Wellandport Library Branch	11,500			9,150				2,350
833 - Miscellaneous Corporate Management Equipment and Furniture	5,500							5,500
853 - Traffic Radar Speed Board Replacement	15,000							15,000
941 - RR 20 (West St) & Wade Rd N Water Main Replacement	2,000,000		1,000,000	1,000,000				
1004 - Non Network Replacement Computers - Library Branches	7,700							7,700
1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd	700,000		217,400					482,600
1039 - Pick Up Truck 10017 - Replacement	45,000							45,000
1041 - Town Hall Window Replacement	36,000							36,000
1048 - Parks Furniture	10,000							10,000
1062 - Portable Pumps (2)	25,000							25,000
1088 - Miscellaneous Fire Equipment	10,000							10,000
1089 - Silverdale Hall Siding Replacement	47,000							47,000
1101 - Leisureplex Electric Panel Upgrades	17,000							17,000
1110 - Killins St, Barbara St, Brooks Cir Watermain Replacement	800,000		800,000					
1118 - Logo and Branding	10,000							10,000
1120 - Station 2 SBCA Cylinder Compressor and Filling Station	90,000			27,000				63,000
1145 - Record Management System Implementation	68,200							68,200
1147 - Wellandport Tennis Court Resealing	18,000							18,000
1149 - Hank MacDonald Park Building Roof Shingles	12,000							12,000
1150 - Abingdon Baseball Park Bleachers	15,000							15,000
1152 - Library Camera Additions	12,000							12,000
1153 - Smithville Library Garden/Sun Shade	40,000							40,000
1159 - Miscellaneous Recreation Program Equipment	5,000							5,000
1163 - RR20 (West St) & Wade Rd North Sanitary Replacement	2,350,000			1,175,000				1,175,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	150,000			15,000				135,000
1171 - Library Furniture Replacement	6,000							6,000
1179 - New Sweeper Attachment for Backhoe	15,000							15,000
1182 - Stormwater Pond Rehabilitation - Riverview Estates	200,000							200,000
1183 - Abingdon Rd Resurfacing; From North Chippawa Rd to Concession 2 Rd	200,000			20,000				180,000
1184 - Concession 3 Rd Resurfacing; from RR14 to Caistor Gainsborough Townline Rd	380,000			38,000				342,000
1201 - West St/RR20 Sidewalk - Between South Grimsby Rd 5 and Wade Rd	120,000							120,000
1208 - Joint Job Evaluation (JJE) Union Employees	15,000							15,000
1211 - By-Law Tracking Software	30,000							30,000
1213 - Affordable Housing Community Improvement Plan	50,000							50,000
1214 - Tablets for Fire Vehicles	5,200							5,200
1218 - Seasonal Lighting Hydro Pole Safety Improvements	20,000							20,000
TOTAL	10,832,100	990,000	2,017,400	2,636,200	1,550	-	540,000	4,646,950

Project Summary

1004 - Non Network Replacement Computers - Library Branches

Project Number	1004	Title	Non Network Replacement Computers - Library Branches	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries	Year Identified	2021
Start Date	2024-01-01	Completion Date	2033-12-31		
Manager		Partner			
Regions					
Description	Regular computer/hardware replacement of non-networked resources.				
Justification	Replace IT resources utilized by the public on a regular basis for efficiency and effective operation.				
Strategic Plan Theme	CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	1004 - Non Network Replacement Computers - Library Branches: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460115 - TSFR FROM LIBRARY	7,700	6,700	6,000	4,200	9,400	8,500	5,100	7,000	10,500	6,950
Total Funding Source	7,700	6,700	6,000	4,200	9,400	8,500	5,100	7,000	10,500	6,950
Percent Increase		(12.99%)	(10.45%)	(30.00%)	123.81%	(9.57%)	(40.00%)	37.25%	50.00%	(33.81%)
Expenditure										
620106 - IT HARDWARE POOL	7,700	6,700	6,000	4,200	9,400	8,500	5,100	7,000	10,500	6,950
Total Expenditure	7,700	6,700	6,000	4,200	9,400	8,500	5,100	7,000	10,500	6,950
Percent Increase		(12.99%)	(10.45%)	(30.00%)	123.81%	(9.57%)	(40.00%)	37.25%	50.00%	(33.81%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd

Project Number	1025	Title	Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2021
Start Date	2024-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Double surface treatment application to the existing gravel section of Vaughan Rd from Wellandport Rd to Heaslip Rd.				
Justification	Vaughan Rd was identified in the Roads Needs Study as a candidate road for hard topping. This section of Vaughan Rd is the only remaining section that has a gravel section. Vaughan Rd crosses a big portion of the municipality from Caistor-Gainsborough Townline Rd to Boyle Rd to the east. This is a continuation from the hard topping of Vaughan Road that was completed in 2023 (from Wellandport Rd to Caistor/Gainsborough Townline Rd).				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
440004 - PROCEEDS DEBENTURE	217,400	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	482,600	-	-	-	-	-	-	-	-	-
Total Funding Source	700,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
630264 - VAUGHAN RD - FROM: WELLANDPORT RD TO: HEASLIP RD	700,000	-	-	-	-	-	-	-	-	-
Total Expenditure	700,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1039 - Pick Up Truck 10017 - Replacement

Project Number	1039	Title	Pick Up Truck 10017 - Replacement	Lock Status	Unlocked
Asset Type	Pickup Truck	Department	Transportation Services-General	Year Identified	2021
Start Date	2024-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Replacement of pickup truck 10017				
Justification	Pickup truck 10017 is reaching the end of its useful life cycle. This is a purchase of a new pickup truck to replace it in the fleet.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	1039 - Pick Up Truck 10017 - Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	45,000	-	-	-	-	-	-	-	-	-
Total Funding Source	45,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625003 - PICKUP TRUCK	45,000	-	-	-	-	-	-	-	-	-
Total Expenditure	45,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1041 - Town Hall Window Replacement

Project Number	1041	Title	Town Hall Window Replacement	Lock Status	Unlocked
Asset Type	Building	Department	Governance		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Replace Town Hall office windows				
Justification	The town hall windows are approximately 30 years old and in need of repairs. The rubber seals as well as some of the internal gases are in disrepair. This makes the windows much less energy efficient. The windows are also looking very rough and need to be fixed.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	1041 - Town Hall Window Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460110 - TSFR FROM FACILITIES	36,000	-	-	-	-	-	-	-	-	-
Total Funding Source	36,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	36,000	-	-	-	-	-	-	-	-	-
Total Expenditure	36,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1048 - Parks Furniture

Project Number	1048	Title	Parks Furniture	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks		
Start Date	2024-01-01	Completion Date	2031-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Install garbage cans and benches in parks and green spaces.				
Justification	Staff have been working towards equipping all of our green spaces and parks with benches and garbage receptacles over the last few years. These funds will be used to install these items.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	1048 - Parks Furniture: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	10,000	-	-	10,000	-	-	-	10,000	-	-
Total Funding Source	10,000	-	-	10,000	-	-	-	10,000	-	-
Percent Increase		(100.00%)	0.00%	100.00%	(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%
Expenditure										
610021 - GARBAGE CANS AND BENCHES	10,000	-	-	10,000	-	-	-	10,000	-	-
Total Expenditure	10,000	-	-	10,000	-	-	-	10,000	-	-
Percent Increase		(100.00%)	0.00%	100.00%	(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1062 - Portable Pumps (2)

Project Number	1062	Title	Portable Pumps (2)	Lock Status	Unlocked
Asset Type	Fire Equipment	Department	Fire		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2022
Manager		Partner			
Regions					
Description	The scheduled replacement of two large volume portable pumps is included in the 2024 Capital budget, as the current pumps have reached end-of-life. One pump is required for each station.				
Justification	Large volume portable pumps provide the capability to provide sufficient flow volumes of water to support tanker and aerial operations in rural environments in which hydrant water supply is not an option. Ensuring that sufficient water is available is a critical in rural areas without municipal water supplies. Tankers are a part of this process, but there are circumstances in which a large, local static water supply (pond or river) can be the fastest, most efficient way to supply the necessary water for firefighting. Large volume portable pumps provide this option.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	1062 - Portable Pumps (2): Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460111 - TSFR FROM FIRE	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1088 - Miscellaneous Fire Equipment

Project Number	1088	Title	Miscellaneous Fire Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Fire	Year Identified	2022
Start Date	2024-01-01	Completion Date	2033-12-31		
Manager		Partner			
Regions					
Description	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township Fire department.				
Justification	Funds need to be allocated each year to ensure that assets are in good order.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	1088 - Miscellaneous Fire Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460111 - TSFR FROM FIRE	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Funding Source	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Expenditure	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1089 - Silverdale Hall Siding Replacement

Project Number	1089	Title	Silverdale Hall Siding Replacement	Lock Status	Unlocked
Asset Type	Building	Department	Recreation Facilities		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2022
Manager		Partner			
Regions					
Description	Replace siding, eavestroughs, soffit and fascia at Silverdale Hall				
Justification	The current siding is in poor condition. To preserve the integrity of the building, the siding, eavestroughs, soffit, and fascia need to be replaced. This project was deferred from the 2023 capital budget and still needs to be done to maintain the integrity and looks of the building.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	1089 - Silverdale Hall Siding Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460110 - TSFR FROM FACILITIES	47,000	-	-	-	-	-	-	-	-	-
Total Funding Source	47,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	47,000	-	-	-	-	-	-	-	-	-
Total Expenditure	47,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1101 - Leisureplex Electric Panel Upgrades

Project Number	1101	Title	Leisureplex Electric Panel Upgrades	Lock Status	Unlocked
Asset Type	Building	Department	Recreation Facilities		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Upgrade electrical panel for future electrical needs.				
Justification	Staff are investigating new battery operated equipment for the near future. The existing electrical panel at the Leisureplex building needs to be upgraded currently and staff would like to prepare for the new charging needs for the future equipment as well.				
Strategic Plan	CHAMPION - Strategic and Responsible Growth				
Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	1101 - Leisureplex Electric Panel Upgrades: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460110 - TSFR FROM FACILITIES	17,000	-	-	-	-	-	-	-	-	-
Total Funding Source	17,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	17,000	-	-	-	-	-	-	-	-	-
Total Expenditure	17,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1110 - Killins St, Barbara St, Brooks Cir Watermain Replacement

Project Number	1110	Title	Killins St, Barbara St, Brooks Cir Watermain Replacement	Lock Status	Unlocked
Asset Type	Water Main	Department	Water	Year Identified	2022
Start Date	2024-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Watermain replacement on Killins St, Barbara St., and Brooks Cir.				
Justification	The existing (AC) watermains in this area are approaching the end of life and require replacement. Prior approved funding was allocated in 2023 for design services. This year's funding is allocated for construction. The roads in the area also require rehabilitation. The watermain and road works can be packaged in one project to take advantage of economies of scale.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	1110 - Killins St, Barbara St, Brooks Cir Watermain Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
440004 - PROCEEDS DEBENTURE	800,000	-	-	-	-	-	-	-	-	-
Total Funding Source	800,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
635125 - KILLINS, BARBARA, BROOKS WATERMAIN REPLAC	800,000	-	-	-	-	-	-	-	-	-
Total Expenditure	800,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1118 - Logo and Branding

Project Number	1118	Title	Logo and Branding	Lock Status	Unlocked
Asset Type	Operating Study	Department	Libraries		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2022
Manager		Partner			
Regions					
Description	The Library's strategic plan findings will be used to inform the logo and branding project. A firm would be hired to create a new logo as well as a branding strategy.				
Justification	A logo redesign would show that the library is evolving and adapting, and staying on top of library trends. Our current logo is outdated and does not adapt well to modern media.				
	Branding would give the Library a stronger sense of identity, make the Library more memorable, and encourage users to visit us. Branding would also support the Library's advertising and marketing strategies.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	1118 - Logo and Branding: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460115 - TSFR FROM LIBRARY	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1120 - Station 2 SBCA Cylinder Compressor and Filling Station

Project Number	1120	Title	Station 2 SBCA Cylinder Compressor and Filling Station	Lock Status	Unlocked
Asset Type	Fire Equipment	Department	Fire	Year Identified	2022
Start Date	2024-01-01	Completion Date	2024-12-31		
Manager		Partner			

Description Station 2 SCBA cylinder compressor/kill station. Self-Contained Breathing Apparatus (SCBA) Cylinder filling station is used to refill breathing air cylinders used by firefighters in environments in which the air is not safe to breathe. These cylinders are filled with filtered air at very high pressure (4500psi), requiring specialized equipment.

Justification An SCBA filling station is required to ensure that a sufficient supply of full SCBA cylinders are available at all times for a variety of emergency responses. Firefighters working at scenes in which the breathing air is contaminated by hazardous compounds require a breathing apparatus and cylinder to provide clean breathing air. These cylinders hold as much as 45 minutes of breathing air, and many cylinders are drained and refilled over the course of a large event. It is important to have sufficient filling capacity at each station to ensure that the firefighters are able to keep up with the demand for full cylinders in large-scale events.

Strategic Plan Theme BUILD - A Safe, Connected, Caring and Active Community

Scenario Details

Budget Year	2024	Name	1120 - Station 2 SBCA Cylinder Compressor and Filling Station: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
410401 - DEVELOPMENT CHARGES	27,000	-	-	-	-	-	-	-	-	-
460111 - TSFR FROM FIRE	63,000	-	-	-	-	-	-	-	-	-
Total Funding Source	90,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	90,000	-	-	-	-	-	-	-	-	-
Total Expenditure	90,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1145 - Record Management System Implementation

Project Number	1145	Title	Record Management System Implementation	Lock Status	Unlocked
Asset Type	Operating Program	Department	Corporate Services		
Start Date	2024-01-01	Completion Date	2025-12-31	Year Identified	2023
Manager		Partner			

Description In 2023 the Clerks Department requested to hire a full time staff member to assist with multiple projects, including training of a new Records Retention By-law that was passed in November 2023, and the implementation of a new Records Management Program for the corporation.

Justification It has been recommended that a Records Coordinator/Administrative Clerk be hired for a 3 year term, 35 hrs/week in order to assist with day-to-day departmental operations as well as assist with the implementation of a Records Management Program (RMP). RMP's needs strong staffing support in order for the program to be implemented efficiently, if this does not happen, a lot of time and resources can be put into a program that is not successful. This position will also assist staff members in understanding their roles and responsibilities with respect to records management and the importance of proper document control for easy retrieval and disposition. Key deliverables of the RMP are to:

- Create a new Records Management Program (RMP) with appropriate policies and procedures
- Introduce a new records retention by-law
- Provide staff education and training on new RMP and retention bylaw
- Establish an updated inventory for the Township's documents (both electronic and physical records)
- Software program for electronic records

Strategic Plan Theme ADVANCE - Organizational Capacity and Effectiveness

Scenario Details

Budget Year	2024	Name	1145 - Record Management System Implementation: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	68,200	69,600	-	-	-	-	-	-	-	-
Total Funding Source	68,200	69,600	-	-	-	-	-	-	-	-
Percent Increase		2.05%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520605 - RECORDS MGMT	68,200	69,600	-	-	-	-	-	-	-	-
Total Expenditure	68,200	69,600	-	-	-	-	-	-	-	-
Percent Increase		2.05%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1147 - Wellandport Tennis Court Resealing

Project Number	1147	Title	Wellandport Tennis Court Resealing	Lock Status	Unlocked
Asset Type	Sports Field	Department	Parks		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Repair and Seal the existing tennis courts				
Justification	The tennis courts need to be resealed to prevent further deterioration. Deferring maintenance will result in higher capital renewal costs. This investment in the tennis courts now will allow them to be used for many years to come. Outdoor pickle ball may also be played on the tennis courts and having the extra lines added may be part of this project. Minor fence repairs will also be done during this project.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	1147 - Wellandport Tennis Court Resealing: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	18,000	-	-	-	-	-	-	-	-	-
Total Funding Source	18,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	18,000	-	-	-	-	-	-	-	-	-
Total Expenditure	18,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1149 - Hank MacDonald Park Building Roof Shingles

Project Number	1149	Title	Hank MacDonald Park Building Roof Shingles	Lock Status	Unlocked
Asset Type	Building	Department	Parks		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Re-shingle the Hank MacDonald Park building roof.				
Justification	The Hank Macdonald building has had the siding and eavestrough as well as the soffit replaced in 2022. The shingles on the roof now need to be replaced. The building should not need any further repairs for many years.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	1149 - Hank MacDonald Park Building Roof Shingles: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Re-shingle the Hanks Macdonald building roof				
Comments	The Hank Macdonald building has had the siding and eavestrough as well as the soffit replaced in 2022. The shingles on the roof now need to be replaced.				
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460110 - TSFR FROM FACILITIES	12,000	-	-	-	-	-	-	-	-	-
Total Funding Source	12,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
615106 - BLD BETTERMENTS	12,000	-	-	-	-	-	-	-	-	-
Total Expenditure	12,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1150 - Abingdon Baseball Park Bleachers

Project Number	1150	Title	Abingdon Baseball Park Bleachers	Lock Status	Unlocked
Asset Type	Park Equipment	Department	Parks		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Replacement of existing wood bleachers at the Abingdon Ball Park Bleachers				
Justification	The current wooden bleachers at the south ball diamond at the Abingdon Baseball Park have been repaired numerous times and are becoming unsafe and are in need of replacement. Staff replaced the bleachers at the north ball diamond with aluminium bleachers a few years ago and now the south units are in need of replacement.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	1150 - Abingdon Baseball Park Bleachers: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
610005 - BLEACHERS - SPORTS FIELD	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1152 - Library Camera Additions

Project Number	1152	Title	Library Camera Additions	Lock Status	Unlocked
Asset Type	Fixtures	Department	Libraries		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Add more interior and exterior cameras to the Caistorville and Wellandport library branches.				
Justification	Library staff have asked for more cameras at the Caistorville and Wellandport sites for security proposes. Staff and site security would be improved with the additional cameras added to the existing systems.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	1152 - Library Camera Additions: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460115 - TSFR FROM LIBRARY	12,000	-	-	-	-	-	-	-	-	-
Total Funding Source	12,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620203 - CAMERA	12,000	-	-	-	-	-	-	-	-	-
Total Expenditure	12,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1153 - Smithville Library Garden/Sun Shade

Project Number	1153	Title	Smithville Library Garden/Sun Shade	Lock Status	Unlocked
Asset Type	Land Improvement	Department	Libraries		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Add a garden, sitting area and sunshade to the Smithville library branch location.				
Justification	The current patio at the Smithville library needs to have improved shade and seating. Adding a garden in this area, which is immediately visible when entering the West Lincoln Community Centre, would improve the aesthetics of the facility. Between library and parks staff, the impact to the operating budget will be negligible.				
Strategic Plan Theme	CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	1153 - Smithville Library Garden/Sun Shade: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460115 - TSFR FROM LIBRARY	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1159 - Miscellaneous Recreation Program Equipment

Project Number	1159	Title	Miscellaneous Recreation Program Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Recreation Programs		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Gymnasium and program equipment				
Justification	Replacement of gymnasium and program equipment. Examples could be, but not limited to, things like volleyball nets and poles, basketball replacements, and pickleball equipment.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	1159 - Miscellaneous Recreation Program Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	5,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000
Total Funding Source	5,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	100.00%	(50.00%)	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000
Total Expenditure	5,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	100.00%	(50.00%)	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1163 - RR20 (West St) & Wade Rd North Sanitary Replacement

Project Number	1163	Title	RR20 (West St) & Wade Rd North Sanitary Replacement	Lock Status	Unlocked
Asset Type	Sanitary Sewer	Department	Wastewater	Year Identified	2023
Start Date	2024-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	RR20 (West St) from S. Grimsby Rd 5 to Wade St & Wade St N from RR20 to South Limit				
Justification	This sanitary sewer need to be replaced and upsized and will be undertaken as part of the Niagara Region's Phase 4 RR20 Reconstruction project. This is a joint project with Niagara Region. The watermain will also be replaced and is budgeted as a separate project. The sanitary sewer upsizing is required to accommodate increased flows from new development in the NW quadrant.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	1163 - RR20 (West St) & Wade Rd North Sanitary Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
410405 - DC - WW	1,175,000	-	-	-	-	-	-	-	-	-
460119 - TSFR FROM SEWERS	1,175,000	-	-	-	-	-	-	-	-	-
Total Funding Source	2,350,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	2,350,000	-	-	-	-	-	-	-	-	-
Total Expenditure	2,350,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.

Project Number	1166	Title	South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	Lock Status	Unlocked
Asset Type	Hot Mix	Department	Roads Paved and Unpaved	Year Identified	2023
Start Date	2024-01-01	Completion Date	2026-12-31		
Manager		Partner			
Regions					
Description	South Grimsby Rd 5 reconstruction & urbanization to a collector roadway, from RR20 to Spring Creek Rd.				
Justification	This project is required as part of the development of the NW Quadrant. These funds in the 2024 Budget are to complete the detailed design. Construction funding is forecasted in 2026 and will be cost shared accordingly between the Township and the NW Quadrant Developers.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
410404 - DC - ROADS	15,000	-	500,000	-	-	-	-	-	-	-
440004 - PROCEEDS DEBENTURE	-	-	4,500,000	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	135,000	-	-	-	-	-	-	-	-	-
Total Funding Source	150,000	-	5,000,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	150,000	-	5,000,000	-	-	-	-	-	-	-
Total Expenditure	150,000	-	5,000,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1171 - Library Furniture Replacement

Project Number	1171	Title	Library Furniture Replacement	Lock Status	Unlocked
Asset Type	Library Equipment	Department	Libraries		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2023
Manager		Partner			

Regions

Description Replace Library furniture that has become damaged from increased public use; purchase new furniture that better suits the needs of Library users and staff.

Justification With an increase in Library use, public furniture becomes worn out and damaged. Over time, some furniture becomes outdated and does not suit the needs of the Library. This furniture needs to be replaced in order to maintain our spaces.

Strategic Plan Theme ADVANCE - Organizational Capacity and Effectiveness

Scenario Details

Budget Year	2024	Name	1171 - Library Furniture Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460115 - TSFR FROM LIBRARY	6,000	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100
Total Funding Source	6,000	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100
Percent Increase		1.67%	1.64%	2.42%	2.36%	1.54%	2.27%	2.22%	1.45%	1.43%
Expenditure										
620209 - OFFICE FURNITURE	6,000	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100
Total Expenditure	6,000	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100
Percent Increase		1.67%	1.64%	2.42%	2.36%	1.54%	2.27%	2.22%	1.45%	1.43%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1179 - New Sweeper Attachment for Backhoe

Project Number	1179	Title	New Sweeper Attachment for Backhoe	Lock Status	Unlocked
Asset Type	Roads Equipment	Department	Transportation Services-General	Year Identified	2023
Start Date	2024-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	New Sweeper Attachment for Backhoe				
Justification	This is for the purchase of a new sweeper attachment for an existing backhoe. This sweeper will help with cleaning intersections in the spring to help remove the sand/salt that is left on the road after the winter season. It can also be used for cleaning roads of debris.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	1179 - New Sweeper Attachment for Backhoe: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1182 - Stormwater Pond Rehabilitation - Riverview Estates

Project Number	1182	Title	Stormwater Pond Rehabilitation - Riverview Estates	Lock Status	Unlocked
Asset Type	Storm Sewer	Department	Storm Sewer		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Rehabilitation of the existing stormwater pond in Riverview Estates off of Anderson Cres.				
Justification	Based on the SWM facility evaluation completed in 2023, the pond is in bad condition and needs to be rehabilitated to return to its original efficiency. This is the Township's oldest storm water management facility. Work includes repairing the outlets, clearing of brush, and cleaning out the sedimentation.				
Strategic Plan	BUILD - A Safe, Connected, Caring and Active Community				
Theme	CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	1182 - Stormwater Pond Rehabilitation - Riverview Estates: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	200,000	-	-	-	-	-	-	-	-	-
Total Funding Source	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	200,000	-	-	-	-	-	-	-	-	-
Total Expenditure	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1183 - Abingdon Rd Resurfacing; From North Chippawa Rd to Concession 2 Rd

Project Number	1183	Title	Abingdon Rd Resurfacing; From North Chippawa Rd to Concession 2 Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2023
Start Date	2024-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Road resurfacing with surface treatment				
Justification	Based on our annual Pavement Condition Inspections this section of road is in poor condition and requires resurfacing. Deferring resurfacing of this road will lead to an increase in maintenance costs and higher capital renewal costs in the future.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	1183 - Abingdon Rd Resurfacing; From North Chippawa Rd to Concession 2 Rd: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
410404 - DC - ROADS	20,000	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	180,000	-	-	-	-	-	-	-	-	-
Total Funding Source	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	200,000	-	-	-	-	-	-	-	-	-
Total Expenditure	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1184 - Concession 3 Rd Resurfacing; from RR14 to Caistor Gainsborough Townline Rd

Project Number	1184	Title	Concession 3 Rd Resurfacing; from RR14 to Caistor Gainsborough Townline Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2023
Start Date	2024-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Resurfacing of Concession 3 Rd with Surface Treatment				
Justification	Based on our annual Pavement Condition Inspection, this section of road is in Fair condition and requires resurfacing. Deferring the resurfacing of this road now will lead to higher maintenance costs and capital renewal costs in the future.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	1184 - Concession 3 Rd Resurfacing; from RR14 to Caistor Gainsborough Townline Rd: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
410404 - DC - ROADS	38,000	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	342,000	-	-	-	-	-	-	-	-	-
Total Funding Source	380,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	380,000	-	-	-	-	-	-	-	-	-
Total Expenditure	380,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1201 - West St/RR20 Sidewalk - Between South Grimsby Rd 5 and Wade Rd

Project Number	1201	Title	West St/RR20 Sidewalk - Between South Grimsby Rd 5 and Wade Rd	Lock Status	Unlocked
Asset Type	Sidewalk	Department	Traffic Operations & Roadside Maintenance	Year Identified	2023
Start Date	2024-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Sidewalk replacement on both sides of West St from South Grimsby Rd 5 to Wade St				
Justification	The sidewalks are narrow and do not meet the AODA accessibility requirements. This will be a joint project with the Niagara Region which includes replacing of sewers, watermain, and Regional road improvements.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	1201 - West St/RR20 Sidewalk - Between South Grimsby Rd 5 and Wade Rd: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460121 - TSFR FROM SIDEWALKS	120,000	-	-	-	-	-	-	-	-	-
Total Funding Source	120,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	120,000	-	-	-	-	-	-	-	-	-
Total Expenditure	120,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1208 - Joint Job Evaluation (JJE) Union Employees

Project Number	1208	Title	Joint Job Evaluation (JJE) Union Employees	Lock Status	Unlocked
Asset Type	Operating Study	Department	Corporate Services		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	This project will include a review of both pay equity and market equity to ascertain an appropriate salary grid for union employees with the funds going towards hiring of a consultant and rollout of the project.				
Justification	The last time that the Township undertook a review of pay equity and market equity for union staff was in 2010. To be a competitive employer, the salary ranges need to be updated and implemented, including progress through a wage grid, with fair methodology. Job evaluation (JE) is a process to create a fair and objective wage structure. Job evaluation is a method of making sure that each job is recognized and appropriately compensated for duties and requirements.				
Strategic Plan Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	1208 - Joint Job Evaluation (JJE) Union Employees: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1211 - By-Law Tracking Software

Project Number	1211	Title	By-Law Tracking Software	Lock Status	Unlocked
Asset Type	IT Project	Department	Building Permit & Inspection Services		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2024
Manager		Partner			
Regions					
Description	Complaint tracking software for the Township of West Lincoln's website to permit residents access to view the current status of their complaints.				
Justification	Based on the Township of West Lincoln's council and their direction staff are seeking to implement a practical software system to allow resident to follow up on submitted complaints using a digital software system available on the Township of West Lincoln's website. This is in an effort to allow residents to self serve and gain knowledge and updates on how their submitted complaints are proceeding. This was proposed to help current staff in lessening work load for potential requests and allowing staff to focus on more current by-law matters and how to proceed with current infractions. The ongoing operating cost of this software is approximately \$7,100 per year.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	1211 - By-Law Tracking Software: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520640 - SOFTWARE IMPLEMENTATION	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1213 - Affordable Housing Community Improvement Plan

Project Number	1213	Title	Affordable Housing Community Improvement Plan	Lock Status	Unlocked
Asset Type	Operating Study	Department	Planning & Heritage		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2023
Manager		Partner			

Description This budget item will cover the cost of hiring a consultant to assist the Township to create a CIP to stimulate and promote the creation and longevity of affordable housing in the Township of West Lincoln.

Justification Affordable Housing Community Improvement Plan to assist the Legion Villa in keeping new building project affordable and viable.

The Affordable Housing Community Improvement Plan will aim to establish a new housing partnership with multiple providers to address the Township’s needs for affordable housing.

Once established, the Affordable Housing CIP will offer financial incentives to private property owners and non-profit housing providers who wish to build affordable housing in West Lincoln. This will also benefit the Township in helping to get closer to meeting its housing growth target.

Strategic Plan Theme BUILD - A Safe, Connected, Caring and Active Community
 CHAMPION - Strategic and Responsible Growth

Scenario Details

Budget Year	2024	Name	1213 - Affordable Housing Community Improvement Plan: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes

Description
Comments
Justification

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460116 - TSFR FROM PLANNING	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	50,000	-	-	-	-	-	-	-	-	-
Total Expenditure	50,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1214 - Tablets for Fire Vehicles

Project Number	1214	Title	Tablets for Fire Vehicles	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Fire		
Start Date	2024-01-01	Completion Date	2032-12-31	Year Identified	2023
Manager		Partner			

Regions

Description The purchase of four tablets is included in the 2024 budget, and the purchase of an additional four tablets is included in 2025.

Justification Tablets connected to mobile data will provide valuable navigation information to responding fire crews. Due to the multi-functional nature of the devices, they will also be used to perform provincially required truck checks following calls, as well as allow access to pre-fire plans which can be developed and used to ensure crews are properly informed of specific occupancy hazards. The tablets are expected to be used in conjunction with the newly acquired records management software to integrate both administrative and operational aspects of the fire service. Tablets are expected to last approximately five years due to the ongoing upgrade nature of operating software and hardware obsolescence realities.

The program is expected to provide sufficient tablets in the first year to outfit the most frequently run apparatus, with the less frequently operated apparatus equipped in the following year.

Strategic Plan Theme BUILD - A Safe, Connected, Caring and Active Community

Scenario Details

Budget Year	2024	Name	1214 - Tablets for Fire Vehicles: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460111 - TSFR FROM FIRE	5,200	5,200	-	-	-	-	-	6,000	6,000	-
Total Funding Source	5,200	5,200	-	-	-	-	-	6,000	6,000	-
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	0.00%	(100.00%)
Expenditure										
620106 - IT HARDWARE POOL	5,200	5,200	-	-	-	-	-	6,000	6,000	-
Total Expenditure	5,200	5,200	-	-	-	-	-	6,000	6,000	-
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	0.00%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1218 - Seasonal Lighting Hydro Pole Safety Improvements

Project Number	1218	Title	Seasonal Lighting Hydro Pole Safety Improvements	Lock Status	Unlocked
Asset Type	Fixtures	Department	Recreation Programs		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	A ground fault circuit interrupter, called a GFCI or GFI, needs to be installed for every fixture we have installed annually for our Christmas light fixtures on NPEI-owned hydro poles..				
Justification	NPEI owns the hydro poles where the Township installs Christmas light displays. NPEI has established additional requirements and an agreement to attach our fixtures to their pole infrastructure. The costs for this project are associated with the installation of the GFI outlets on NPEI hydro poles.				
Strategic Plan	BUILD - A Safe, Connected, Caring and Active Community				
Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	1218 - Seasonal Lighting Hydro Pole Safety Improvements: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

138 - Miscellaneous Parks Equipment

Project Number	138	Title	Miscellaneous Parks Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Parks		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Miscellaneous parks equipment to be purchased for the Parks department				
Justification	The Recreation department has an annual capital allocation to purchase small equipment needed for the department. String trimmers, push mowers, chainsaws and other small equipment is purchased through this budget.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	138 - Miscellaneous Parks Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Miscellaneous recreation equipment to be purchased for the Parks & Recreation department.				
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	8,500	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500
Total Funding Source	8,500	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500
Percent Increase		0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	8,500	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500
Total Expenditure	8,500	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500
Percent Increase		0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

148 - Wide Area Mower - Replacement

Project Number	148	Title	Wide Area Mower - Replacement	Lock Status	Unlocked
Asset Type	Tractor	Department	Parks		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replacement of Township's existing 2012 wide area mower				
Justification	Our current wide area mower has reached the end of its useful service life and is experiencing extensive repairs and down time. The current unit was to be replaced as per our equipment replacement schedule in 2023.				
Strategic Plan Theme	CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	148 - Wide Area Mower - Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	140,000	-	-	-	-	-	-	-	-	-
Total Funding Source	140,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625011 - MOWER	140,000	-	-	-	-	-	-	-	-	-
Total Expenditure	140,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

152 - Leisureplex Playground Replacement

Project Number	152	Title	Leisureplex Playground Replacement	Lock Status	Unlocked
Asset Type	Playground Equipment	Department	Parks		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Leisureplex Playground Replacement				
Justification	The playground at the Leisureplex site is approximately 20 years old and has reached its end of life use. Several repairs have been made and parts for the playground are becoming very difficult to obtain. This large playground is a major feature at the Leisureplex site.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	152 - Leisureplex Playground Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
410410 - DC - 5% IN LIEU OF PARKLND	160,000	-	-	-	-	-	-	-	-	-
Total Funding Source	160,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
610006 - PLAYGROUND EQUIPMENT	160,000	-	-	-	-	-	-	-	-	-
Total Expenditure	160,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

154 - Gator Replacement

Project Number	154	Title	Gator Replacement	Lock Status	Unlocked
Asset Type	Gator	Department	Parks		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replacement of 2012 side by side gator unit				
Justification	The 2012 Kabota is in need of replacement as per our equipment replacement schedule. The unit has required several repairs in the last couple of years and it will be beneficial to replace as per the schedule. This unit serves many purposes at our Leisureplex and other park locations.				
Strategic Plan Theme	CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	154 - Gator Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	32,000	-	-	-	-	-	-	-	-	-
Total Funding Source	32,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625027 - GATOR	32,000	-	-	-	-	-	-	-	-	-
Total Expenditure	32,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

160 - Zero Turn Mower Replacement

Project Number	160	Title	Zero Turn Mower Replacement	Lock Status	Unlocked
Asset Type	Tractor	Department	Parks		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replace the 2013 zero turn mower for parks cutting				
Justification	The 2013 zero turn mower has reached its end of life service. This mower is due for replacement as per our equipment replacement schedule.				
Strategic Plan Theme	CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	160 - Zero Turn Mower Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	31,000	-	-	-	-	-	-	-	-	-
Total Funding Source	31,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625011 - MOWER	31,000	-	-	-	-	-	-	-	-	-
Total Expenditure	31,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

168 - Tractor/ Brusher/ Articulating Mower Replacement

Project Number	168	Title	Tractor/ Brusher/ Articulating Mower Replacement	Lock Status	Unlocked
Asset Type	Tractor	Department	Transportation Services-General		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Purchase of a new Tractor with attachments to replace 2013 John Deere Tractor				
Justification	Our existing 2013 John Deere tractor is reaching the end of its useful lifecycle. Its maintenance and repair requirements are increasing. The new tractor will have a rear and side mower, and brusher arm for completing roadside mowing and tree brushing.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	168 - Tractor/ Brusher/ Articulating Mower Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	195,000	-	-	-	-	-	-	-	-	-
Total Funding Source	195,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625009 - TRACTOR	195,000	-	-	-	-	-	-	-	-	-
Total Expenditure	195,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

237 - Miscellaneous Road Equipment

Project Number	237	Title	Miscellaneous Road Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Transportation Services-General		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment purchased for use in Roads Operations.				
Justification	This budget is used to purchase small equipment required throughout the year. Items such as chainsaws, weed eaters, trimmers, power brushes and other miscellaneous equipment.				
Strategic Plan	BUILD - A Safe, Connected, Caring and Active Community				
Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	237 - Miscellaneous Road Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for buying necessary small equipment.				
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000
Total Funding Source	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		16.67%	0.00%	14.29%	0.00%	25.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000
Total Expenditure	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		16.67%	0.00%	14.29%	0.00%	25.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

251 - Killins St, Barbara St, Brooks Cir Road Resurfacing

Project Number	251	Title	Killins St, Barbara St, Brooks Cir Road Resurfacing	Lock Status	Unlocked
Asset Type	Hot Mix	Department	Roads Paved and Unpaved		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Road resurfacing as part of Watermain replacement				
Justification	Killins St, Barbara St, Brooks Cir roads are in poor shape and require rehabilitation/resurfacing. The underground watermain is an AC and at the end of its useful life and is being replaced. The watermain replacement and required road work will be undertaken at the same time under the same tender/project.				
Strategic Plan	BUILD - A Safe, Connected, Caring and Active Community				
Theme	CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	251 - Killins St, Barbara St, Brooks Cir Road Resurfacing: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
410404 - DC - ROADS	110,000	-	-	-	-	-	-	-	-	-
415102 - CCBF	990,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
630235 - KILLINS: MILL & PAVE, CURB REPAIR - FROM: WADE RD TO: BULB	1,100,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

26 - Campbell Bridge Rehabilitation

Project Number	26	Title	Campbell Bridge Rehabilitation	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	TWL-ID-B04 Campbell Bridge, South Grimsby Rd 16, 0.1 km North of Twenty Rd				
Justification	From the Township's biennial OSIM Inspections, Campbell Bridge was identified as a full rehabilitation within 1-5 years to extend its service life. A bridge condition survey was undertaken in 2022. The bridge condition survey has identified the scope of work required for the bridge rehabilitation. The 2023 funding allocation was to complete the detail design for the bridge rehabilitation as recommended in the bridge condition survey. Funding for construction is allocated this year in the 2024 Budget.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	26 - Campbell Bridge Rehabilitation: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
410404 - DC - ROADS	60,000	-	-	-	-	-	-	-	-	-
415205 - OCIF	540,000	-	-	-	-	-	-	-	-	-
Total Funding Source	600,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
630710 - SOUTH GRIMSBY ROAD 16 - CAMPBELLBRIDGE - FROM: HWY 20 TO: TWENTY ROAD	600,000	-	-	-	-	-	-	-	-	-
Total Expenditure	600,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

271 - Sidewalk Tractor Replacement

Project Number	271	Title	Sidewalk Tractor Replacement	Lock Status	Unlocked
Asset Type	Tractor	Department	Traffic Operations & Roadside Maintenance		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Tractor with attachments for the maintenance of sidewalks and roads, to replace the 2013 Trackless vehicle.				
Justification	The current trackless is nearing its end of life, it is no longer reliable and is experiencing a high rate of break downs. The new tractor is equipped with a snowplow, snow blower and spreader unit for winter control of sidewalks and also has attachments for sweeping and mowing that is used for summer maintenance activities, such as street, sidewalk and parking lot sweeping, roadside mowing and guardrail weed trimming.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	271 - Sidewalk Tractor Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	125,000	-	-	-	-	-	-	-	-	-
Total Funding Source	125,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625009 - TRACTOR	125,000	-	-	-	-	-	-	-	-	-
Total Expenditure	125,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

40 - Guard Rail Replacement (Various)

Project Number	40	Title	Guard Rail Replacement (Various)	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	This is an on-going bridge maintenance project for repair and replacement of required guiderails on bridges.				
Justification	Recommendation for guiderail improvements are from the Township's biennial bridge and major culvert inspections. Guiderail improvements lower the Township's liabilities. For 2024, guiderail improvements will be made on Bridge B03 & B13, and on structural culverts C06 & C26.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	40 - Guard Rail Replacement (Various): Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460103 - TSFR FROM BRIDGE	300,000	-	-	200,000	-	-	-	-	-	200,000
Total Funding Source	300,000	-	-	200,000	-	-	-	-	-	200,000
Percent Increase		(100.00%)	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%
Expenditure										
630800 - BRIDGE- GUIDRAILS	300,000	-	-	200,000	-	-	-	-	-	200,000
Total Expenditure	300,000	-	-	200,000	-	-	-	-	-	200,000
Percent Increase		(100.00%)	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

400 - Rehabilitation of Town Hall Parking Lot

Project Number	400	Title	Rehabilitation of Town Hall Parking Lot	Lock Status	Unlocked
Asset Type	Parking Lot	Department	Governance		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Repave and paint Town Hall parking lot. Repair various sections of parking curb as well.				
Justification	The Town Hall parking lot has been in disrepair for some years. Staff feel the asphalt needs to be repaired before major issues arise at the Town Hall location. Maintenance repairs have been ongoing for some time which are time consuming and unsightly.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	400 - Rehabilitation of Town Hall Parking Lot: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460110 - TSFR FROM FACILITIES	170,000	-	-	-	-	-	-	-	-	-
Total Funding Source	170,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
610003 - PARKING LOT	170,000	-	-	-	-	-	-	-	-	-
Total Expenditure	170,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

420 - Water Meter Replacement Program

Project Number	420	Title	Water Meter Replacement Program	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replacement of old water meters				
Justification	As water meters get older, they experience operational issues. Newer meters have radio technology, which allows them to be read remotely. Older meters do not have radio technology and must be read manually. As part of the ongoing effort to reduce revenue water loss, the Township replaces old meters to ensure that we are keeping up with technological advances in relation to metering and also to replace old, damaged, leaking or broken meters.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	420 - Water Meter Replacement Program: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for purchasing new water meters to replace old meters.				
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460124 - TSFR FROM WATER	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000
Total Funding Source	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%
Expenditure										
635202 - WATER METERS-REPLACEMENT	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000
Total Expenditure	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

516 - Murgatroyd Trail - Reconstruction

Project Number	516	Title	Murgatroyd Trail - Reconstruction	Lock Status	Unlocked
Asset Type	Trails	Department	Parks		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Reconstruction of existing asphalt trail from Canborough St to Ellis St.				
Justification	The existing trail is currently is poor condition with substandard grades that do not meet accessibility requirements. This project involves reconstructing the trail.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	516 - Murgatroyd Trail - Reconstruction: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	200,000	-	-	-	-	-	-	-	-	-
Total Funding Source	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
610035 - MURGATROYD TRAIL - UPGRADE	200,000	-	-	-	-	-	-	-	-	-
Total Expenditure	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

56 - Fire Bunker Gear

Project Number	56	Title	Fire Bunker Gear	Lock Status	Unlocked
Asset Type	Fire Gear	Department	Fire		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replace 10 sets a year - bunker gear reaching end of life.				
Justification	Bunker gear wears out in approximately 5 years. The protection of the firefighter is reduced as the equipment ages to the point that at 5 years it is generally recognized that it needs to be replaced. We have 57 bunker suits. At 10 suits per year at a cost of \$2,500 per suit, this will allow 10 sets to be replaced annually.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	56 - Fire Bunker Gear: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460111 - TSFR FROM FIRE	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	40,000
Total Funding Source	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	40,000
Percent Increase		4.00%	3.85%	3.70%	3.57%	3.45%	3.33%	3.23%	9.38%	14.29%
Expenditure										
620105 - BUNKER GEAR	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	40,000
Total Expenditure	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	40,000
Percent Increase		4.00%	3.85%	3.70%	3.57%	3.45%	3.33%	3.23%	9.38%	14.29%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

564 - Replacement Computers - Corporate Services

Project Number	564	Title	Replacement Computers - Corporate Services	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Governance		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Each year, IT hardware is replaced based on asset age and condition.				
Justification	Once IT hardware has reached its end of life and warranty period, it requires replacement.				
Strategic Plan Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	564 - Replacement Computers - Corporate Services: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	-	-	-	68,100	-	-	-	-	-	-
460123 - TSFR FROM TECHNOLOGY	26,900	37,300	17,700	-	18,500	20,000	20,000	20,000	30,000	30,000
Total Funding Source	26,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000	30,000
Percent Increase		38.66%	(52.55%)	284.75%	(72.83%)	8.11%	0.00%	0.00%	50.00%	0.00%
Expenditure										
620106 - IT HARDWARE POOL	26,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000	30,000
Total Expenditure	26,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000	30,000
Percent Increase		38.66%	(52.55%)	284.75%	(72.83%)	8.11%	0.00%	0.00%	50.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

573 - Network Hardware - Corporate Management

Project Number	573	Title	Network Hardware - Corporate Management	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Governance		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Annual budget to address unexpected equipment failure. Also includes replacement of end of life equipment and purchase of new assets.				
Justification	Network hardware is the backbone of all information technology within the Township. These assets provide the platform from which many applications are hosted and where data is stored. Failure of this equipment would result in an inability to use software and would impede service delivery.				
Strategic Plan Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	573 - Network Hardware - Corporate Management: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460123 - TSFR FROM TECHNOLOGY	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000
Total Funding Source	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000
Percent Increase		0.00%	0.00%	33.33%	0.00%	0.00%	0.00%	0.00%	25.00%	0.00%
Expenditure										
620106 - IT HARDWARE POOL	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000
Total Expenditure	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000
Percent Increase		0.00%	0.00%	33.33%	0.00%	0.00%	0.00%	0.00%	25.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

713 - Signs - New & Replacement

Project Number	713	Title	Signs - New & Replacement	Lock Status	Unlocked
Asset Type	Signs	Department	Traffic Operations & Roadside Maintenance		
Start Date	2024-01-01	Completion Date	2032-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Regulator road signs throughout the Township				
Justification	Street and Traffic Signs are purchased throughout the year as required. Road signs are regulated and need to be changed on a regular basis. The Township is in need of replacing many signs to be within Provincial standards. Therefore this budget is needed to rectify damaged and old signs that are a liability to the Township. As per the Township's Tangible Capital Asset Policy, this expenditure is to be capitalized.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	713 - Signs - New & Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for the purchase of new Signs				
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	-
Total Funding Source	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	-
Percent Increase		2.86%	2.78%	2.70%	5.26%	2.50%	2.44%	0.00%	0.00%	(100.00%)
Expenditure										
630001 - ROAD SIGNS	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	-
Total Expenditure	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	-
Percent Increase		2.86%	2.78%	2.70%	5.26%	2.50%	2.44%	0.00%	0.00%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

723 - Miscellaneous Water Equipment

Project Number	723	Title	Miscellaneous Water Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Water		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment used for the Water department.				
Justification	This budget is used to purchase small equipment required throughout the year for the water department. Equipment includes pumps, hoses, main repair tools, etc.				
Strategic Plan	BUILD - A Safe, Connected, Caring and Active Community				
Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	723 - Miscellaneous Water Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for purchasing small equipment used in the water distribution system.				
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460124 - TSFR FROM WATER	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000
Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

733 - Miscellaneous Wastewater Equipment

Project Number	733	Title	Miscellaneous Wastewater Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Wastewater		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment used for the Wastewater department.				
Justification	This budget is used to purchase small equipment required throughout the year for the sewer department. Equipment includes pumps, hoses, drain clearing equipment, etc.				
Strategic Plan	BUILD - A Safe, Connected, Caring and Active Community				
Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	733 - Miscellaneous Wastewater Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for purchasing small equipment throughout the year.				
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460119 - TSFR FROM SEWERS	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	16.67%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000
Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	16.67%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

743 - Water Meters - New Installation

Project Number	743	Title	Water Meters - New Installation	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Water meters for new properties.				
Justification	As development proceeds and new properties are built, they require a water meter. This budget is used to purchase the required meters to service these new residential, commercial and industrial sites.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	743 - Water Meters - New Installation: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for purchasing water meters for new development.				
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460124 - TSFR FROM WATER	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500
Total Funding Source	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500
Percent Increase		3.07%	2.98%	2.89%	2.81%	1.99%	2.44%	2.38%	0.00%	1.16%
Expenditure										
635201 - WATER METERS-NEW	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500
Total Expenditure	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500
Percent Increase		3.07%	2.98%	2.89%	2.81%	1.99%	2.44%	2.38%	0.00%	1.16%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

775 - Addition to Audio Visual Collection - All Library Branches

Project Number	775	Title	Addition to Audio Visual Collection - All Library Branches	Lock Status	Unlocked
Asset Type	Audio Books and DVDs	Department	Libraries	Year Identified	2020
Start Date	2024-01-01	Completion Date	2033-12-31		
Manager		Partner			
Regions					
Description	Electronic materials				
Justification	Needed to maintain our current collection.				
Strategic Plan Theme	CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	775 - Addition to Audio Visual Collection - All Library Branches: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460115 - TSFR FROM LIBRARY	15,300	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300
Total Funding Source	15,300	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300
Percent Increase		1.96%	1.92%	2.20%	2.15%	1.81%	1.78%	2.33%	1.70%	2.23%
Expenditure										
620101 - AUDIO BOOKS AND DVDS	15,300	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300
Total Expenditure	15,300	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300
Percent Increase		1.96%	1.92%	2.20%	2.15%	1.81%	1.78%	2.33%	1.70%	2.23%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

776 - Addition to Printed Collection - Smithville Library Branch

Project Number	776	Title	Addition to Printed Collection - Smithville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2024-01-01	Completion Date	2033-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	776 - Addition to Printed Collection - Smithville Library Branch: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
410409 - DC - LIBRARY	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400
460115 - TSFR FROM LIBRARY	2,900	3,800	4,700	5,700	6,700	7,800	8,900	10,100	11,300	12,600
Total Funding Source	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000
Percent Increase		5.20%	4.95%	5.24%	4.98%	5.21%	4.95%	5.15%	4.90%	5.06%
Expenditure										
620102 - BOOKS PRINTED	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000
Total Expenditure	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000
Percent Increase		5.20%	4.95%	5.24%	4.98%	5.21%	4.95%	5.15%	4.90%	5.06%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

777 - Replacement Computers - Library Branches

Project Number	777	Title	Replacement Computers - Library Branches	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Network Computer Expenses. The replacement of older circulation and staff computers and upgrading the operating system from Windows 7 to Windows 10.				
Justification	Budget for IT replacement of network computers throughout Township IT department. New circulation computers will allow our staff to work more efficiently with our library members and our staff with their day to day work loads. The upgraded operating system will allow for better security. All staff will then be working with the same operating systems regardless of location or computer used which in itself will be a benefit.				
Strategic Plan Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	777 - Replacement Computers - Library Branches: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460115 - TSFR FROM LIBRARY	1,500	3,800	4,500	5,800	4,500	1,700	3,000	3,000	-	4,500
Total Funding Source	1,500	3,800	4,500	5,800	4,500	1,700	3,000	3,000	-	4,500
Percent Increase		153.33%	18.42%	28.89%	(22.41%)	(62.22%)	76.47%	0.00%	(100.00%)	100.00%
Expenditure										
620106 - IT HARDWARE POOL	1,500	3,800	4,500	5,800	4,500	1,700	3,000	3,000	-	4,500
Total Expenditure	1,500	3,800	4,500	5,800	4,500	1,700	3,000	3,000	-	4,500
Percent Increase		153.33%	18.42%	28.89%	(22.41%)	(62.22%)	76.47%	0.00%	(100.00%)	100.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

779 - Addition to Printed Collection - Caistorville Library Branch

Project Number	779	Title	Addition to Printed Collection - Caistorville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2024-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	779 - Addition to Printed Collection - Caistorville Library Branch: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
410409 - DC - LIBRARY	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	-
420401 - DONATIONS	1,550	-	-	-	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	-	2,050	2,550	3,050	3,550	4,150	4,750	5,350	6,050	-
Total Funding Source	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700	-
Percent Increase		5.43%	5.15%	4.90%	4.67%	5.36%	5.08%	4.84%	5.38%	(100.00%)
Expenditure										
620102 - BOOKS PRINTED	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700	-
Total Expenditure	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700	-
Percent Increase		5.43%	5.15%	4.90%	4.67%	5.36%	5.08%	4.84%	5.38%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

780 - Addition to Printed Collection - Wellandport Library Branch

Project Number	780	Title	Addition to Printed Collection - Wellandport Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2024-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	780 - Addition to Printed Collection - Wellandport Library Branch: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
410409 - DC - LIBRARY	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	-
460115 - TSFR FROM LIBRARY	2,350	2,950	3,550	4,150	4,850	5,550	6,250	7,050	7,850	-
Total Funding Source	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000	-
Percent Increase		5.22%	4.96%	4.72%	5.26%	5.00%	4.76%	5.19%	4.94%	(100.00%)
Expenditure										
620102 - BOOKS PRINTED	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000	-
Total Expenditure	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000	-
Percent Increase		5.22%	4.96%	4.72%	5.26%	5.00%	4.76%	5.19%	4.94%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

833 - Miscellaneous Corporate Management Equipment and Furniture

Project Number	833	Title	Miscellaneous Corporate Management Equipment and Furniture	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Governance	Year Identified	2020
Start Date	2024-01-01	Completion Date	2033-12-31		
Manager		Partner			
Regions					
Description	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township building.				
Justification	Funds need to be allocated each year to ensure that assets are in good order.				
Strategic Plan Theme	ADVANCE - Organizational Capacity and Effectiveness				

Scenario Details

Budget Year	2024	Name	833 - Miscellaneous Corporate Management Equipment and Furniture: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000
Total Funding Source	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000
Percent Increase		0.00%	9.09%	16.67%	0.00%	14.29%	0.00%	6.25%	5.88%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000
Total Expenditure	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000
Percent Increase		0.00%	9.09%	16.67%	0.00%	14.29%	0.00%	6.25%	5.88%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

853 - Traffic Radar Speed Board Replacement

Project Number	853	Title	Traffic Radar Speed Board Replacement	Lock Status	Unlocked
Asset Type	Roads Equipment	Department	Transportation Services-General	Year Identified	2020
Start Date	2024-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Our existing traffic radar speed board (2015 Traffic logix) needs to be replaced.				
Justification	Purchase of a new traffic radar speed board. This board can be installed anywhere throughout the Township to help with traffic studies, and aid in the reduction of speeding.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community				

Scenario Details

Budget Year	2024	Name	853 - Traffic Radar Speed Board Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620116 - SPEED BOARD	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

941 - RR 20 (West St) & Wade Rd N Water Main Replacement

Project Number	941	Title	RR 20 (West St) & Wade Rd N Water Main Replacement	Lock Status	Unlocked
Asset Type	Water Main	Department	Water	Year Identified	2020
Start Date	2024-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Watermain Replacement; RR20 (West St) from S. Grimsby Rd 5 to Wade Rd; & Wade Rd N from RR20 to South Limit				
Justification	The watermain is at the end of its service life and is also an AC pipe water system. This is a joint project with Niagara Region as part of Phase 4 of the RR20 Reconstruction project. This project also involves the replacement of the sanitary sewer on RR20 and Wade Rd and is budgeted separately.				
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Community CHAMPION - Strategic and Responsible Growth				

Scenario Details

Budget Year	2024	Name	941 - RR 20 (West St) & Wade Rd N Water Main Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
410407 - DC - WATER	1,000,000	-	-	-	-	-	-	-	-	-
440004 - PROCEEDS DEBENTURE	1,000,000	-	-	-	-	-	-	-	-	-
Total Funding Source	2,000,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
635124 - WADE ROAD N - FROM: WEST STREET TO: SOUTH LIMIT	2,000,000	-	-	-	-	-	-	-	-	-
Total Expenditure	2,000,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Township of West Lincoln Ten Year Capital Plan - by Funding Source

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
460103 - TSFR FROM BRIDGE	300,000	129,600	300,000	362,000	180,000	235,500	315,700	90,000	459,500	200,000	2,572,300
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	-	300,000	-	-	-	-	-	-	-	300,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	72,000	-	-	-	-	-	-	72,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	-	-	225,700	-	-	-	225,700
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	-	100,500	-	100,500
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	-	-	180,000	-	-	-	-	-	180,000
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.	-	129,600	-	-	-	-	-	-	-	-	129,600
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	90,000	-	359,000	-	449,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	90,000	-	235,500	-	-	-	-	325,500
40 - Guard Rail Replacement (Various)	300,000	-	-	200,000	-	-	-	-	-	200,000	700,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	90,000	-	-	90,000
460104 - TSFR FROM BUILDING	-	-	30,000	45,000	-	-	-	-	-	-	75,000
708 - Vehicle	-	-	30,000	-	-	-	-	-	-	-	30,000
986 - Vehicle	-	-	-	45,000	-	-	-	-	-	-	45,000
460105 - TSFR FROM CAPITAL	1,743,800	793,000	1,709,700	342,800	328,200	793,500	1,334,000	804,500	35,000	1,184,000	9,068,500
1023 - Soccer LED lights	-	-	-	-	100,000	-	-	-	-	-	100,000
1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd	482,600	-	-	-	-	-	-	-	-	-	482,600
1030 - Concession 4 Road Hardtop Gravel Road - From: Silverdale Rd To: Gun Club Entrance	-	-	-	-	-	-	-	280,000	-	-	280,000
1031 - S. Chippawa Rd. Hard Topping From Caistor Gainsborough to Canborough Rd (RR63)	-	-	-	-	-	-	-	450,000	-	-	450,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	-	475,000	-	-	-	-	-	-	-	-	475,000
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	-	44,200	-	-	-	-	-	-	-	-	44,200
1048 - Parks Furniture	10,000	-	-	10,000	-	-	-	10,000	-	-	30,000
1124 - Organizational Staffing Review	-	-	25,000	-	-	-	-	-	-	-	25,000
1145 - Record Management System Implementation	68,200	69,600	-	-	-	-	-	-	-	-	137,800
1147 - Wellandport Tennis Court Resealing	18,000	-	-	-	-	-	-	-	-	-	18,000
1150 - Abingdon Baseball Park Bleachers	15,000	-	-	-	-	-	-	-	-	-	15,000
1159 - Miscellaneous Recreation Program Equipment	5,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	55,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	135,000	-	-	-	-	-	-	-	-	-	135,000
1181 - Wellandport Community Centre Park & Shoreline Enhancements	-	-	-	-	-	-	1,300,000	-	-	-	1,300,000
1182 - Stormwater Pond Rehabilitation - Riverview Estates	200,000	-	-	-	-	-	-	-	-	-	200,000
1183 - Abingdon Rd Resurfacing; From North Chippawa Rd to Concession 2 Rd	180,000	-	-	-	-	-	-	-	-	-	180,000
1184 - Concession 3 Rd Resurfacing; from RR14 to Caistor Gainsborough Townline Rd	342,000	-	-	-	-	-	-	-	-	-	342,000
1187 - Sixteen Road Resurfacing; from Caistor Centre Rd to Abingdon Rd	-	-	450,000	-	-	-	-	-	-	-	450,000
1190 - Twenty Road Resurfacing; from S. Grimsby Rd 10 to Allen Rd	-	-	30,000	-	-	-	-	-	-	-	30,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	-	-	1,170,000	1,170,000
1207 - Electronic Records Management System (EDRMS)	-	50,000	-	-	-	-	-	-	-	-	50,000
1208 - Joint Job Evaluation (JJE) Union Employees	15,000	-	-	-	-	-	-	-	-	-	15,000
1209 - iCreate Website migration to GovStack	-	-	-	20,000	-	-	-	-	-	-	20,000
1210 - Digital Engagement Platform	-	-	-	10,000	-	-	-	-	-	-	10,000
1211 - By-Law Tracking Software	30,000	-	-	-	-	-	-	-	-	-	30,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	-	399,200	-	-	-	-	-	-	-	399,200
1216 - Spring Creek Rd Sidewalk Extension - SG Rd 5 to SG Rd 6	-	-	83,800	-	-	-	-	-	-	-	83,800
1218 - Seasonal Lighting Hydro Pole Safety Improvements	20,000	-	-	-	-	-	-	-	-	-	20,000
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	-	142,700	-	-	-	-	-	-	-	142,700
177 - Development Charge Study	-	-	-	-	80,000	-	-	-	-	-	80,000
22 - All Trails - Benches	-	-	-	10,000	-	-	-	-	-	-	10,000
263 - South Grimsby Rd 18 Resurfacing at Regional Road 20	-	-	135,000	-	-	-	-	-	-	-	135,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	79,500	-	-	-	-	-	-	79,500
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	-	17,200	-	-	-	-	-	17,200
295 - Storm Drainage Improvements-McMurchie Ln	-	-	13,500	-	99,000	-	-	-	-	-	112,500
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	-	87,500	-	-	-	-	-	-	-	87,500
516 - Murgatroyd Trail - Reconstruction	200,000	-	-	-	-	-	-	-	-	-	200,000
564 - Replacement Computers - Corporate Services	-	-	-	68,100	-	-	-	-	-	-	68,100
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	89,200	-	-	-	-	-	-	89,200
599 - Spring Creek Rd Sidewalk Extension - From: Hornak Rd To: South Grimsby Rd 5	-	-	48,400	-	-	-	-	-	-	-	48,400
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	-	34,400	-	-	-	-	-	-	-	34,400
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	-	25,700	230,700	-	-	-	-	-	-	-	256,400
666 - Transportation Master Plan	-	-	-	-	-	80,000	-	-	-	-	80,000
713 - Signs - New & Replacement	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	-	176,500
833 - Miscellaneous Corporate Management Equipment and Furniture	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	73,500
938 - Corporate Strategic Plan	-	-	-	25,000	-	-	-	30,000	-	-	55,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	100,000	-	-	-	-	-	-	-	-	100,000
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	-	675,000	-	-	-	-	675,000
460109 - TSFR FROM EQUIPMENT	612,500	495,500	723,000	207,000	580,000	129,000	679,500	769,500	752,000	359,500	5,307,500
1039 - Pick Up Truck 10017 - Replacement	45,000	-	-	-	-	-	-	-	-	-	45,000

Township of West Lincoln Ten Year Capital Plan - by Funding Source

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
1125 - Replace Tandem Truck 20039	-	-	-	-	-	-	330,000	-	-	-	330,000
1126 - Replace Tandem Truck 20038	-	-	-	-	-	-	330,000	-	-	-	330,000
1127 - Replace TR 20040	-	-	-	-	-	-	-	330,000	-	-	330,000
1128 - Replace Back Hoe 35019 and attachments	-	-	-	-	-	-	-	200,000	-	-	200,000
1129 - Replace Pick Up TR 24	-	-	-	-	-	-	-	55,000	-	-	55,000
1130 - Replace Pick Up TR 10025	-	-	-	-	-	-	-	55,000	-	-	55,000
1131 - Replace Pick Up TR 26	-	-	-	-	-	-	-	55,000	-	-	55,000
1132 - Replace Pick Up TR 27	-	-	-	-	-	-	-	55,000	-	-	55,000
1133 - Replace Tandem Truck 20041	-	-	-	-	-	-	-	-	335,000	-	335,000
1134 - Replace Single Axle Plow Truck 20042	-	-	-	-	-	-	-	-	320,000	-	320,000
1135 - Replace 1 Ton Dump Truck 25018	-	-	-	-	-	-	-	-	60,000	-	60,000
1179 - New Sweeper Attachment for Backhoe	15,000	-	-	-	-	-	-	-	-	-	15,000
1180 - Replace Tandem Truck 20043	-	-	-	-	-	-	-	-	-	340,000	340,000
137 - Split Seeder	-	-	-	-	-	9,000	-	-	-	-	9,000
138 - Miscellaneous Parks Equipment	8,500	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	90,000
148 - Wide Area Mower - Replacement	140,000	-	-	-	-	-	-	-	-	-	140,000
149 - Rental Replacement - To replace Field Top Dresser	-	-	-	-	-	-	-	-	6,500	-	6,500
154 - Gator Replacement	32,000	-	-	-	-	-	-	-	-	-	32,000
160 - Zero Turn Mower Replacement	31,000	-	-	-	-	-	-	-	-	-	31,000
161 - Utility Tractor - To replace 2013 John Deere	-	-	-	-	-	41,000	-	-	-	-	41,000
168 - Tractor/ Brusher/ Articulating Mower Replacement	195,000	-	-	-	-	-	-	-	-	-	195,000
169 - Pickup - To replace 2015 GMC Tr 18	-	50,000	-	-	-	-	-	-	-	-	50,000
237 - Miscellaneous Road Equipment	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000	86,000
264 - Equipment Float - To replace 1997 King	-	-	-	60,000	-	-	-	-	-	-	60,000
266 - SUV - To replace 2015 GMC	-	45,000	-	-	-	-	-	-	-	-	45,000
271 - Sidewalk Tractor Replacement	125,000	-	-	-	-	-	-	-	-	-	125,000
354 - Brush Chipper - To replace 2008 Brush Chipper	-	-	125,000	-	-	-	-	-	-	-	125,000
484 - Tandem Truck 36 and Plow Unit - To replace 2015 International	-	320,000	-	-	-	-	-	-	-	-	320,000
485 - One Ton Truck 25017 - To replace 2015 GMC	-	65,000	-	-	-	-	-	-	-	-	65,000
493 - Tractor - To replace 2016 John Deere	-	-	-	-	48,000	-	-	-	-	-	48,000
494 - Ice Edger	-	-	9,000	-	-	-	-	-	-	-	9,000
495 - Ice Resurfacers	-	-	200,000	-	-	-	-	-	-	-	200,000
622 - Tractor lawn mower - To replace 2017 Kubota	-	-	-	40,000	-	-	-	-	-	-	40,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	-	-	-	11,000	-	11,000
624 - Field Paint Liner - To replace Simplistic	-	-	-	6,000	-	-	-	-	-	-	6,000
642 - Tandem Truck 37 & Plow Unit - To replace 2016 International	-	-	373,000	-	-	-	-	-	-	-	373,000
853 - Traffic Radar Speed Board Replacement	15,000	-	-	-	-	-	-	-	-	-	15,000
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	-	-	255,000	-	-	-	-	-	255,000
867 - 4 x 4 Pick up truck 19 - To replace 2018 GMC Sierra	-	-	-	-	50,000	-	-	-	-	-	50,000
868 - 4 x 4 Pick up truck 20 - To replace 2018 GMC Sierra	-	-	-	-	50,000	-	-	-	-	-	50,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	-	-	160,000	-	-	-	-	-	160,000
91 - Dual Axle Trailer - Replacement	-	-	-	-	-	10,000	-	-	-	-	10,000
915 - Tractor - To replace tractor 41002	-	-	-	85,000	-	-	-	-	-	-	85,000
92 - Pickup Truck 21 Replacement	-	-	-	-	-	40,000	-	-	-	-	40,000
94 - Single Axle Trailer - Replacement	-	-	-	-	-	10,000	-	-	-	-	10,000
460110 - TSFR FROM FACILITIES	282,000	50,000	190,000	110,000	-	40,500	-	-	-	-	672,500
1 - Town Hall - Paint interior	-	-	-	-	-	40,500	-	-	-	-	40,500
1041 - Town Hall Window Replacement	36,000	-	-	-	-	-	-	-	-	-	36,000
1042 - Old firehall windows and overhead doors	-	20,000	-	-	-	-	-	-	-	-	20,000
1089 - Silverdale Hall Siding Replacement	47,000	-	-	-	-	-	-	-	-	-	47,000
1101 - Leisureplex Electric Panel Upgrades	17,000	-	-	-	-	-	-	-	-	-	17,000
1149 - Hank MacDonald Park Building Roof Shingles	12,000	-	-	-	-	-	-	-	-	-	12,000
1156 - Abingdon Ball Diamond Building	-	-	-	110,000	-	-	-	-	-	-	110,000
1217 - Council Chambers Tech Upgrades	-	30,000	-	-	-	-	-	-	-	-	30,000
400 - Rehabilitation of Town Hall Parking Lot	170,000	-	-	-	-	-	-	-	-	-	170,000
451 - Town Hall - New Roof - flat roof rework	-	-	40,000	-	-	-	-	-	-	-	40,000
655 - PW Ops Centre - New PWs Yard	-	-	150,000	-	-	-	-	-	-	-	150,000
460111 - TSFR FROM FIRE	128,200	1,241,200	1,687,000	88,000	109,000	65,000	141,000	248,000	171,000	100,000	3,978,400
1062 - Portable Pumps (2)	25,000	-	-	-	-	-	-	-	-	-	25,000
1088 - Miscellaneous Fire Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
1119 - Bunker Gear Washer Replacement Station 1	-	-	-	-	-	25,000	-	-	-	-	25,000
1120 - Station 2 SBCA Cylinder Compressor and Filling Station	63,000	-	-	-	-	-	-	-	-	-	63,000
1121 - Station 1 SBCA Cylinder Compressor and Filling Station	-	-	-	-	-	-	-	-	120,000	-	120,000
1122 - New Electronic Sign for Station 2	-	-	-	-	30,000	-	-	-	-	-	30,000
1206 - Fire Chief & Deputy Chief Vehicle Replacement	-	-	-	-	-	-	-	200,000	-	-	200,000

Township of West Lincoln Ten Year Capital Plan - by Funding Source

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
1214 - Tablets for Fire Vehicles	5,200	5,200	-	-	-	-	-	6,000	6,000	-	22,400
1219 - SCBA Washer	-	-	-	50,000	-	-	-	-	-	-	50,000
403 - New Aerial Truck	-	800,000	950,000	-	-	-	-	-	-	-	1,750,000
56 - Fire Bunker Gear	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	40,000	303,000
689 - Replacement of Pumper Station # 1	-	400,000	600,000	-	-	-	-	-	-	-	1,000,000
83 - Replacement of Digital Pagers	-	-	-	-	40,000	-	-	-	-	50,000	90,000
850 - Replace Squad Truck Station # 1	-	-	-	-	-	-	100,000	-	-	-	100,000
919 - Fire Protection Master Plan	-	-	100,000	-	-	-	-	-	-	-	100,000
460115 - TSFR FROM LIBRARY	97,750	232,000	114,400	116,500	53,050	51,200	233,850	57,000	61,550	49,450	1,066,750
1004 - Non Network Replacement Computers - Library Branches	7,700	6,700	6,000	4,200	9,400	8,500	5,100	7,000	10,500	6,950	72,050
1077 - Revitalization of Caistorville Branch	-	80,000	-	-	-	-	-	-	-	-	80,000
1118 - Logo and Branding	10,000	-	-	-	-	-	-	-	-	-	10,000
1152 - Library Camera Additions	12,000	-	-	-	-	-	-	-	-	-	12,000
1153 - Smithville Library Garden/Sun Shade	40,000	-	-	-	-	-	-	-	-	-	40,000
1154 - Library Digital Signs	-	25,000	25,000	-	-	-	-	-	-	-	50,000
1155 - Caistor Library Outside Improvements	-	-	40,000	-	-	-	-	-	-	-	40,000
1168 - Bookmobile	-	-	-	-	-	-	180,000	-	-	-	180,000
1170 - StoryWalks	-	6,000	6,000	6,000	-	-	-	-	-	-	18,000
1171 - Library Furniture Replacement	6,000	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	65,500
1173 - Addition to Makerspace	-	20,000	-	-	-	-	-	-	-	-	20,000
588 - Radio Frequency Identification	-	60,000	-	40,000	-	-	-	-	-	-	100,000
590 - Automated Sorter	-	-	-	25,000	-	-	-	-	-	-	25,000
775 - Addition to Audio Visual Collection - All Library Branches	15,300	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300	167,550
776 - Addition to Printed Collection - Smithville Library Branch	2,900	3,800	4,700	5,700	6,700	7,800	8,900	10,100	11,300	12,600	74,500
777 - Replacement Computers - Library Branches	1,500	3,800	4,500	5,800	4,500	1,700	3,000	3,000	-	4,500	32,300
779 - Addition to Printed Collection - Caistorville Library Branch	-	2,050	2,550	3,050	3,550	4,150	4,750	5,350	6,050	-	31,500
780 - Addition to Printed Collection - Wellandport Library Branch	2,350	2,950	3,550	4,150	4,850	5,550	6,250	7,050	7,850	-	44,550
967 - Smart TV	-	-	-	-	950	-	1,900	-	950	-	3,800
460116 - TSFR FROM PLANNING	50,000	50,000	25,000	-	240,000	120,000	-	-	-	-	485,000
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	-	-	-	100,000	-	-	-	-	-	100,000
1124 - Organizational Staffing Review	-	-	25,000	-	-	-	-	-	-	-	25,000
1213 - Affordable Housing Community Improvement Plan	50,000	-	-	-	-	-	-	-	-	-	50,000
188 - Official Plan Update	-	-	-	-	-	60,000	-	-	-	-	60,000
453 - Municipal Comprehensive Review	-	-	-	-	100,000	-	-	-	-	-	100,000
454 - Zoning By-law Update	-	50,000	-	-	-	60,000	-	-	-	-	110,000
455 - Smithville and Township Trails and Corridors Master Plan	-	-	-	-	40,000	-	-	-	-	-	40,000
460119 - TSFR FROM SEWERS	1,180,000	143,000	5,000	143,000	5,000	143,000	6,000	6,000	7,000	407,000	2,045,000
1163 - RR20 (West St) & Wade Rd North Sanitary Replacement	1,175,000	-	-	-	-	-	-	-	-	-	1,175,000
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	-	-	-	-	-	-	-	-	-	400,000	400,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	-	138,000	-	138,000	-	138,000	-	-	-	-	414,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000	56,000
460121 - TSFR FROM SIDEWALKS	120,000	-	87,500	-	-	-	-	-	-	-	207,500
1201 - West St/RR20 Sidewalk - Between South Grimsby Rd 5 and Wade Rd	120,000	-	-	-	-	-	-	-	-	-	120,000
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	-	87,500	-	-	-	-	-	-	-	87,500
460123 - TSFR FROM TECHNOLOGY	41,900	52,300	32,700	20,000	38,500	40,000	40,000	40,000	55,000	55,000	415,400
564 - Replacement Computers - Corporate Services	26,900	37,300	17,700	-	18,500	20,000	20,000	20,000	30,000	30,000	220,400
573 - Network Hardware - Corporate Management	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000	195,000
460124 - TSFR FROM WATER	90,800	795,400	250,500	304,100	245,200	596,000	308,000	109,000	509,000	209,500	3,417,500
1191 - Edward Ct, Leslie Ct, & Margaret St. Watermain Replacement	-	-	-	100,000	-	500,000	-	-	-	-	600,000
1192 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Watermain Replacement	-	-	-	-	150,000	-	-	-	-	-	150,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	-	-	200,000	-	-	-	200,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement	-	-	-	-	-	-	-	150,000	-	-	150,000
1195 - Rock St., Silver St., Tara Pl., Ellis St., Davis St., & Mill St. Watermain Replacement	-	-	-	-	-	-	-	250,000	-	-	250,000
322 - Leak Detection Program	-	-	-	-	-	-	-	-	-	100,000	100,000
324 - Water Rate Study and Financial Plan	-	75,000	-	-	-	-	-	-	-	-	75,000
325 - 3/4 Ton Van - To replace 2007 Chevrolet	-	45,000	-	-	-	-	-	-	-	-	45,000
420 - Water Meter Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000	540,000
658 - Bulk Water Station - Replace roof shingles	-	-	-	10,000	-	-	-	-	-	-	10,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	13,500	157,500	-	-	-	-	-	-	-	171,000
682 - St. Catherine's St. Water Main - From: Industrial Park Rd To: Frank St	-	400,000	-	-	-	-	-	-	-	-	400,000
683 - Frank Street Water Main - From: RR20 To: RR14	-	120,000	-	-	-	-	-	-	-	-	120,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane	-	-	-	100,000	-	-	-	-	-	-	100,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	54,000
743 - Water Meters - New Installation	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500	402,500
943 - Water Loss Study	-	50,000	-	-	-	-	-	-	-	-	50,000

Township of West Lincoln Ten Year Capital Plan - by Funding Source

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
460127 - TSFR FROM CEMETERY	-	70,000	60,000	-	75,000	-	150,000	-	-	-	355,000
1026 - Union Cemetery Expansion	-	-	-	-	35,000	-	150,000	-	-	-	185,000
450 - Cremation Columbarium - 32 niche columbarium	-	-	60,000	-	-	-	-	-	-	-	60,000
637 - Cemetery Software Implementation	-	20,000	-	-	-	-	-	-	-	-	20,000
954 - Union Cemetery - Asphalt Driveway	-	-	-	-	40,000	-	-	-	-	-	40,000
955 - St. Ann's Cemetery - Asphalt Driveway	-	50,000	-	-	-	-	-	-	-	-	50,000
460129 - TSFR FROM WT COM FUND	-	100,000	171,500	-	-	-	-	-	-	-	271,500
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	171,500	-	-	-	-	-	-	-	171,500
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	100,000	-	-	-	-	-	-	-	-	100,000
415102 - CCBF	990,000	460,800	551,300	526,000	90,000	958,200	692,500	458,000	405,000	495,000	5,626,800
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	332,500	-	-	-	332,500
1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	360,000	-	-	-	360,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	110,000	-	-	-	-	-	-	-	-	110,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	306,400	-	-	-	-	-	-	-	-	306,400
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	405,000	-	405,000
1172 - 2033 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	495,000	495,000
1188 - Abingdon Rd Resurfacing; from RR65 to Concession 5	-	-	-	250,000	-	-	-	-	-	-	250,000
1190 - Twenty Road Resurfacing; from S. Grimsby Rd 10 to Allen Rd	-	-	330,000	-	-	-	-	-	-	-	330,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	44,400	-	-	-	-	-	-	-	-	44,400
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	90,000	193,200	-	-	-	-	283,200
171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 15 to Stoney Creek Townline Rd	-	-	-	130,500	-	-	-	-	-	-	130,500
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	-	77,300	-	-	-	-	-	-	-	77,300
251 - Killins St, Barbara St, Brooks Cir Road Resurfacing	990,000	-	-	-	-	-	-	-	-	-	990,000
258 - Edward Ct, Leslie Ct, & Margaret St. Resurfacing	-	-	-	-	-	450,000	-	-	-	-	450,000
259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	-	144,000	-	-	-	-	-	-	-	144,000
261 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Resurfacing	-	-	-	-	-	-	-	458,000	-	-	458,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	145,500	-	-	-	-	-	-	145,500
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	-	315,000	-	-	-	-	315,000
415201 - PROVINCIAL GRANTS	-	1,187,700	1,776,000	-	-	-	-	-	-	-	2,963,700
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	-	125,800	-	-	-	-	-	-	-	-	125,800
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.	-	599,400	-	-	-	-	-	-	-	-	599,400
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	462,500	1,776,000	-	-	-	-	-	-	-	2,238,500
415205 - OCIF	540,000	580,600	533,000	640,000	90,000	862,900	904,300	442,000	575,500	540,000	5,708,300
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	-	33,000	-	-	-	-	-	-	-	33,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	500,000	-	-	-	500,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	-	-	90,000	-	-	-	-	-	90,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	-	-	76,600	-	-	-	-	76,600
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	-	-	134,300	-	-	-	134,300
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	-	-	270,000	-	-	-	270,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	-	259,500	-	259,500
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	193,600	-	-	-	-	-	-	-	-	193,600
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	225,000	-	-	-	-	-	-	-	-	225,000
1186 - Sixteen Road Resurfacing; from Silverdale to St. Ann's	-	-	-	540,000	-	-	-	-	-	-	540,000
1189 - Penny Lane Resurfacing	-	-	-	100,000	-	-	-	-	-	-	100,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	-	346,800	-	-	-	-	346,800
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	90,000	50,000	-	-	-	-	-	-	-	140,000
26 - Campbell Bridge Rehabilitation	540,000	-	-	-	-	-	-	-	-	-	540,000
261 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Resurfacing	-	-	-	-	-	-	-	442,000	-	-	442,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	-	-	316,000	-	316,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	-	-	439,500	-	-	-	-	439,500
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	72,000	450,000	-	-	-	-	-	-	-	522,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	-	-	540,000	540,000
415301 - REGIONAL GRANTS	-	100,000	-	-	-	-	-	-	-	-	100,000
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	100,000	-	-	-	-	-	-	-	-	100,000
420401 - DONATIONS	1,550	-	-	-	-	-	-	-	-	-	1,550
779 - Addition to Printed Collection - Caistorville Library Branch	1,550	-	-	-	-	-	-	-	-	-	1,550
440004 - PROCEEDS DEBENTURE	2,017,400	810,000	4,884,000	2,400,000	-	6,008,400	-	3,315,000	1,260,000	3,300,000	23,994,800
1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd	217,400	-	-	-	-	-	-	-	-	-	217,400
1028 - Concession 2: Hartop Gravel Road From Caistor Centre to Abingdon	-	-	-	600,000	-	-	-	-	-	-	600,000
1029 - Concession 2 Road Hardtop Gravel Road From: Abingdon Rd To: Westbrook Rd	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000
1058 - Range Road 1 Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	-	-	-	-	650,000	-	-	650,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	-	-	508,400	-	-	-	-	508,400
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	990,000	-	-	990,000
1110 - Killins St, Barbara St, Brooks Cir Watermain Replacement	800,000	-	-	-	-	-	-	-	-	-	800,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	1,260,000	-	1,260,000

Township of West Lincoln Ten Year Capital Plan - by Funding Source

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	-	-	4,500,000	-	-	-	-	-	-	-	4,500,000
1174 - 2033 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	1,600,000	1,600,000
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Concession 4	-	810,000	-	-	-	-	-	-	-	-	810,000
1192 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Watermain Replacement	-	-	-	-	-	-	-	1,000,000	-	-	1,000,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	-	-	-	-	-	1,700,000	1,700,000
25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	-	-	675,000	-	-	675,000
655 - PW Ops Centre - New PWs Yard	-	-	-	-	-	5,500,000	-	-	-	-	5,500,000
927 - Industrial Park Rd Water Main - From: Pearson Rd. to New Urban Boundary	-	-	-	800,000	-	-	-	-	-	-	800,000
941 - RR 20 (West St) & Wade Rd N Water Main Replacement	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	-	384,000	-	-	-	-	-	-	-	384,000
410403 - DC - PROTECTION	27,000	-	250,000	-	-	-	-	-	-	-	277,000
1120 - Station 2 SBGA Cylinder Compressor and Filling Station	27,000	-	-	-	-	-	-	-	-	-	27,000
403 - New Aerial Truck	-	-	250,000	-	-	-	-	-	-	-	250,000
410404 - DC - ROADS	243,000	1,038,400	8,681,000	328,300	47,800	5,860,000	287,500	295,000	300,000	245,000	17,326,000
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	-	37,000	-	-	-	-	-	-	-	37,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	167,500	-	-	-	167,500
1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	40,000	-	-	-	40,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	-	-	10,000	-	-	-	-	-	10,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	8,000	-	65,000	-	-	-	-	73,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	-	-	40,000	-	-	-	40,000
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	-	-	30,000	-	-	-	30,000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	110,000	-	-	110,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	-	40,000	-	40,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	50,000	-	-	-	-	-	-	-	-	50,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	45,000	-	45,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	140,000	-	140,000
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	25,000	-	-	-	-	-	-	-	-	25,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	15,000	-	500,000	-	-	-	-	-	-	-	515,000
1172 - 2033 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	55,000	55,000
1183 - Abingdon Rd Resurfacing; From North Chippawa Rd to Concession 2 Rd	20,000	-	-	-	-	-	-	-	-	-	20,000
1184 - Concession 3 Rd Resurfacing; from RR14 to Caistor Gainsborough Townline Rd	38,000	-	-	-	-	-	-	-	-	-	38,000
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Concession 4	-	90,000	-	-	-	-	-	-	-	-	90,000
1186 - Sixteen Road Resurfacing; from Silverdale to St. Ann's	-	-	-	60,000	-	-	-	-	-	-	60,000
1187 - Sixteen Road Resurfacing; from Caistor Centre Rd to Abingdon Rd	-	-	50,000	-	-	-	-	-	-	-	50,000
1190 - Twenty Road Resurfacing; from S. Grimsby Rd 10 to Allen Rd	-	-	40,000	-	-	-	-	-	-	-	40,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	-	-	130,000	130,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	-	-	20,000	-	-	-	-	-	20,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	399,600	3,592,800	-	-	-	-	-	-	-	3,992,400
1216 - Spring Creek Rd Sidewalk Extension - SG Rd 5 to SG Rd 6	-	-	754,200	-	-	-	-	-	-	-	754,200
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	10,000	60,000	-	-	-	-	70,000
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.	-	81,000	-	-	-	-	-	-	-	-	81,000
171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 15 to Stoney Creek Townline Rd	-	-	-	14,500	-	-	-	-	-	-	14,500
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	10,000	30,000	-	-	-	-	-	-	-	40,000
25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	-	-	75,000	-	-	75,000
251 - Killins St, Barbara St, Brooks Cir Road Resurfacing	110,000	-	-	-	-	-	-	-	-	-	110,000
258 - Edward Ct, Leslie Ct, & Margaret St. Resurfacing	-	-	-	-	-	50,000	-	-	-	-	50,000
259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	-	16,000	-	-	-	-	-	-	-	16,000
26 - Campbell Bridge Rehabilitation	60,000	-	-	-	-	-	-	-	-	-	60,000
261 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Resurfacing	-	-	-	-	-	-	-	100,000	-	-	100,000
263 - South Grimsby Rd 18 Resurfacing at Regional Road 20	-	-	15,000	-	-	-	-	-	-	-	15,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	25,000	-	-	-	-	-	-	25,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	10,000	-	75,000	-	85,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	10,000	-	75,000	-	-	-	-	85,000
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	78,500	-	-	-	-	-	-	-	78,500
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	-	7,800	-	-	-	-	-	7,800
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	8,000	50,000	-	-	-	-	-	-	-	58,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	10,000	-	60,000	70,000
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	40,800	-	-	-	-	-	-	40,800
599 - Spring Creek Rd Sidewalk Extension - From: Hornak Rd To: South Grimsby Rd 5	-	-	435,600	-	-	-	-	-	-	-	435,600
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	-	15,600	-	-	-	-	-	-	-	15,600
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	-	231,300	2,076,300	-	-	-	-	-	-	-	2,307,600
606 - Road Roller-New	-	81,000	-	-	-	-	-	-	-	-	81,000
609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	-	170,000	-	-	-	-	-	-	170,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	600,000	-	-	-	-	-	-	-	600,000
655 - PW Ops Centre - New PWs Yard	-	-	150,000	-	-	5,500,000	-	-	-	-	5,650,000

Township of West Lincoln Ten Year Capital Plan - by Funding Source

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	62,500	240,000	-	-	-	-	-	-	-	302,500
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	-	110,000	-	-	-	-	110,000
410405 - DC - WW	1,175,000	62,000	-	62,000	-	62,000	-	-	14,000,000	400,000	15,761,000
1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	-	10,500,000	-	10,500,000
1161 - Urban Boundary Expansion - WW-SL-002 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	-	1,600,000	-	1,600,000
1162 - Urban Boundary Expansion - WW-SL-003 Wastewater Servicing (Stage 2)	-	-	-	-	-	-	-	-	1,900,000	-	1,900,000
1163 - RR20 (West St) & Wade Rd North Sanitary Replacement	1,175,000	-	-	-	-	-	-	-	-	-	1,175,000
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	-	-	-	-	-	-	-	-	-	400,000	400,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	-	62,000	-	62,000	-	62,000	-	-	-	-	186,000
410406 - DC-STRM	-	-	1,500	-	11,000	-	-	-	-	-	12,500
295 - Storm Drainage Improvements-McMurchie Ln	-	-	1,500	-	11,000	-	-	-	-	-	12,500
410407 - DC - WATER	1,000,000	413,500	157,500	-	-	-	-	-	-	-	1,571,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	13,500	157,500	-	-	-	-	-	-	-	171,000
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	400,000	-	-	-	-	-	-	-	-	400,000
941 - RR 20 (West St) & Wade Rd N Water Main Replacement	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
410408 - DC - OUTDOOR REC	-	180,000	180,000	-	-	-	-	-	-	-	360,000
934 - Station Meadows West Playground - Playground Equipment	-	180,000	-	-	-	-	-	-	-	-	180,000
935 - Thrive Development - Playground Equipment	-	-	180,000	-	-	-	-	-	-	-	180,000
410409 - DC - LIBRARY	31,200	31,200	35,200	31,200	31,200	31,200	31,200	31,200	31,200	14,400	299,200
1167 - Front Desk Promotional TVs	-	-	4,000	-	-	-	-	-	-	-	4,000
776 - Addition to Printed Collection - Smithville Library Branch	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	144,000
779 - Addition to Printed Collection - Caistorville Library Branch	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	68,850
780 - Addition to Printed Collection - Wellandport Library Branch	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	-	82,350
410410 - DC - 5% IN LIEU OF PARKLND	160,000	120,000	200,000	-	-	-	-	-	-	-	480,000
1181 - Wellandport Community Centre Park & Shoreline Enhancements	-	120,000	-	-	-	-	-	-	-	-	120,000
147 - Leisureplex - New soccer field	-	-	200,000	-	-	-	-	-	-	-	200,000
152 - Leisureplex Playground Replacement	160,000	-	-	-	-	-	-	-	-	-	160,000
TOTAL FUNDING TEN YEAR CAPITAL	10,832,100	9,136,200	22,635,800	5,725,900	2,123,950	15,996,400	5,123,550	6,665,200	18,621,750	7,558,850	104,419,700

Township of West Lincoln Ten Year Capital Plan - Expenditure by Department

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
CORPORATE SERVICES	83,200	149,600	50,000	55,000	-	40,500	-	30,000	-	-	408,300
1 - Town Hall - Paint interior	-	-	-	-	-	40,500	-	-	-	-	40,500
1124 - Organizational Staffing Review	-	-	50,000	-	-	-	-	-	-	-	50,000
1145 - Record Management System Implementation	68,200	69,600	-	-	-	-	-	-	-	-	137,800
1207 - Electronic Records Management System (EDRMS)	-	50,000	-	-	-	-	-	-	-	-	50,000
1208 - Joint Job Evaluation (JJE) Union Employees	15,000	-	-	-	-	-	-	-	-	-	15,000
1209 - iCreate Website migration to GovStack	-	-	-	20,000	-	-	-	-	-	-	20,000
1210 - Digital Engagement Platform	-	-	-	10,000	-	-	-	-	-	-	10,000
1217 - Council Chambers Tech Upgrades	-	30,000	-	-	-	-	-	-	-	-	30,000
938 - Corporate Strategic Plan	-	-	-	25,000	-	-	-	30,000	-	-	55,000
GOVERNANCE	253,400	77,800	78,700	95,100	125,500	48,000	48,000	48,500	64,000	64,000	903,000
1041 - Town Hall Window Replacement	36,000	-	-	-	-	-	-	-	-	-	36,000
1042 - Old firehall windows and overhead doors	-	20,000	-	-	-	-	-	-	-	-	20,000
177 - Development Charge Study	-	-	-	-	80,000	-	-	-	-	-	80,000
400 - Rehabilitation of Town Hall Parking Lot	170,000	-	-	-	-	-	-	-	-	-	170,000
451 - Town Hall - New Roof - flat roof rework	-	-	40,000	-	-	-	-	-	-	-	40,000
564 - Replacement Computers - Corporate Services	26,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000	30,000	288,500
573 - Network Hardware - Corporate Management	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000	195,000
833 - Miscellaneous Corporate Management Equipment and Furniture	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	73,500
BUILDING PERMIT & INSPECTION SERVICES	30,000	-	30,000	45,000	-	-	-	-	-	-	105,000
1211 - By-Law Tracking Software	30,000	-	-	-	-	-	-	-	-	-	30,000
708 - Vehicle	-	-	30,000	-	-	-	-	-	-	-	30,000
986 - Vehicle	-	-	-	45,000	-	-	-	-	-	-	45,000
FIRE	155,200	1,241,200	1,937,000	88,000	109,000	65,000	141,000	248,000	171,000	100,000	4,255,400
1062 - Portable Pumps (2)	25,000	-	-	-	-	-	-	-	-	-	25,000
1088 - Miscellaneous Fire Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
1119 - Bunker Gear Washer Replacement Station 1	-	-	-	-	-	25,000	-	-	-	-	25,000
1120 - Station 2 SBCA Cylinder Compressor and Filling Station	90,000	-	-	-	-	-	-	-	-	-	90,000
1121 - Station 1 SBCA Cylinder Compressor and Filling Station	-	-	-	-	-	-	-	-	120,000	-	120,000
1122 - New Electronic Sign for Station 2	-	-	-	-	30,000	-	-	-	-	-	30,000
1206 - Fire Chief & Deputy Chief Vehicle Replacement	-	-	-	-	-	-	-	200,000	-	-	200,000
1214 - Tablets for Fire Vehicles	5,200	5,200	-	-	-	-	-	6,000	6,000	-	22,400
1219 - SCBA Washer	-	-	-	50,000	-	-	-	-	-	-	50,000
403 - New Aerial Truck	-	800,000	1,200,000	-	-	-	-	-	-	-	2,000,000
56 - Fire Bunker Gear	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	40,000	303,000
689 - Replacement of Pumper Station # 1	-	400,000	600,000	-	-	-	-	-	-	-	1,000,000
83 - Replacement of Digital Pagers	-	-	-	-	40,000	-	-	-	-	50,000	90,000
850 - Replace Squad Truck Station # 1	-	-	-	-	-	-	100,000	-	-	-	100,000
919 - Fire Protection Master Plan	-	-	100,000	-	-	-	-	-	-	-	100,000
BRIDGES & CULVERTS	900,000	890,000	870,000	380,000	400,000	2,000,000	800,000	850,000	1,150,000	800,000	9,040,000
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	-	370,000	-	-	-	-	-	-	-	370,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	-	-	100,000	-	-	-	-	-	100,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	80,000	-	650,000	-	-	-	-	730,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	-	-	400,000	-	-	-	400,000
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	-	-	300,000	-	-	-	300,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	-	400,000	-	400,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	-	-	200,000	-	-	-	-	-	200,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	100,000	600,000	-	-	-	-	700,000
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.	-	810,000	-	-	-	-	-	-	-	-	810,000
25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	-	-	750,000	-	-	750,000
26 - Campbell Bridge Rehabilitation	600,000	-	-	-	-	-	-	-	-	-	600,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	100,000	-	750,000	-	850,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	100,000	-	750,000	-	-	-	-	850,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	80,000	500,000	-	-	-	-	-	-	-	580,000
40 - Guard Rail Replacement (Various)	300,000	-	-	200,000	-	-	-	-	-	200,000	700,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	100,000	-	600,000	700,000
ROADS PAVED & UNPAVED	2,530,000	3,126,000	15,209,000	2,945,000	-	1,600,000	1,400,000	3,480,000	1,850,000	3,450,000	35,590,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	1,000,000	-	-	-	1,000,000
1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	400,000	-	-	-	400,000
1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd	700,000	-	-	-	-	-	-	-	-	-	700,000
1028 - Concession 2: Hardtop Gravel Road From Caistor Centre to Abingdon	-	-	-	600,000	-	-	-	-	-	-	600,000
1029 - Concession 2 Road Hardtop Gravel Road From: Abingdon Rd To: Westbrook Rd	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000
1030 - Concession 4 Road Hardtop Gravel Road - From: Silverdale Rd To: Gun Club Entrance	-	-	-	-	-	-	-	280,000	-	-	280,000
1031 - S. Chippawa Rd. Hard Topping From Caistor Gainsborough to Canborough Rd (RR63)	-	-	-	-	-	-	-	450,000	-	-	450,000
1058 - Range Road 1 Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	-	-	-	-	650,000	-	-	650,000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	1,100,000	-	-	1,100,000

Township of West Lincoln Ten Year Capital Plan - Expenditure by Department

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	550,000	-	-	-	-	-	-	-	-	550,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	450,000	-	450,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	1,400,000	-	1,400,000
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	250,000	-	-	-	-	-	-	-	-	250,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	150,000	-	5,000,000	-	-	-	-	-	-	-	5,150,000
1172 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	550,000	550,000
1174 - 2033 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	1,600,000	1,600,000
1183 - Abingdon Rd Resurfacing; From North Chippawa Rd to Concession 2 Rd	200,000	-	-	-	-	-	-	-	-	-	200,000
1184 - Concession 3 Rd Resurfacing; from RR14 to Caistor Gainsborough Townline Rd	380,000	-	-	-	-	-	-	-	-	-	380,000
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Concession 4	-	900,000	-	-	-	-	-	-	-	-	900,000
1186 - Sixteen Road Resurfacing; from Silverdale to St. Ann's	-	-	-	600,000	-	-	-	-	-	-	600,000
1187 - Sixteen Road Resurfacing; from Caistor Centre Rd to Abingdon Rd	-	-	500,000	-	-	-	-	-	-	-	500,000
1188 - Abingdon Rd Resurfacing; from RR65 to Concession 5	-	-	-	250,000	-	-	-	-	-	-	250,000
1189 - Penny Lane Resurfacing	-	-	-	100,000	-	-	-	-	-	-	100,000
1190 - Twenty Road Resurfacing; from S. Grimsby Rd 10 to Allen Rd	-	-	400,000	-	-	-	-	-	-	-	400,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	-	-	1,300,000	1,300,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	444,000	3,992,000	-	-	-	-	-	-	-	4,436,000
171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 15 to Stoney Creek Townline Rd	-	-	-	145,000	-	-	-	-	-	-	145,000
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	100,000	300,000	-	-	-	-	-	-	-	400,000
251 - Killins St, Barbara St, Brooks Cir Road Resurfacing	1,100,000	-	-	-	-	-	-	-	-	-	1,100,000
258 - Edward Ct, Leslie Ct, & Margaret St. Resurfacing	-	-	-	-	-	500,000	-	-	-	-	500,000
259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	-	160,000	-	-	-	-	-	-	-	160,000
261 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Resurfacing	-	-	-	-	-	-	-	1,000,000	-	-	1,000,000
263 - South Grimsby Rd 18 Resurfacing at Regional Road 20	-	-	150,000	-	-	-	-	-	-	-	150,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	250,000	-	-	-	-	-	-	250,000
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	-	257,000	2,307,000	-	-	-	-	-	-	-	2,564,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	625,000	2,400,000	-	-	-	-	-	-	-	3,025,000
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	-	1,100,000	-	-	-	-	1,100,000
TRAFFIC OPERATIONS & ROADSIDE MAINTENANCE	262,500	498,000	1,815,500	149,000	45,000	20,500	21,000	21,000	21,000	-	2,853,500
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	-	170,000	-	-	-	-	-	-	-	-	170,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	110,000	-	-	-	-	-	-	-	-	110,000
1201 - West St/RR20 Sidewalk - Between South Grimsby Rd 5 and Wade Rd	120,000	-	-	-	-	-	-	-	-	-	120,000
1216 - Spring Creek Rd Sidewalk Extension - SG Rd 5 to SG Rd 6	-	-	838,000	-	-	-	-	-	-	-	838,000
271 - Sidewalk Tractor Replacement	125,000	-	-	-	-	-	-	-	-	-	125,000
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	250,000	-	-	-	-	-	-	-	250,000
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	-	25,000	-	-	-	-	-	25,000
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	-	175,000	-	-	-	-	-	-	-	175,000
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	130,000	-	-	-	-	-	-	130,000
599 - Spring Creek Rd Sidewalk Extension - From: Hornak Rd To: South Grimsby Rd 5	-	-	484,000	-	-	-	-	-	-	-	484,000
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	-	50,000	-	-	-	-	-	-	-	50,000
713 - Signs - New & Replacement	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	-	176,500
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	200,000	-	-	-	-	-	-	-	-	200,000
TRANSPORTATION SERVICES - GENERAL	276,000	568,000	1,405,000	238,000	523,000	11,150,000	670,000	760,000	725,000	350,000	16,665,000
1039 - Pick Up Truck 10017 - Replacement	45,000	-	-	-	-	-	-	-	-	-	45,000
1125 - Replace Tandem Truck 20039	-	-	-	-	-	-	330,000	-	-	-	330,000
1126 - Replace Tandem Truck 20038	-	-	-	-	-	-	330,000	-	-	-	330,000
1127 - Replace TR 20040	-	-	-	-	-	-	-	330,000	-	-	330,000
1128 - Replace Back Hoe 35019 and attachments	-	-	-	-	-	-	-	200,000	-	-	200,000
1129 - Replace Pick Up TR 24	-	-	-	-	-	-	-	55,000	-	-	55,000
1130 - Replace Pick Up TR 10025	-	-	-	-	-	-	-	55,000	-	-	55,000
1131 - Replace Pick Up TR 26	-	-	-	-	-	-	-	55,000	-	-	55,000
1132 - Replace Pick Up TR 27	-	-	-	-	-	-	-	55,000	-	-	55,000
1133 - Replace Tandem Truck 20041	-	-	-	-	-	-	-	-	335,000	-	335,000
1134 - Replace Single Axle Plow Truck 20042	-	-	-	-	-	-	-	-	320,000	-	320,000
1135 - Replace 1 Ton Dump Truck 25018	-	-	-	-	-	-	-	-	60,000	-	60,000
1179 - New Sweeper Attachment for Backhoe	15,000	-	-	-	-	-	-	-	-	-	15,000
1180 - Replace Tandem Truck 20043	-	-	-	-	-	-	-	-	-	340,000	340,000
168 - Tractor/ Brusher/ Articulating Mower Replacement	195,000	-	-	-	-	-	-	-	-	-	195,000
169 - Pickup - To replace 2015 GMC Tr 18	-	50,000	-	-	-	-	-	-	-	-	50,000
237 - Miscellaneous Road Equipment	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000	86,000
264 - Equipment Float - To replace 1997 King	-	-	-	60,000	-	-	-	-	-	-	60,000
266 - SUV - To replace 2015 GMC	-	45,000	-	-	-	-	-	-	-	-	45,000
354 - Brush Chipper - To replace 2008 Brush Chipper	-	-	125,000	-	-	-	-	-	-	-	125,000
484 - Tandem Truck 36 and Plow Unit - To replace 2015 International	-	320,000	-	-	-	-	-	-	-	-	320,000
485 - One Ton Truck 25017 - To replace 2015 GMC	-	65,000	-	-	-	-	-	-	-	-	65,000
606 - Road Roller-New	-	81,000	-	-	-	-	-	-	-	-	81,000

Township of West Lincoln Ten Year Capital Plan - Expenditure by Department

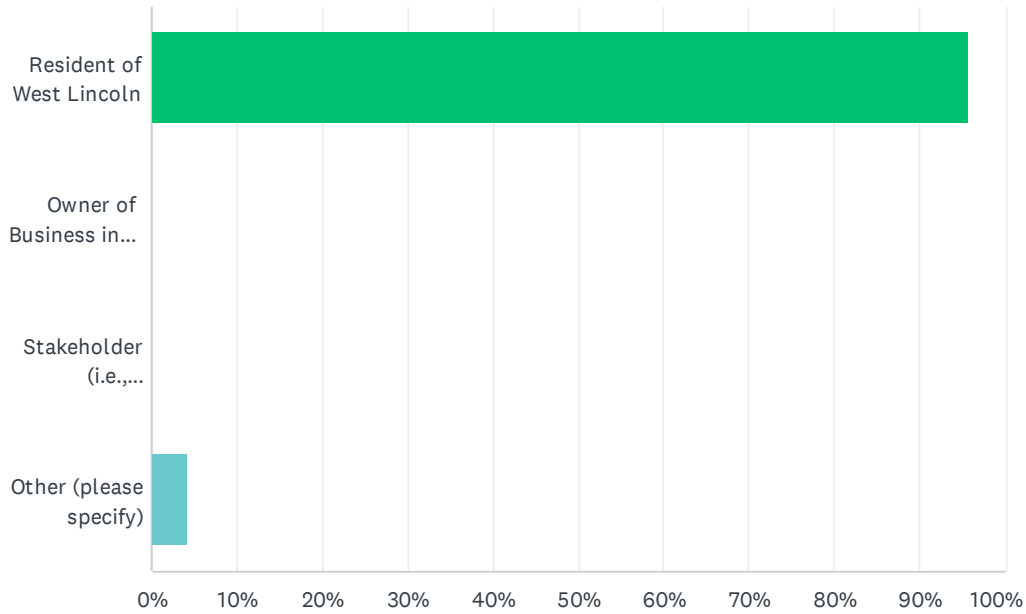
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	-	170,000	-	-	-	-	-	-	170,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	600,000	-	-	-	-	-	-	-	600,000
642 - Tandem Truck 37 & Plow Unit - To replace 2016 International	-	-	373,000	-	-	-	-	-	-	-	373,000
655 - PW Ops Centre - New PWs Yard	-	-	300,000	-	-	11,000,000	-	-	-	-	11,300,000
666 - Transportation Master Plan	-	-	-	-	-	80,000	-	-	-	-	80,000
853 - Traffic Radar Speed Board Replacement	15,000	-	-	-	-	-	-	-	-	-	15,000
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	-	-	255,000	-	-	-	-	-	255,000
867 - 4 x 4 Pick up truck 19 - To replace 2018 GMC Sierra	-	-	-	-	50,000	-	-	-	-	-	50,000
868 - 4 x 4 Pick up truck 20 - To replace 2018 GMC Sierra	-	-	-	-	50,000	-	-	-	-	-	50,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	-	-	160,000	-	-	-	-	-	160,000
91 - Dual Axle Trailer - Replacement	-	-	-	-	-	10,000	-	-	-	-	10,000
92 - Pickup Truck 21 Replacement	-	-	-	-	-	40,000	-	-	-	-	40,000
94 - Single Axle Trailer - Replacement	-	-	-	-	-	10,000	-	-	-	-	10,000
STORM SEWER	200,000	475,000	15,000	-	110,000	-	-	-	-	-	800,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	-	475,000	-	-	-	-	-	-	-	-	475,000
1182 - Stormwater Pond Rehabilitation - Riverview Estates	200,000	-	-	-	-	-	-	-	-	-	200,000
295 - Storm Drainage Improvements-McMurchie Ln	-	-	15,000	-	110,000	-	-	-	-	-	125,000
WASTEWATER	2,355,000	205,000	5,000	205,000	5,000	205,000	6,000	6,000	14,007,000	807,000	17,806,000
1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	-	10,500,000	-	10,500,000
1161 - Urban Boundary Expansion - WW-SL-002 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	-	1,600,000	-	1,600,000
1162 - Urban Boundary Expansion - WW-SL-003 Wastewater Servicing (Stage 2)	-	-	-	-	-	-	-	-	1,900,000	-	1,900,000
1163 - RR20 (West St) & Wade Rd North Sanitary Replacement	2,350,000	-	-	-	-	-	-	-	-	-	2,350,000
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	-	-	-	-	-	-	-	-	-	800,000	800,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	-	200,000	-	200,000	-	200,000	-	-	-	-	600,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000	56,000
WATER	2,890,800	1,208,900	408,000	1,104,100	245,200	596,000	308,000	1,109,000	509,000	1,909,500	10,288,500
1110 - Killins St, Barbara St, Brooks Cir Watermain Replacement	800,000	-	-	-	-	-	-	-	-	-	800,000
1191 - Edward Ct, Leslie Ct, & Margaret St. Watermain Replacement	-	-	-	100,000	-	500,000	-	-	-	-	600,000
1192 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Watermain Replacement	-	-	-	-	150,000	-	-	1,000,000	-	-	1,150,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	-	-	200,000	-	-	1,700,000	1,900,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement	-	-	-	-	-	-	-	-	150,000	-	150,000
1195 - Rock St., Silver St., Tara Pl., Ellis St., Davis St., & Mill St. Watermain Replacement	-	-	-	-	-	-	-	-	250,000	-	250,000
322 - Leak Detection Program	-	-	-	-	-	-	-	-	-	100,000	100,000
324 - Water Rate Study and Financial Plan	-	75,000	-	-	-	-	-	-	-	-	75,000
325 - 3/4 Ton Van - To replace 2007 Chevrolet	-	45,000	-	-	-	-	-	-	-	-	45,000
420 - Water Meter Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000	540,000
658 - Bulk Water Station - Replace roof shingles	-	-	-	10,000	-	-	-	-	-	-	10,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	27,000	315,000	-	-	-	-	-	-	-	342,000
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	800,000	-	-	-	-	-	-	-	-	800,000
683 - Frank Street Water Main - From: RR20 To: RR14	-	120,000	-	-	-	-	-	-	-	-	120,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane	-	-	-	100,000	-	-	-	-	-	-	100,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	54,000
743 - Water Meters - New Installation	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500	402,500
927 - Industrial Park Rd Water Main - From: Pearson Rd to New Urban Boundary	-	-	-	800,000	-	-	-	-	-	-	800,000
941 - RR 20 (West St) & Wade Rd N Water Main Replacement	2,000,000	-	-	-	-	-	-	-	-	-	2,000,000
943 - Water Loss Study	-	50,000	-	-	-	-	-	-	-	-	50,000
CEMETERIES	-	70,000	60,000	-	75,000	-	150,000	-	-	-	355,000
1026 - Union Cemetery Expansion	-	-	-	-	35,000	-	150,000	-	-	-	185,000
450 - Cremation Columbarium - 32 niche columbarium	-	-	60,000	-	-	-	-	-	-	-	60,000
637 - Cemetery Software Implementation	-	20,000	-	-	-	-	-	-	-	-	20,000
954 - Union Cemetery - Asphalt Driveway	-	-	-	-	40,000	-	-	-	-	-	40,000
955 - St. Ann's Cemetery - Asphalt Driveway	-	50,000	-	-	-	-	-	-	-	-	50,000
LIBRARIES	130,500	263,200	149,600	147,700	84,250	82,400	265,050	88,200	92,750	63,850	1,367,500
1004 - Non Network Replacement Computers - Library Branches	7,700	6,700	6,000	4,200	9,400	8,500	5,100	7,000	10,500	6,950	72,050
1077 - Revitalization of Caistorville Branch	-	80,000	-	-	-	-	-	-	-	-	80,000
1118 - Logo and Branding	10,000	-	-	-	-	-	-	-	-	-	10,000
1152 - Library Camera Additions	12,000	-	-	-	-	-	-	-	-	-	12,000
1153 - Smithville Library Garden/Sun Shade	40,000	-	-	-	-	-	-	-	-	-	40,000
1154 - Library Digital Signs	-	25,000	25,000	-	-	-	-	-	-	-	50,000
1155 - Caistor Library Outside Improvements	-	-	40,000	-	-	-	-	-	-	-	40,000
1167 - Front Desk Promotional TVs	-	-	4,000	-	-	-	-	-	-	-	4,000
1168 - Bookmobile	-	-	-	-	-	-	180,000	-	-	-	180,000
1170 - StoryWalks	-	6,000	6,000	6,000	-	-	-	-	-	-	18,000
1171 - Library Furniture Replacement	6,000	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	65,500
1173 - Addition to Makerspace	-	20,000	-	-	-	-	-	-	-	-	20,000
588 - Radio Frequency Identification	-	60,000	-	40,000	-	-	-	-	-	-	100,000

Township of West Lincoln Ten Year Capital Plan - Expenditure by Department

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
590 - Automated Sorter	-	-	-	25,000	-	-	-	-	-	-	25,000
775 - Addition to Audio Visual Collection - All Library Branches	15,300	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300	167,550
776 - Addition to Printed Collection - Smithville Library Branch	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000	218,500
777 - Replacement Computers - Library Branches	1,500	3,800	4,500	5,800	4,500	1,700	3,000	3,000	-	4,500	32,300
779 - Addition to Printed Collection - Caistorville Library Branch	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700	-	101,900
780 - Addition to Printed Collection - Wellandport Library Branch	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000	-	126,900
967 - Smart TV	-	-	-	-	950	-	1,900	-	950	-	3,800
PARKS	626,500	308,500	389,000	159,000	157,000	59,000	1,309,500	19,500	27,000	9,500	3,064,500
1023 - Soccer LED lights	-	-	-	-	100,000	-	-	-	-	-	100,000
1048 - Parks Furniture	10,000	-	-	10,000	-	-	-	10,000	-	-	30,000
1147 - Wellandport Tennis Court Resealing	18,000	-	-	-	-	-	-	-	-	-	18,000
1149 - Hank MacDonald Park Building Roof Shingles	12,000	-	-	-	-	-	-	-	-	-	12,000
1150 - Abingdon Baseball Park Bleachers	15,000	-	-	-	-	-	-	-	-	-	15,000
1181 - Wellandport Community Centre Park & Shoreline Enhancements	-	120,000	-	-	-	-	1,300,000	-	-	-	1,420,000
137 - Split Seeder	-	-	-	-	-	9,000	-	-	-	-	9,000
138 - Miscellaneous Parks Equipment	8,500	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	90,000
147 - Leisureplex - New soccer field	-	-	200,000	-	-	-	-	-	-	-	200,000
148 - Wide Area Mower - Replacement	140,000	-	-	-	-	-	-	-	-	-	140,000
149 - Rental Replacement - To replace Field Top Dresser	-	-	-	-	-	-	-	-	6,500	-	6,500
152 - Leisureplex Playground Replacement	160,000	-	-	-	-	-	-	-	-	-	160,000
154 - Gator Replacement	32,000	-	-	-	-	-	-	-	-	-	32,000
160 - Zero Turn Mower Replacement	31,000	-	-	-	-	-	-	-	-	-	31,000
161 - Utility Tractor - To replace 2013 John Deere	-	-	-	-	-	41,000	-	-	-	-	41,000
22 - All Trails - Benches	-	-	-	10,000	-	-	-	-	-	-	10,000
493 - Tractor - To replace 2016 John Deere	-	-	-	-	48,000	-	-	-	-	-	48,000
516 - Murgatroyd Trail - Reconstruction	200,000	-	-	-	-	-	-	-	-	-	200,000
622 - Tractor lawn mower - To replace 2017 Kubota	-	-	-	40,000	-	-	-	-	-	-	40,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	-	-	-	11,000	-	11,000
624 - Field Paint Liner - To replace Simplistic	-	-	-	6,000	-	-	-	-	-	-	6,000
915 - Tractor - To replace tractor 41002	-	-	-	85,000	-	-	-	-	-	-	85,000
934 - Station Meadows West Playground - Playground Equipment	-	180,000	-	-	-	-	-	-	-	-	180,000
935 - Thrive Development - Playground Equipment	-	-	180,000	-	-	-	-	-	-	-	180,000
RECREATION FACILITIES	89,000	5,000	214,000	115,000	5,000	10,000	5,000	5,000	5,000	5,000	458,000
1089 - Silverdale Hall Siding Replacement	47,000	-	-	-	-	-	-	-	-	-	47,000
1101 - Leisureplex Electric Panel Upgrades	17,000	-	-	-	-	-	-	-	-	-	17,000
1156 - Abingdon Ball Diamond Building	-	-	-	110,000	-	-	-	-	-	-	110,000
494 - Ice Edger	-	-	9,000	-	-	-	-	-	-	-	9,000
495 - Ice Resurfer	-	-	200,000	-	-	-	-	-	-	-	200,000
1159 - Miscellaneous Recreation Program Equipment	5,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	55,000
1218 - Seasonal Lighting Hydro Pole Safety Improvements	20,000	-	-	-	-	-	-	-	-	-	20,000
PLANNING & HERITAGE	50,000	50,000	-	-	240,000	120,000	-	-	-	-	460,000
1057 - Agriculture/Aqri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	-	-	-	100,000	-	-	-	-	-	100,000
1213 - Affordable Housing Community Improvement Plan	50,000	-	-	-	-	-	-	-	-	-	50,000
188 - Official Plan Update	-	-	-	-	-	60,000	-	-	-	-	60,000
453 - Municipal Comprehensive Review	-	-	-	-	100,000	-	-	-	-	-	100,000
454 - Zoning By-law Update	-	50,000	-	-	-	60,000	-	-	-	-	110,000
455 - Smithville and Township Trails and Corridors Master Plan	-	-	-	-	40,000	-	-	-	-	-	40,000
TOTAL EXPENDITURE TEN YEAR CAPITAL	10,832,100	9,136,200	22,635,800	5,725,900	2,123,950	15,996,400	5,123,550	6,665,200	18,621,750	7,558,850	104,419,700

Q1 Are you responding to this survey as a:

Answered: 48 Skipped: 0

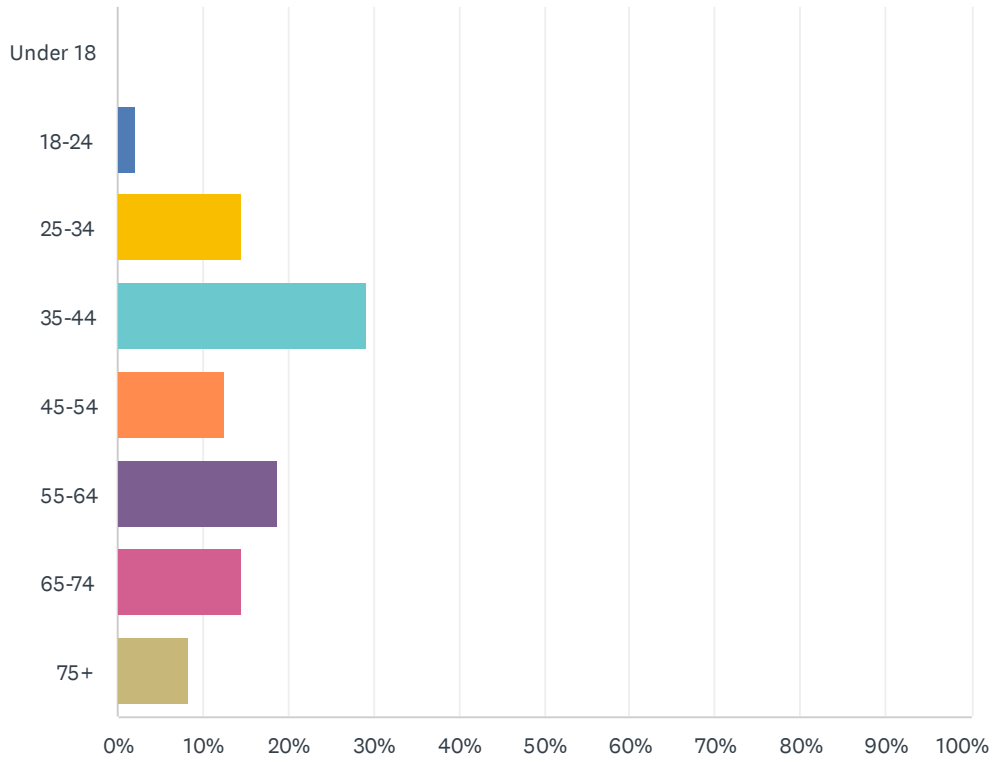


ANSWER CHOICES	RESPONSES
Resident of West Lincoln	95.83% 46
Owner of Business in West Lincoln	0.00% 0
Stakeholder (i.e., association or service club doing work in West Lincoln)	0.00% 0
Other (please specify)	4.17% 2
TOTAL	48

#	OTHER (PLEASE SPECIFY)	DATE
1	resident of West Lincoln and owner of a home based business	9/30/2023 7:50 PM
2	township staff	9/26/2023 9:04 AM

Q2 Which age category do you fall into?

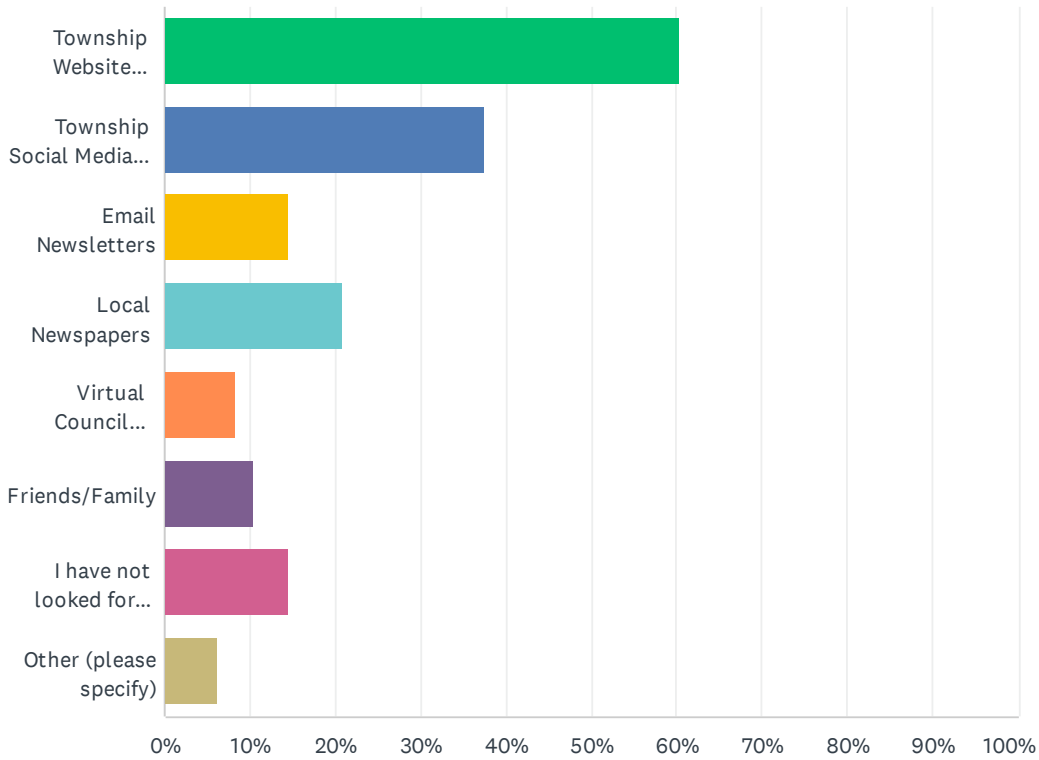
Answered: 48 Skipped: 0



ANSWER CHOICES	RESPONSES
Under 18	0.00% 0
18-24	2.08% 1
25-34	14.58% 7
35-44	29.17% 14
45-54	12.50% 6
55-64	18.75% 9
65-74	14.58% 7
75+	8.33% 4
TOTAL	48

Q4 Where do you go to receive information about the Township's budget?

Answered: 48 Skipped: 0

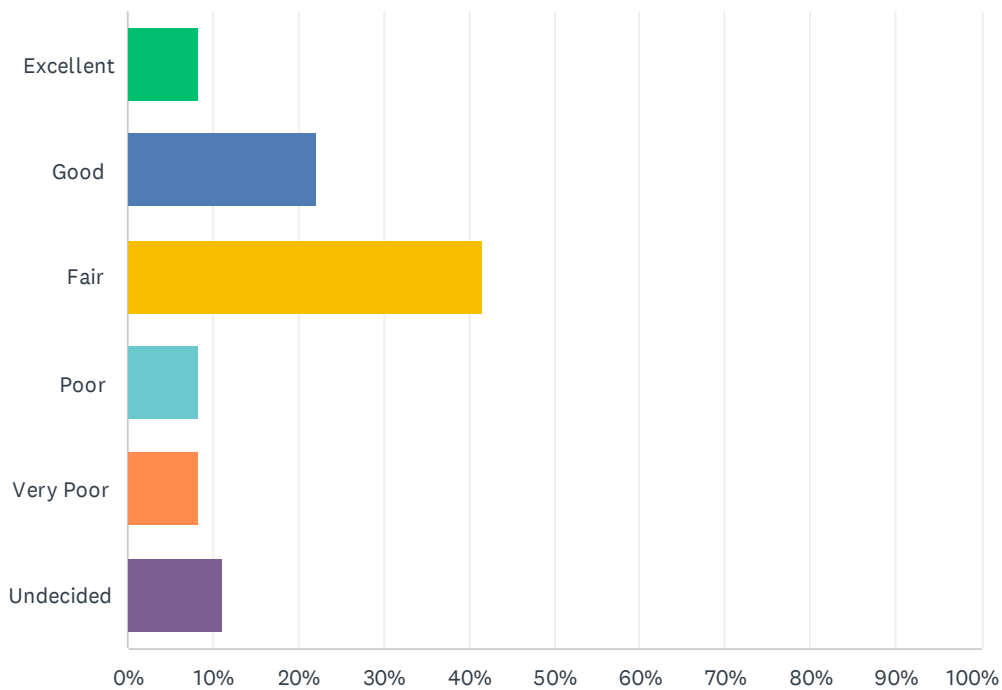


ANSWER CHOICES	RESPONSES
Township Website (www.westlincoln.ca)	60.42% 29
Township Social Media Accounts (Facebook, X, Instagram)	37.50% 18
Email Newsletters	14.58% 7
Local Newspapers	20.83% 10
Virtual Council Meetings	8.33% 4
Friends/Family	10.42% 5
I have not looked for information about the Township budget before	14.58% 7
Other (please specify)	6.25% 3
Total Respondents: 48	

#	OTHER (PLEASE SPECIFY)	DATE
1	Chamber of commerce	11/14/2023 1:19 PM
2	Township poster	11/1/2023 11:06 AM
3	Sign in smithville	10/3/2023 6:15 PM

Q5 In 2023, the average assessment for a residential property in the Township of West Lincoln was \$386,000 (based on 2016 data). Total property taxes totaled \$4,854 for such a property, with the urban area of the Township paying an additional \$74 for sidewalks and streetlights, for a total of \$4,928. The Township keeps 33% of the total property taxes collected, to provide municipal services, or \$1,569 and \$1,643 respectively. Overall, how would you rate the value you are receiving in municipal services from your tax dollars?

Answered: 36 Skipped: 12



ANSWER CHOICES	RESPONSES
Excellent	8.33% 3
Good	22.22% 8
Fair	41.67% 15
Poor	8.33% 3
Very Poor	8.33% 3
Undecided	11.11% 4
TOTAL	36

Q6 Please explain the reasons for your rating.

Answered: 26 Skipped: 22

#	RESPONSES	DATE
1	For the amount of funds that are levied from us, very few services are offered. I am not suggesting that additional services be provided. I would rather few services are offered and less tax is paid as a result.	11/14/2023 1:23 PM
2	I don't feel like tax dollars are going towards items that benefit the community. Ie broken/unmaintained sidewalks	11/13/2023 4:02 PM
3	/	10/30/2023 11:24 PM
4	Living in a Condo survey we the residents are responsible for repairs & maintenance of our Streetlights, Fire Hydrants, Sidewalks, Roads etc. so it's hard to justify \$4000 in property taxes.	10/25/2023 6:45 PM
5	Being on a fixed household budget the tax increases over the years is effecting my abilities to stay on budget. The increases along with heat and hydro, food is becoming a concern.	10/22/2023 9:41 AM
6	Where I live is well lit and maintained There are still many rural roads that need a better surface	10/19/2023 4:04 PM
7	Poor condition of unpaved rural roads and lack of maintenance of ditches. Roadways floods on a regular basis.	10/17/2023 5:36 PM
8	We just moved to Caistorville so waiting to see how winter maintenance turns out.	10/12/2023 11:19 AM
9	Most of the services that our township are geared towards those in the urban area of Smithville, with those in the rural areas, which make up a large percentage of the land area of the township not being considered as important	10/11/2023 1:12 PM
10	I rate them very poor however I would prefer even fewer services and even lower taxes.	10/4/2023 9:31 PM
11	I think we have a variety of community resources available to us	10/4/2023 9:27 PM
12	Dog poop on the side walk stays for weeks, also the minimal garbages (like for dog poop and other things) are hard to find and also always full. Also neighbours keep their dog out 24/7 always barking and nothing has been done. We love dogs but barking all the time is too much	10/3/2023 6:30 PM
13	The services themselves are fine, it's corresponding with members of the town is something that could be improved.	10/3/2023 10:13 AM
14	Our area pays for our own snow removal. Sidewalks are in need of repair on Wade Road . The old St Martins school area should be dealt with. Looks disgraceful. Dangerous. Pathways are becoming eroded and unkempt. Creek should be cleaned of debris and old trees so it can flow properly and not flood every spring. Old mill on GriffinSt should be dealt with. A real eyesore and a haven for rats. Old empty buildings should be looked after.	10/3/2023 9:31 AM
15	I have been a resident of West Lincoln my entire life my opinion of the tax money allocations has always been Fair	10/2/2023 7:51 AM
16	Even though we don't necessarily use all services , they are needed to support a vibrant , active community	10/1/2023 9:37 AM
17	I lack the knowledge regarding details and costs of municipal services provided and the Niagara Region's spend of our 2/3 of property tax collected to provide a different response. I've not been proactive in seeking this information.	9/30/2023 8:23 PM
18	Limited \$ makes for limits on upkeep	9/30/2023 9:52 AM
19	I'm in a Condo where I'm being charge for a lot of services that I think are Town responsibilities.	9/29/2023 5:13 PM

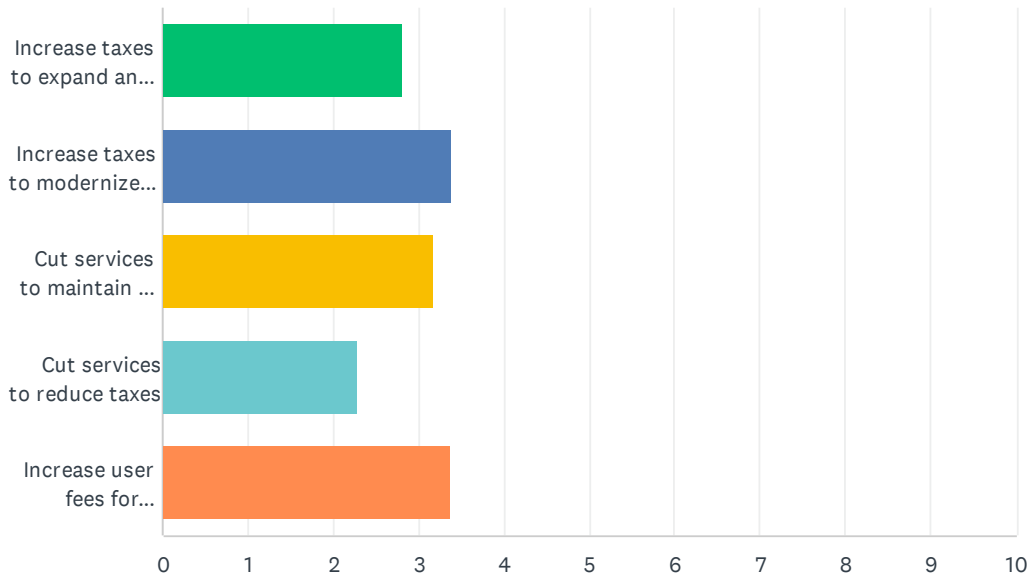
Township of West Lincoln 2024 Budget Survey

T-03-2024
SCHEDULE I

20	Every issue I've had with the town has been adressed in a timely fashion, albeit a very small workforce, which hopefully can be increased.	9/29/2023 6:37 AM
21	Too much money wasted on enhancing rural roads for half a dozen people.	9/28/2023 4:28 PM
22	Like most small municipalities, there are challenges associated with spending Smithville is no exception.	9/28/2023 3:48 PM
23	Moved from Hamilton and it was poor servicev	9/28/2023 3:20 PM
24	Systems are being modernized; recreational activities have increased; infrastructure is being addressed	9/26/2023 5:56 PM
25	I feel like the operations of the town have been great. I don't live on a street with a sidewalk but unused to and they have always been cleared. Issues with roads have been addressed. Could they be better? Of course, there's always room for improvement.	9/26/2023 11:37 AM
26	Under funding staff and being continuously short of staff because we can not retain good staff, leading to poor services provided.	9/26/2023 9:11 AM

Q7 To balance the budget, as required by law, the Township has several options to consider. Please rank the following options in order of preference, 1 being the highest.

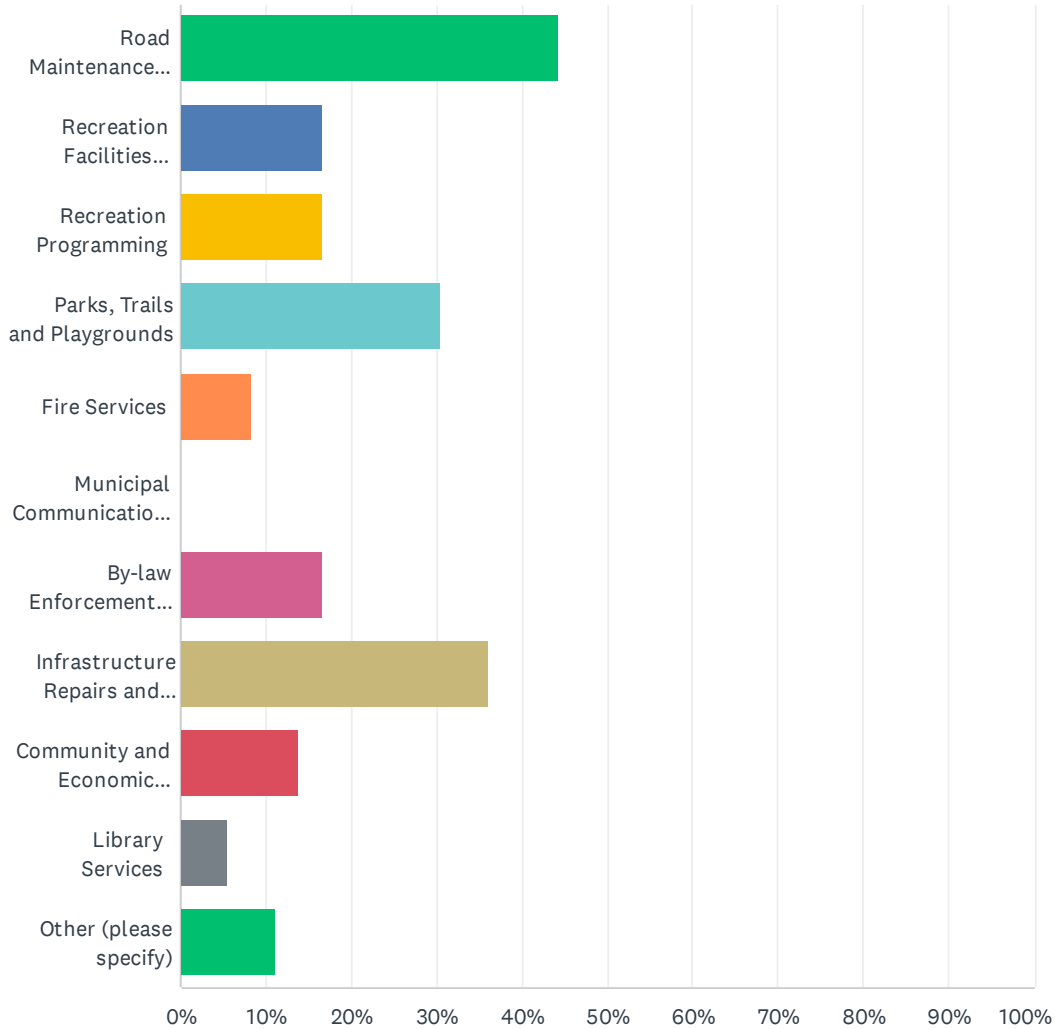
Answered: 36 Skipped: 12



	1	2	3	4	5	TOTAL	SCORE
Increase taxes to expand and enhance services	19.44% 7	16.67% 6	13.89% 5	25.00% 9	25.00% 9	36	2.81
Increase taxes to modernize and maintain services	22.22% 8	22.22% 8	30.56% 11	22.22% 8	2.78% 1	36	3.39
Cut services to maintain the current level of taxes	11.11% 4	27.78% 10	27.78% 10	33.33% 12	0.00% 0	36	3.17
Cut services to reduce taxes	8.33% 3	16.67% 6	13.89% 5	16.67% 6	44.44% 16	36	2.28
Increase user fees for programs used by residents and the broader community	38.89% 14	16.67% 6	13.89% 5	2.78% 1	27.78% 10	36	3.36

Q8 Select two (2) service areas where you would like to see improvements, and therefore more tax dollars spent.

Answered: 36 Skipped: 12

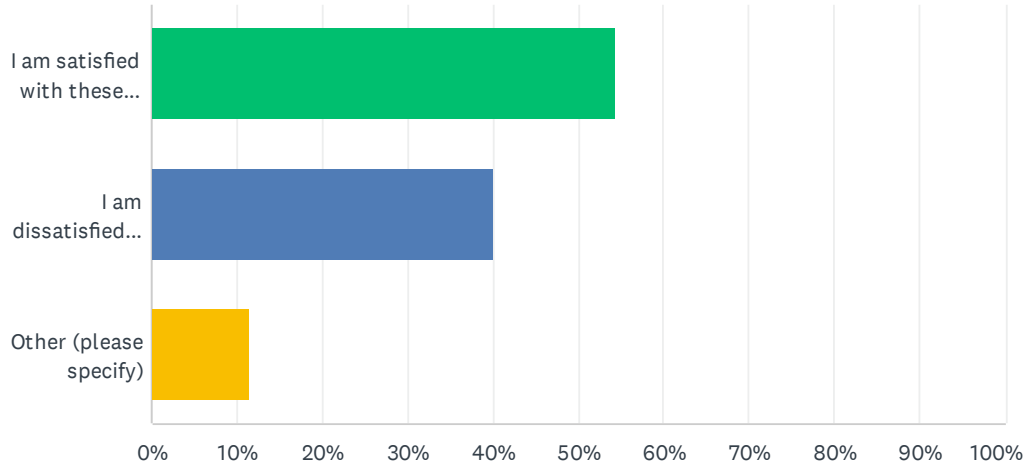


ANSWER CHOICES	RESPONSES	
Road Maintenance (including winter road maintenance)	44.44%	16
Recreation Facilities (arena, halls, sports fields, etc.)	16.67%	6
Recreation Programming	16.67%	6
Parks, Trails and Playgrounds	30.56%	11
Fire Services	8.33%	3
Municipal Communications (newsletters, website, social media, etc.)	0.00%	0
By-law Enforcement (including parking enforcement and animal control)	16.67%	6
Infrastructure Repairs and Replacement (roads, bridges, sidewalks)	36.11%	13
Community and Economic Development	13.89%	5
Library Services	5.56%	2
Other (please specify)	11.11%	4
Total Respondents: 36		

#	OTHER (PLEASE SPECIFY)	DATE
1	General repairs as noted above	10/3/2023 9:31 AM
2	Municipal/community events	9/28/2023 10:02 PM
3	Has Library amalgamation been discussed. Could be some big cost savings with neighbouring municipalities.	9/28/2023 4:28 PM
4	Getting fiber internet installed in downtown Smithville we running on 10mbps and 1 mbps upload with bell	9/28/2023 3:18 PM

Q9 Please select why you believe more tax dollars should be spent on these two (2) service areas.

Answered: 35 Skipped: 13

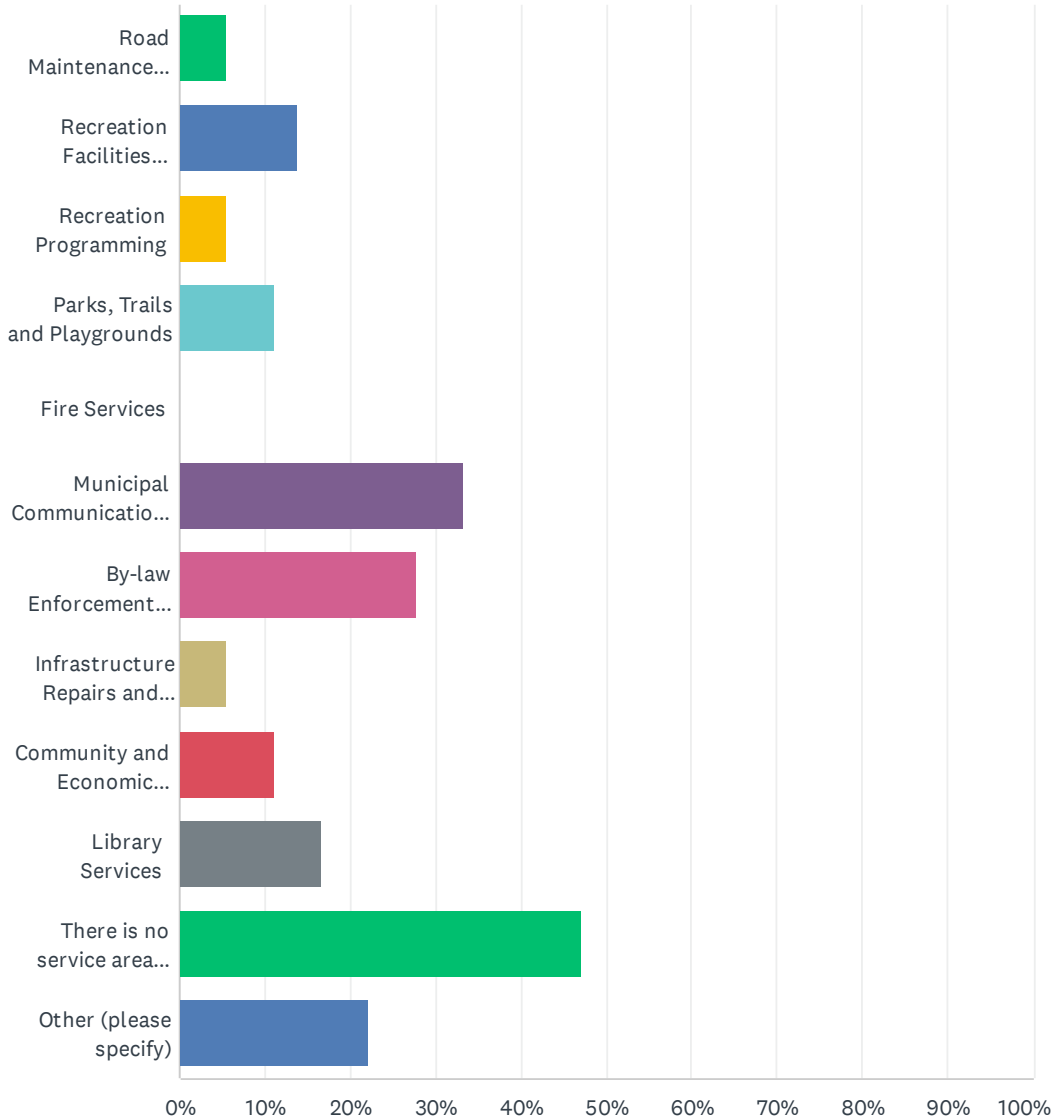


ANSWER CHOICES	RESPONSES
I am satisfied with these service areas, however, I would welcome further enhancements.	54.29% 19
I am dissatisfied with these services and think they need improvements.	40.00% 14
Other (please specify)	11.43% 4
Total Respondents: 35	

#	OTHER (PLEASE SPECIFY)	DATE
1	Economic development is completely missing in West Lincoln.	9/30/2023 9:52 AM
2	Offering more rec programming to fully utilize the Community Centre, collecting more fees and providing good roads to get those programs.	9/26/2023 5:56 PM
3	More children programing weekends/ evenings. Trails to bike/walk/rollerblade	9/26/2023 10:50 AM
4	compensation is not reflecting to the actual job roles and duties	9/26/2023 9:11 AM

Q10 Select two (2) service areas where you would like to see services reduced, and therefore fewer tax dollars spent.

Answered: 36 Skipped: 12

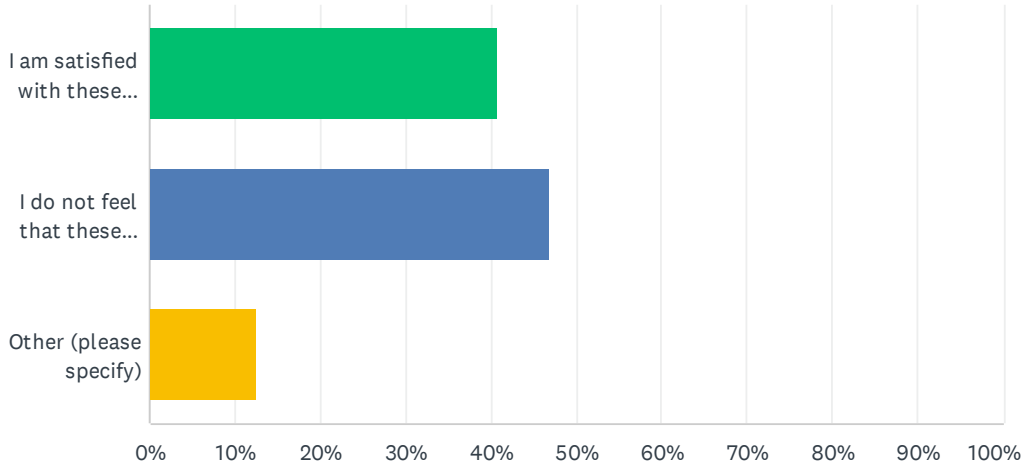


ANSWER CHOICES	RESPONSES	
Road Maintenance (including winter road maintenance)	5.56%	2
Recreation Facilities (arena, halls, sports fields, etc.)	13.89%	5
Recreation Programming	5.56%	2
Parks, Trails and Playgrounds	11.11%	4
Fire Services	0.00%	0
Municipal Communications (newsletters, news releases, videos, photos, graphics, website, social media, etc.)	33.33%	12
By-law Enforcement (including parking enforcement and animal control)	27.78%	10
Infrastructure Repairs and Replacement (roads, bridges, sidewalks)	5.56%	2
Community and Economic Development	11.11%	4
Library Services	16.67%	6
There is no service area where I would like to see services reduced	47.22%	17
Other (please specify)	22.22%	8
Total Respondents: 36		

#	OTHER (PLEASE SPECIFY)	DATE
1	N/A	11/13/2023 4:02 PM
2	N/A	10/30/2023 11:24 PM
3	Can't pick two	10/19/2023 4:04 PM
4	I have to pick 2 options, but there is nowhere I'd like to see cuts	10/6/2023 9:57 AM
5	Too much money wasted on roads that people from outside of the community move into expecting it to be like the city, but benefits of living in the rural. Suspend enhancing roads until all debentures from previous budgets have been paid in full. You're literally taxing people out of the community, and in to the streets.	9/28/2023 4:28 PM
6	No cuts to present services	9/28/2023 3:20 PM
7	Don't reduce services anywhere.	9/26/2023 11:37 AM
8	N/A	9/26/2023 9:11 AM

Q11 Please select why you believe fewer tax dollars should be spent on these two (2) service areas.

Answered: 32 Skipped: 16



ANSWER CHOICES	RESPONSES
I am satisfied with these service areas and think that tax dollars would be better used on other areas.	40.63% 13
I do not feel that these service areas require as much as attention as the Township is giving them.	46.88% 15
Other (please specify)	12.50% 4
Total Respondents: 32	

#	OTHER (PLEASE SPECIFY)	DATE
1	Not applicable	10/19/2023 4:04 PM
2	I don't want to see a reduction	10/6/2023 9:57 AM
3	No cuts maintain present services	9/28/2023 3:20 PM
4	I don't feel there areas where cuts are required. Status quo as of now.	9/26/2023 11:37 AM

Q12 Keeping in mind the Township is not responsible for waste collection, recycling, transit, police, ambulance, schools, health care or social housing, do you have any additional comments you would like to be considered in preparation of West Lincoln's 2024 budget?

Answered: 23 Skipped: 25

#	RESPONSES	DATE
1	More recreational programs for adults More events like harvest routes throughout the year. More accessible programs	11/7/2023 9:34 AM
2	Benches would be appreciated at the new playground on Dennis Drive and Jayla Lane;)	10/30/2023 11:24 PM
3	With the additional housing being added, along with the future developments we keep hearing about. When will Policing become part of our responsibility. We are seeing increases now in traffic, speed enforcement break-ins and overall vandalism. The reaction time from the detachment in Grimsby will become an issue.	10/22/2023 9:41 AM
4	Could a small amount be spent on the "Smithville" sign and clearing the gardens around it - the whole thing is not professional or welcoming	10/19/2023 4:04 PM
5	I would like to see the operational efficiency of departments be addressed in the budgeting process. From my observations, the capital budgets are examined with a fine tooth comb, and the costs associated with operating certain departments within the Township are not addressed. Targets and goals should be established, to deliver the same or higher level of service, but at a lower cost.	10/17/2023 5:36 PM
6	Would love to see a pool added to the community centre!	10/12/2023 11:19 AM
7	Keep the current economic environment at forefront, many residents are having a hard time making ends meet. Please use the same prudence in budget making that residents, and keep in mind the impact on any changes to the tax rate.	10/11/2023 1:12 PM
8	Do not raise taxes please	10/4/2023 9:31 PM
9	I'd love to see more focus on developing and improving resources in outlying areas like Wellandport & Caistorville	10/4/2023 9:27 PM
10	I don't care for play grounds when I talk about parks and trails I'm talking about green space. We need more wildlife.	10/3/2023 6:30 PM
11	Of course the township is responsible for weights collection. Maybe it doesn't do pickups but it hires the people that does. Do better	10/2/2023 7:51 AM
12	As a retiree , any increase in budget becomes more difficult. A prudent use of funds is the responsibility of our elected officials and staff. I trust that all is being done to spend wisely	10/1/2023 9:37 AM
13	Smithville's residential development and boundary expansion are exciting. The Township needs to invest time, effort and programs to attract businesses immediately and for the future. A greater selection of businesses will only attract more residents. I have only one known example but it's still one data point; a family was relocating from Hamilton and considered West Lincoln but purchased a home in Beamsville as it had more amenities and options. We need to grow our number of businesses in tandem with growing the number of residents. Perhaps WL needs a proactive approach to strategically identify the types of businesses to attract and have an ambitious Economic Development person work with council, Chambers of Commerce, Boards of Trade, and reach out to other smaller rural municipalities that have been successful in growing their number and diversity of businesses. We need a dedicated and creative EcDev visionary and a doer.	9/30/2023 8:23 PM
14	Hiring an Economic Development person in West Lincoln to work aide by side with the township and the local Chamber and business to focus on the growth in our area not only on building	9/30/2023 9:52 AM

	homes but also developing businesses and in turn places for people to work.	
15	Hire more staff.	9/29/2023 6:37 AM
16	Recreation/programs/community events are important. Maintaining interest amongst the entire demographic is key to ensuring our community does not become or return to a "bedroom community". Ensuring school road zones are safe should also be considered (Caistor, etc). Lowered speed limits, flashing lights during loading times, etc. Messaging has been great via social media - I have enjoyed being kept up to date via the townships social media page!	9/28/2023 10:02 PM
17	Focus on a budget that promotes fiscal restraint during this financial crisis. This is the time to cut the fat, and maintain what we have.	9/28/2023 4:28 PM
18	I would like our elected council to spend the tax dollars as if they were spending their own money from their own pockets. I'm sure they would be more mindful of that.	9/28/2023 3:48 PM
19	Police presence within the community	9/28/2023 3:20 PM
20	Keep up the hard work!	9/26/2023 5:56 PM
21	I don't think raising taxes right now would help anyone. Escpeci6in the economy. With interest rates and inflation sky rocketing, residents need all the help they can get to put their hard earned dollars into their bank and not into taxes.	9/26/2023 11:37 AM
22	Try to keep the increase low- lower % increase than last year so not as hard on family residents with cost of living dramatically increasing in other aspects of life. Even if this means no increase in anything just maintaining to help people adjust to new cost life balance.	9/26/2023 10:50 AM
23	no	9/26/2023 9:11 AM