

Your Future Naturally

REPORT ADMINISTRATION/FINANCE/FIRE COMMITTEE

**DATE:** February 26, 2024

**REPORT NO:** T-05-2024

SUBJECT: 2024 Operating and Capital Budget Final Report

**CONTACT:** Donna DeFilippis, CPA CA, Interim CAO and Treasurer Katelyn Repovs, CPA CA, Interim Director of Finance

### OVERVIEW:

- Council is presented with a 2024 Operating and Capital Budget which includes a general base tax levy of \$9,709,110 which represents a 6.55% levy increase over 2023, after factoring in assessment growth
- The overall tax bill, which includes all three taxing authorities will increase approximately 5.53% for an average single family home
- The hospital levy is proposed at an amount of \$226,500, which is an increase of \$50,200 over 2023
- The Urban Service Area Levy is \$186,320 in 2024, which represents a decrease of \$1,980 or 1.1% compared to 2023. This will result in the Urban Service Area tax for an average home in 2024 to be \$72.26 compared to \$74.14 in 2023.
- The 2024 budget supports \$10,282,100 in Capital and Special Projects to be completed in 2024.
- The overall Ten Year Capital Plan estimates \$104,349,700 in expenditures towards Special Projects, Infrastructure Rehabilitation and Investment in new assets which will provide service level improvements.
- This draft budget supports approximately \$21.8 million in operating expenditures funded by property taxes, user fees, grants and reserve transfers.

### **RECOMMENDATION:**

- 1. That, Recommendation Report T-05-2024, regarding the "2024 Operating and Capital Budget Final Report", dated February 26, 2024, be received; and,
- 2. That, a 2024 tax levy of \$9,709,110, which represents a 6.55% tax levy increase after factoring in assessment growth, be approved; and,
- 3. That, the 2024 hospital levy of \$226,500 for the West Lincoln Memorial Hospital Rebuild be approved; and,
- 4. That, the 2024 Urban Service Area Levy of \$186,320 be approved; and,
- 5. That, the Detailed 2024 Capital Program, attached as Schedules C and D to this

report, totalling \$10,282,100 be approved; and,

- 6. That, Council approve debenture financing of \$1,000,000 in 2024 in order to finance Capital Project 941 West St & Wade Rd Water Main Replacement which has a total budget of \$2,000,000; and,
- 7. That, Council approve debenture financing of \$3,000,000 in 2024 in order to partially finance the Township's Contribution towards the West Lincoln Memorial Hospital Rebuild; and,
- 8. That, Council delegate authority to the CAO to approve in year 2024 budget amendments up to \$20,000 per item and that the Treasurer report to Council on a regular basis regarding such amendments; and,
- 9. That, the balance of Capital and Special Projects for the years 2025 to 2033 as outlined on Schedules E and F to this report be approved in principle; and,
- 10. That, tangible capital asset amortization estimated at \$3,545,692 and postemployment expenses estimated at \$22,800 be and are hereby excluded from the 2024 Operating and Capital Budget as permitted through Ontario Regulation 248/09.

### ATTACHMENTS:

- Schedule A 2024 Operating Budget Summary
- Schedule B 2024 Operating Budget by Department
- Schedule C 2024 Capital and Special Projects -Summary
- Schedule D 2024 Capital and Special Projects -Detail
- Schedule E 2024 Ten Year Capital Plan -Funding Detail
- Schedule F 2024 Ten Year Capital Plan -Expenditure
- Schedule G 2024 Reserve Transfers

### ALIGNMENT TO STRATEGIC PLAN:

The 2024 Operating and Capital Budget supports the following Strategic Plan Themes:

- Build a safe, connected, caring and active community
- Champion strategic and responsible growth
- Enrich our strong agricultural legacy
- Advance organizational capacity and effectiveness

### **BACKGROUND:**

At the February 5, 2024 Special Council meeting, Report T-03-2024 was presented to Council which outlined the 2024 Draft Operating and Capital Budget. That draft budget required a 2024 General Tax Levy of \$9,943,950 and an additional levy for the WLMH (West Lincoln Memorial Hospital) rebuild of \$226,500. In addition, the Urban Service Area Levy was \$186,320. At the same meeting, Council requested that staff review the draft budget with the intention of further reducing the 2024 levy requirement.

### **CURRENT SITUATION:**

At the February 5, 2024 Special Council Meeting staff presented a Draft Budget based on a levy of \$9,943,950. Staff were directed by Council to reduce this levy request and to present options to Council at the February 20<sup>th</sup>, 2024 Committee meeting. Report T-04-2024 2024 Operating and Capital Budget Update, which was presented at this meeting,

included a tax levy of \$9,799,910, which represented a decrease of \$144,040 from the original levy. This decrease of \$144,040 was obtained by making the following adjustments:

### \$83,000 Decrease to Capital-Related Reserve Transfers

- Facility Reserve Transfer, reduced by \$15,000
- Cemetery Reserve Transfer, reduced by \$10,000
- Fire Reserve Transfer, reduced by \$15,000
- Library Reserve Transfer, reduced by \$33,000

The adjustments above were attainable by removing or delaying projects within the Ten-Year Capital Plan.

### \$57,540 Net Decrease to Wages and Benefits Budget

The new position of Community Engagement and Events Coordinator represented a 1.0 FTE (full-time equivalent) increase in the 2024 Draft Budget presented to Council at the February 5<sup>th</sup> Meeting. Staff reviewed the requirements of this position and reduced the budget request to a 25-hour per week position, representing an FTE increase of 0.71, as opposed to 1.0.

To further mitigate the impact of this additional FTE request, Treasury staff removed a 0.5 FTE non-union position from the base budget (Part-Time Administrative Assistant to the Clerk's Department). This position has been vacant since April 2022 without any significant impact to service levels. There have been increases to the staffing level of the Clerk's Department since that time: Communications Specialist, Human Resources Coordinator and Legislative & Records Management Coordinator (this last position is a temporary contract position until the end of 2025, funded through the Capital Reserve). There may be a need to reinstate additional support in the future; however, this reallocation of staffing budget will be necessary for the years 2024 to 2026 in order to mitigate levy increases. A summary of the staffing adjustment is noted below:

Position	Change	Levy Impact
Community Engagement and Events Coordinator	Reduced from 1.0 FTE (35 hours/week) to 0.71 FTE (25 hours/week)	Reduction of \$21,660
Part-Time Administrative Assistant to the Clerk's Department	Removed currently vacant position	Reduction of \$35,880

Furthermore, Staff made some additional minor adjustments to the operating budget resulting in an additional **decrease of \$3,500.** 

The result of the above adjustments resulted in a levy of \$9,799,910, which equated to an increase of 7.55%, after growth, over 2023.

At the end of the February 20<sup>th</sup> meeting, Council approved the following additional

reductions to the budget:

- Reduce the Canada Day Event Tax Levy support to \$34,000
- Remove Project 400 Rehabilitation of Town Hall Parking Lot budgeted at \$170,000 from the budget
- Move Project 1120 Station 2 SBCA Cylinder Compressor and Filling Station budgeted at \$90,000 from 2024 to 2025
- Change the Community Engagement and Events Coordinator FTE from 0.71 to 0.50 and make it a temporary position

The changes above accounted for a **further reduction to the tax levy of \$87,570.** In addition, staff made an adjustment to the POA (Provincial Offences Act) Revenue, increasing it by \$3,230, resulting in a **decrease to the tax levy of \$90,800 or 1% compared** to what was presented in the February 20<sup>th</sup> report.

Staff have reviewed how to deliver the Farmer's Market in 2024 in light of the Community Engagement and Events Coordinator FTE reduction from 0.71 to 0.50. Based on the research and continual preparation for the Farmer's Market event, staff are now envisioning to deliver an intensified combined event called "Music, Market & Park it" to be held with the Six Music in the Park events in the months of July and August with the addition of a car show. Farmer's Markets tend to be more successful when connected to other programs, events, or special features; and Car Clubs prefer to join events rather than a standalone car show.

As such, staff will not be operating the Farmer's Markets in April, May, and June, September, October, and November for 2024. The success of this new "Music, Market & Park it" event will be reviewed and assessed at the end of 2024 and a plan will be developed for the 2025 season and 2025 budget accordingly.

Staff will also review the seasonal market fees because of this change and will present any changes to market user fees in a future report to Council. In addition, staff will develop an appropriate title and hours of work through consultation between the Recreation and Human Resource departments.

### 2024 TAX LEVY AND ESTIMATED IMPACT ON PROPERTY TAXES

The 2024 Operating and Capital Budget requires a base tax levy of \$9,709,110, which represents a 6.55% tax levy increase, after factoring in assessment growth. Assessment growth results in a portion of the tax levy increase not impacting the actual taxes paid by property owners. For the 2024 budget, residential assessment growth is estimated at \$32,800 (0.36%). This means that of the \$627,560 increase in the required tax levy, the first \$32,800 of that increase does not increase the taxes paid by property owners.

The **estimated** impact to the total tax bill based on an average assessment of \$388,600 is outlined in the chart below. The base tax levy of \$9,709,110 will result in an annual property tax increase of \$101.10 or \$8.43 a month for an average residential property.

	20	023 Total	2	024 Total				
	Taxes		Taxes		\$ Change		% Change	
Assessment	\$3	88,600.00	\$ 3	388,600.00	\$	-	0.00%	
Municipal	\$	1,549.25	\$	1,650.35	\$	101.10	6.53%	
Hospital	\$	30.07	\$	38.50	\$	8.43	28.03%	
Total Township	\$	1,579.32	\$	1,688.85	\$	109.53	6.94%	
Total Region	\$	2,712.33	\$	2,878.60	\$	166.27	6.13%	
Education	\$	594.56	\$	595.00	\$	0.44	0.07%	
TOTAL	\$	4,886.21	\$	5,162.45	\$	276.24	5.65%	
Urban Service Area	\$	74.14	\$	72.26	\$	(1.88)	-2.54%	
TOTAL WITH URBAN								
SERVICE AREA	\$	4,960.35	\$	5,234.71	\$	274.36	5.53%	

### Urban Service Area Special Charge:

The 2024 Budget includes an Urban Service Area levy of \$186,320 (\$188,300 in 2023). The Urban Service Area levy is a special levy collected in the Urban Serviced Area of Smithville and funds the cost of streetlights and sidewalks (including sidewalk snow removal) within this designated area. The overall levy is decreasing by \$1,980. The average homeowner will pay \$74.14, a decrease of \$1.88 (2.54% decrease) over the amount paid in 2023 of \$72.26.

### Levy for West Lincoln Memorial Hospital:

A new levy was introduced in 2021 to provide funding for the Township's share of the West Lincoln Hospital new build. The total cost of the project is estimated at \$200 million, with the local municipalities (West Lincoln, Lincoln and Grimsby) responsible for \$21,650,000. Based on 2021 Household data, West Lincoln's total share is estimated at \$4,524,850 and will most likely be required to make this contribution in late 2024 or early 2025. At the time of the funding commitment, West Lincoln had \$1,250,000 available in its Hospital Reserve. The Township's funding commitment requires the issuance of a debenture to make up the shortfall. Staff is projecting that a 20-year serial debenture of \$3 million will be required. The following chart outlines the required hospital levy over the years of 2021 to 2025, with 2025 being the year that staff anticipate the first debenture payment would be due.

WLMH Levy Requirement						
Year	Total Levy		Lev	y Change		
2021	\$	75,300	\$	75,300		
2022	\$	125,800	\$	50,500		
2023	\$	176,300	\$	50,500		
2024	\$	226,500	\$	50,200		
2025	\$	252,000	\$	25,500		

### OTHER ITEMS FOR CONSIDERATION AND INFORMATION:

### **CAPITAL BUDGET**

The 2024 Capital and Special Projects Budget totals \$10,282,100 and is funded through a combination of reserves, grants, user fees and debentures. The Ten Year Capital Plan totals \$104,349,700. Capital investments have a direct impact on the service level our residents receive. \$4,099,500 is budgeted to keep our infrastructure assets like buildings, road and parks in a good state of repair. \$823,600 is being invested into renewing our equipment and rolling stock. Our Environmental Assets related to Water, Wastewater and Storm Water will receive funding of \$5,235,800. The balance of \$123,200 relates to special projects that include studies and software implementation. All details regarding the Capital Budgets can be found on the following Appendices:

- Schedule C 2024 Capital and Special Projects -Summary
  - Schedule D 2024 Capital and Special Projects -Detail
- Schedule E 2024 Ten Year Capital Plan -Funding Detail
- Schedule F 2024 Ten Year Capital Plan -Expenditure

Approximately 21% of the base tax levy is applied to reserve transfers that fund Capital and Special Projects. In addition, 2.05% of the overall tax levy increase in 2024 is attributable to reserve transfers that fund Capital and Special Projects.

### **DEBT MANAGEMENT**

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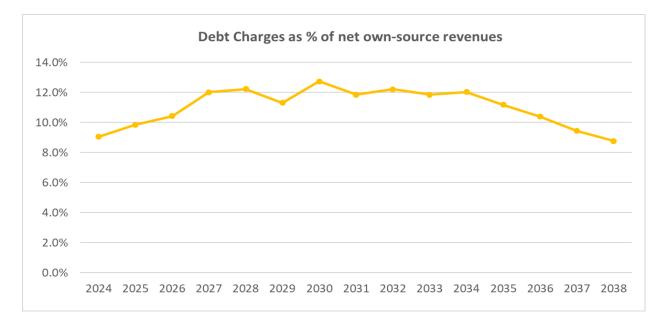
The chart below outlines the 2024 opening balance of outstanding debentures, the payments required in 2024 and the projected closing balance of debentures. For the two proposed debentures for 2024, the interest rate is just an estimate and will not be known until the debenture is issued later in 2024.

	Principal and										
	Op	ening		Interest		Closing		Original	Interest	Term	Maturity
	Bala	nce 2024	P	ayments	Bal	ance 2024	P	rincipal	Rate	(years)	Date
Existing	\$	130,260	\$	32,846	\$	101,313	\$	289,466	3.16%	10	02/15/2028
Existing	\$12	250,000	\$	929,209	\$1	1,750,000	\$1	5,000,000	3.53%	30	02/15/2048
Existing	\$ 3	466,667	\$	229,730	\$	3,333,333	\$	4,000,000	2.80%	30	12/19/2049
Existing	\$	780,000	\$	80,175	\$	720,000	\$	900,000	2.63%	15	12/22/2036
Existing	\$ 1,	080,000	\$	107,685	\$	1,026,000	\$	1,080,000	5.02%	20	10/03/2043
Existing	\$ 1.	592,600	\$	158,795	\$	1,512,970	\$	1,592,600	5.02%	20	10/03/2043
2024 Issue					\$	3,000,000	\$	3,000,000	4.50%	20	
2024 Issue					\$	1,000,000	\$	1,000,000	4.50%	20	
	\$19	299,526	\$	1,538,440	\$2	2,443,616	\$2	6,862,066	-		
	Existing Existing Existing Existing Existing 2024 Issue	Balan       Existing     \$       Existing     \$ 12,       Existing     \$ 3,       Existing     \$ 1,       2024 Issue	Existing         \$ 12,250,000           Existing         \$ 3,466,667           Existing         \$ 780,000           Existing         \$ 1,080,000           Existing         \$ 1,592,600           2024 Issue         \$ 1,592,600	Balance 2024         P           Existing         \$ 130,260         \$           Existing         \$ 12,250,000         \$           Existing         \$ 3,466,667         \$           Existing         \$ 780,000         \$           Existing         \$ 1,080,000         \$           Existing         \$ 1,592,600         \$           2024 Issue	Balance 2024         Payments           Existing         \$ 130,260         \$ 32,846           Existing         \$ 12,250,000         \$ 929,209           Existing         \$ 3,466,667         \$ 229,730           Existing         \$ 780,000         \$ 80,175           Existing         \$ 1,080,000         \$ 107,685           Existing         \$ 1,592,600         \$ 158,795           2024 Issue	Balance 2024         Payments         Balance           Existing         \$ 130,260         \$ 32,846         \$           Existing         \$ 12,250,000         \$ 929,209         \$1           Existing         \$ 3,466,667         \$ 229,730         \$           Existing         \$ 780,000         \$ 80,175         \$           Existing         \$ 1,080,000         \$ 107,685         \$           Existing         \$ 1,592,600         \$ 158,795         \$           2024 Issue         \$         \$         \$	Balance 2024         Payments         Balance 2024           Existing         \$ 130,260         \$ 32,846         \$ 101,313           Existing         \$ 12,250,000         \$ 929,209         \$ 11,750,000           Existing         \$ 3,466,667         \$ 229,730         \$ 3,333,333           Existing         \$ 780,000         \$ 80,175         \$ 720,000           Existing         \$ 1,080,000         \$ 107,685         \$ 1,026,000           Existing         \$ 1,592,600         \$ 158,795         \$ 1,512,970           2024 Issue         \$ 3,000,000         \$ 1,000,000         \$ 1,000,000	Balance 2024         Payments         Balance 2024         P           Existing         \$ 130,260         \$ 32,846         \$ 101,313         \$           Existing         \$ 12,250,000         \$ 929,209         \$ 11,750,000         \$ 1           Existing         \$ 3,466,667         \$ 229,730         \$ 3,333,333         \$           Existing         \$ 780,000         \$ 80,175         \$ 720,000         \$           Existing         \$ 1,080,000         \$ 107,685         \$ 1,026,000         \$           Existing         \$ 1,592,600         \$ 158,795         \$ 1,512,970         \$           2024 Issue         \$ 3,000,000         \$ 1,000,000         \$         \$	Balance 2024         Payments         Balance 2024         Principal           Existing         \$ 130,260         \$ 32,846         \$ 101,313         \$ 289,466           Existing         \$ 12,250,000         \$ 929,209         \$ 11,750,000         \$ 15,000,000           Existing         \$ 3,466,667         \$ 229,730         \$ 3,333,333         \$ 4,000,000           Existing         \$ 780,000         \$ 80,175         \$ 720,000         \$ 900,000           Existing         \$ 1,080,000         \$ 107,685         \$ 1,026,000         \$ 1,080,000           Existing         \$ 1,592,600         \$ 158,795         \$ 1,512,970         \$ 1,592,600           2024 Issue         \$ 3,000,000         \$ 1,000,000         \$ 1,000,000         \$ 1,000,000	Balance 2024         Payments         Balance 2024         Principal         Rate           Existing         \$ 130,260         \$ 32,846         \$ 101,313         \$ 289,466         3.16%           Existing         \$ 12,250,000         \$ 929,209         \$ 11,750,000         \$ 15,000,000         3.53%           Existing         \$ 3,466,667         \$ 229,730         \$ 3,333,333         \$ 4,000,000         2.80%           Existing         \$ 780,000         \$ 80,175         \$ 720,000         \$ 900,000         2.63%           Existing         \$ 1,080,000         \$ 107,685         \$ 1,026,000         \$ 1,080,000         5.02%           Existing         \$ 1,592,600         \$ 158,795         \$ 1,512,970         \$ 1,592,600         5.02%           Existing         \$ 1,592,600         \$ 158,795         \$ 1,000,000         \$ 3,000,000         4.50%           2024 Issue         \$ 1,000,000         \$ 1,000,000         \$ 1,000,000         4.50%	Balance 2024         Payments         Balance 2024         Principal         Rate         (years)           Existing         \$ 130,260         \$ 32,846         \$ 101,313         \$ 289,466         3.16%         10           Existing         \$ 12,250,000         \$ 929,209         \$ 11,750,000         \$ 15,000,000         3.53%         30           Existing         \$ 3,466,667         \$ 229,730         \$ 3,333,333         \$ 4,000,000         2.80%         30           Existing         \$ 780,000         \$ 80,175         \$ 720,000         \$ 900,000         2.63%         15           Existing         \$ 1,080,000         \$ 107,685         \$ 1,026,000         \$ 1,080,000         5.02%         20           Existing         \$ 1,592,600         \$ 158,795         \$ 1,512,970         \$ 1,592,600         5.02%         20           Existing         \$ 1,692,600         \$ 158,795         \$ 1,512,970         \$ 1,592,600         5.02%         20           2024 Issue         \$ 3,000,000         \$ 3,000,000         \$ 4,50%         20

Council approved a Capital Financing and Debt Management Policy (POL-T-01-2021) at the October 18<sup>th</sup>, 2021 Administration/Finance/Fire Committee meeting. The basis of the policy is to provide guidelines to Council so that they are approving the right amount of debt at the right time. This policy includes reporting requirements that are to be addressed by the Treasurer as part of the annual budget.

One of the key factors to be considered when issuing debt is the impact to the ARL (Annual Repayment Limit). The ARL is a borrowing threshold or "limit" and compares annual debt repayment and interest costs to Township revenue. The Township policy has

been established so that each year, debt repayment and interest cannot exceed 10% of the Township's Own-Source Revenue as calculated in the FIR (Financial Information Return). This is lower than the provincial threshold of 25%. The graph below projects the ARL over the years 2024 to 2038. As the chart below indicates, the Township's threshold of 10% will be exceeded in 2026.



One of the requirements of the policy is to review and update key financial indicators as part of the 2024 budget. The chart below takes into account the implications of the 2024 budget, including the issuance of new debt. The Township is in a low risk position for all indicators, except for the last one, Debt Servicing Costs as a Percentage of Total Revenue. Values between 5 to 10 percent are considered moderate risk. Debt repayments are consuming a higher portion of the operating budget, which could put the Township at risk of having less flexibility in providing funding for other items.

<u> </u>								
Sustainability Indicators								
Indicator	Definition	Calculation	Comments					
Net Financial Assets as % of Own-Source Revenue	Indicates how much of the Township's own source revenue is serving debt	-4.78%	Staff are projecting that the Township will be in a net debt position at the end of 2024. This will be the result of the \$3 million debenture issuance required for the Hospital Rebuild. Although in a negative position, the Province would still consider us as Low Risk					
Total Reserves as a % of Operating Expenditure	Indicates how much money is set aside for future needs	62.21%	Anything over 40% is low risk, the Township is in a good position					
Asset Consumption Ratio	Indicates how much of an assets' life expectancy has been consumed	33.68%	Anything less than 50% is considered low risk, if this number were higher could mean that there were significant replacement needs. A very low number may mean that Township assets are not being aged enough					
		Flexibi	lity Indicator					
Debt Servicing Cost as a % of Total Revenue	Indicates how much of each dollar raised in revenue is spent on paying down debt	7.98%	This measure is indicting that the Township is at Moderate risk. Debt servicing is consuming a higher portion of the operating budget and may constrain the funding that is available for other service delivery					

### **ONTARIO REGULATION 284/09 REQUIRED REPORTING:**

As a municipality, the Township is required to follow the accounting standards established by the Public Sector Accounting Board (PSAB). The PSAB standards do not require municipal budgets to be prepared on a fully accrual basis. The Township, like most Ontario Municipalities, continues to prepare budgets on a cash basis. A key outcome of the annual budget is a tax rate. The tax rate is based on annual cash requirements, and therefore does not include the PSAB requirements around accrual accounting and accounting for "non-financial assets and liabilities".

Ontario Regulation 284/09 allows a municipality to exclude estimated expenses from its annual budget related to the following:

- i. Amortization Expenses
- ii. Post-Employment Benefit Expenses
- iii. Solid waste landfill closure and post-closure expenses N/A to our Township

In addition to these excluded expenses, the cash based budgets prepared by the Township include certain types of transactions that need to be excluded for PSAB reporting purposes. These are not covered in Ontario Regulation 284/09:

- Debenture principal repayments
- Funds from debenture issuances
- Transfers to and from reserves
- Tangible Capital Asset expenditures

The regulation does require that the municipality report on the impact of these excluded costs. In particular, reporting is required to estimate the impact on the accumulated surplus and the impact on the future tangible capital asset funding requirements resulting from the exclusion of any of the expenses listed above. The impact of these adjustments is discussed further below:

i. Amortization Expense:

Amortization expense represents the reduction in the economic benefits realized by the Township's Tangible Capital Assets during the fiscal period. Amortization expense should not be used to determine the impairment of an asset; however, it is a good tool to predict the future annual financial commitment required for asset rehabilitation or replacement. The 2024 Operating and Capital Budget excludes \$3,545,692 of estimated amortization expense, which would reduce the Township's accumulated surplus.

ii. Transfers to and from Reserves:

The 2024 Budget includes total transfers to reserves relating to Tangible Capital Assets of \$2,011,610. Further, in 2024, \$4,800,750 is being transferred from reserves to finance Tangible Capital Assets. These transfers are treated as expenditures and revenues, respectively, in the 2024 Budget. However, they are excluded from accrual accounting and, on a net basis for the 2024 year, result in an overall decrease to the Township's accumulated surplus.

iii. Tangible Capital Asset Expenditures:

The 2024 Budget includes \$10,158,900 in recommended Tangible Capital Asset Investments. These investments are treated as expenditures in the 2024 Budget; however, in accrual accounting, they are treated as non-financial assets and are not expensed, therefore resulting in an increase to the accumulated surplus.

iv. Post-Employment Benefit Expense:

Post-employment benefits are non-pension benefits provided to employees that met specific criteria upon retirement. The Township has received an actuarial valuation of the Township's post-employment benefit liability in accordance with PSAB 3250 and 3255 standards. For the 2024 year, the actuary has estimated a liability and expense increase of \$22,800, which is excluded from the 2024 Operating Budget. This will result in a decrease to the accumulated surplus.

- v. Debenture Principal Repayments: The 2024 budget includes \$856,030 in debenture principal payments. Under the accrual method of accounting, debenture principal payments are considered a reduction of the debt liability and not an expense. For accrual accounting purposes, these payments are not expensed, therefore resulting in an increase to the accumulated surplus.
- vi. Debenture Issuance Proceeds:

The 2024 Budget includes debenture financing relating to Tangible Capital Assets of \$1,000,000. This financing is treated as revenue in the 2024 Budget. However, for accrual accounting, it is treated as a debt liability, thus resulting in a decrease to the Township's accumulated surplus.

### Impact on Accumulated Surplus:

The accumulated surplus shown in the Township's Financial Statements represents the net resources available to provide future services. It does not represent surplus cash. The Township's accumulated surplus as calculated using PSAB policies was \$99.7 million as of December 31, 2022. The closing balance as of December 31, 2023 is not yet available. The Chart below outlines the estimated impact of excluding the Ontario Regulation 284/09 expenses, along with the other PSAB reporting adjustments:

# Impact of Excluding Amortization and Post-Employment Benefits on the Accumulated Surplus

Tangible capital asset amortization	3,545,692
Reserve financing for tangible capital assets	4,800,750
Debenture issuance proceeds	1,000,000
Post-employment benefit net expense	22,800
Total decrease to accumulated surplus	9,586,642
Investment in tangible capital assets	10,158,900
Debenture principal payments	856,030
Reserve contributions for acquisition of tangible capital assets	2,011,610
Total increase to accumulated surplus	13,026,540
Net increase (decrease) to accumulated surplus	3,439,898

### **INTER-DEPARTMENTAL COMMENTS:**

Department Heads have all been involved in the updating of both the Operational and Capital budgets pertaining to their area of responsibility. Department Heads worked with their staff to send in initial budget plans which are then reviewed and discussed with the Treasurer and CAO resulting in the final document as presented to Council. The Library Board approves the budget submitted for the Library. The comments related to the Farmer's Market have been provided by the Director of Public Works and Recreation.

### **CONCLUSION:**

It is concluded that the 2024 Operating and Capital Budget report and recommendations be approved as presented. The approval of the 2024 Budget establishes the tax levy that will be collected in 2024. Property Tax represents the Township's main revenue source that enables the delivery of municipal services within the municipality.

Prepared, Submitted and Approved by:

Donna Defilippis

Donna DeFilippis, Interim CAO and Treasurer

**Respecting Our Roots, Realizing Our Future** 

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### TOWNSHIP OF WEST LINCOLN 2024 OPERATING BUDGET SUMMARY

		2024 Budget	2023 Budget	Variance (\$)	Variance (%)
General	General Equipment	(11,459,500)	(10,822,780)	(636,720)	6% 0%
Total Ge	neral	(11,459,500)	(10,822,780)	(636,720)	6%
General	Government				
	Governance	392,610	384,040	8,570	2%
	Corporate Services	2,066,070	2,003,650	62,420	3%
Total Ge	neral Government	2,458,680	2,387,690	70,990	3%
Protectio	on Services				
	Fire	1,628,200	1,497,860	130,340	9%
	Building Permit & Inspection Services	109,490	107,000	2,490	2%
	Provincial Offences Act Animal Control	(6,330)	(9,490)	3,160	-33% 0%
	Animal Control	22,000	22,000	-	0%
Total Pro	otection Services	1,753,360	1,617,370	135,990	8%
Transpor	rtation Services				
	Roads Paved & Unpaved	2,611,610	2,475,600	136,010	5%
	Traffic Operations & Roadside Maintenance	254,750	250,100	4,650	2%
	Winter Control	703,430	703,950	(520)	0%
	Crossing Guards Streetlights	117,170 28,720	65,090 29,230	52,080 (510)	80% -2%
	Bridges & Culverts	250,920	251,840	(920)	-2 %
Total Tra	ansportation Services	3,966,600	3,775,810	190,790	5%
Environn	nental Services				
	Wastewater	-	-	-	0%
	Storm Sewer	117,810	115,500	2,310	2%
	Water	-	-	-	0%
Total Env	vironmental Services	117,810	115,500	2,310	2%
Heath Se					
	Cemeteries	145,900	171,440	(25,540)	-15%
Total He	ath Services	145,900	171,440	(25,540)	-15%
Recreation	on & Cultural Services				
	Parks	597,980	545,660	52,320	10%
	Recreation Programs	543,690	486,960	56,730	12%
	Recreational Facilities	621,000	569,960	51,040	9%
	Libraries	855,160	789,400	65,760	8%
Total Re	creation & Cultural Services	2,617,830	2,391,980	225,850	9%
Planning	l & Development				
	Planning & Heritage	345,000	313,950	31,050	10%
	Drainage	39,020	40,620	(1,600)	-4%
	Farmers' Market	15,300	8,420	6,880	82%
Total Pla	anning & Development	399,320	362,990	36,330	10%
		-	-	-	0%
		2024	2023	Variance (\$)	Variance (%)
Growth-	·	0.36%	1.88%		
G. 5 Wu /-	···	0.0070	1.0070		

2024	2023	Variance (\$)	Variance (%)
0.36%	1.88%		
\$32,800	\$187,000		
\$9,709,110	\$9,081,550	\$627,560	6.91%
\$9,676,310	\$9,081,550	\$594,760	6.55%
\$9,935,610 <b>\$9,902,810</b>	\$9,257,850 <b>\$9,257,850</b>	\$677,760 <b>\$644,960</b>	7.32% <b>6.97%</b>
	0.36% \$32,800 \$9,709,110 <b>\$9,676,310</b>	0.36%         1.88%           \$32,800         \$187,000           \$9,709,110         \$9,081,550           \$9,676,310         \$9,081,550           \$9,935,610         \$9,257,850	0.36%         1.88%           \$32,800         \$187,000           \$9,709,110         \$9,081,550         \$627,560           \$9,676,310         \$9,081,550         \$594,760           \$9,935,610         \$9,257,850         \$677,760

Function 00 - General

Department General

	2023	2024		
	Budget	Budget	Change	% Change
Revenues				
00000 - GF				
Funding from Reserves	150,000	150,000	0	0.00%
Government Transfers	1,085,900	1,046,200	(39,700)	-3.66%
Other Revenue	1,074,800	1,084,800	10,000	0.93%
Tax Levy	9,081,550	9,709,110	627,560	6.91%
Tax Other	954,800	1,005,000	50,200	5.26%
User Charges	162,800	142,900	(19,900)	-12.22%
Total 00000 - GF	12,509,850	13,138,010	628,160	5.02%
Total Revenues	12,509,850	13,138,010	628,160	5.02%
Expenses				
00000 - GF				
Contribution to Reserves	508,100	519,500	11,400	2.24%
Debenture Interest	545,570	525,610	(19,960)	-3.66%
Debenture Principal	633,400	633,400	0	0.00%
Total 00000 - GF	1,687,070	1,678,510	(8,560)	-0.51%
Total Expenses	1,687,070	1,678,510	(8,560)	-0.51%
Net Total	10,822,780	11,459,500	636,720	5.88%

Budget Forecast by Sub Function

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Function 00 - General

#### Department Equipment

	2023 Budget	2024 Budget	Change	% Change
- Revenues	Buuget	Budget	Change	70 Change
00001 - GF-EQU				
Internal Functional Adjustments - Transfers	773,970	791,130	17,160	2.22%
- Total 00001 - GF-EQU	773,970	791,130	17,160	2.22%
- Total Revenues	773,970	791,130	17,160	2.22%
Expenses				
00001 - GF-EQU				
Contracted Services	113,730	116,010	2,280	2.00%
Contribution to Reserves	450,000	460,000	10,000	2.22%
Repairs and Maintenance	110,810	113,030	2,220	2.00%
Wages and Benefits	99,430	102,090	2,660	2.68%
- Total 00001 - GF-EQU	773,970	791,130	17,160	2.22%
- Total Expenses	773,970	791,130	17,160	2.22%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

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Function 02 - General Government

Department Governance

	2023 Budget	2024 Budget	Change	% Change
Expenses	budget	Dudget	Change	76 Change
02401 - GOV-MAY				
Administrative Expenses	9,500	11,190	1,690	17.79%
Insurance	0	0	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	51,270	53,100	1,830	3.57%
Total 02401 - GOV-MAY	60,770	64,290	3,520	5.79%
02402 - GOV-COU				
Administrative Expenses	28,840	28,740	(100)	-0.35%
Insurance	8,000	7,200	(800)	-10.00%
Supplies and Equipment	2,600	2,650	50	1.92%
Wages and Benefits	247,830	253,730	5,900	2.38%
Total 02402 - GOV-COU	287,270	292,320	5,050	1.76%
02403 - GOV-ELE				
Administrative Expenses	0	0	0	0.00%
Contracted Services	0	0	0	0.00%
Contribution to Reserves	36,000	36,000	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	0	0	0	0.00%
Total 02403 - GOV-ELE	36,000	36,000	0	0.00%
Total Expenses	384,040	392,610	8,570	2.23%
Revenues				
02403 - GOV-ELE				
Funding from Reserves	0	0	0	0.00%
Total 02403 - GOV-ELE	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
Net Total	(384,040)	(392,610)	(8,570)	2.23%

Function 02 - General Government

Department Corporate Services

	2023 Budget	2024 Budget	Change	% Change
Revenues				<b>_</b>
02400 - GOV				
Funding from Reserves	0	0	0	0.00%
Total 02400 - GOV	0	0	0	0.00%
02502 - CRPMGT-CLK				
Funding from Reserves	250,950	116,900	(134,050)	-53.42%
Government Transfers	7,300	0	(7,300)	-100.00%
Other Revenue	1,000	2,000	1,000	100.00%
Transfer of Program Support	560,700	616,600	55,900	9.97%
User Charges	9,220	9,220	0	0.00%
Total 02502 - CRPMGT-CLK	829,170	744,720	(84,450)	-10.18%
Total Revenues	829,170	744,720	(84,450)	-10.18%
Expenses				
02400 - GOV				
Special Projects	0	0	0	0.00%
Total 02400 - GOV	0	0	0	0.00%
02502 - CRPMGT-CLK				
Administrative Expenses	86,930	95,370	8,440	9.71%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	340,240	367,320	27,080	7.96%
Debenture Principal	0	0	0	0.00%
External Transfers	37,490	32,800	(4,690)	-12.51%
Insurance	71,490	80,070	8,580	12.00%
Rents and Financial Expenses	16,100	16,420	320	1.99%
Repairs and Maintenance	13,300	17,450	4,150	31.20%
Special Projects	128,900	0	(128,900)	-100.00%
Subscriptions and Periodicals	2,110	2,150	40	1.90%
Supplies and Equipment	56,080	56,320	240	0.43%
Tax Write Off	84,700	77,500	(7,200)	-8.50%
Utilities	67,740	63,600	(4,140)	-6.11%
Wages and Benefits	1,927,740	2,001,790	74,050	3.84%
Total 02502 - CRPMGT-CLK	2,832,820	2,810,790	(22,030)	-0.78%
Total Expenses	2,832,820	2,810,790	(22,030)	-0.78%
Net Total	(2,003,650)	(2,066,070)	(62,420)	3.12%

Function 04 - Protection Services

Department Fire

	2023	2024		
	Budget	Budget	Change	% Change
Revenues				
04101 - FIR-ST1				
Funding from Reserves	16,340	16,800	460	2.82%
Other Revenue	1,000	1,000	0	0.00%
User Charges	11,500	11,500	0	0.00%
Total 04101 - FIR-ST1	28,840	29,300	460	1.60%
Total Revenues	28,840	29,300	460	1.60%
Expenses				
04101 - FIR-ST1				
Administrative Expenses	28,340	29,020	680	2.40%
Contracted Services	146,160	151,130	4,970	3.40%
Contribution to Reserves	332,500	360,000	27,500	8.27%
Insurance	29,800	39,200	9,400	31.54%
Rents and Financial Expenses	2,400	2,440	40	1.67%
Repairs and Maintenance	29,570	30,160	590	2.00%
Supplies and Equipment	46,430	40,870	(5,560)	-11.98%
Utilities	46,190	48,430	2,240	4.85%
Wages and Benefits	706,380	732,310	25,930	3.67%
Total 04101 - FIR-ST1	1,367,770	1,433,560	65,790	4.81%
04102 - FIR-ST2				
Administrative Expenses	520	0	(520)	-100.00%
Contracted Services	2,480	8,580	6,100	245.97%
Contribution to Reserves	107,000	0	(107,000)	-100.00%
Debenture Interest	0	79,200	79,200	100.00%
Debenture Principal	0	79,630	79,630	100.00%
Insurance	12,800	16,800	4,000	31.25%
Repairs and Maintenance	11,210	13,440	2,230	19.89%
Supplies and Equipment	7,610	5,000	(2,610)	-34.30%
Utilities	12,400	16,280	3,880	31.29%
Wages and Benefits	0	0	0	0.00%
Total 04102 - FIR-ST2	154,020	218,930	64,910	42.14%
04109 - FIR-EMM				
Contracted Services	4,390	4,480	90	2.05%
Supplies and Equipment	520	530	10	1.92%
Total 04109 - FIR-EMM	4,910	5,010	100	2.04%
Total Expenses	1,526,700	1,657,500	130,800	8.57%
Net Total	(1,497,860)	(1,628,200)	(130,340)	8.70%

Function 04 - Protection Services

Department Building Permit & Inspection Services

	2023	2024		
	Budget	Budget	Change	% Change
Revenues				
04401 - PRCTINSP-BYLW				
User Charges	3,790	3,790	0	0.00%
Total 04401 - PRCTINSP-BYLW	3,790	3,790	0	0.00%
04403 - PRCTINSP-BYPK				
Other Revenue	7,500	7,500	0	0.00%
Total 04403 - PRCTINSP-BYPK	7,500	7,500	0	0.00%
04451 - BPINSP-BLD				
Funding from Reserves	265,970	302,620	36,650	13.78%
User Charges	377,720	377,720	0	0.00%
Total 04451 - BPINSP-BLD	643,690	680,340	36,650	5.69%
Total Revenues	654,980	691,630	36,650	5.60%
Expenses				
04401 - PRCTINSP-BYLW				
Administrative Expenses	5,850	5,900	50	0.85%
Contracted Services	22,000	22,540	540	2.45%
Repairs and Maintenance	1,360	1,390	30	2.21%
Supplies and Equipment	2,620	2,430	(190)	-7.25%
Utilities	540	550	10	1.85%
Wages and Benefits	79,340	81,260	1,920	2.42%
Total 04401 - PRCTINSP-BYLW	111,710	114,070	2,360	2.11%
04403 - PRCTINSP-BYPK				
Contracted Services	4,270	4,350	80	1.87%
Supplies and Equipment	2,310	2,360	50	2.16%
Total 04403 - PRCTINSP-BYPK	6,580	6,710	130	1.98%
04451 - BPINSP-BLD				
Administrative Expenses	12,730	13,080	350	2.75%
Allocation of Program Support	189,500	208,300	18,800	9.92%
Contracted Services	66,110	67,570	1,460	2.21%
Contribution to Reserves	11,000	11,000	0	0.00%
Repairs and Maintenance	1,360	1,390	30	2.21%
Subscriptions and Periodicals	200	200	0	0.00%
Supplies and Equipment	6,890	6,880	(10)	-0.15%
Utilities	1,960	2,000	40	2.04%
Wages and Benefits	353,940	369,920	15,980	4.51%
Total 04451 - BPINSP-BLD	643,690	680,340	36,650	5.69%
Total Expenses	761,980	801,120	39,140	5.14%
Net Total	(107,000)	(109,490)	(2,490)	2.33%

Function 04 - Protection Services

Department Animal Control

	2023	2024	-	or <b>a</b>
	Budget	Budget	Change	% Change
Revenues				
04402 - PRCTINSP-ANML				
Government Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	3,000	3,000	0	0.00%
Total Revenues	3,000	3,000	0	0.00%
Expenses				
04402 - PRCTINSP-ANML				
Contracted Services	22,000	22,000	0	0.00%
External Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	25,000	25,000	0	0.00%
Total Expenses	25,000	25,000	0	0.00%
Net Total	(22,000)	(22,000)	0	0.00%

Budget Forecast by Sub Function

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Function 04 - Protection Services

#### Department POA

	2023 Budget	2024 Budget	Change	% Change
Revenues				
04600 - POA				
User Charges	10,000	6,430	(3,570)	-35.70%
Total 04600 - POA	10,000	6,430	(3,570)	-35.70%
Total Revenues	10,000	6,430	(3,570)	-35.70%
Expenses				
04600 - POA				
Contracted Services	510	100	(410)	-80.39%
Total 04600 - POA	510	100	(410)	-80.39%
Total Expenses	510	100	(410)	-80.39%
Net Total	9,490	6,330	(3,160)	-33.30%

Budget Forecast by Sub Function

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Function 06 - Transportation Services

Department Bridges & Culverts

	2023	2024		
	Budget	Budget	Change	% Change
Expenses				
06130 - BRG				
Contracted Services	53,020	53,020	0	0.00%
Contribution to Reserves	165,000	165,000	0	0.00%
Debenture Interest	4,820	3,900	(920)	-19.09%
Debenture Principal	29,000	29,000	0	0.00%
Total 06130 - BRG	251,840	250,920	(920)	-0.37%
Total Expenses	251,840	250,920	(920)	-0.37%
Net Total	(251,840)	(250,920)	920	-0.37%

Function 06 - Transportation Services

#### Department Crossing Guards

	2023	2024		
	Budget	Budget	Change	% Change
Expenses				
06143 - RDS-CXG				
Contracted Services	2,040	2,080	40	1.96%
Supplies and Equipment	1,120	1,200	80	7.14%
Wages and Benefits	61,930	113,890	51,960	83.90%
Total 06143 - RDS-CXG	65,090	117,170	52,080	80.01%
- Total Expenses	65,090	117,170	52,080	80.01%
Net Total	(65,090)	(117,170)	(52,080)	80.01%

Function 06 - Transportation Services

Department Roads Paved and Unpaved

	2023	2024		
	Budget	Budget	Change	% Change
Revenues				
06110 - RDS-PAV				
Funding from Reserves	49,670	56,000	6,330	12.74%
Other Revenue	0	0	0	0.00%
Transfer of Program Support	343,300	354,500	11,200	3.26%
User Charges	89,800	90,500	700	0.78%
Total 06110 - RDS-PAV	482,770	501,000	18,230	3.78%
Total Revenues	482,770	501,000	18,230	3.78%
Expenses				
06110 - RDS-PAV				
Administrative Expenses	22,630	23,080	450	1.99%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	314,260	312,370	(1,890)	-0.60%
Contribution to Reserves	0	0	0	0.00%
Debenture Interest	8,700	8,100	(600)	-6.90%
Debenture Principal	24,000	24,000	0	0.00%
Insurance	109,300	104,800	(4,500)	-4.12%
Internal Functional Adjustments	403,230	412,170	8,940	2.22%
Rents and Financial Expenses	2,400	2,450	50	2.08%
Repairs and Maintenance	99,670	101,660	1,990	2.00%
Special Projects	0	0	0	0.00%
Supplies and Equipment	84,310	102,720	18,410	21.84%
Utilities	41,630	43,880	2,250	5.40%
Wages and Benefits	1,178,780	1,231,910	53,130	4.51%
Total 06110 - RDS-PAV	2,288,910	2,367,140	78,230	3.42%
06120 - RDS-UNP				
Allocation of Program Support	20,700	23,100	2,400	11.59%
Contracted Services	149,840	152,840	3,000	2.00%
Contribution to Reserves	113,800	70,000	(43,800)	-38.49%
Debenture Interest	13,100	66,000	52,900	403.82%
Debenture Principal	36,000	90,000	54,000	150.00%
Repairs and Maintenance	168,830	172,210	3,380	2.00%
Wages and Benefits	167,190	171,320	4,130	2.47%
Total 06120 - RDS-UNP	669,460	745,470	76,010	11.35%
Total Expenses	2,958,370	3,112,610	154,240	5.21%
Net Total	(2,475,600)	(2,611,610)	(136,010)	5.49%

Function 06 - Transportation Services

Department Streetlights

	2023	2024	_	
	Budget	Budget	Change	% Change
Revenues				
06501 - RDS-USTL				
Tax Levy-Urban Service Area	73,140	73,140	0	0.00%
Total 06501 - RDS-USTL	73,140	73,140	0	0.00%
Total Revenues	73,140	73,140	0	0.00%
Expenses				
06501 - RDS-USTL				
Allocation of Program Support	16,100	18,000	1,900	11.80%
Contracted Services	9,410	9,600	190	2.02%
Contribution to Reserves	21,430	21,860	430	2.01%
Utilities	26,200	23,680	(2,520)	-9.62%
Total 06501 - RDS-USTL	73,140	73,140	0	0.00%
06502 - RDS-RSTL				
Allocation of Program Support	5,700	6,700	1,000	17.54%
Contracted Services	9,530	9,720	190	1.99%
Contribution to Reserves	0	0	0	0.00%
Utilities	14,000	12,300	(1,700)	-12.14%
Total 06502 - RDS-RSTL	29,230	28,720	(510)	-1.74%
Total Expenses	102,370	101,860	(510)	-0.50%
Net Total	(29,230)	(28,720)	510	-1.74%

Function 06 - Transportation Services

Department Traffic Operations & Roadside Maintenance

	2023	2024		
	Budget	Budget	Change	% Change
Revenues				
06140 - RDS-TRAF				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 06140 - RDS-TRAF	0	0	0	0.00%
06141 - USWLK				
Tax Levy-Urban Service Area	115,160	113,180	(1,980)	-1.72%
Total 06141 - USWLK	115,160	113,180	(1,980)	-1.72%
Total Revenues	115,160	113,180	(1,980)	-1.72%
Expenses				
06140 - RDS-TRAF				
Contracted Services	131,470	134,100	2,630	2.00%
Repairs and Maintenance	56,180	57,300	1,120	1.99%
Special Projects	0	0	0	0.00%
Wages and Benefits	46,560	47,590	1,030	2.21%
Total 06140 - RDS-TRAF	234,210	238,990	4,780	2.04%
06141 - USWLK				
Allocation of Program Support	33,000	29,300	(3,700)	-11.21%
Contracted Services	15,960	16,280	320	2.01%
Contribution to Reserves	10,510	10,700	190	1.81%
Internal Functional Adjustments	22,410	22,910	500	2.23%
Repairs and Maintenance	940	960	20	2.13%
Tax Write Off	0	0	0	0.00%
Wages and Benefits	9,320	9,420	100	1.07%
Total 06141 - USWLK	92,140	89,570	(2,570)	-2.79%
06142 - RSWLK				
Allocation of Program Support	2,600	2,200	(400)	-15.38%
Contracted Services	9,790	9,990	200	2.04%
Total 06142 - RSWLK	12,390	12,190	(200)	-1.61%
06221 - WC-USWLK				
Repairs and Maintenance	4,400	4,490	90	2.05%
Wages and Benefits	18,620	19,120	500	2.69%
Total 06221 - WC-USWLK	23,020	23,610	590	2.56%
06222 - WC-RSDWK				
Contracted Services	3,500	3,570	70	2.00%
Total 06222 - WC-RSDWK	3,500	3,570	70	2.00%
Total Expenses	365,260	367,930	2,670	0.73%
Net Total	(250,100)	(254,750)	(4,650)	1.86%

Function 06 - Transportation Services

Department Winter Control

	2023	2024		
	Budget	Budget	Change	% Change
Expenses				
06210 - WC-RDS				
Contribution to Reserves	5,110	5,210	100	1.96%
Internal Functional Adjustments	216,380	221,180	4,800	2.22%
Repairs and Maintenance	196,430	200,360	3,930	2.00%
Supplies and Equipment	68,600	53,500	(15,100)	-22.01%
Wages and Benefits	209,130	214,710	5,580	2.67%
Total 06210 - WC-RDS	695,650	694,960	(690)	-0.10%
06223 - WC-PARK				
Contracted Services	8,300	8,470	170	2.05%
Total 06223 - WC-PARK	8,300	8,470	170	2.05%
Total Expenses	703,950	703,430	(520)	-0.07%
Net Total	(703,950)	(703,430)	520	-0.07%

Function 08 - Environmental Services

Department Storm Sewer

	2023	2024		
	Budget	Budget	Change	% Change
Revenues				
08210 - USTRM				
Funding from Reserves	60,000	0	(60,000)	-100.00%
User Charges	0	0	0	0.00%
Total 08210 - USTRM	60,000	0	(60,000)	-100.00%
Total Revenues	60,000	0	(60,000)	-100.00%
Expenses				
08210 - USTRM				
Contracted Services	40,800	0	(40,800)	-100.00%
Contribution to Reserves	0	41,620	41,620	100.00%
Repairs and Maintenance	8,400	8,570	170	2.02%
Special Projects	60,000	0	(60,000)	-100.00%
Total 08210 - USTRM	109,200	50,190	(59,010)	-54.04%
08220 - RSTRM				
Contracted Services	42,700	43,550	850	1.99%
Contribution to Reserves	0	0	0	0.00%
Repairs and Maintenance	23,600	24,070	470	1.99%
Total 08220 - RSTRM	66,300	67,620	1,320	1.99%
Total Expenses	175,500	117,810	(57,690)	-32.87%
Net Total	(115,500)	(117,810)	(2,310)	2.00%

Function 08 - Environmental Services

Department Wastewater

	2023	2024	CI.	04 <b>CI</b>
Devenue	Budget	Budget	Change	% Change
Revenues				
08110 - WW-COLL				
Funding from Reserves	138,000	0	(138,000)	-100.00%
Government Transfers	0	0	0	0.00%
User Charges	2,506,240	2,433,240	(73,000)	-2.91%
Total 08110 - WW-COLL	2,644,240	2,433,240	(211,000)	-7.98%
Total Revenues	2,644,240	2,433,240	(211,000)	-7.98%
Expenses				
08110 - WW-COLL				
Allocation of Program Support	268,400	304,700	36,300	13.52%
Contracted Services	64,470	65,880	1,410	2.19%
Contribution to Reserves	117,460	166,580	49,120	41.82%
Insurance	27,200	42,300	15,100	55.51%
Internal Functional Adjustments	10,320	10,550	230	2.23%
Repairs and Maintenance	10,230	10,430	200	1.96%
Special Projects	200,000	0	(200,000)	-100.00%
Supplies and Equipment	8,130	6,940	(1,190)	-14.64%
Wages and Benefits	192,330	199,060	6,730	3.50%
Total 08110 - WW-COLL	898,540	806,440	(92,100)	-10.25%
08120 - WW-TREAT				
Contracted Services	1,745,700	1,626,800	(118,900)	-6.81%
Total 08120 - WW-TREAT	1,745,700	1,626,800	(118,900)	-6.81%
Total Expenses	2,644,240	2,433,240	(211,000)	-7.98%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

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Function 08 - Environmental Services

Department Water

	2023 Budget	2024 Budget	Change	% Change
Revenues	Budget	Budget	Change	78 Change
08321 - WAT-UTLY				
Funding from Reserves	0	0	0	0.00%
Other Revenue	14,240	14,240	0	0.00%
User Charges	1,511,190	1,585,220	74,030	4.90%
Total 08321 - WAT-UTLY	1,525,430	1,599,460	74,030	4.85%
08322 - WAT-BLK				
User Charges	522,800	532,200	9,400	1.80%
Total 08322 - WAT-BLK	522,800	532,200	9,400	1.80%
Total Revenues	2,048,230	2,131,660	83,430	4.07%
Expenses				
08321 - WAT-UTLY				
Administrative Expenses	10,960	11,180	220	2.01%
Allocation of Program Support	356,100	368,800	12,700	3.57%
Contracted Services	40,810	41,750	940	2.30%
Contribution to Reserves	337,680	382,880	45,200	13.39%
Insurance	33,600	36,300	2,700	8.04%
Internal Functional Adjustments	25,370	25,930	560	2.21%
Repairs and Maintenance	694,870	708,380	13,510	1.94%
Special Projects	0	0	0	0.00%
Supplies and Equipment	15,000	13,940	(1,060)	-7.07%
Utilities	4,540	4,060	(480)	-10.57%
Wages and Benefits	286,170	295,210	9,040	3.16%
Total 08321 - WAT-UTLY	1,805,100	1,888,430	83,330	4.62%
08322 - WAT-BLK				
Contracted Services	3,870	3,950	80	2.07%
Internal Functional Adjustments	1,890	1,930	40	2.12%
Repairs and Maintenance	234,730	234,130	(600)	-0.26%
Utilities	2,640	3,220	580	21.97%
Total 08322 - WAT-BLK	243,130	243,230	100	0.04%
Total Expenses	2,048,230	2,131,660	83,430	4.07%
Net Total	0	0	0	0.00%

Function 10 - Health Services

**Department Cemeteries** 

	2023	2024		
	Budget	Budget	Change	% Change
Revenues				
10400 - CEM				
Funding from Reserves	7,740	0	(7,740)	-100.00%
User Charges	5,220	5,220	0	0.00%
Total 10400 - CEM	12,960	5,220	(7,740)	-59.72%
Total Revenues	12,960	5,220	(7,740)	-59.72%
Expenses				
10400 - CEM				
Administrative Expenses	2,080	2,120	40	1.92%
Contracted Services	56,920	62,880	5,960	10.47%
Contribution to Reserves	44,000	15,000	(29,000)	-65.91%
External Transfers	10,750	15,600	4,850	45.12%
Repairs and Maintenance	18,360	5,000	(13,360)	-72.77%
Special Projects	5,000	0	(5,000)	-100.00%
Supplies and Equipment	1,040	1,060	20	1.92%
Wages and Benefits	46,250	49,460	3,210	6.94%
Total 10400 - CEM	184,400	151,120	(33,280)	-18.05%
Total Expenses	184,400	151,120	(33,280)	-18.05%
Net Total	(171,440)	(145,900)	25,540	-14.90%

Function 16 - Recreation and Cultural Services

**Department Libraries** 

	2023 Budget	2024 Budget	Change	% Change
Revenues	Buuget	Budget	Change	78 Change
16401 - LIB-ADM				
Funding from Reserves	28,120	10,500	(17,620)	-62.66%
Government Transfers	22,900	22,900	0	0.00%
Other Revenue	1,000	2,500	1,500	150.00%
Total 16401 - LIB-ADM	52,020	35,900	(16,120)	-30.99%
16402 - LIB-SMT				
User Charges	4,180	4,180	0	0.00%
Total 16402 - LIB-SMT	4,180	4,180	0	0.00%
16403 - LIB-CAI				
User Charges	1,020	1,020	0	0.00%
Total 16403 - LIB-CAI	1,020	1,020	0	0.00%
16404 - LIB-WLL				
User Charges	1,020	1,020	0	0.00%
Total 16404 - LIB-WLL	1,020	1,020	0	0.00%
Total Revenues	58,240	42,120	(16,120)	-27.68%
Expenses				
16401 - LIB-ADM				
Administrative Expenses	20,500	22,300	1,800	8.78%
Contracted Services	19,660	20,480	820	4.17%
Contribution to Reserves	7,550	15,000	7,450	98.68%
Rents and Financial Expenses	150	150	0	0.00%
Repairs and Maintenance	0	1,500	1,500	100.00%
Special Projects	20,000	0	(20,000)	-100.00%
Subscriptions and Periodicals	9,720	10,620	900	9.26%
Supplies and Equipment	38,340	33,360	(4,980)	-12.99%
Utilities	3,060	3,740	680	22.22%
Wages and Benefits	579,550	613,940	34,390	5.93%
Total 16401 - LIB-ADM	698,530	721,090	22,560	3.23%
16402 - LIB-SMT				
Contracted Services	15,110	17,230	2,120	14.03%
Contribution to Reserves	2,100	2,900	800	38.10%
Insurance	10,600	13,700	3,100	29.25%
Repairs and Maintenance	4,770	4,860	90	1.89%
Utilities	72,780	84,070	11,290	15.51%
Wages and Benefits	0	0	0	0.00%
Total 16402 - LIB-SMT	105,360	122,760	17,400	16.51%
16403 - LIB-CAI				
Contracted Services	4,490	6,470	1,980	44.10%
Contribution to Reserves	0	0	0	0.00%
Insurance	5,300	6,900	1,600	30.19%
Repairs and Maintenance	2,530	2,580	50	1.98%
Utilities	8,830	8,700	(130)	-1.47%
Wages and Benefits	0	0	0	0.00%
Total 16403 - LIB-CAI	21,150	24,650	3,500	16.55%

Function 16 - Recreation and Cultural Services

Net Total	(789,400)	(855,160)	(65,760)	0.33%
•	(780, 400)	(055 160)	(65 760)	8.33%
Total Expenses	847,640	897,280	49,640	5.86%
Total 16404 - LIB-WLL	22,600	28,780	6,180	27.35%
Wages and Benefits	0	0	0	0.00%
Utilities	10,590	11,740	1,150	10.86%
Repairs and Maintenance	1,530	1,560	30	1.96%
Rents and Financial Expenses	0	0	0	0.00%
Insurance	5,300	6,900	1,600	30.19%
Contribution to Reserves	350	2,350	2,000	571.43%
Contracted Services	4,830	6,230	1,400	28.99%
16404 - LIB-WLL				

Function 16 - Recreation and Cultural Services

Department Parks

	2023 Budget	2024 Budget	Change	% Change
Revenues	Buuget	Buuget	Change	% Change
16100 - PRK				
Funding from Reserves	2,990	4,200	1,210	40.47%
Other Revenue	5,000	3,250	(1,750)	-35.00%
User Charges	2,650	3,300	650	24.53%
Total 16100 - PRK	10,640	10,750	110	1.03%
16101 - PRK-LPX				
Funding from Reserves	2,220	0	(2,220)	-100.00%
User Charges	25,000	29,800	4,800	19.20%
Total 16101 - PRK-LPX	27,220	29,800	2,580	9.48%
Total Revenues	37,860	40,550	2,690	7.11%
Expenses				
16100 - PRK				
Administrative Expenses	13,520	13,790	270	2.00%
Contracted Services	50,250	66,170	15,920	31.68%
Insurance	15,300	16,900	1,600	10.46%
Internal Functional Adjustments	59,750	61,070	1,320	2.21%
Repairs and Maintenance	34,210	45,000	10,790	31.54%
Special Projects	0	0	0	0.00%
Supplies and Equipment	25,170	24,640	(530)	-2.11%
Utilities	2,700	3,300	600	22.22%
Wages and Benefits	196,160	213,820	17,660	9.00%
Total 16100 - PRK	397,060	444,690	47,630	12.00%
16101 - PRK-LPX				
Contracted Services	16,300	9,840	(6,460)	-39.63%
Repairs and Maintenance	18,780	22,800	4,020	21.41%
Utilities	9,400	9,400	0	0.00%
Wages and Benefits	141,980	151,800	9,820	6.92%
Total 16101 - PRK-LPX	186,460	193,840	7,380	3.96%
Total Expenses	583,520	638,530	55,010	9.43%
Net Total	(545,660)	(597,980)	(52,320)	9.59%

Function 16 - Recreation and Cultural Services

Department Recreation Facilities

Budget         Budget         Change         % Change           16340 - RECFAC         Funding from Reserves         2, 830         4, 200         1, 370         48, 41%           User Charges         12,000         41,500         29,500         265,83%           Total 16340 - RECFAC         14,830         45,700         30,870         208,16%           Total 16341 - RECFAC         14,830         45,700         30,870         208,16%           Total 16341 - RECFAC         308,510         316,410         7,900         2,550         1.00.00%           Government Transfers         0         0         0         0         0.00%           Total Revenues         316,410         7,900         1.0.6%         1.0.6%           Total Revenues         6,470         6,600         130         2.0.1%           Contribution to Reserves         6,70         6600         1.0.4%         2.0%           Contribution to Reserves         6,70         6600         1.4.4%         2.0%           Contracted Services         3,590         5,320         1.3.10         2.00%           Supplies and Bunitemance         3,590         3.00         1.3.10         2.0%           Total 16340 - RECFAC		2023	2024		
16340 - RECFAC         2,830         4,200         1,370         48.41%           Funding from Reserves         2,000         41,500         29,500         245.83%           Total 16340 - RECFAC         14,830         45,700         30,870         208.16%           16341 - RECFAC ARN         0         0         0         0.000%           Government Transfers         030,510         316,410         7,900         2.568           Total 16341 - RECFAC ARN         311,160         316,410         7,900         2.568           Total 16341 - RECFAC ARN         321,160         316,410         7,900         2.568           Total Revenues         252,990         362,110         36,120         11.08%           Total Revenues         6,470         6,600         130         2.01%           Contribution to Reserves         6,70         660         10         1.49%           Contribution to Reserves         6,700         6,80         10         1.49%           Supples and Equipment         1,040         2,060         1,020         98.08%           Utilities         10,440         16,280         4,640         4.64%           Total 16340 - RECFAC         257,830         289,660         31,	Povenues	Budget	Budget	Change	% Change
Funding from Reserves         2,830         4,200         1,370         48,418           User Charges         12,000         41,500         29,500         243,838           Total 16340         RECFAC         14,830         45,770         30,870         208,16%           16341 + RECFAC-ARN         0         0         0         0.00%         0.00%           Government Transfers         0         0         0         0.00%         2,650           Total 16341 - RECFAC-ARN         311,160         316,410         5,250         1.69%           Total Revenues         321,160         316,410         5,250         1.69%           Total Revenues         325,990         362,110         36,120         11.08%           Expenses         60,580         64,790         4,210         6.95%           Contracted Services         670         680         10         1.49%           External Transfers         5,320         5,430         110         2.01%           Insurance         6,100         15,100         9,000         147,54%           Repairs and Maintenance         3,690         5,000         1,310         32,59%           Wages and Benefits         103,460         108,28					
User Charges         12,000         41,500         29,500         245,83%           Total 16340 - RECFAC         14,830         45,700         30,870         208,16%           16341 - RECFAC-ARN         0         0         0.00%         0.00%           Government Transfers         0         0         0.00%         0.00%           User Charges         308,510         316,410         7,900         2,55%           Total Revenues         325,590         362,110         36,120         11.05%           Expenses         6,470         6,600         130         2,01%           Contracted Services         60,580         64,790         4,210         6,59%           Contracted Services         6,100         1,01         47,54%         11,24%         15,59%           Contracted Services         6,100         1,110         310         2,01%         11,24%         15,59%           Supples and Equipment         1,040         2,060         1,010         9,000         1,47,54%           Total 16241 - RECFAC         27,7830         289,660         31,830         12,35%           Mages and Benefits         10,440         2,060         1,240         15,59%           Contracted Servic		2.830	4.200	1.370	48.41%
Total 16340 - RECFAC 16341 - RECFAC ARN         14,830         45,700         30,870         208.16%           Funding from Reserves Government Transfers         0         0         0         0.00%           User Charges         308,510         316,410         7,900         2.56%           Total 16341 - RECFAC ARN         311,160         316,410         7,900         2.56%           Total Revenues         325,990         362,110         36,120         11.08%           Expenses         6,470         6,600         130         2.01%           Contracted Services         60,1580         64,790         4,210         6.95%           Contribution to Reserves         6,100         15,100         9,000         147.5%           Repairs and Maintenance         3,690         5,000         1,310         35.5%           Vulities         70,480         81,720         11,240         15.95%           Vulities         70,480         81,720         11,240         15.95%           Instrance         3,380         39,270         890         2.32%           Ketral Transfers         33,380         30,300         (3,200)         -9.55%           Utilities         10,480         106,220         -9	5				
16341 - RECFAC-ARN         2,650         0         (2,650)         -100.00%           Government Transfers         0         0         0.00%           User Charges         308,510         316,410         7,900         2.56%           Total 16341 - RECFAC-ARN         311,160         316,410         5,250         1.69%           Total Revenues         325,990         362,110         36,120         11.08%           Expenses         6,470         6,600         130         2.01%           Contribution to Reserves         670         660         10         1.49%           External Transfers         5,320         5,430         110         2.07%           Insurance         6,000         15,100         9,000         147,54%           Wages and Benefits         1,040         2,060         1,020         98.08%           Utilities         70,480         18,280         4,800         4.64%           Total 16341 - RECFAC         257,830         289,660         31,830         12.35%           Kapair and Maintenance         38,380         39,270         890         2.35%           Total 16341 - RECFAC         257,830         289,660         31,830         12.35%	-				
Funding from Reserves         2,650         0         (2,650)         -100.00%           Government Transfers         0         0         0         0.00%           User Charges         306,510         316,410         7,900         2.56%           Total 16341 - RECFAC-ARN         311,160         316,410         5,250         1.69%           Total Revenues         325,990         362,110         36,220         11.08%           Expenses         6,470         6,600         130         2.01%           Contracted Services         60,580         64,790         4,210         6.95%           Contribution to Reserves         60,00         13,10         2.01%         0.00%           Supple         5,320         5,430         110         2.07%           Insurance         6,100         15,100         9,000         147.54%           Wages and Benefits         103,480         108,280         4,800         4.64%           Total 16340 - RECFAC         257,830         280,660         31,830         12.35%           Wages and Benefits         103,480         108,280         4,800         2.03%           Contracted Services         38,380         39,270         890         2.32% <td></td> <td>,</td> <td></td> <td></td> <td></td>		,			
Government Transfers         0		2.650	0	(2,650)	-100.00%
User Charges         308, 510         316, 410         7, 900         2.56%           Total 16341 - RECFAC-ARN         311, 160         316, 410         5, 250         1.69%           Expenses         325, 990         362, 110         36, 120         11.08%           Expenses         64, 470         6, 600         130         2.01%           Contracted Services         60, 580         64, 790         4, 210         6.95%           Contribution to Reserves         670         680         10         1.49%           External Transfers         5, 320         5, 430         110         2.07%           Insurance         6, 100         15, 100         9,000         147.54%           Repairs and Maintenance         3, 690         5,000         1,310         35.50%           Supplies and Equipment         1,040         2,060         1,020         98.08%           Utilities         70,480         81,720         11,240         15.95%           Wages and Benefits         103,480         108,280         4,600         2.05%           Insurance         33,500         33,500         2.02%         2.05%         1.644           Administrative Expenses         4,980         5,070	-				
Total 16341 - RECFAC-ARN         311,160         316,410         5,250         1,69%           Total Revenues         325,990         362,110         36,120         11.08%           Expenses         16340 - RECFAC         36,410         5,250         1.69%           Administrative Expenses         6,470         6,600         130         2.01%           Contracted Services         60,580         64,790         4,210         6.9%           Contracted Services         670         680         10         1.49%           External Transfers         5,320         5,430         110         2.07%           Insurance         6,100         15,100         9,000         147.54%           Repairs and Maintenance         3,690         5,000         1,310         35.50%           Supplies and Equipment         1,040         2,066         10,20         98.08%           Utilities         70,480         81,720         11,240         15.95%           Madministrative Expenses         4,980         5,070         90         1.81%           Contracted Services         14,600         14,990         300         2.05%           Insurance         233,500         30,300         (3,200) <t< td=""><td></td><td></td><td>316,410</td><td></td><td></td></t<>			316,410		
Total Revenues         325,990         362,110         36,120         11.08%           Expenses         16340 - RECFAC         Administrative Expenses         60,580         64,790         4,210         6.95%           Contracted Services         60,580         64,790         4,210         6.95%           Controlution to Reserves         670         680         10         1.49%           External Transfers         5,320         5,430         110         2.07%           Insurance         6,100         15,100         9,000         147,54%           Repairs and Maintenance         3,690         5,000         1,310         35,50%           Supplies and Equipment         1,040         2,060         1,020         98.08%           Utilities         70,480         81,720         11,240         15.59%           Wages and Benefits         103,480         108,280         4,800         4.64%           Total I6340 - RECFAC         103,480         108,280         4,800         2.23%           Contracted Services         38,380         39,270         890         2.32%           Contracted Services         34,620         35,390         770         2.22%           Repairs and Kaintenance	_				
Expenses           15340 - RECFAC           Administrative Expenses         6,470         6,600         130         2.01%           Contribution to Reserves         60,580         64,790         4,210         6.95%           Contribution to Reserves         670         680         10         1.49%           External Transfers         5,320         5,430         110         2.07%           Insurance         6,000         15,100         9,000         147.54%           Repairs and Maintenance         3,690         5,000         1,310         35.50%           Supplies and Equipment         1,040         2,060         10,202         98.08%           Utilities         70,480         81.720         11,240         15.95%           Wages and Benefits         103,480         108,280         4,800         4.64%           Total 16340 - RECFAC         257,830         289,660         31,830         12.33%           16341 - RECFAC-ARN         4,980         5,070         90         1.81%           Contracted Services         38,380         39,270         890         2.32%           Contribution to Reserves         14,600         14,900         300         2.05%					
16340 - RECFAC           Administrative Expenses         6,470         6,600         130         2.01%           Contracted Services         60,580         64,790         4,210         6.95%           Contribution to Reserves         670         680         10         1.49%           External Transfers         5,320         5,430         110         2.07%           Insurance         6,100         15,100         9,000         1.47.54%           Repairs and Maintenance         3,690         5,000         1,310         35.50%           Supplies and Equipment         1,040         2,060         1,020         98.88%           Utilities         70,480         81,720         11,240         15.95%           Wages and Benefits         103,480         108,280         4,600         4.64%           Total 16340 - RECFAC         257,830         289,660         31,830         12.35%           Insurance         36,380         39,270         890         2.02%           Contracted Services         36,380         30,300         30.000         2.05%           Insurance         24,870         37,150         12.280         49.38%           Supplies and Equipment         7,370			,	,	
Administrative Expenses         6,470         6,600         130         2.01%           Contracted Services         60,580         64,790         4,210         6.95%           Contribution to Reserves         670         680         10         1.49%           External Transfers         5,320         5,430         110         2.07%           Insurance         6,100         15,100         9,000         147.54%           Repairs and Maintenance         3,690         5,000         1,310         35.50%           Supplies and Equipment         1,040         2,060         1,020         98.08%           Utilities         70,480         81,720         11,240         15.95%           Wages and Benefits         103,480         108,280         4,800         4.64%           Total 16340 - RECFAC-ARN         257,830         289,660         31,830         12.35%           Administrative Expenses         4,980         5,070         90         1.81%           Contribution to Reserves         14,600         14,900         300         2.05%           Insurance         24,870         37,150         12,280         49.38%           Supplies and Equipment         7,370         8,230         860<					
Contracted Services         60,580         64,790         4,210         6.95%           Contribution to Reserves         670         680         10         1.49%           External Transfers         5,320         5,430         110         2.07%           Insurance         6,100         15,100         9,000         147.54%           Repairs and Maintenance         3,690         5,000         1,310         35.50%           Supplies and Equipment         1,040         2,060         1,020         98.08%           Utilities         70,480         81,720         11,240         15.95%           Wages and Benefits         103,480         108,280         4,680         4.64%           Total 16340 - RECFAC         257,830         289,660         31,830         12.35%           Administrative Expenses         4,980         5,070         90         1.81%           Contracted Services         38,380         39,270         890         2.02%           Insurance         33,500         30,300         (7,20)         2.22%           Contracted Services         34,620         35,390         770         2.22%           Insurance         24,870         37,150         12.280         49.		6,470	6,600	130	2.01%
Contribution to Reserves         670         680         10         1.49%           External Transfers         5,320         5,430         110         2.07%           Insurance         6,100         15,100         9,000         147.54%           Repairs and Maintenance         3,690         5,000         1,310         35.50%           Supplies and Equipment         1,040         2,060         1,020         98.08%           Utilities         70,480         81,720         11,240         15.95%           Wages and Benefits         103,480         108,280         4,800         4.64%           Total 16340 - RECFAC         257,830         289,660         31,830         12.35%           IGA1 - RECFACARN         2         38,380         39,270         890         2.32%           Contracted Services         38,380         39,270         890         2.32%           Contracted Services         34,620         35,390         770         2.22%           Insurance         24,670         37,150         12,280         49.88%           Supplies and Equipment         7,370         8,230         860         11.67%           Utilities         129,100         150,000         20,900 <td>·</td> <td></td> <td></td> <td>4,210</td> <td></td>	·			4,210	
External Transfers         5,320         5,430         110         2.07%           Insurance         6,100         15,100         9,000         147.54%           Repairs and Maintenance         3,690         5,000         1,310         35.50%           Supplies and Equipment         1,040         2,060         1,020         98.08%           Utilities         70,480         81,720         11,240         15.95%           Wages and Benefits         103,480         108,280         4.800         4.64%           Total 16340 - RECFAC         257,830         289,660         31,830         12.35%           16341 - RECFAC-ARN         2         4,980         5,070         90         1.81%           Contracted Services         38,380         39,270         890         2.32%           Contracted Services         14,600         14,900         300         2.05%           Insurance         24,870         37,150         12.280         49.38%           Supplies and Equipment         7,370         8,230         860         11.67%           Utilities         129,100         150,000         20,900         16.19%           Wages and Benefits         336,270         353,780         17,					
Insurance         6,100         15,100         9,000         147.54%           Repairs and Maintenance         3,690         5,000         1,310         35.50%           Supplies and Equipment         1,040         2,060         1,020         98.08%           Utilities         70,480         81,720         11,240         15.95%           Wages and Benefits         13,480         108,280         4,800         4.64%           Total 16340 - RECFAC         257,830         289,660         31,830         12.35%           16341 - RECFAC-ARN             300         2.32%           Contracted Services         38,380         39,270         890         2.32%         Contribution to Reserves         14,600         14,900         300         2.05%           Insurance         33,500         30,300         (3,200)         -9.55%         Internal Functional Adjustments         34,620         35,390         770         2.22%           Repairs and Maintenance         24,870         37,150         12,280         49.38%           Supplies and Equipment         7,370         8,230         860         11.67%           Utilities         129,100         150,000         20,900 <td></td> <td>5.320</td> <td></td> <td>110</td> <td></td>		5.320		110	
Repairs and Maintenance         3,690         5,000         1,310         35.50%           Supplies and Equipment         1,040         2,060         1,020         98.08%           Utilities         70,480         81,720         11,240         15.95%           Wages and Benefits         103,480         108,280         4,800         4.64%           Total 16340 - RECFAC         257,830         289,660         31,830         12.35%           16341 - RECFAC-ARN         4,980         5,070         90         1.81%           Contracted Services         38,380         39,270         890         2.32%           Contribution to Reserves         14,600         14,900         300         2.05%           Insurance         33,500         30,300         (3,200)         -9.55%           Internal Functional Adjustments         34,620         35,390         770         2.22%           Supplies and Equipment         7,370         8,230         860         11.67%           Utilities         129,100         150,000         20,900         16.19%           Wages and Benefits         336,270         353,780         17,510         5.21%           Total 16341 - RECFAC-ARN         623,690         674,090 </td <td></td> <td></td> <td></td> <td></td> <td></td>					
Supplies and Equipment         1,040         2,060         1,020         98.08%           Utilities         70,480         81,720         11,240         15.95%           Wages and Benefits         103,480         108,280         4,600         4.64%           Total 163d - RECFAC         257,830         289,660         31,830         12.35%           16341 - RECFAC-ARN         2         38,380         39,270         890         2.32%           Contracted Services         38,380         39,270         890         2.32%           Contribution to Reserves         14,600         14,900         300         2.05%           Insurance         33,620         35,390         770         2.22%           Repairs and Maintenance         24,870         37,150         12,280         49.38%           Supplies and Equipment         7,370         8,230         860         11.67%           Utilities         129,100         150,000         20,900         16.19%           Wages and Benefits         36,270         353,780         17,510         5.21%           Total 16341 - RECFAC-ARN         623,690         674,090         50,440.93%           Repairs and Maintenance         2,750         50					
Utilities         70,480         81,720         11,240         15.95%           Wages and Benefits         103,480         108,280         4,800         4.64%           Total 16340 - RECFAC         257,830         289,660         31,830         12.35%           16341 - RECFAC-ARN         4,980         5,070         90         1.81%           Contracted Services         38,380         39,270         890         2.32%           Contribution to Reserves         14,600         14,900         300         2.05%           Insurance         33,500         30,300         (3,200)         -9.55%           Internal Functional Adjustments         24,870         37,150         12.280         49.38%           Supplies and Equipment         7,370         8,230         860         11.67%           Wages and Benefits         129,100         150,000         20,900         16.19%           Wages and Benefits         326,270         353,780         17,510         5.21%           Total 16341 - RECFAC-ARG         623,690         674,090         50,400         8.08%           16343 - RECFAC-ABG         6,150         7,750         50         1.85%           Total 16341 - RECFAC-ABG         6,150         7	-				
Wages and Benefits         103,480         108,280         4,800         4.64%           Total 16340 - RECFAC         257,830         289,660         31,830         12,35%           16341 - RECFAC-ARN					
Total 16340 - RECFAC         257,830         289,660         31,830         12.35%           16341 - RECFAC-ARN         Administrative Expenses         4,980         5,070         90         1.81%           Contracted Services         38,380         39,270         890         2.32%           Contribution to Reserves         14,600         14,900         300         2.05%           Insurance         33,500         30,300         (3,200)         -9.55%           Internal Functional Adjustments         34,620         35,390         770         2.22%           Repairs and Maintenance         24,870         37,150         12,280         49.38%           Supplies and Equipment         7,370         8,230         860         11.67%           Utilities         129,100         150,000         20,900         16.19%           Wages and Benefits         336,270         353,780         17,510         5.21%           Total 16341 - RECFAC-ARN         623,690         674,090         50,44.93%           Repairs and Maintenance         2,700         2,750         50         1.85%           Total 16343 - RECFAC-ABG         6,150         7,750         1,600         26.02%           16344 - RECFAC-SIL					
16341 - RECFAC-ARN         Administrative Expenses       4,980       5,070       90       1.81%         Contracted Services       38,380       39,270       890       2.32%         Contribution to Reserves       14,600       14,900       300       2.05%         Insurance       33,500       30,300       (3,200)       -9.55%         Internal Functional Adjustments       34,620       35,390       770       2.22%         Repairs and Maintenance       24,870       37,150       12,280       49.38%         Supplies and Equipment       7,370       8,230       860       11.67%         Utilities       129,100       150,000       20,900       16.19%         Wages and Benefits       336,270       353,780       17,510       5.21%         Total 16341 - RECFAC-ARN       623,690       674,090       50,400       8.08%         16343 - RECFAC-ABG	-				
Administrative Expenses         4,980         5,070         90         1.81%           Contracted Services         38,380         39,270         890         2.32%           Contribution to Reserves         14,600         14,900         300         2.05%           Insurance         33,500         30,300         (3,200)         -9.55%           Internal Functional Adjustments         34,620         35,390         770         2.22%           Repairs and Maintenance         24,870         37,150         12,280         49.38%           Supplies and Equipment         7,370         8,230         860         11.67%           Utilities         129,100         150,000         20,900         16.19%           Wages and Benefits         336,270         353,780         17,510         5.21%           Total 16341 - RECFAC-ARN         623,690         674,090         50,400         8.08%           16343 - RECFAC-ARG         2,700         2,750         50         1.85%           Total 16341 - RECFAC-ARG         6,150         7,750         1,600         26.02%           16343 - RECFAC-ABG         2,700         2,750         50         1.85%           Total 16343 - RECFAC-SIL         3,890         5,8			,		
Contracted Services         38,380         39,270         890         2.32%           Contribution to Reserves         14,600         14,900         300         2.05%           Insurance         33,500         30,300         (3,200)         -9.55%           Internal Functional Adjustments         34,620         35,390         770         2.22%           Repairs and Maintenance         24,870         37,150         12,280         49.38%           Supplies and Equipment         7,370         8,230         860         11.67%           Utilities         129,100         150,000         20,900         16.19%           Wages and Benefits         33,600         353,780         17,510         5.21%           Total 16341 - RECFAC-ARN         623,690         674,990         50,400         8.08%           16343 - RECFAC-ABG         2,700         2,750         50         1.85%           Total 16343 - RECFAC-ABG         6,150         7,750         1,600         26.02%           16344 - RECFAC-SIL         0         3,890         5,810         1,920         49.36%           Contracted Services         1,140         3,010         1,870         164.04%           Repairs and Maintenance         2,75		4,980	5,070	90	1.81%
Contribution to Reserves         14,600         14,900         300         2.05%           Insurance         33,500         30,300         (3,200)         -9.55%           Internal Functional Adjustments         34,620         35,390         770         2.22%           Repairs and Maintenance         24,870         37,150         12,280         49.38%           Supplies and Equipment         7,370         8,230         860         11.67%           Utilities         129,100         150,000         20,900         16.19%           Wages and Benefits         336,270         353,780         17,510         5.21%           Total 16341 - RECFAC-ARN         623,690         674,090         50,400         8.08%           16343 - RECFAC-ABG         2,700         2,750         50         1.85%           Total 16343 - RECFAC-ABG         6,150         7,750         1,600         26.02%           16344 - RECFAC-SIL         3,450         5,000         1,85%         164.04%           Contracted Services         1,140         3,010         1,870         164.04%           Repairs and Maintenance         2,750         2,800         50         1.82%           Total 16344 - RECFAC-SIL         3,890	·			890	2.32%
Insurance         33,500         30,300         (3,200)         -9.55%           Internal Functional Adjustments         34,620         35,390         770         2.22%           Repairs and Maintenance         24,870         37,150         12,280         49.38%           Supplies and Equipment         7,370         8,230         860         11.67%           Utilities         129,100         150,000         20,900         16.19%           Wages and Benefits         336,270         353,780         17,510         5.21%           Total 16341 - RECFAC-ARN         623,690         674,090         50,400         8.08%           16343 - RECFAC-ABG         2,700         2,750         50         1.85%           Total 16343 - RECFAC-ABG         6,150         7,750         1,600         26.02%           16343 - RECFAC-ABG         6,150         7,750         1,600         26.02%           16344 - RECFAC-SIL         1,140         3,010         1,870         164.04%           Repairs and Maintenance         2,750         2,800         50         1.82%           Total 16344 - RECFAC-SIL         3,890         5,810         1,920         49.36%           16345 - RECFAC-WLL         3,890         5,8				300	
Internal Functional Adjustments         34,620         35,390         770         2.22%           Repairs and Maintenance         24,870         37,150         12,280         49.38%           Supplies and Equipment         7,370         8,230         860         11.67%           Utilities         129,100         150,000         20,900         16.19%           Wages and Benefits         336,270         353,780         17,510         5.21%           Total 16341 - RECFAC-ARN         623,690         674,090         50,400         8.08%           16343 - RECFAC-ABG          2,700         2,750         50         1.85%           Total 16343 - RECFAC-ABG         6,150         7,750         1,600         26.02%           16343 - RECFAC-ABG         6,150         7,750         1,600         26.02%           16344 - RECFAC-ABG         6,150         7,750         1,640         2,800         50         1.82%           Total 16343 - RECFAC-SIL         1,140         3,010         1,870         164.04%           Repairs and Maintenance         2,750         2,800         50         1.82%           Total 16344 - RECFAC-SIL         3,890         5,810         1,920         49.36%				(3,200)	
Repairs and Maintenance         24,870         37,150         12,280         49.38%           Supplies and Equipment         7,370         8,230         860         11.67%           Utilities         129,100         150,000         20,900         16.19%           Wages and Benefits         336,270         353,780         17,510         5.21%           Total 16341 - RECFAC-ARN         623,690         674,090         50,400         8.08%           16343 - RECFAC-ABG         -         -         -         -           Contracted Services         3,450         5,000         1,550         44.93%           Repairs and Maintenance         2,700         2,750         50         1.85%           Total 16343 - RECFAC-ABG         6,150         7,750         1,600         26.02%           16344 - RECFAC-SIL         -         -         -         -           Contracted Services         1,140         3,010         1,870         164.04%           Repairs and Maintenance         2,750         2,800         50         1.82%           Total 16344 - RECFAC-SIL         3,890         5,810         1,920         49.36%           16345 - RECFAC-WLL         -         -         -         - </td <td></td> <td></td> <td></td> <td></td> <td></td>					
Supplies and Equipment         7,370         8,230         860         11.67%           Utilities         129,100         150,000         20,900         16.19%           Wages and Benefits         336,270         353,780         17,510         5.21%           Total 16341 - RECFAC-ARN         623,690         674,090         50,400         8.08%           16343 - RECFAC-ABG	-			12,280	
Utilities       129,100       150,000       20,900       16.19%         Wages and Benefits       336,270       353,780       17,510       5.21%         Total 16341 - RECFAC-ARN       623,690       674,090       50,400       8.08%         16343 - RECFAC-ABG					11.67%
Wages and Benefits         336,270         353,780         17,510         5.21%           Total 16341 - RECFAC-ARN         623,690         674,090         50,400         8.08%           16343 - RECFAC-ABG				20,900	
Total 16341 - RECFAC-ARN       623,690       674,090       50,400       8.08%         16343 - RECFAC-ABG       3,450       5,000       1,550       44.93%         Contracted Services       3,450       5,000       1,550       44.93%         Repairs and Maintenance       2,700       2,750       50       1.85%         Total 16343 - RECFAC-ABG       6,150       7,750       1,600       26.02%         16344 - RECFAC-SIL       0       0       1,870       164.04%         Repairs and Maintenance       2,750       2,800       50       1.82%         Total 16344 - RECFAC-SIL       3,890       5,810       1,920       49.36%         16345 - RECFAC-SIL       3,890       5,810       1,920       49.36%         16345 - RECFAC-WLL       0       0       1,360       82.93%         Repairs and Maintenance       2,750       2,800       50       1.82%         Contracted Services       1,640       3,000       1,360       82.93%         Repairs and Maintenance       2,750       2,800       50       1.82%					
16343 - RECFAC-ABG         Contracted Services       3,450       5,000       1,550       44.93%         Repairs and Maintenance       2,700       2,750       50       1.85%         Total 16343 - RECFAC-ABG       6,150       7,750       1,600       26.02%         16344 - RECFAC-SIL       0       0       1,140       3,010       1,870       164.04%         Repairs and Maintenance       2,750       2,800       50       1.82%         Total 16344 - RECFAC-SIL       3,890       5,810       1,920       49.36%         I6345 - RECFAC-VILL       3,890       5,810       1,920       49.36%         Contracted Services       1,640       3,000       1,360       82.93%         Repairs and Maintenance       2,750       2,800       50       1.82%         Contracted Services       1,640       3,000       1,360       82.93%         Repairs and Maintenance       2,750       2,800       50       1.82%	0				
Contracted Services         3,450         5,000         1,550         44.93%           Repairs and Maintenance         2,700         2,750         50         1.85%           Total 16343 - RECFAC-ABG         6,150         7,750         1,600         26.02%           16344 - RECFAC-SIL         0         1,140         3,010         1,870         164.04%           Repairs and Maintenance         2,750         2,800         50         1.82%           Total 16344 - RECFAC-SIL         3,890         5,810         1,920         49.36%           Total 16344 - RECFAC-SIL         3,890         5,810         1,920         49.36%           16345 - RECFAC-WLL         0         3,000         1,360         82.93%           Repairs and Maintenance         2,750         2,800         50         1.82%           Contracted Services         1,640         3,000         1,360         82.93%           Repairs and Maintenance         2,750         2,800         50         1.82%					
Total 16343 - RECFAC-ABG       6,150       7,750       1,600       26.02%         16344 - RECFAC-SIL		3,450	5,000	1,550	44.93%
Total 16343 - RECFAC-ABG       6,150       7,750       1,600       26.02%         16344 - RECFAC-SIL					
Contracted Services       1,140       3,010       1,870       164.04%         Repairs and Maintenance       2,750       2,800       50       1.82%         Total 16344 - RECFAC-SIL       3,890       5,810       1,920       49.36%         16345 - RECFAC-WLL	•			1,600	
Contracted Services       1,140       3,010       1,870       164.04%         Repairs and Maintenance       2,750       2,800       50       1.82%         Total 16344 - RECFAC-SIL       3,890       5,810       1,920       49.36%         16345 - RECFAC-WLL	16344 - RECFAC-SIL				
Repairs and Maintenance         2,750         2,800         50         1.82%           Total 16344 - RECFAC-SIL         3,890         5,810         1,920         49.36%           16345 - RECFAC-WLL             49.36%           Contracted Services         1,640         3,000         1,360         82.93%           Repairs and Maintenance         2,750         2,800         50         1.82%		1,140	3,010	1,870	164.04%
Total 16344 - RECFAC-SIL       3,890       5,810       1,920       49.36%         16345 - RECFAC-WLL       1,640       3,000       1,360       82.93%         Repairs and Maintenance       2,750       2,800       50       1.82%					1.82%
16345 - RECFAC-WLL       Contracted Services       1,640       3,000       1,360       82.93%         Repairs and Maintenance       2,750       2,800       50       1.82%	-	3,890	5,810	1,920	49.36%
Contracted Services         1,640         3,000         1,360         82.93%           Repairs and Maintenance         2,750         2,800         50         1.82%					
Repairs and Maintenance         2,750         2,800         50         1.82%		1,640	3,000	1,360	82.93%
		2,750			
	Total 16345 - RECFAC-WLL	4,390	5,800	1,410	32.12%

Function 16 - Recreation and Cultural Services

Total Expenses	895,950	983,110	87,160	9.73%
Net Total	(569,960)	(621,000)	(51,040)	8.96%

Budget Forecast by Sub Function

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Function 16 - Recreation and Cultural Services

Department Recreation Programs

	2023	2024	-	
Revenues	Budget	Budget	Change	% Change
16200 - RECPG				
Funding from Reserves	12,290	12,600	310	2.52%
Other Revenue	5,500	10,500	5,000	90.91%
Total 16200 - RECPG	17,790	23,100	5,310	29.85%
16201 - RECPG-YTH		,	-,	
Funding from Reserves	0	0	0	0.00%
Government Transfers	0	0	0	0.00%
User Charges	61,800	65,500	3,700	5.99%
Total 16201 - RECPG-YTH	61,800	65,500	3,700	5.99%
16202 - RECPG-ADL	,	,	-,	
Government Transfers	0	0	0	0.00%
User Charges	20,500	25,500	5,000	24.39%
Total 16202 - RECPG-ADL	20,500	25,500	5,000	24.39%
16203 - RECPG-CAN		,	-,	
Government Transfers	0	9,810	9,810	100.00%
Other Revenue	2,000	1,500	(500)	-25.00%
Total 16203 - RECPG-CAN	2,000	11,310	9,310	465.50%
16204 - RECPG-HAR	_,	,	- ,	
User Charges	8,100	8,660	560	6.91%
Total 16204 - RECPG-HAR	8,100	8,660	560	6.91%
Total Revenues	110,190	134,070	23,880	21.67%
Expenses	-,	- ,	-,	
16200 - RECPG				
Administrative Expenses	9,840	9,280	(560)	-5.69%
Contracted Services	37,340	53,810	16,470	44.11%
Insurance	6,800	8,500	1,700	25.00%
Rents and Financial Expenses	20,560	18,980	(1,580)	-7.68%
Supplies and Equipment	9,900	12,800	2,900	29.29%
Utilities	4,100	3,400	(700)	-17.07%
Wages and Benefits	272,520	322,190	49,670	18.23%
Total 16200 - RECPG	361,060	428,960	67,900	18.81%
16201 - RECPG-YTH	,	- ,	- ,	
Administrative Expenses	3,000	1,300	(1,700)	-56.67%
Contracted Services	20,750	21,250	500	2.41%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	11,400	9,200	(2,200)	-19.30%
Wages and Benefits	96,430	107,960	11,530	11.96%
Total 16201 - RECPG-YTH	131,580	139,710	8,130	6.18%
16202 - RECPG-ADL	,	,		
Administrative Expenses	2,050	1,900	(150)	-7.32%
Contracted Services	19,500	22,500	3,000	15.38%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	2,400	2,600	200	8.33%
Wages and Benefits	5,740	6,070	330	5.75%
	., .	,		

Function 16 - Recreation and Cultural Services

Net Total	(486,960)	(543,690)	(56,730)	11.65%
Total Expenses	597,150	677,760	80,610	13.50%
Total 16204 - RECPG-HAR	31,160	30,710	(450)	-1.44%
Wages and Benefits	1,710	1,440	(270)	-15.79%
Supplies and Equipment	6,000	6,100	100	1.67%
Rents and Financial Expenses	800	820	20	2.50%
Contracted Services	20,950	21,150	200	0.95%
Administrative Expenses	1,700	1,200	(500)	-29.41%
16204 - RECPG-HAR				
Total 16203 - RECPG-CAN	43,660	45,310	1,650	3.78%
Wages and Benefits	2,560	2,870	310	12.11%
Supplies and Equipment	1,500	2,000	500	33.33%
Contracted Services	38,100	38,940	840	2.20%
Administrative Expenses	1,500	1,500	0	0.00%
16203 - RECPG-CAN				

Budget Forecast by Sub Function

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# **Budget Forecast by Sub Function**

Function 18 - Planning and Development

Department Planning & Heritage

	2023	2024		
	Budget	Budget	Change	% Change
Revenues				
18101 - PLZ-PLN				
Funding from Reserves	82,100	87,300	5,200	6.33%
Government Transfers	20	0	(20)	-100.00%
User Charges	603,290	457,850	(145,440)	-24.11%
Total 18101 - PLZ-PLN	685,410	545,150	(140,260)	-20.46%
Total Revenues	685,410	545,150	(140,260)	-20.46%
Expenses				
18101 - PLZ-PLN				
Administrative Expenses	21,830	20,520	(1,310)	-6.00%
Contracted Services	90,020	87,130	(2,890)	-3.21%
Contribution to Reserves	65,000	65,000	0	0.00%
Special Projects	142,500	0	(142,500)	-100.00%
Subscriptions and Periodicals	1,610	1,640	30	1.86%
Supplies and Equipment	1,240	1,260	20	1.61%
Utilities	830	840	10	1.20%
Wages and Benefits	674,570	709,970	35,400	5.25%
Total 18101 - PLZ-PLN	997,600	886,360	(111,240)	-11.15%
18102 - PLZ-HTG				
Administrative Expenses	1,760	3,790	2,030	115.34%
Total 18102 - PLZ-HTG	1,760	3,790	2,030	115.34%
Total Expenses	999,360	890,150	(109,210)	-10.93%
Net Total	(313,950)	(345,000)	(31,050)	9.89%

Budget Forecast by Sub Function

# **Budget Forecast by Sub Function**

Function 18 - Planning and Development

#### Department Drainage

	2023	2024		
	Budget	Budget	Change	% Change
Revenues				
18401 - AGR-DRN				
Government Transfers	17,000	17,620	620	3.65%
Total 18401 - AGR-DRN	17,000	17,620	620	3.65%
Total Revenues	17,000	17,620	620	3.65%
Expenses				
18401 - AGR-DRN				
Administrative Expenses	320	330	10	3.13%
Allocation of Program Support	11,900	10,000	(1,900)	-15.97%
Contracted Services	45,400	46,310	910	2.00%
Total 18401 - AGR-DRN	57,620	56,640	(980)	-1.70%
Total Expenses	57,620	56,640	(980)	-1.70%
Net Total	(40,620)	(39,020)	1,600	-3.94%

Budget Forecast by Sub Function

# **Budget Forecast by Sub Function**

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Function 18 - Planning and Development

Department Farmer's Market,

	2023 Budget	2024 Budget	Change	% Change
Revenues	Budget	Buuget	Change	76 Change
18980 - OTH				
Government Transfers	14,500	0	(14,500)	-100.00%
User Charges	11,830	7,210	(4,620)	-39.05%
Total 18980 - OTH	26,330	7,210	(19,120)	-72.62%
Total Revenues	26,330	7,210	(19,120)	-72.62%
Expenses	,	,		
18980 - OTH				
Administrative Expenses	4,500	2,700	(1,800)	-40.00%
Contracted Services	4,000	6,200	2,200	55.00%
Supplies and Equipment	6,000	2,000	(4,000)	-66.67%
Wages and Benefits	20,250	11,610	(8,640)	-42.67%
Total 18980 - OTH	34,750	22,510	(12,240)	-35.22%
Total Expenses	34,750	22,510	(12,240)	-35.22%
Net Total	(8,420)	(15,300)	(6,880)	81.71%

Budget Forecast by Sub Function

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#### Township of West Lincoln 2024 Capital & Special Projects Summary

FUNDING SOURCE							
Project	Expenditure	CCBF	Debenture	Development Charges	Donations	OCIF	Reserves
138 - Miscellaneous Parks Equipment	8,500			· · ·			8,500
148 - Wide Area Mower - Replacement	140,000						140,000
152 - Leisureplex Playground Replacement	160,000			160,000			
154 - Gator Replacement	32,000						32.000
160 - Zero Turn Mower Replacement	31,000						31.000
168 - Tractor/ Brusher/ Articulating Mower Replacement	195,000						195,000
237 - Miscellaneous Road Equipment	6,000						6,000
251 - Killins St, Barbara St, Brooks Cir Road Resurfacing	1,100,000	990,000		110,000			-,
26 - Campbell Bridge Rehabilitation	600,000	,		60,000		540,000	
271 - Sidewalk Tractor Replacement	125,000			00,000		010,000	125,000
40 - Guard Rail Replacement (Various)	300,000						300,000
420 - Water Meter Replacement Program	50,000						50,000
516 - Murgatroyd Trail - Reconstruction	200,000						200,000
56 - Fire Bunker Gear	25,000						200,000
564 - Replacement Computers - Corporate Services	25,000		-		-		26,900
	15,000						15.000
573 - Network Hardware - Corporate Management	,						
713 - Signs - New & Replacement	17,500 5,000						17,500
723 - Miscellaneous Water Equipment							5,000
733 - Miscellaneous Wastewater Equipment	5,000 35,800						5,000
743 - Water Meters - New Installation							35,800
775 - Addition to Audio Visual Collection - All Library Branches	15,300						15,300
776 - Addition to Printed Collection - Smithville Library Branch	17,300			14,400			2,900
777 - Replacement Computers - Library Branches	1,500						1,500
779 - Addition to Printed Collection - Caistorville Library Branch	9,200			7,650	1,550		
780 - Addition to Printed Collection - Wellandport Library Branch	11,500			9,150			2,350
833 - Miscellaneous Corporate Management Equipment and Furniture	5,500						5,500
853 - Traffic Radar Speed Board Replacement	15,000						15,000
941 - RR 20 (West St) & Wade Rd N Water Main Replacement	2,000,000		1,000,000	1,000,000			
1004 - Non Network Replacement Computers - Library Branches	7,700						7,700
1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd	700,000		217,400				482,600
1039 - Pick Up Truck 10017 - Replacement	45,000						45,000
1041 - Town Hall Window Replacement	36,000						36,000
1048 - Parks Furniture	10,000						10,000
1062 - Portable Pumps (2)	25,000						25,000
1088 - Miscellaneous Fire Equipment	10,000						10,000
1089 - Silverdale Hall Siding Replacement	47,000						47,000
1101 - Leisureplex Electric Panel Upgrades	17,000						17,000
1110 - Killins St, Barbara St, Brooks Cir Watermain Replacement	800,000						800,000
1118 - Logo and Branding	10,000						10,000
1145 - Record Management System Implementation	68,200						68,200
1147 - Wellandport Tennis Court Resealing	18,000						18,000
1149 - Hank MacDonald Park Building Roof Shingles	12,000						12,000
1150 - Abingdon Baseball Park Bleachers	15,000						15,000
1152 - Library Camera Additions	12,000						12,000
1159 - Miscellaneous Recreation Program Equipment	5,000						5,000
1163 - RR20 (West St) & Wade Rd North Sanitary Replacement	2,350,000			1,175,000			1,175,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	150,000			15,000			135,000
1171 - Library Furniture Replacement	6.000			,			6.000
1179 - New Sweeper Attachment for Backhoe	15,000						15,000
1183 - Abingdon Rd Resurfacing; From North Chippawa Rd to Concession 2 Rd	200.000			20.000			180.000
1184 - Concession 3 Rd Resurfacing; from RR14 to Caistor Gainsborough Townline Rd	380,000			38,000			342,000
1201 - West St/RR20 Sidewalk - Between South Grimsby Rd 5 and Wade Rd	120,000			50,000			120,000
1208 - Joint Job Evaluation (JJE) Union Employees	120,000						15,000
1211 - By-Law Tracking Software	30,000						30,000
1211 - By-Law Tracking Software 1214 - Tablets for Fire Vehicles	5,200						5,200
1214 - Tablets for Fire Venicles 1218 - Seasonal Lighting Hydro Pole Safety Improvements	20,000						20,000
		000.000	4 247 400	2 600 000	4 550	E40.000	,
TOTAL	10,282,100	990,000	1,217,400	2,609,200	1,550	540,000	4,923,950

2033

6,950 **6,950** (33.81%)

# **Project Summary**

## 1004 - Non Network Replacement Computers - Library Branches

Project Number	1004			Title	Non Netwo Branches	rk Replacement (	Computers - Libr	rary Lock	Status	Unlocked
Asset Type Start Date Manager Regions	Pooled IT Hardw 2024-01-01	are		Department Completion Date Partner	Libraries			Year	Identified	2021
Description Justification Strategic Plan Theme	Replace IT resour		e public on a re	networked resource gular basis for effici		tive operation.				
Scenario Details										
Budget Year	2024			Name		Network Replace nches: Main	ement Compute	rs - Lock	Status	Unlocked
Project Status Description Comments Justification	Council Review							Activ	ve	Yes
Project Forecast Object	_	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source 460115 - TSFR FF		7,700	6,700	6,000	4,200	9,400	8,500	5,100	7,000	10,500
Total Funding Sou		7,700	6,700	6,000	4,200	9,400	8,500	5,100	7,000	10,500
Percent Increase	_		(12.99%)	(10.45%)	(30.00%)	123.81%	(9.57%)	(40.00%)	37.25%	50.00%
Expenditure										

Net Total	-	-	-	-	-	-	-	-	-	-
Percent Increase		(12.99%)	(10.45%)	(30.00%)	123.81%	(9.57%)	(40.00%)	37.25%	50.00%	(33.81%)
Total Expenditure	7,700	6,700	6,000	4,200	9,400	8,500	5,100	7,000	10,500	6,950
620106 - IT HARDWARE POOL	7,700	6,700	6,000	4,200	9,400	8,500	5,100	7,000	10,500	6,950
Expenditure										

## 1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd

Project Number	1025	Title	Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Double surface treatment application to the exis	ting gravel section of	Vaughan Rd from Wellandport Rd to Heaslip Rd.		
Justification	5	pality from Caistor-Ga	oad for hard topping. This section of Vaughan Rd is the insborough Townline Rd to Boyle Rd to the east. This is rough Townline Rd).	, ,	5
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Co CHAMPION - Strategic and Responsible Growth	,			
Scenario Details					
Budget Year	2024	Name	1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
						,		·		
440004 - PROCEEEDS DEBENTURE	217,400	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	482,600	-	-	-	-	-	-	-	-	-
Total Funding Source	700,000	-	-	_	-	-	-	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
630264 - VAUGHAN RD - FROM: WELLANDPORT RD TO: HEASLIP RD	700,000	-	-	-	-	-	-	-	-	-
 Total Expenditure	700,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	_	-	Page 200	of 284-	_	_	_	_	

## 1039 - Pick Up Truck 10017 - Replacement

Project Number Asset Type	1039 Pickup Truck	Title Department	Pick Up Truck 10017 - Replacement Transportation Services-General	Lock Status	Unlocked
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Replacement of pickup truck 10017				
Justification	Pickup truck 10017 is reaching the end of it	s useful life cycle. This is a	purchase of a new pickup truck to replace it	in the fleet.	
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Acti CHAMPION - Strategic and Responsible Gro	,			
Scenario Details					
Budget Year	2024	Name	1039 - Pick Up Truck 10017 - Replacemer	t: Main Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					
Project Forecast					
Oblast.	2024 2	0.05 0.000	2027 2020 2020	2020 2024	2022

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	45,000	-	-	-	-	-	-	-	-	-
Total Funding Source	45,000	-	-	_	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625003 - PICKUP TRUCK	45,000	-	-	-	-	-	-	-	-	-
Total Expenditure	45,000	-	-	_	-	_	_	_	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	-	-	_	-	_	-	-

## 1041 - Town Hall Window Replacement

Project Number Asset Type Start Date Manager Regions	1041 Building 2024-01-01			Title Department Completion Date Partner	Governance	ndow Replaceme	ent	Lock S Year Ic	tatus Ientified	Unlocked 2021	
Description Justification	The town hall w		cimately 30 years	old and in need of rough and need to		ber seals as well	as some of the inte	ernal gases are	in disrepair.	This makes the win	dows much less
Strategic Plan Theme	BUILD - A Safe,	Connected, Caring	and Active Com	munity							
Scenario Details											
Budget Year Project Status Description Comments Justification	2024 Council Review			Name	1041 - Town	Hall Window Rep	olacement: Main	Lock S Active		Unlocked Yes	
Project Forecast											
Object		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source 460110 - TSFR FR	-	36,000	-	-	-	-	_	-	_	_	_
Total Funding Sour Percent Increase	ce -	36,000	- (100.00%)		- 0.00%	- 0.00%	- 0.00%	- 0.00%	- 0.00%	- 0.00%	- 0.00%
<b>Expenditure</b> 699990 - CAPITAI ASSIGNED BY FIN		36,000	_	-	-	-	_	-	-	-	_
Total Expenditure	-	36,000	-	-	-	_	_	-	-	-	-
Percent Increase	-		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-	-

1048 - Parks Furniture

Project Number	1048	Title	Parks Furniture	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks		
Start Date	2024-01-01	Completion Date	2031-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Install garbage cans and benches in parks and gr	een spaces.			
Justification	Staff have been working towards equipping all or items.	f our green spaces an	d parks with benches and garbage receptacles over the	last few years. These f	unds will be used to install these
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Co	mmunity			

#### Scenario Details

Budget Year	2024	Name	1048 - Parks Furniture: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
- Funding Source										
460105 - TSFR FROM CAPITAL	10,000	-	-	10,000	-	-	-	10,000	-	-
Total Funding Source	10,000	-	-	10,000	-	-	-	10,000	-	-
Percent Increase		(100.00%)	0.00%	100.00%	(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%
Expenditure										
610021 - GARBAGE CANS AND BENCHES	10,000	-	-	10,000	-	-	-	10,000	-	-
 Total Expenditure	10,000	-	-	10,000	-	-	-	10,000	-	-
Percent Increase		(100.00%)	0.00%	100.00%	(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

1062 - Portable Pumps (2)

Project Number	1062	Title	Portable Pumps (2)	Lock Status	Unlocked
Asset Type	Fire Equipment	Department	Fire		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2022
Manager		Partner			
Regions					
Description	The scheduled replacement of two large volume station.	portable pumps is inc	cluded in the 2024 Capital budget, as the current pumps	have reached end-of	-life. One pump is required for each
Justification	supply is not an option. Ensuring that sufficient v	ater is available is a c	ent flow volumes of water to support tanker and aerial o ritical in rural areas without municipal water supplies. Ta ) can be the fastest, most efficient way to supply the nec	nkers are a part of thi	is process, but there are
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Co	mmunity			
Scenario Details					

Budget Year	2024	Name	1062 - Portable Pumps (2): Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460111 - TSFR FROM FIRE	25,000	-	-	-	-	-	-	-	-	-
 Total Funding Source	25,000	-	-	_	-	_	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	25,000	-	-	-	-	_	-	-	-	-
 Total Expenditure	25,000	-	_	-	_	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

## 1088 - Miscellaneous Fire Equipment

Project Number	1088	Title	Miscellaneous Fire Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Fire		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2022
Manager		Partner			
Regions					
Description	This budget is for miscellaneous sm	all equipment or furniture, both ne	w and replacement, for the Township Fire de	epartment.	
Justification	Funds need to be allocated each ye	ar to ensure that assets are in good	l order.		
Strategic Plan Theme	BUILD - A Safe, Connected, Caring a	and Active Community			
Scenario Details					

Budget Year	2024	Name	1088 - Miscellaneous Fire Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
- Funding Source										
460111 - TSFR FROM FIRE	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
 Total Funding Source	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
 Total Expenditure	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

## 1089 - Silverdale Hall Siding Replacement

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Project Number Asset Type Start Date Manager Regions Description	1089 Building 2024-01-01 Replace siding, e	avestroughs, soff		Title Department Completion Date Partner	Silverdale Ha Recreation Fa 2024-12-31	II Siding Replace acilities	ment	Lock S Year Io	itatus dentified	Unlocked 2022	
Justification Strategic Plan Theme	The current sidin capital budget a	ig is in poor cond	ition. To preserve e done to mainta	e the integrity of the ain the integrity and			ghs, soffit, and facia	need to be re	placed. This	project was deferre	ed from the 2023
Scenario Details	;										
Budget Year Project Status Description Comments Justification	2024 Council Review			Name	1089 - Silver	dale Hall Siding F	Replacement: Main	Lock S Active		Unlocked Yes	
Project Forecast	:										
Object	_	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source 460110 - TSFR F	ROM FACILITIES	47,000	_		_	_		-	_		
Total Funding Sou	irce	47,000	-	-	-	-	-	-	-	-	-
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b> 699990 - CAPITA ASSIGNED BY FI	AL OBJECT TO BE NANCE DEPT	47,000	_	-	-	-	-	-	-	-	-
Total Expenditure		47,000	-	-	-	-	-	-	-	-	
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

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## 1101 - Leisureplex Electric Panel Upgrades

Project Number	1101	Title	Leisureplex Electric Panel Upgrades	Lock Status	Unlocked					
Asset Type	Building	Department	Recreation Facilities							
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2023					
Manager		Partner								
Regions										
Description	Upgrade electrical panel for future electrical nee	ds.								
Justification	Staff are investigating new battery operated equipment for the near future. The existing electrical panel at the Leisureplex building needs to be upgraded currently and staff would like to prepare for the new charging needs for the future equipment as well.									
Strategic Plan	CHAMPION - Strategic and Responsible Growth									
Theme	ADVANCE - Organizational Capacity and Effectiv	eness								
Scenario Details										
Budget Year	2024	Name	1101 - Leisureplex Electric Panel Upgrades: Main	Lock Status	Unlocked					
Project Status	Council Review			Active	Yes					
Description										

Comments

Justification

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
 Funding Source			·	,		, , , , , , , , , , , , , , , , , , ,		·		
460110 - TSFR FROM FACILITIES	17,000	-	-	-	-	-	-	-	-	-
 Total Funding Source	17,000	-	-	_	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	17,000	-	-	-	-	-	-	-	-	-
 Total Expenditure	17,000	-	-	_	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	_

## 1110 - Killins St, Barbara St, Brooks Cir Watermain Replacement

Project Number	1110			Title	Killins St, Barl Replacement	oara St, Brooks C	ir Watermain	Lock S	tatus	Unlocked	
Asset Type Start Date Manager	Water Main 2024-01-01			Department Completion Date Partner	Water 2024-12-31			Year lo	lentified	2022	
Regions Description Justification Strategic Plan	The existing (AC) is allocated for c		is area are approa oads in the area a	aching the end of li also require rehabili			or approved funding works can be packa				
Theme		rategic and Respo		nunity							
Scenario Details	;										
Budget Year	2024			Name	1110 - Killins Replacement		ooks Cir Watermain	Lock S	Status	Unlocked	
Project Status Description Comments Justification	Council Review							Active	•	Yes	
Project Forecast											
Object		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
<b>Funding Source</b> 460124 - TSFR Fl	– ROM WATER	800,000	-	_	_	-	_	_	_	_	_
Total Funding Sou	irce	800,000	-	-	-	-	-	-	-	-	-
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure 635125 - KILLII BROOKS WATER		800,000	-	-	-	-	-	-	-	-	-
Total Expenditure		800,000	-	-	-	-	-	-	-	-	-
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	=	-	-	-	-	_	-	-	-	-	-

## 1118 - Logo and Branding

Project Number	1118	Title	Logo and Branding	Lock Status	Unlocked					
Asset Type	Operating Study	Department	Libraries							
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2022					
Manager		Partner								
Regions										
Description	The Library's strategic plan findings will be used	to inform the logo an	d branding project. A firm would be hired to create a ne	w logo as well as a br	anding strategy.					
Justification	A logo redesign would show that the library is evolving and adapting, and staying on top of library trends. Our current logo is outdated and does not adapt well to modern media.									
	Branding would give the Library a stronger sense and marketing strategies.	of identity, make the	Library more memorable, and encourage users to visit	us. Branding would al	so support the Library's advertising					
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Co	mmunity								
Scenario Details										

Budget Year	2024	Name	1118 - Logo and Branding: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
· ·	· · · · ·								
10,000	-	-	-	-	-	-	-	-	-
10,000	-	-	-	-	-	-	-	-	-
	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
10,000	-	-	-	-	-	-	-	-	-
10,000	-	-	-	-	-	-	-	-	-
	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
_	_	_	_	_	_	_	_	_	_
	10,000 <b>10,000</b> 10,000 <b>10,000</b>	10,000       -         10,000       -         (100.00%)         10,000       -         10,000       -         (100.00%)	10,000       -       -         10,000       -       -         (100.00%)       0.00%         10,000       -       -         10,000       -       -         10,000       -       -         10,000       -       -         10,000       -       -         10,000       -       -         (100.00%)       0.00%	10,000       -       -       -         10,000       -       -       -         (100.00%)       0.00%       0.00%         10,000       -       -       -         10,000       -       -       -         10,000       -       -       -         10,000       -       -       -         10,000       -       -       -         (100.00%)       0.00%       0.00%	10,000       -       -       -         10,000       -       -       -         (100.00%)       0.00%       0.00%       0.00%         10,000       -       -       -         10,000       -       -       -         10,000       -       -       -         10,000       -       -       -         10,000       -       -       -         10,000       -       -       -         10,000       -       -       -         10,000       -       -       -         10,000       -       -       -         0.00%       0.00%       0.00%       0.00%	10,000       -       -       -       -       -         10,000       -       -       -       -       -         (100.00%)       0.00%       0.00%       0.00%       0.00%         10,000       -       -       -       -         10,000       -       -       -       -         10,000       -       -       -       -         10,000       -       -       -       -         10,000       -       -       -       -         (100.00%)       0.00%       0.00%       0.00%       0.00%	10,000       -       -       -       -       -         10,000       -       -       -       -       -       -         (100.00%)       0.00%       0.00%       0.00%       0.00%       0.00%         10,000       -       -       -       -       -       -         10,000       -       -       -       -       -       -         10,000       -       -       -       -       -       -         10,000       -       -       -       -       -       -         10,000       -       -       -       -       -       -         10,000       -       -       -       -       -       -         (100.00%)       0.00%       0.00%       0.00%       0.00%       0.00%	10,000       - <td>10,000       -</td>	10,000       -

## 1145 - Record Management System Implementation

Project Number Asset Type	1145 Operating Prog	ram		Title Department	Corporate Se	agement System ervices	Implementation		Status	Unlocked		
Start Date Manager Regions	2024-01-01			Completion Date Partner	2025-12-31			Year I	dentified	2023		
Description	November 2023	, and the implemer	itation of a new	a full time staff mem w Records Managem nator/Administrative	ent Program fo	or the corporation	n.					
Justification	<ul> <li>as assist with the implementation of a Records Management Program (RMP). RMP's needs strong staffing support in order for the program to be implemented efficiently, if thi not happen, a lot of time and resources can be put into a program that is not successful. This position will also assist staff members in understanding their roles and responsibile with respect to records management and the importance of proper document control for easy retrieval and disposition. Key deliverables of the RMP are to:         <ul> <li>Create a new Records Management Program (RMP) with appropriate policies and procedures</li> <li>Introduce a new records retention by-law</li> <li>Provide staff education and training on new RMP and retention bylaw</li> <li>Establish an updated inventory for the Township's documents (both electronic and physical records)</li> <li>Software program for electronic records</li> </ul> </li> <li>ADVANCE - Organizational Capacity and Effectiveness</li> </ul>											
Strategic Plan Theme	ADVANCE - Org	janizational Capacit	y and Effective	ness								
Scenario Details	;											
Budget Year	2024			Name	1145 - Recor Main	rd Management :	System Implemer		Status	Unlocked		
Project Status	Council Review							Activ	e	Yes		
Project Forecast	:											
Object	_	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
Funding Source		60, 200	<u> </u>									
460105 - TSFR F Total Funding Sou		68,200 68,200	69,600	-				-	-	-	-	
Percent Increase		00,200	2.05%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
- "												
Expenditure 520605 - RECOR	DS MGMT	68,200	69,600	_	_	_	_	_	_	_	_	
Total Expenditure	-	68,200	69,600	_	-	-		-	-	_		
Percent Increase	-		2.05%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Net Total	-	-	-	-	-	_	-	-	_		-	

## 1147 - Wellandport Tennis Court Resealing

Project Number Asset Type Start Date Manager Regions	1147 Sports Field 2024-01-01			Title Department Completion Date Partner	Wellandport Parks 2024-12-31	Tennis Court Res	ealing	Lock S Year l	Status dentified	Unlocked 2023	
Description Justification	The tennis cour allow them to b repairs will also	e used for many ye be done during th	led to prevent fui ears to come. Out is project.	door pickle ball ma			ult in higher capital r courts and having th				
Strategic Plan Theme	BUILD - A Safe,	Connected, Caring	and Active Comn	nunity							
Scenario Details	;										
Budget Year Project Status Description Comments Justification	2024 Council Review			Name	1147 - Wella	ndport Tennis Co	urt Resealing: Main	Lock : Active	Status e	Unlocked Yes	
Project Forecast	t										
Object		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source		18,000	_	_	_	_	_	_	_	_	
460105 - TSFR F Total Funding Sou	-	18,000		-				-			
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b> 699990 - CAPIT/ ASSIGNED BY FI	AL OBJECT TO BE NANCE DEPT	18,000	-	-	-	-	-	-	-	-	-
Total Expenditure	•	18,000	_	-	-	-	-	-	-	-	-
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total		-	-	-	-	-	-	-	-	_	-

Net Total

## 1149 - Hank MacDonald Park Building Roof Shingles

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Project Number	1149		٦	Title		nald Park Buildir	ig Roof Shingles	Lock S	status	Unlocked		
Asset Type Start Date	Building 2024-01-01			Department Completion Date	Parks 2024-12-31			Voort	dentified	2023		
Manager	2024-01-01			Partner	2024-12-51			fearin	uentinea	2025		
Regions			-									
Description	Re-shingle the H	Hank MacDonald F	Park building roof.									
Justification				nd eavestrough as	well as the soff	it replaced in 202	22. The shingles o	n the roof now	need to be re	placed. The buildin	g should not	
Strategic Plan	•	r repairs for many	•	oupitu								
Theme	BUILD - A Sale,	Connected, Cann <u>c</u>	and Active Comn	nunity								
Scenario Details												
				NI	1140 Hank	MacDonald Dark	Building Roof Shi	inglas: Lasta	<b></b>	Links also al		
Budget Year	2024			Name	Main		building Roof Shi	ingles: Lock S	status	Unlocked		
Project Status	Council Review							Active	9	Yes		
Description	Re-shingle the Hanks Macdonald building roof											
Comments	The Hank Macdonald building has had the siding and eavestrough as well as the soffit replaced in 2022. The shingles on the roof now need to be replaced.											
Justification												
Project Forecast		2024	2025	2026	2027	2020	2020	2020	2024	2022	2022	
Object Funding Source	-	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
460110 - TSFR F	ROM FACILITIES	12,000	-	_	_	_	_	-	-	_	-	
Total Funding Sou	-	12,000	_	_	_	_	_	-	_	_	_	
Percent Increase	-		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Expenditure												
615106 - BLD BE	TTERMENTS	12,000	-	-	-	-	-	-	-	-	-	
Total Expenditure	-	12,000	-	-	-	-	_	-	-	-	-	
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	

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## 1150 - Abingdon Baseball Park Bleachers

Project Number Asset Type Start Date Manager Regions	1150 Park Equipment 2024-01-01		[ (	Fitle Department Completion Date Partner	Abingdon Ba Parks 2024-12-31	seball Park Bleac	hers	Lock S Year Ic	tatus lentified	Unlocked 2023		
Description Justification Strategic Plan Theme	The current woc Staff replaced th	eplacement of existing wood bleachers at the Abingdon Ball Park Bleachers he current wooden bleachers at the south ball diamond at the Abingdon Baseball Park have been repaired numerous times and are becoming unsafe and are in need of replace taff replaced the bleachers at the north ball diamond with aluminium bleachers a few years ago and now the south units are in need of replacement. UILD - A Safe, Connected, Caring and Active Community										
Scenario Details Budget Year Project Status Description Comments Justification	2024 Council Review		ſ	Name	1150 - Abing	don Baseball Par	k Bleachers: Main	Lock S Active		Unlocked Yes		
Project Forecast Object Funding Source 460105 - TSFR FR Total Funding Sour Percent Increase	-	<b>2024</b> 15,000 <b>15,000</b>	2025 - - (100.00%)	2026 - - 0.00%	2027 - - 0.00%	2028 _ 	2029 _ _ 0.00%	2030 - - 0.00%	2031 _ _ 0.00%	2032 - - 0.00%	2033  	
Expenditure 610005 - BLEACH FIELD Total Expenditure Percent Increase	iers - sports - -	15,000 <b>15,000</b>	(100.00%)	- - 0.00%	0.00%	- - 0.00%	- - 0.00%	- - 0.00%	-	- - 0.00%	- - 0.00%	
Net Total	-	-	-	_	_	-	-	-	_	-		

#### 1152 - Library Camera Additions

Project Number Asset Type Start Date Manager Regions	1152 Fixtures 2024-01-01			Title Department Completion Date Partner	Library Came Libraries 2024-12-31	ra Additions		Lock S Year le	itatus dentified	Unlocked 2023	
Description Justification Strategic Plan	Library staff hav to the existing s	e asked for more	cameras at the Ca				es. Staff and site	security would b	be improved v	with the additional o	cameras added
Theme Scenario Details											
Budget Year Project Status Description Comments Justification	2024 Council Review			Name	1152 - Librar	y Camera Additic	ons: Main	Lock S Active	Status e	Unlocked Yes	
Project Forecast Object Funding Source	-	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
460115 - TSFR FR	-	12,000	-	-	-	-	-	-	-		-
Total Funding Sour Percent Increase	-ce	12,000	(100.00%)	0.00%	- 0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure 620203 - CAMERA Total Expenditure Percent Increase	۹ - -	12,000 <b>12,000</b>	- - (100.00%)	- - 0.00%	- - 0.00%	- - 0.00%	- - 0.00%	- - 0.00%	- - 0.00%		
Net Total	-	_	_	_	_	_	-	-	_		_

## 1159 - Miscellaneous Recreation Program Equipment

Project Number	1159	Title	Miscellaneous Recreation Program Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Recreation Programs		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Gymnasium and program equipment				
Justification	Replacement of gymnasium and program equip	ment. Examples could	be, but not limited to, things like volleyball nets and	poles, basketball replac	ements, and pickleball equipment.
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Co	ommunity			

#### **Scenario Details**

Budget Year	2024	Name	1159 - Miscellaneous Recreation Program Equipment:	Lock Status	Unlocked
			Main		
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460105 - TSFR FROM CAPITAL	5,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000
 Total Funding Source	5,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	100.00%	(50.00%)	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000
 Total Expenditure	5,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	100.00%	(50.00%)	0.00%	0.00%	0.00%
Net Total	_	-	-	_	-	_	-	-		-

## 1163 - RR20 (West St) & Wade Rd North Sanitary Replacement

Project Number	1163	Title	RR20 (West St) & Wade Rd North Sanitary Replacement	Lock Status	Unlocked
Asset Type	Sanitary Sewer	Department	Wastewater		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	RR20 (West St) from S. Grimsby Rd 5 to Wade St	& Wade St N from R	R20 to South Limit		
Justification			rtaken as part of the Niagara Region's Phase 4 RR20 Rec arate project. The sanitary sewer upsizing is required to		
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Co CHAMPION - Strategic and Responsible Growth	,			
Scenario Details					
Budget Year	2024	Name	1163 - RR20 (West St) & Wade Rd North Sanitary Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					

Justification

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source			, i	, i					, i	
410405 - DC - WW	1,175,000	-	-	-	-	-	-	-	-	-
460119 - TSFR FROM SEWERS	1,175,000	-	-	-	-	-	-	-	-	-
Total Funding Source	2,350,000	-	-	_	-	_	-	-	_	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	2,350,000	-	-	-	-	-	-	-	-	-
Total Expenditure	2,350,000	-	-	-	_	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-		_	_	_	-	-	-	_	
-					-f 004					

1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.

Project Number	1166	Title	South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	Lock Status	Unlocked
Asset Type	Hot Mix	Department	Roads Paved and Unpaved		
Start Date	2024-01-01	Completion Date	2026-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	South Grimsby Rd 5 reconstruction & urbanization	on to a collector road	way, from RR20 to Spring Creek Rd.		
Justification	This project is required as part of the developme 2026 and will be cost shared accordingly betwee		nt. These funds in the 2024 Budget are to complete the he NW Quadrant Developers.	detailed design. Cons	struction funding is forecasted in
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Co CHAMPION - Strategic and Responsible Growth	mmunity			
Scenario Details					
Budget Year	2024	Name	1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.: Main	Lock Status	Unlocked
Project Status Description Comments Justification	Council Review			Active	Yes

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source						·			·	
410404 - DC - ROADS	15,000	-	500,000	-	-	-	-	-	-	-
440004 - PROCEEEDS DEBENTURE	-	-	4,500,000	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	135,000	-	-	-	-	-	-	-	-	-
 Total Funding Source	150,000	-	5,000,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	150,000	-	5,000,000	-	-	-	-	-	-	-
 Total Expenditure	150,000	-	5,000,000	-	-	-	-	_	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	_	Page-217	7 of 284	_	-	_	-	

## 1171 - Library Furniture Replacement

Project Number	•			Title	Library Furni	ture Replacemen	nt	Lock Status		Unlocked	
Asset Type	Library Equipmen	t	I	Department	Libraries						
Start Date	2024-01-01		(	Completion Date	2033-12-31			Year I	dentified	2023	
Manager			I	Partner							
Regions											
Description			9	I from increased pu	•						
Justification		• •			l damaged. Ov	er time, some fu	rniture becomes o	outdated and do	oes not suit th	ne needs of the Libr	rary. This
		be replaced in or		•							
Strategic Plan Theme	ADVANCE - Orga	nizational Capacity	and Effectivene	255							
Scenario Details	5										
Budget Year	2024			Name	1171 - Librar	y Furniture Repla	acement: Main	Lock	Status	Unlocked	
Project Status	Council Review							Activ	e	Yes	
Description											
Comments											
Justification											
Publication											
Project Forecast	t										
Object		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source											
460115 - TSFR F	ROM LIBRARY	6,000	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100
Total Funding Sou	urce	6,000	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100
Percent Increase			1.67%	1.64%	2.42%	2.36%	1.54%	2.27%	2.22%	1.45%	1.43%
Expenditure											
-											

Expenditure										
620209 - OFFICE FURNITURE	6,000	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100
 Total Expenditure	6,000	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100
Percent Increase		1.67%	1.64%	2.42%	2.36%	1.54%	2.27%	2.22%	1.45%	1.43%
Net Total	_	_	_	_	_	_	-	_	_	_

## 1179 - New Sweeper Attachment for Backhoe

Project Number Asset Type Start Date Manager Regions	<ul> <li>1179</li> <li>Roads Equipment</li> <li>2024-01-01</li> <li>New Sweeper Attachment for Backhoe</li> </ul>			Title Department Completion Date Partner	-	r Attachment for on Services-Gene		Lock S Year l	Status dentified	Unlocked 2023	
Description Justification Strategic Plan Theme	This is for the pu on the road after	rchase of a new s r the winter seasc	sweeper attachme	ent for an existing b used for cleaning ro munity		veeper will help v	vith cleaning inte	rsections in the	spring to help	o remove the sand/	salt that is left
Scenario Details											
Budget Year Project Status Description Comments Justification	2024 Council Review			Name	1179 - New S	Sweeper Attachm	ient for Backhoe:	Main Lock Active	Status e	Unlocked Yes	
Project Forecast											
Object	_	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source 460109 - TSFR FRG		15,000	-	-	-	-	-	-	-	-	-
Total Funding Sour	ce _	15,000	- (100.00%)			- 0.00%		- 0.00%	0.00%		- 0.00%
<b>Expenditure</b> 699990 - CAPITAL ASSIGNED BY FIN.		15,000	-	-	-	-	_	-	_	-	-
Total Expenditure	_	15,000	-	-	-	-	-	-	-	-	-
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-	_

## 1183 - Abingdon Rd Resurfacing; From North Chippawa Rd to Concession 2 Rd

Project Number	1183 <b>Title</b>				Abingdon Ro to Concessio	5	m North Chippawa	Rd Lock S	Status	Unlocked	
Asset Type Start Date Manager Regions	Surface Treatme 2024-01-01	nt	C	Department Completion Date Partner	l and Unpaved		Year lo	dentified	2023		
Description Justification	Based on our an				oad is in poor o	condition and req	uires resurfacing. D	Deferring resu	rfacing of thi	s road will lead to a	n increase in
Strategic Plan Theme	BUILD - A Safe, G	Connected, Caring	and Active Comm ity and Effectivene	iunity							
Scenario Details											
Budget Year	2024		1	lame		gdon Rd Resurfac d to Concession 2	-	Lock S	Status	Unlocked	
Project Status Description Comments Justification	Council Review				Cinppawa K			Active	2	Yes	
Project Forecast Object		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source	_	2024	2025	2028	2021	2020	2029	2030	2031	2032	2033
410404 - DC - R0	OADS	20,000	-	_	-	-	-	-	-	-	-
460105 - TSFR FF	ROM CAPITAL	180,000	-	-	-	-	-	-	-	-	-
Total Funding Sou	irce	200,000	-	-	-	-	-	-	-	-	-
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Expendi	iture
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Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	200,000	-	-	-	-	-	-	-	-	-
 Total Expenditure	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	_	-	-	-	-	-	-	-	_

0.00%

0.00%

## **Project Summary**

Percent Increase

## 1184 - Concession 3 Rd Resurfacing; from RR14 to Caistor Gainsborough Townline Rd

(100.00%)

0.00%

Project Number	1184		Tit	tle	Concession 3 Gainsborougł	<b>.</b>	from RR14 to Caisto	or Lock St	atus	Unlocked	
Asset Type	Surface Treatme	ent	De	epartment	Roads Paved	and Unpaved					
Start Date	2024-01-01		Co	ompletion Date	2024-12-31			Year Ide	entified	2023	
Manager			Pa	artner							
Regions											
Description	Resurfacing of	Concession 3 Rd with	Surface Treatme	nt							
Justification		nnual Pavement Cond			oad is in Fair cor	dition and requir	res resurfacing. De	ferring the resu	urfacing of t	his road now will lea	ad to higher
<b>.</b>		osts and capital renew									
Strategic Plan Theme		Connected, Caring ar ganizational Capacity									
meme	ADVANCE - OI	gamzational capacity		5							
Scenario Details											
Budget Year	2024		N	ame		ssion 3 Rd Resurf oorough Townlin	facing; from RR14 t e Rd: Main	o Lock St	tatus	Unlocked	
Project Status	Council Review					sereagit retriint		Active		Yes	
Description											
Comments											
Justification											
Project Forecast											
Object		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source											
410404 - DC - R0	OADS	38,000	-	-	-	-	-	-	-	-	-
460105 - TSFR FF	ROM CAPITAL	342,000	-	-	-	-	-	-	-	-	-
Total Funding Sou	irce	380,000	-	-	-	-	-	-	-	-	-

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	380,000	-	-	-	-	_	-	-	-	-
Total Expenditure	380,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
 Net Total	_	_	-	-	-	-	-	-	-	-

0.00%

0.00%

0.00%

0.00%

0.00%

Percent Increase

Net Total

## 1201 - West St/RR20 Sidewalk - Between South Grimsby Rd 5 and Wade Rd

(100.00%)

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0.00%

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Project Number	1201			Title	West St/RR20 5 and Wade R		een South Grimsby	Rd Lock S	Status	Unlocked	
Asset Type Start Date Manager Regions Description Justification	The sidewalks a Regional road in	re narrow and do r mprovements.	es of West St fror ot meet the AOE		Traffic Operat 2024-12-31 d 5 to Wade St	ions & Roadside	Maintenance oject with the Niaga		<b>dentified</b> hich includes	2023 replacing of sewers	, watermain, and
Strategic Plan Theme		Connected, Caring trategic and Respo		munity							
Scenario Details		-									
Budget Year	2024			Name		t/RR20 Sidewalk and Wade Rd: N	c - Between South Jain	Lock	Status	Unlocked	
Project Status Description Comments Justification	Council Review							Active	2	Yes	
Project Forecast											
Object	-	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source 460121 - TSFR FF		120,000	_	_	_	_	_	_	_	_	_
Total Funding Sou	-	120,000	-	_	-	-	_	-	_	_	_
Percent Increase	-		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b> 699990 - CAPITA ASSIGNED BY FIN		120,000	-	_	-	-	-	-	-	-	-
Total Expenditure	-	120,000	-	-	-	-	-	-	-	-	

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#### 1208 - Joint Job Evaluation (JJE) Union Employees

Project Number	1208	Title	Joint Job Evaluation (JJE) Union Employees	Lock Status	Unlocked
Asset Type	Operating Study	Department	Corporate Services		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	This project will include a review of both pay equent and rollout of the project.	uity and market equity	y to ascertain an appropriate salary grid for union emplo	oyees with the funds g	oing towards hiring of a consultant
Justification	-	wage grid, with fair m	market equity for union staff was in 2010. To be a com nethodology. Job evaluation (JE) is a process to create a compensated for duties and requirements.		
Strategic Plan Theme	ADVANCE - Organizational Capacity and Effectiv	reness			
Scenario Details					

# Budget Year2024Name1208 - Joint Job Evaluation (JJE) Union Employees:<br/>MainLock StatusUnlockedProject StatusCouncil ReviewFFSecuritySe

**Project Forecast** 2024 Object 2025 2026 2027 2028 2029 2030 2031 2032 2033 **Funding Source** 15,000 460105 - TSFR FROM CAPITAL \_ \_ \_ -\_ \_ -\_ 15,000 \_ \_ **Total Funding Source** ----\_ --(100.00%) 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% Percent Increase 0.00% 0.00% Expenditure 520699 - SPECIAL PROJECT 15,000 **OBJECT TO BE ASSIGNED BY** \_ \_ \_ -\_ \_ \_ \_ FINANCE DEPT 15,000 --\_ -\_ ---**Total Expenditure** -(100.00%) Percent Increase 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% Net Total --------\_

#### 1211 - By-Law Tracking Software

Project Number	1211	Title	By-Law Tracking Software	Lock Status	Unlocked				
Asset Type	IT Project	Department	Building Permit & Inspection Services						
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2024				
Manager		Partner							
Regions									
Description	Complaint tracking software for the Township of	West Lincoln's websi	te to permit residents access to view the current status of	of their complaints.					
Justification	Based on the Township of West Lincoln's council and their direction staff are seeking to implement a practical software system to allow resident to follow up on submitted complaints using a digital software system available on the Township of West Lincoln's website. This is in an effort to allow residents to self serve and gain knowledge and updates on how their submitted complaints are proceeding. This was proposed to help current staff in lessening work load for potential requests and allowing staff to focus on more current by-law matters and how to proceed with current infractions. The ongoing operating cost of this software is approximately \$7,100 per year.								
Strategic Plan	BUILD - A Safe, Connected, Caring and Active Co	mmunity							
Theme	ADVANCE - Organizational Capacity and Effectiv	eness							
Scenario Details									

# Budget Year2024Name1211 - By-Law Tracking Software: MainLock StatusUnlockedProject StatusCouncil Review---

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
460105 - TSFR FROM CAPITAL	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	_	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520640 - SOFTWARE IMPLEMENTATION	30,000	-	-	-	-	-	-	-	-	-
 Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total		_	_	_	_		_	_	_	

## 1214 - Tablets for Fire Vehicles

Project Number	1214	Title	Tablets for Fire Vehicles	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Fire		
Start Date	2024-01-01	Completion Date	2032-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	The purchase of four tablets is included in the 20	24 budget, and the p	urchase of an additional four tablets is included in 2025		
Justification	perform provincially required truck checks follow occupancy hazards. The tablets are expected to b of the fire service. Tablets are expected to last ap	ing calls, as well as al be used in conjunction proximately five year	ormation to responding fire crews. Due to the multi-func- low access to pre-fire plans which can be developed and n with the newly acquired records management softwar s due to the ongoing upgrade nature of operating softw o outfit the most frequently run apparatus, with the less	d used to ensure crew e to integrate both ad vare and hardware ob:	s are properly informed of specific Iministrative and operational aspects solescence realities.
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Co	mmunity			

Scenario Details

Budget Year	2024	Name	1214 - Tablets for Fire Vehicles: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
		·		·	·				
5,200	5,200	-	-	-	-	-	6,000	6,000	-
5,200	5,200	-	-	-	-	-	6,000	6,000	-
	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	0.00%	(100.00%)
5,200	5,200	-	-	-	-	-	6,000	6,000	-
5,200	5,200	-	-	-	-	-	6,000	6,000	-
	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	100.00%	0.00%	(100.00%)
_	-	_	Page-225	of 284	-	-	_	-	-
	5,200 5,200 5,200 5,200 5,200	5,200       5,200         5,200       5,200         0.00%         5,200       5,200         5,200       5,200         5,200       5,200         0.00%       0.00%	5,200       5,200       -         5,200       5,200       -         0.00%       (100.00%)         5,200       5,200       -         5,200       5,200       -         5,200       5,200       -         0.00%       (100.00%)	5,200       5,200       -       -         5,200       5,200       -       -         0.00%       (100.00%)       0.00%         5,200       5,200       -       -         5,200       5,200       -       -         5,200       5,200       -       -         0.00%       (100.00%)       0.00%	5,200       5,200       -       -       -         5,200       5,200       -       -       -         0.00%       (100.00%)       0.00%       0.00%         5,200       5,200       -       -       -         5,200       5,200       -       -       -         5,200       5,200       -       -       -         0.00%       (100.00%)       0.00%       0.00%	5,200       5,200       -       -       -       -         5,200       5,200       -       -       -       -       -         0.00%       (100.00%)       0.00%       0.00%       0.00%       0.00%         5,200       5,200       -       -       -       -         5,200       5,200       -       -       -       -         5,200       5,200       -       -       -       -         5,200       5,200       -       -       -       -         0.00%       (100.00%)       0.00%       0.00%       0.00%	5,200       5,200       -	5,200       5,200       -       -       -       -       6,000         5,200       5,200       -       -       -       -       6,000         0.00%       (100.00%)       0.00%       0.00%       0.00%       0.00%       100.00%         5,200       5,200       -       -       -       -       6,000         5,200       5,200       -       -       -       -       6,000         5,200       5,200       -       -       -       -       6,000         5,200       5,200       -       -       -       -       6,000         0.00%       0.00%       0.00%       0.00%       0.00%       0.00%       100.00%	5,200       5,200       -       -       -       -       6,000       6,000         5,200       5,200       -       -       -       -       -       6,000       6,000         0.00%       (100.00%)       0.00%       0.00%       0.00%       0.00%       0.00%       0.00%       0.00%         5,200       5,200       -       -       -       -       6,000       6,000         5,200       5,200       -       -       -       -       6,000       6,000         5,200       5,200       -       -       -       -       -       6,000       6,000         5,200       5,200       -       -       -       -       -       6,000       6,000         0.00%       0.00%       0.00%       0.00%       0.00%       0.00%       0.00%       0.00%

## 1218 - Seasonal Lighting Hydro Pole Safety Improvements

Project Number	1218 Finture -			litle	5	0,	Safety Improvem	ents Lock S	itatus	Unlocked	
Asset Type Start Date Manager Regions	Fixtures 2024-01-01		0	Department Completion Date Partner	Recreation Pr 2024-12-31	ograms		Year lo	dentified	2023	
Description Justification Strategic Plan Theme	NPEI owns the H infrastructure. T BUILD - A Safe,		the Township inst roject are associate and Active Comn	alls Christmas ligh ed with the install nunity	nt displays. NPEI	has established	additional require			es on NPEI-owned H attach our fixtures	
Scenario Details											
Budget Year	2024		I	Name	1218 - Seaso Improvemen	nal Lighting Hyd ts <sup>.</sup> Main	ro Pole Safety	Lock S	Status	Unlocked	
Project Status Description Comments	Council Review							Active	2	Yes	
Justification											
Project Forecast											
Object	-	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source		20,000									
460105 - TSFR FR Total Funding Sour	-	20,000 <b>20,000</b>	-	-	-	-	-	-	-	-	
Percent Increase	-	20,000	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b> 520699 - SPECIAL OBJECT TO BE AS FINANCE DEPT		20,000	-	-	_	_	-	-	_	-	-
Total Expenditure	-	20,000	-	-	-	-	-	-	-	-	-
Percent Increase	-		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	_	-	-	-	-	-	_	_

## 138 - Miscellaneous Parks Equipment

Project Number	138	Title	Miscellaneous Parks Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Parks		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Miscellaneous parks equipment to be purchased	for the Parks departn	nent		
Justification	The Recreation department has an annual capital equipment is purchased through this budget.	allocation to purchas	se small equipment needed for the department. String t	immers, push mowers	s, chainsaws and other small
Strategic Plan	BUILD - A Safe, Connected, Caring and Active Co	mmunity			
Theme					

#### Scenario Details

Budget Year	2024	Name	138 - Miscellaneous Parks Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Miscellaneous recreation equipment to be purcha	used for the Parks &	Recreation department.		
Comments					
Justification					

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source				·						
460109 - TSFR FROM EQUIPMENT	8,500	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500
Total Funding Source	8,500	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500
Percent Increase		0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	8,500	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500
Total Expenditure	8,500	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500
Percent Increase		0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%	0.00%	0.00%	0.00%
Net Total	_	-	_	-	-	-	-	-	-	-

## 148 - Wide Area Mower - Replacement

Project Number Asset Type Start Date Manager	148 Tractor 2024-01-01		Title Department Completion Date Partner	Parks	wer - Replaceme	ent	Lock Status Year Identif		Unlocked 2020	
Regions Description Justification Strategic Plan Theme	Replacement of Township' Our current wide area mov equipment replacement sc CHAMPION - Strategic and	ver has reached the end hedule in 2023.		life and is expe	iencing extensive	e repairs and down	time. The current u	ınit was	to be replaced as pe	er our
Scenario Details Budget Year Project Status Description Comments Justification	2024 Council Review		Name	148 - Wide Ar	ea Mower - Repl	acement: Main	Lock Status Active	:	Unlocked Yes	
Project Forecast Object	2	2024 2025	2026	2027	2028	2029	2030	2031	2032	203

Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	140,000	-	-	-	-	-	-	-	-	-
Total Funding Source	140,000	-	-	_	-	_	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625011 - MOWER	140,000	-	-	-	-	-	-	-	-	-
Total Expenditure	140,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	-	-	-	-	-	_	_	_

## 152 - Leisureplex Playground Replacement

Project Number Asset Type Start Date Manager	152 Playground Equ 2024-01-01	ipment		Title Department Completion Date Partner	Parks	layground Repla	cement	Lock S Year Io	tatus lentified	Unlocked 2020	
Regions Description Justification Strategic Plan Theme	Partner Leisureplex Playground Replacement The playground at the Leisureplex site is approximately 20 years old and has reached its end of life use. Several repairs have been made and parts for the playground are becomir very difficult to obtain. This large playground is a major feature at the Leisureplex site. BUILD - A Safe, Connected, Caring and Active Community										are becoming
Scenario Details Budget Year	2024			Name	152 - Leisureplex Playground Replacement: Main					Unlocked	
Project Status Description Comments Justification	Council Review							Active	•	Yes	
Project Forecast											
Object	-	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source 410410 - DC - 5% PARKLND	6 IN LIEU OF	160,000	-	-	-	-	-	-	-	-	-
Total Funding Sou	rce	160,000	-	-	-	-	-	-	-	-	-
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Expenditure</b> 610006 - PLAYGR EQUIPMENT	ROUND	160,000	-	_	-	-	-	-	-	-	-
Total Expenditure	-	160,000	-	-	-	-	-	-	-	-	-
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	_	-	-	-	-	_	-	-	

154 - Gator Replacement

Project Number	154			Title	Gator Replac	ement		Lock S	Status	Unlocked	
Asset Type Start Date Manager Regions	Gator 2024-01-01			Department Completion Date Partner	Parks 2024-12-31			Year l	dentified	2020	
Description Justification	Replacement of 2012 side by side gator unit The 2012 Kabota is in need of replacement as per our equipment replacement schedule. The unit has required several repairs in the last couple of years and it v replace as per the schedule. This unit serves many purposes at our Leisureplex and other park locations.										eneficial to
Strategic Plan Theme	CHAMPION - Strategic and Responsible Growth										
Scenario Details											
Budget Year Project Status	2024 Council Review				154 - Gator Replacement: Main			Lock Status Active		Unlocked Yes	
Description Comments											
Justification											
Project Forecast											
Object		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source	-										
460109 - TSFR FROM EQUIPMENT		32,000	-	-	-	-	-	-	-	-	
Total Funding Source		32,000	-	-	-	-	-	-	-	-	-
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure											
625027 - GATOR		32,000	-	-	-	-	-	-	-	-	-
Total Expenditure		32,000	-	-	-	-	-	-	-	-	-
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Net Total

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## 160 - Zero Turn Mower Replacement

Project Number	160	Title	Zero Turn Mower Replacement	Lock Status	Unlocked
Asset Type	Tractor	Department	Parks		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replace the 2013 zero turn mower for	or parks cutting			
Justification	The 2013 zero turn mower has reach	ed its end of life service. This mow	ver is due for replacement as per our equipm	ent replacement schedule.	
Strategic Plan Theme	CHAMPION - Strategic and Responsi	ible Growth			
Scenario Details					

Budget Year	2024	Name	160 - Zero Turn Mower Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	31,000	-	-	-	-	-	-	-	-	-
Total Funding Source	31,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625011 - MOWER	31,000	-	-	-	-	-	-	-	-	-
Total Expenditure	31,000	-	-	_	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	_	-	-	-	-	-	-	-	-

## 168 - Tractor/ Brusher/ Articulating Mower Replacement

Project Number Asset Type Start Date Manager Regions Description Justification Strategic Plan Theme	Our existing 20 and brusher arn	13 John Deere trac	achments to rep tor is reaching th padside mowing	Title Department Completion Date Partner lace 2013 John Deer he end of its useful li and tree brushing. munity	Transportatic 2024-12-31 re Tractor	on Services-Gene		Year l	dentified	Unlocked 2020 or will have a rear a	and side mower,
Scenario Details								_	_		
Budget Year	2024			Name	168 - Tractor Replacement	/ Brusher/ Articu : Main	lating Mower	Lock	Status	Unlocked	
Project Status Description Comments Justification	Council Review							Activ	2	Yes	
Project Forecast											
Object	_	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source											
460109 - TSFR FR	-	195,000	-	-	-	-	=	-	-	-	-
Total Funding Sour	rce _	195,000	-	-	-	-	-	-	-	-	-
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure											
625009 - TRACTC	DR _	195,000	-	-	-	-	-	-	-	-	-
Total Expenditure	-	195,000	-	-	-	-	-	-	-	-	-
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-	-

## 237 - Miscellaneous Road Equipment

Project Number	237	Title	Miscellaneous Road Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Transportation Services-General		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment purchased for use in Roads C	perations.			
Justification	This budget is used to purchase small equipmen	t required throughout	t the year. Items such as chainsaws, weed eaters, trimm	ners, power brushes and	d other miscellaneous equipment.
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Co ADVANCE - Organizational Capacity and Effectiv	,			

Budget Year	2024	Name	237 - Miscellaneous Road Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for buying necessary small equipment.				
Comments					
Justification					

Project I	Forecast
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Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000
Total Funding Source	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		16.67%	0.00%	14.29%	0.00%	25.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000
Total Expenditure	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		16.67%	0.00%	14.29%	0.00%	25.00%	0.00%	0.00%	0.00%	0.00%
Net Total	_	-	_	_		_		_		-

### 251 - Killins St, Barbara St, Brooks Cir Road Resurfacing

Project Number	251		Ţ	Fitle	Killins St, Bark	oara St, Brooks C	ir Road Resurfacing	Lock Sta	atus	Unlocked	
Asset Type	Hot Mix			Department		and Unpaved					
Start Date	2024-01-01			Completion Date	2024-12-31			Year Ide	entified	2020	
Manager			ſ	Partner							
Regions											
Description			rmain replacement		habilitation /roc	urfacing Thour	dorground waterm	ain is an AC and	d at the one	l of its useful life an	d is boing
Justification							der the same tende			i of its useful life all	iu is being
Strategic Plan			g and Active Comn					., p. ejeet.			
Theme		rategic and Respo		,							
6 · • • •											
Scenario Details											
Budget Year				Name	251 - Killins S Resurfacing: I	it, Barbara St, Bro Main	ooks Cir Road	Lock St	atus	Unlocked	
Project Status	Council Review				5			Active		Yes	
Description											
Comments											
Justification											
Project Forecast											
Project Forecast		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Object	_	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Object Funding Source	– ADS	<b>2024</b>	2025	2026	2027	2028	2029	2030	2031	2032	2033
Object	- Ads		2025	<b>2026</b> - -	2027	<b>2028</b> - -	2029 - -	2030	2031 _ _	2032	2033 - -
Object Funding Source 410404 - DC - ROA 415102 - CCBF	_	110,000	_	2026 - - -	_	-	_	_	-	_	2033 - - -
Object Funding Source 410404 - DC - ROA	_	110,000 990,000	-	-	-	-	-	-	-	-	2033 - - - 0.00%
Object Funding Source 410404 - DC - ROA 415102 - CCBF Total Funding Source	_	110,000 990,000	- - -	- -	- -	- - -	- -	- - -	- -	- - -	- - -
Object Funding Source 410404 - DC - ROA 415102 - CCBF Total Funding Source Percent Increase Expenditure		110,000 990,000	- - -	- -	- -	- - -	- -	- - -	- -	- - -	- - -
Object Funding Source 410404 - DC - ROA 415102 - CCBF Total Funding Source Percent Increase Expenditure 630235 - KILLINS:		110,000 990,000 <b>1,100,000</b>	- - -	- -	- -	- - -	- -	- - -	- -	- - -	- - -
Object Funding Source 410404 - DC - ROA 415102 - CCBF Total Funding Source Percent Increase Expenditure 630235 - KILLINS: CURB REPAIR - FRO		110,000 990,000	- - -	- -	- -	- - -	- -	- - -	- -	- - -	- - -
Object Funding Source 410404 - DC - ROA 415102 - CCBF Total Funding Source Percent Increase Expenditure 630235 - KILLINS: CURB REPAIR - FRO TO: BULB		110,000 990,000 <b>1,100,000</b> 1,100,000	- - -	- -	- -	- - -	- -	- - -	- -	- - -	- - -
Object Funding Source 410404 - DC - ROA 415102 - CCBF Total Funding Source Percent Increase Expenditure 630235 - KILLINS: CURB REPAIR - FRO		110,000 990,000 <b>1,100,000</b>	- - (100.00%)	- - 0.00%	- - - 0.00%	- - 0.00%	- - - 0.00%	- - 0.00%	- - 0.00%	- - - 0.00%	- - -
Object Funding Source 410404 - DC - ROA 415102 - CCBF Total Funding Source Percent Increase Expenditure 630235 - KILLINS: CURB REPAIR - FRO TO: BULB Total Expenditure		110,000 990,000 <b>1,100,000</b> 1,100,000	- - (100.00%) - -	- - 0.00% - -	- - 0.00% -	- - 0.00% - -	- - - 0.00% -	- - 0.00% -	- - 0.00% - -	- - 0.00% -	- - - 0.00% -

## 26 - Campbell Bridge Rehabilitation

Project Number	26		Title	-	lge Rehabilitatio	'n	Lock S	tatus	Unlocked	
Asset Type	Bridge		Department	Bridges & Cul	verts		Veerla	امسننانهما	2020	
Start Date Manager	2024-01-01		Completion Date Partner	2024-12-31			Year Io	lentified	2020	
Regions			i ultici							
Description	TWL-ID-B04 Campbell Bridg			•						
Justification	From the Township's bienni undertaken in 2022. The bri									
	for the bridge rehabilitation								i was to complete tr	le detail design
Strategic Plan	BUILD - A Safe, Connected,	Caring and Active Co	mmunity	,			,	5		
Theme	ADVANCE - Organizational	Capacity and Effective	eness							
Scenario Details										
Budget Year	2024		Name	26 - Campbel	l Bridge Rehabili	itation <sup>.</sup> Main	Lock S	Status	Unlocked	
Project Status	Council Review				g		Active		Yes	
Description										
Comments										
Justification										
Project Forecast										
Object	20	24 2025	2026	2027	2028	2029	2030	2031	2032	2033
Object Funding Source			2026	2027	2028	2029	2030	2031	2032	2033
Object Funding Source 410404 - DC - RC	OADS 60,0	00 -	2026	2027	<b>2028</b> - -	2029	2030	2031	2032	2033
<b>Object</b> <b>Funding Source</b> 410404 - DC - RC 415205 - OCIF	DADS 60,0 540,0	00 – 00 –	<b>2026</b> - - -	_	-	2029 - - -	2030 - - -	-	2032 - - -	2033 - - -
Object Funding Source 410404 - DC - RC	DADS 60,0 540,0	00 – 00 –	-	-	-	-	-	-	-	2033 - - - 0.00%
Object Funding Source 410404 - DC - RC 415205 - OCIF Total Funding Sour Percent Increase	DADS 60,0 540,0	00 - 00 - 00 -	- - -	- - -	- - -	- - -	- - -	- - -	- - -	- - -
Object Funding Source 410404 - DC - RC 415205 - OCIF Total Funding Sour Percent Increase Expenditure	DADS 60,0 540,0 rce 600,0	00 - 00 - 00 -	- - -	- - -	- - -	- - -	- - -	- - -	- - -	- - -
Object Funding Source 410404 - DC - RC 415205 - OCIF Total Funding Sour Percent Increase Expenditure 630710 - SOUTH 16 - CAMPBELLBF	0ADS 60,0 540,0 Frce 600,0 GRIMSBY ROAD RIDGE - FROM: 600,0	00 - 00 - (100.00%)	- - -	- - -	- - -	- - -	- - -	- - -	- - -	- - -
Object Funding Source 410404 - DC - RC 415205 - OCIF Total Funding Sour Percent Increase Expenditure 630710 - SOUTH 16 - CAMPBELLBE HWY 20 TO: TWE	0ADS 60,0 540,0 Free 600,0 GRIMSBY ROAD RIDGE - FROM: 600,0 ENTY ROAD	00 - 00 - 00 - (100.00%)	- - - 0.00%	- - - 0.00%	- - - 0.00%	- - - 0.00%	- - - 0.00%	- - - 0.00%	- - - 0.00% -	- - -
Object Funding Source 410404 - DC - RC 415205 - OCIF Total Funding Sour Percent Increase Expenditure 630710 - SOUTH 16 - CAMPBELLBF HWY 20 TO: TWE Total Expenditure	0ADS 60,0 540,0 Frce 600,0 GRIMSBY ROAD RIDGE - FROM: 600,0	00 - 00 - 00 - (100.00%) 00 - 00 -	- - - 0.00% - -	- - 0.00% -	- - 0.00% -	- - 0.00% -	- - - 0.00% -	- - 0.00% -	- - - 0.00% - -	- - - 0.00%
Object Funding Source 410404 - DC - RC 415205 - OCIF Total Funding Sour Percent Increase Expenditure 630710 - SOUTH 16 - CAMPBELLBE HWY 20 TO: TWE	0ADS 60,0 540,0 Free 600,0 GRIMSBY ROAD RIDGE - FROM: 600,0 ENTY ROAD	00 - 00 - 00 - (100.00%)	- - - 0.00%	- - - 0.00%	- - - 0.00%	- - - 0.00%	- - - 0.00%	- - - 0.00%	- - - 0.00% -	- - -

## 271 - Sidewalk Tractor Replacement

Project Number Asset Type Start Date Manager	ypeTractorate2024-01-01ers			Title Department Completion Date Partner	Traffic Opera	ctor Replacemen itions & Roadside		Lock S Year le	itatus dentified	Unlocked 2020	
Regions Description Justification	spreader unit for lot sweeping, ro	break downs. The			th a snowplow, sno ch as street, sidewa						
Strategic Plan Theme	BUILD - A Safe, (	Connected, Caring	and Active Com	munity							
Scenario Details											
Budget Year Project Status Description Comments Justification	2024 Council Review			Name	271 - Sidewa	alk Tractor Replac	ement: Main	Lock S	Status 2	Unlocked Yes	
Project Forecast											
Object	-	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source 460109 - TSFR FR	OM EQUIPMENT	125,000	-	_	_	-	-	-	-	_	-
Total Funding Sour		125,000	_	-	-	-	-	-	_	-	-
Percent Increase	_		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure											
- 625009 - TRACTC	DR	125,000	-	-	-	-	-	-	-	-	-
Total Expenditure	-	125,000	-	-	-	-	-	-	-	-	-
Percent Increase			(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	=	-	-	-	-	-	-	-	-	-	-

### 40 - Guard Rail Replacement (Various)

Project Number Asset Type Start Date Manager Regions Description Justification Strategic Plan	Recommendation guiderail improve	n for guiderail im ements will be ma	nance project for provements are fr	om the Township's & B13, and on str	Bridges & 2033-12-3 ment of requ	1 ired guiderails on b dge and major culve	oridges.		dentified	Unlocked 2020 the Township's lia	bilities. For 2024,
-	2024 Council Review			Name	40 - Guard	Rail Replacement	(Various): Main	Lock : Active		Unlocked Yes	
Project Forecast Object Funding Source 460103 - TSFR FRC Total Funding Source Percent Increase Expenditure 630800 - BRIDGE- Total Expenditure Percent Increase Net Total		2024 300,000 300,000 300,000 300,000	2025 - - (100.00%) - (100.00%)	2026 - - 0.00% - - 0.00% -	2027 200,000 200,000 100.00% 200,000 200,000	2028  (100.00%)  (100.00%) 	2029 - - 0.00% - - 0.00% -	2030 - - 0.00% - - 0.00% -	2031  0.00%  0.00% 	2032 _ _ 0.00% _ _ 0.00% _	2033 200,000 200,000 100.00% 200,000 200,000 100.00%

## 420 - Water Meter Replacement Program

Project Number	420		Title	Water Meter Re	placement Program	Lock Statu	<b>is</b> Unlo	cked	
Asset Type	Water Meters		Department	Water					
Start Date	2024-01-01		<b>Completion Date</b>	2033-12-31		Year Iden	<b>ified</b> 2020		
Manager			Partner						
Regions									
Description	Replacement of old water n	neters							
Justification	As water meters get older, t technology and must be rea technological advances in re	ad manually. As part of	the ongoing effort	to reduce revenue	water loss, the Township				
Strategic Plan Theme	BUILD - A Safe, Connected,	Caring and Active Com	nmunity						
Scenario Details									
Budget Year	2024		Name	420 - Water Me	ter Replacement Program	: Main Lock Stat	us Unic	ocked	
Project Status	Council Review					Active	Yes		
Description	Account for purchasing new	water meters to replace	e old meters.						
Comments		·							
Justification									
Project Forecast Object		2025	2026	2027	2028 2029	2030	2031	2032	2033

Funding Source										
460124 - TSFR FROM WATER	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000
Total Funding Source	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%
Expenditure										
635202 - WATER METERS- REPLACEMENT	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000
Total Expenditure	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	

## 516 - Murgatroyd Trail - Reconstruction

Project Number	516	Title	Murgatroyd Trail - Reconstruction	Lock Status	Unlocked
Asset Type	Trails	Department	Parks		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Reconstruction of existing asphalt trail from Can	borough St to Ellis St.			
Justification	The existing trail is currently is poor condition w	ith substandard grade	s that do not meet accessibility requirements. This proje	ect involves reconstruc	cting the trail.
Strategic Plan	BUILD - A Safe, Connected, Caring and Active Co	ommunity			
Theme					

Budget Year	2024	Name	516 - Murgatroyd Trail - Reconstruction: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project	Forecast	

i i ojecti i olecubt										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source	·									
460105 - TSFR FROM CAPITAL	200,000	-	-	-	-	-	-	-	-	-
Total Funding Source	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
610035 - MURGATROYD TRAIL - UPGRADE	200,000	-	-	-	-	-	-	-	-	-
Total Expenditure	200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-		-	-	-	-	-	-	-	

56 - Fire Bunker Gear

Project Number	56	Title	Fire Bunker Gear	Lock Status	Unlocked
Asset Type	Fire Gear	Department	Fire		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replace 10 sets a year - bunker gear reaching en	d of life.			
Justification	5		firefighter is reduced as the equipment ages to the poin \$2,500 per suit, this will allow 10 sets to be replaced and	, , ,	generally recognized that it needs to
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Co	mmunity			

Budget Year	2024	Name	56 - Fire Bunker Gear: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460111 - TSFR FROM FIRE	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	40,000
Total Funding Source	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	40,000
Percent Increase		4.00%	3.85%	3.70%	3.57%	3.45%	3.33%	3.23%	9.38%	14.29%
Expenditure										
620105 - BUNKER GEAR	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	40,000
Total Expenditure	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	40,000
Percent Increase		4.00%	3.85%	3.70%	3.57%	3.45%	3.33%	3.23%	9.38%	14.29%
Net Total		_	_	_	_	_	_	_	_	_

## 564 - Replacement Computers - Corporate Services

Project Number	564	Title	Replacement Computers - Corporate Services	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Governance		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Each year, IT hardware is replaced based on asse	et age and condition.			
Justification	Once IT hardware has reached its end of life and	l warranty period, it red	quires replacement.		
Strategic Plan	ADVANCE - Organizational Capacity and Effectiv	reness			
Theme					

Budget Year	2024	Name	564 - Replacement Computers - Corporate Services: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
460105 - TSFR FROM CAPITAL	-	-	-	68,100	-	-	-	-	-	-
460123 - TSFR FROM TECHNOLOGY	26,900	37,300	17,700	-	18,500	20,000	20,000	20,000	30,000	30,000
 Total Funding Source	26,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000	30,000
Percent Increase		38.66%	(52.55%)	284.75%	(72.83%)	8.11%	0.00%	0.00%	50.00%	0.00%
Expenditure										
620106 - IT HARDWARE POOL	26,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000	30,000
 Total Expenditure	26,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000	30,000
Percent Increase		38.66%	(52.55%)	284.75%	(72.83%)	8.11%	0.00%	0.00%	50.00%	0.00%
Net Total	-	-	-	-	-	-	-	-		

## 573 - Network Hardware - Corporate Management

Project Number Asset Type Start Date	573 Pooled IT Hardv 2024-01-01	vare		Title Department Completion Date	Network Ha Governance 2033-12-31	rdware - Corpora	te Management		Status Identified	Unlocked 2020	
Manager Regions Description		to address unexpect		Partner		t of end of life ec	winment and nu				
Justification	Network hardwa	are is the backbone of this equipment wo	of all informatio	on technology withi	n the Townshi	p. These assets p	provide the platfo			ions are hosted and	d where data is
Strategic Plan Theme	ADVANCE - Org	anizational Capacity	and Effectivene	ess							
Scenario Details											
Budget Year	2024			Name	573 - Netwo Main	ork Hardware - Co	orporate Manage	ment: Lock	Status	Unlocked	
Project Status Description Comments Justification	Council Review							Activ	/e	Yes	
Project Forecast											
Object	-	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source 460123 - TSFR FR TECHNOLOGY	ROM	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000
Total Funding Sou	rce _	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000
Percent Increase			0.00%	0.00%	33.33%	0.00%	0.00%	0.00%	0.00%	25.00%	0.00%
Expenditure											
620106 - IT HARD	DWARE POOL _	15,000 <b>15,000</b>	15,000 15,000	15,000 <b>15,000</b>	20,000	20,000	20,000 <b>20,000</b>	20,000	20,000 <b>20,000</b>	25,000 <b>25,000</b>	25,000 <b>25,000</b>
Total Expenditure Percent Increase	-	13,000	0.00%	0.00%	20,000	0.00%	0.00%	0.00%	0.00%	25.00%	0.00%
	_										
Net Total	=	_	-	-	-	_	-	-	-	_	_

## 713 - Signs - New & Replacement

Project Number	713 Sizara			Title	5	& Replacement	- Maintanana	Lock	Status	Unlocked	
Asset Type Start Date Manager Regions	Signs 2024-01-01			Department Completion Date Partner		ations & Roadsid	e Maintenance	Year	dentified	2020	
Description Justification	Street and Traf many signs to	l signs throughout the fic Signs are purchase be within Provincial st olicy, this expenditure	d throughout t andards. There	fore this budget is							
Strategic Plan Theme		, Connected, Caring a ganizational Capacity									
Scenario Details											
Budget Year Project Status Description Comments Justification	2024 Council Review Account for the	purchase of new Sign		Name	713 - Signs -	- New & Replace	ment: Main	Lock Activ	Status e	Unlocked Yes	
Project Forecast											
Object		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source 460105 - TSFR FF	ROM CAPITAL	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	
Total Funding Sou	rce	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	-
Percent Increase			2.86%	2.78%	2.70%	5.26%	2.50%	2.44%	0.00%	0.00%	(100.00%)
Expenditure											
630001 - ROAD S	SIGNS	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	-
Total Expenditure		17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	-
Percent Increase			2.86%	2.78%	2.70%	5.26%	2.50%	2.44%	0.00%	0.00%	(100.00%)

Net Total

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### 723 - Miscellaneous Water Equipment

Project Number	723	Title	Miscellaneous Water Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Water		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment used for the Water departme	ent.			
Justification	This budget is used to purchase small equipmen	t required throughout	the year for the water department. Equipment include	s pumps, hoses, main	repair tools, etc.
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Co ADVANCE - Organizational Capacity and Effectiv	,			

### **Scenario Details**

Budget Year	2024	Name	723 - Miscellaneous Water Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for purchasing small equipment used in	the water distribut	tion system.		
Comments					
Justification					

**Project Forecast** 

Funding Source         5,000         5,000         5,000         5,000         5,000         6,000	Net Total		-	-	-	-	_	-	_	-	
Funding Source         5,000         5,000         5,000         5,000         5,000         6,000	Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%
Funding Source         5,000         5,000         5,000         5,000         5,000         6,000	Fotal Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000
Funding Source         5,000         5,000         5,000         5,000         5,000         6,000	620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000
Funding Source         460124 - TSFR FROM WATER         5,000         5,000         5,000         5,000         5,000         6,000	Expenditure										
Funding Source         460124 - TSFR FROM WATER         5,000         5,000         5,000         5,000         5,000         6,000	Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%	0.00%
Funding Source	Total Funding Source	5,000	-			-	-	-	6,000	6,000	6,000
	460124 - TSFR FROM WATER	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000
	Funding Source										
Object 2024 2025 2026 2027 2028 2029 2030 203	Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033

## 733 - Miscellaneous Wastewater Equipment

Project Number	733	Title	Miscellaneous Wastewater Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Wastewater		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment used for the Wastewater dep	artment.			
Justification	This budget is used to purchase small equipment	required throughout	the year for the sewer department. Equipment includes	pumps, hoses, drain o	clearing equipment, etc.
Strategic Plan	BUILD - A Safe, Connected, Caring and Active Co	mmunity			
Theme	ADVANCE - Organizational Capacity and Effective	eness			

Budget Year	2024	Name	733 - Miscellaneous Wastewater Equipment: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for purchasing small equipment through	out the year.			
Comments					
Justification					

Project	Forecast
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Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460119 - TSFR FROM SEWERS	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	16.67%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000
 Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	16.67%	0.00%
Net Total	_	-	-	-	-	-	-	-	_	-

### 743 - Water Meters - New Installation

Project Number	743	Title	Water Meters - New Installation	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water		
Start Date	2024-01-01	Completion Date	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Water meters for new properties.				
Justification	As development proceeds and new properties ar and industrial sites.	e built, they require a	water meter. This budget is used to purchase the requ	red meters to service	these new residential, commercial
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and Active Co	mmunity			
Scenario Details					

Budget Year	2024	Name	743 - Water Meters - New Installation: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description	Account for purchasing water meters for	r new development.			
Comments					

Justification

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
- Funding Source										
460124 - TSFR FROM WATER	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500
 Total Funding Source	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500
Percent Increase		3.07%	2.98%	2.89%	2.81%	1.99%	2.44%	2.38%	0.00%	1.16%
Expenditure										
635201 - WATER METERS-NEW	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500
 Total Expenditure	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500
Percent Increase		3.07%	2.98%	2.89%	2.81%	1.99%	2.44%	2.38%	0.00%	1.16%
Net Total	-	-	-	-	-	-	-	-	-	-

2033

18,300 18,300 2.23%

## **Project Summary**

775 - Addition to Audio Visual Collection - All Library Branches

Project Number	775			Title	Addition to Branches	Audio Visual Coll	lection - All Librai	y <b>Lo</b>	ck Status	Unlocked
Asset Type Start Date Manager Regions	tart Date 2024-01-01 Manager Regions Description Electronic materials				Libraries 2033-12-31		Ye	ar Identified	2020	
Description Justification Strategic Plan Theme	Needed to main	ais tain our current coll ategic and Respons								
Scenario Details										
Budget Year	2024			Name	775 - Additi Branches: M		al Collection - All	Library Lo	ock Status	Unlocked
Project Status Description Comments Justification	Council Review				branches. W			Ad	ctive	Yes
Project Forecast										
Object	_	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source 460115 - TSFR FI	ROM LIBRARY	15,300	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900
Total Funding Sou	irce	15,300	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900
Percent Increase			1.96%	1.92%	2.20%	2.15%	1.81%	1.78%	2.33%	1.70%
Expenditure										

620101 - AUDIO BOOKS AND DVDS	15,300	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300
 Total Expenditure	15,300	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300
Percent Increase		1.96%	1.92%	2.20%	2.15%	1.81%	1.78%	2.33%	1.70%	2.23%
Net Total	-	_	_		_	-	_	_	_	

## 776 - Addition to Printed Collection - Smithville Library Branch

Project Number	776	Title	Addition to Printed Collection - Smithville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries		
Start Date	2024-01-01	<b>Completion Date</b>	2033-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan	CHAMPION - Strategic and Responsible Growth				
Theme					
Scenario Details					
Budget Year	2024	Name	776 - Addition to Printed Collection - Smithville	Lock Status	Unlocked
			Library Branch: Main		
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
- Funding Source		· · · ·								
410409 - DC - LIBRARY	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400
460115 - TSFR FROM LIBRARY	2,900	3,800	4,700	5,700	6,700	7,800	8,900	10,100	11,300	12,600
 Total Funding Source	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000
Percent Increase		5.20%	4.95%	5.24%	4.98%	5.21%	4.95%	5.15%	4.90%	5.06%
Expenditure										
620102 - BOOKS PRINTED	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000
 Total Expenditure	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000
Percent Increase		5.20%	4.95%	5.24%	4.98%	5.21%	4.95%	5.15%	4.90%	5.06%
Net Total	-	-	-	-	-	-	-	-	_	

## 777 - Replacement Computers - Library Branches

Project Number Asset Type Start Date Manager Regions Description Justification Strategic Plan Theme	Budget for IT re and our staff wi location or com	ware uter Expenses. The r placement of netwo th their day to day v puter used which in ganizational Capacit	eplacement of o ork computers tl vork loads. The itself will be a l	hroughout Townshi upgraded operating benefit.	Libraries 2033-12-31 I staff comput o IT departme	ters and upgradi ent. New circulati	ng the operating on computers wil	system from Win allow our staff t	<b>dentified</b> dows 7 to Wi o work more	efficiently with our	
Scenario Details											
Budget Year	2024			Name	777 - Repla Main	cement Comput	ers - Library Brand	hes: Lock	Status	Unlocked	
Project Status Description Comments Justification	Council Review							Activ	e	Yes	
Project Forecast											
Object	-	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source 460115 - TSFR FRC	OM LIBRARY	1,500	3,800	4,500	5,800	4,500	1,700	3,000	3,000	-	4,500
Total Funding Source	ce	1,500	3,800	4,500	5,800	4,500	1,700	3,000	3,000	_	4,500
Percent Increase			153.33%	18.42%	28.89%	(22.41%)	(62.22%)	76.47%	0.00%	(100.00%)	100.00%
Expenditure											
620106 - IT HARD	WARE POOL	1,500 1,500	3,800	4,500 <b>4,500</b>	5,800 <b>5,800</b>	4,500 <b>4,500</b>	1,700 <b>1,700</b>	3,000 <b>3,000</b>	3,000		4,500 <b>4,500</b>
Total Expenditure Percent Increase	-	1,300	3,800	4,500	28.89%	4,500	(62.22%)	76.47%	3,000	(100.00%)	100.00%
Net Total	-	-		-	_		-	_	-		

779 - Addition to Printed Collection - Caistorville Library Branch

Project Number	779	Title	Addition to Printed Collection - Caistorville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries		
Start Date	2024-01-01	<b>Completion Date</b>	2032-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	CHAMPION - Strategic and Responsible Growth				
Scenario Details					
Budget Year	2024	Name	779 - Addition to Printed Collection - Caistorville Library Branch: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
luctification					

Justification

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
 Funding Source	·		·	·	·	·		·		
410409 - DC - LIBRARY	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	-
420401 - DONATIONS	1,550	-	-	-	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	-	2,050	2,550	3,050	3,550	4,150	4,750	5,350	6,050	-
Total Funding Source	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700	-
Percent Increase	·	5.43%	5.15%	4.90%	4.67%	5.36%	5.08%	4.84%	5.38%	(100.00%)
Expenditure										
620102 - BOOKS PRINTED	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700	-
Total Expenditure	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700	-
Percent Increase		5.43%	5.15%	4.90%	4.67%	5.36%	5.08%	4.84%	5.38%	(100.00%)
Net Total	-	-	-	_	-	_	-	_	-	-

780 - Addition to Printed Collection - Wellandport Library Branch

Project Number	780	Title	Addition to Printed Collection - Wellandport Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries		
Start Date	2024-01-01	<b>Completion Date</b>	2032-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan	CHAMPION - Strategic and Responsible Growth				
Theme					
Scenario Details					
Budget Year	2024	Name	780 - Addition to Printed Collection - Wellandport Library Branch: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					
Justineation					

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
410409 - DC - LIBRARY	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	-
460115 - TSFR FROM LIBRARY	2,350	2,950	3,550	4,150	4,850	5,550	6,250	7,050	7,850	-
Total Funding Source	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000	-
Percent Increase		5.22%	4.96%	4.72%	5.26%	5.00%	4.76%	5.19%	4.94%	(100.00%)
Expenditure										
620102 - BOOKS PRINTED	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000	-
Total Expenditure	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000	-
Percent Increase		5.22%	4.96%	4.72%	5.26%	5.00%	4.76%	5.19%	4.94%	(100.00%)
Net Total	-	_	-	-	-	-	-	-	-	-

## 833 - Miscellaneous Corporate Management Equipment and Furniture

Project Number	833	Title	Miscellaneous Corporate Management Equipment and Furniture	Lock Status	Unlocked
Asset Type Start Date Manager Regions	Pooled Equipment 2024-01-01	Department Completion Date Partner	Governance 2033-12-31	Year Identified	2020
Description Justification Strategic Plan Theme	This budget is for miscellaneous small equipmer Funds need to be allocated each year to ensure ADVANCE - Organizational Capacity and Effectiv	that assets are in goo			
Scenario Details					
Budget Year	2024	Name	833 - Miscellaneous Corporate Management Equipment and Furniture: Main	Lock Status	Unlocked
Project Status Description Comments Justification	Council Review			Active	Yes
Project Forecast					

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
– Funding Source	·	· · · · ·	·	, , , , , , , , , , , , , , , , , , ,	·	· ·				
460105 - TSFR FROM CAPITAL	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000
 Total Funding Source	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000
Percent Increase		0.00%	9.09%	16.67%	0.00%	14.29%	0.00%	6.25%	5.88%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000
 Total Expenditure	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000
Percent Increase		0.00%	9.09%	16.67%	0.00%	14.29%	0.00%	6.25%	5.88%	0.00%
Net Total	_	_	_	_	-	-	_	_	_	
=										

## 853 - Traffic Radar Speed Board Replacement

Project Number	853	Title	Traffic Radar Speed Board Replacement	Lock Status	Unlocked
Asset Type	Roads Equipment	Department	Transportation Services-General		
Start Date	2024-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Our existing traffic radar speed board (2015 Traf	fic logix) needs to be	replaced.		
Justification	Purchase of a new traffic radar speed board. This	board can be installe	d anywhere throughout the Township to help with traff	ic studies, and aid in tl	he reduction of speeding.
Strategic Plan	BUILD - A Safe, Connected, Caring and Active Co	mmunity			
Theme					

Budget Year	2024	Name	853 - Traffic Radar Speed Board Replacement: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast										
Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Source										
460109 - TSFR FROM EQUIPMENT	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620116 - SPEED BOARD	15,000	-	-	-	-	-	-	-	-	-
 Total Expenditure	15,000	-	_	_	-	_	-	-	-	-
Percent Increase	·	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

## 941 - RR 20 (West St) & Wade Rd N Water Main Replacement

Project Number	941	Title	RR 20 (West St) & Wade Rd N V Replacement	Vater Main	Lock Status	Unlocked
Asset Type	Water Main	Department	Water			
Start Date	2024-01-01	Completion Date	2024-12-31		Year Identified	2020
Manager		Partner				
Regions						
Description	Watermain Replacement; RR20 (West	St) from S. Grimsby Rd 5 to Wad	de Rd; & Wade Rd N from RR20 to	South Limit		
Justification	The watermain is at the end of its serv				as part of Phase 4 of	the RR20 Reconstruction project.
	This project also involves the replacen	-	R20 and Wade Rd and is budgeted	separately.		
Strategic Plan Theme	BUILD - A Safe, Connected, Caring and CHAMPION - Strategic and Responsib	-				
meme	CHAMITON Strategic and Responsit					
Scenario Details						
Budget Year	2024	Name	941 - RR 20 (West St) & Wade F Replacement: Main	Rd N Water Main	Lock Status	Unlocked
Project Status	Council Review		Replacement. Main		Active	Yes
Description						
Comments						
Justification						
Publication						
Project Forecast						
Object	2024	2025 2026	2027 2028	2029 2	2030 2031	2032 2033
Eunding Source						

Object	2024	2025	2020	2027	2028	2029	2030	2031	2032	2033
– Funding Source			·							
410407 - DC - WATER	1,000,000	-	-	-	-	-	-	-	-	-
440004 - PROCEEEDS DEBENTURE	1,000,000	-	-	-	-	-	-	-	-	-
 Total Funding Source	2,000,000	-	_	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
635124 - WADE ROAD N - FROM: WEST STREET TO: SOUTH LIMIT	2,000,000	-	-	-	-	-	-	-	-	-
 Total Expenditure	2,000,000	-	_	-	-	-	_	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-		-	-	-	-	-	-	-	

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
460103 - TSFR FROM BRIDGE	300,000	129,600	300,000	362,000	180,000	235,500	315,700	90,000	459,500	200,000	2,572,300
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	-	300,000	-	-	-	-	-	-	-	300,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	72,000	-	-	-	-	-	-	72,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	-	-	225,700	-	-	-	225,700
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	-	100,500	-	100,500
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	-	-	180,000	-	-	-	-	-	180,000
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.	-	129.600	-	-	-	-	-	-	-	-	129,600
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-		90.000	-	359.000	-	449,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	90,000	-	235,500		-	-	-	325,500
40 - Guard Rail Replacement (Various)	300,000	-	-	200,000						200,000	700,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	000,000	-	-	200,000		-	_	90,000	_	200,000	90,000
460104 - TSFR FROM BUILDING	-		30.000	45.000				30,000		-	75.000
708 - Vehicle	-	-	30,000	43,000		-	-	-	-	-	30.000
986 - Vehicle	-	-	30,000	45,000	-		_	-	-	-	45,000
460105 - TSFR FROM CAPITAL	1,543,800	993,000	1,209,700	342,800	463,200	703 500	1,334,000	1,164,500	35,000	1,184,000	9,063,500
1023 - Soccer LED lights	1,545,600	993,000	1,209,700	342,000	100.000	793,500	1,334,000	1,104,500	35,000	1,104,000	100.000
	-	-	-	-	100,000	-	-	-	-	-	
1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd	482,600	-	-	-	-	-	-	-	-	-	482,600
1030 - Concession 4 Road Hardtop Gravel Road - From: Silverdale Rd To: Gun Club Entrance		-	-	-	-	-	-	280,000	-	-	280,000
1031 - S. Chippawa Rd. Hard Topping From Caistor Gainsborough to Canborough Rd (RR63)		-	-	-	-	-	-	450,000	-	-	450,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	-	475,000	-	-	-	-	-	-	-	-	475,000
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	-	44,200	-	-	-	-	-	-	-	-	44,200
1048 - Parks Furniture	10,000	-	-	10,000	-	-	-	10,000	-	-	30,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	-	-	-	135,000	-	-	360,000	-	-	495,000
1124 - Organizational Staffing Review	-	-	25,000	-	-	-	-	-	-	-	25,000
1145 - Record Management System Implementation	68,200	69,600	-	-	-	-	-	-	-	-	137,800
1147 - Wellandport Tennis Court Resealing	18,000	-	-	-	-	-	-	-	-	-	18,000
1150 - Abingdon Baseball Park Bleachers	15,000	-	-	-	-	-	-	-	-	-	15,000
1159 - Miscellaneous Recreation Program Equipment	5,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	55,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	135,000	-	-	-	-	-	-	-	-	-	135,000
1181 - Wellandport Community Centre Park & Shoreline Enhancements	-	-	-	-	-	-	1,300,000	-	-	-	1,300,000
1182 - Stormwater Pond Rehabilitation - Riverview Estates	-	200,000	-	-	-	-	-	-	-	-	200,000
1183 - Abingdon Rd Resurfacing; From North Chippawa Rd to Concession 2 Rd	180,000	-	-	-	-	-	-	-	-	-	180,000
1184 - Concession 3 Rd Resurfacing; from RR14 to Caistor Gainsborough Townline Rd	342,000	-	-	-	-	-	-	-	-	-	342,000
1190 - Twenty Road Resurfacing; from S. Grimsby Rd 10 to Allen Rd	-	-	30,000	-	-	-	-	-	-	-	30,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	-	-	1,170,000	1,170,000
1207 - Electronic Records Management System (EDRMS)	-	50,000	-	-	-	-	-	-	-	-	50,000
1208 - Joint Job Evaluation (JJE) Union Employees	15,000	-	-	-	-	-	-	-	-	-	15,000
1209 - iCreate Website migration to GovStack	-	-	-	20,000	-	-	-	-	-	-	20,000
1210 - Digital Engagement Platform	-	-	-	10.000	-	-	-	-	-	-	10.000
1211 - By-Law Tracking Software	30,000	-	-	-	-	-	-	-	-	-	30,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	-	399,200	-	-	-	-	-	-	-	399,200
1216 - Spring Creek Rd Sidewalk Extension - SG Rd 5 to SG Rd 6	-	-	83,800	-	-	-	-	-	-	-	83,800
1218 - Seasonal Lighting Hydro Pole Safety Improvements	20,000	-	-	-							20.000
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	20,000		92,700								92,700
177 - Development Charge Study	-	-	02,700	-	80.000	-	-		-	-	80.000
22 - All Trails - Benches	-	-	-	10,000	00,000	-	_		_	-	10,000
263 - South Grimsby Rd 18 Resurfacing at Regional Road 20			135,000	10,000			-				135.000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd		-	133,000	79,500	-	-	-	-	-	-	79.500
284 - McMurchie Ln Sidewalk - From: Griffin St. To: End - 60m	+ -+		-	19,000	- 17,200	-	-		-	-	17,200
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m 295 - Storm Drainage Improvements-McMurchie Ln	-	-	- 13,500	-	99,000	-	-	-	-	-	17,200
		-	87.500	-	99,000	-	-	-	-	-	
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	- 200.000	-	07,500	-	-	-	-	-	-	-	87,500
516 - Murgatroyd Trail - Reconstruction	200,000	-	-	-	-	-	-	-	-	-	200,000
564 - Replacement Computers - Corporate Services		-	-	68,100	-	-	-	-	-	-	68,100
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m		-	-	89,200	-	-	-	-	-	-	89,200
599 - Spring Creek Rd Sidewalk Extension - From: Hornak Rd To: South Grimsby Rd 5		-	48,400	-	-	-	-	-	-	-	48,400
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	-	34,400	-	-	-	-	-	-	-	34,400
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	-	25,700	230,700	-	-	-	-	-	-	-	256,400
666 - Transportation Master Plan				-	-	80,000	-	-	-	-	80,000
	-	-	-				-				
713 - Signs - New & Replacement	- 17,500	- 18,000	- 18,500	19,000	20,000	20,500	21,000	21,000	21,000	-	176,500
833 - Miscellaneous Corporate Management Equipment and Furniture	- 17,500 5,500	- 18,000 5,500	- 18,500 6,000	7,000	20,000 7,000	20,500 8,000	21,000 8,000	8,500	21,000 9,000	- 9,000	176,500 73,500
833 - Miscellaneous Corporate Management Equipment and Furniture 938 - Corporate Strategic Plan		5,500						1		- 9,000 -	176,500
833 - Miscellaneous Corporate Management Equipment and Furniture 938 - Corporate Strategic Plan 976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20				7,000		8,000		8,500		- 9,000 - -	176,500 73,500
833 - Miscellaneous Corporate Management Equipment and Furniture 938 - Corporate Strategic Plan		5,500		7,000				8,500		- 9,000 - - - 3 <b>59.500</b>	176,500 73,500 55,000

1715: Response Track Ströße         -        -         -         - </th <th></th> <th>2024</th> <th>2025</th> <th>2026</th> <th>2027</th> <th>2028</th> <th>2029</th> <th>2030</th> <th>2031</th> <th>2032</th> <th>2033</th> <th>Total</th>		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
Tool:         Toool:         Tool:         Tool: <t< td=""><td>1039 - Pick Up Truck 10017 - Replacement</td><td>45,000</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>45,000</td></t<>	1039 - Pick Up Truck 10017 - Replacement	45,000	-	-	-	-	-	-	-	-	-	45,000
TUZ- Regise TR 2008         .	1125 - Replace Tandem Truck 20039	-	-	-	-	-	-	330,000	-	-	-	330,000
1732 - Robust Book the 2001 or a distribution in the second sec		-	-	-	-	-	-	330,000	-	-	-	330,000
139: - Reise Pisk Un T Simony       -       -       -       -       -       -       -       -       -       -       -       -       50.00         113: - Reise Pisk Un T Simony       -       -       -       -       -       50.00       -       -       50.00       -       50.00       -       50.00       -       50.00       -       50.00       -       50.00       -       50.00       -       50.00       -       50.00       -       50.00       -       50.00       -       50.00       -       50.00       -       50.00       -       50.00       -       50.00       -       50.00       -       10.00		-	-	-	-	-	-	-		-	-	330,000
TBS - Resides PAU IPT *0.052       -       -       -       -       -       55.00       -       -       55.00         TDS - Resides PAU IPT *0.052       -       -       -       -       55.00       -       55.00         TDS - Resides PAU IPT *0.0520+       -       -       -       -       -       0.00       35.800       -       55.00       102         TDS - Resides PAU IPT *0.0520+       -       -       -       0.00       -       102       -       0.00       -       55.00       102       102       -       0.00       -       103.00 <t< td=""><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td></td><td>-</td><td>-</td><td></td></t<>		-	-	-	-	-	-	-		-	-	
1131-Balace Red. UT R3       -       -       -       -       63000       -       -       65000         1131-Balace And IN R2       -       -       -       -       65000       -       35000         1131-Balace And IN R2       -       -       -       -       65000       -       35000         1131-Balace And IN R2       -       -       -       -       65000       -       35000         1131-Balace And IN R2       -       -       -       -       65000       -       35000       -       350000       -       350000       -       350000       -       350000       -       350000       -       350000       -       350000       -       350000       -       350000       -       350000       -       350000       -       350000       -       350000       -       360000       -       -       450000       -       -       450000       -       -       450000       -       -       450000       -       -       450000       -       -       450000       -       -       450000       -       -       450000       -       -       450000       -       -       450000		-	-	-	-	-	-	-		-	-	55,000
1132 Registar - Rote (b) 1187. T       -       -       -       -       55,000       -       55,000       -       55,000       -       55,000       -       55,000       -       55,000       -       55,000       -       55,000       -       55,000       -       55,000       -       55,000       -       55,000       -       65,000       -       -       65,000       -       -       65,000       -       -       65,000       -       -		-	-	-	-	-	-	-		-	-	
1133- Reglate Singles Tandam Trate 20241       -       -       -       -       -       -       0       0.000		-	-	-	-	-	-	-		-	-	
1031- Register Singles Mode Process 20042       -       -       -       -       -       300,000       -       300,000       -       6000         1036- Register Darkom Trees 2016s &       -       -       -       -       -       -       -       6000       -       -       6000       7490.000 <t< td=""><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>55,000</td><td>-</td><td>-</td><td></td></t<>		-	-	-	-	-	-	-	55,000	-	-	
1135: Register To Durg Toxik 2018		-	-	-	-	-	-	-	-		-	
1179 - Weig Swaper Attachmen Tox 20043       -		-	-	-	-	-	-	-	-		-	
1160 - Regiser Finder Took 20033         .         <		-	-	-	-	-	-	-	-	60,000	-	
197. Segis Soder         .		15,000	-	-	-	-	-	-	-	-	-	
138.         Machine Devis Registerem         9.000         9.00		-	-	-	-	-	-	-	-	-	340,000	
118. Web Area Move - Replacement         1         -         -         -         -         -         -         -         -         -         -         6.00         0.000           108. Retrait Reglement - Torsplace 2013 John Deen         3200         -         -         -         -         6.00         6.000		9 500	- 8 500	- 0.000	- 000	- 0.000		-	-	-	-	
118- Replacement - Incplace Flash Top Densear         1         1         1         1         1         1         6.000         6.000         1.000<			8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	
194 - Gate Replacement         33,000         .<		140,000	-	-	-	-	-	-	-	6 500	-	
160 - Zeo Turn Mover Replacement       1       -       -       -       -       -       1.3100         161 - Lilling Tracked Brusher/ Ancounting Mover Replacement       168.00       50.00       -       -       -       -       -       1.4100         168.1. Tracked Brusher/ Ancounting Mover Replacement       160.00       50.00       7.00       7.00       7.00       7.00       7.00       7.00       1.000		32 000	-		-		-	-		0,500	-	
111: Ultip Transfor - To replace 2013 John Dever       1       1       141.000         105: - Packer - To replace 2015 GMC Tr 16       6.000       7.000					-	-	-	-	-	-	-	31,000
Titles - Trackor Brucher Analogue Replacement         198.000         -         <				-	-	-	41 000					41,000
168 - Pokup - To replace 2015 GMC 118		195,000	_	-	-	-		-		-	-	195,000
27.7.Macelamenas Rood Equipment       6.000       7.000       8.000       10.000		-	50,000	-	-	-	-	-	-	-	-	
1945 - Equipment Float - To replace 31997 King         .<		6.000		7.000	8.000	8.000	10.000	10.000	10.000	10.000	10.000	86,000
266 - SUV - To replace 2015 GMC         - <t< td=""><td></td><td>-</td><td>-</td><td>-</td><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>60,000</td></t<>		-	-	-		-	-	-	-	-	-	60,000
554- Brush Chipper       -       -       125,000       -       -       -       125,000         648- Trandem Truck 36 and PRov Unit - To replace 2015 Istimutional       320,000       -		-	45,000	-	-	-	-	-	-	-	-	45,000
1841 - Transfer Truck 36 and Prov Unit - To replace 2015 International       320,000       -       -       -       -       320,000         483 - One Ton Truck 2607 - To replace 2016 John Dere       -       -       -       -       48,000         483 - One Ton Truck 3607 - To replace 2016 John Dere       -       -       -       -       -       48,000         485 - Inte Resurfacer       -       -       -       -       -       -       -       48,000         425 - Inte Resurfacer       -       -       -       -       -       -       -       -       40,000         622 - Read Flags Simplific       - </td <td>271 - Sidewalk Tractor Replacement</td> <td>125,000</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>125,000</td>	271 - Sidewalk Tractor Replacement	125,000	-	-	-	-	-	-	-	-	-	125,000
d85 - One Ton Trudz 2015 JMC       -       -       -       -       -       -       -       -       -       -       65,000         d89 - Trador - To replace 2017 John Deere       -       -       9,000       -       -       -       -       20,000         625 - Toe Resurfacer       -       -       200,000       -       -       -       20,000         622 - Trador Iwan mover - To replace 2017 Bannerman       -       -       -       -       20,000       -       -       -       -       20,000         623 - Trador Iwan mover - To replace 2017 Bannerman       -	354 - Brush Chipper - To replace 2008 Brush Chipper	-	-	125,000	-	-	-	-	-	-	-	125,000
dig3 - Tractor       - 10 - glace 2016 John Deere       - 48,000       48,000         dig5 - lee Resurfacer       200,000	484 - Tandem Truck 36 and Plow Unit - To replace 2015 International	-	320,000	-	-	-	-	-	-	-	-	320,000
194 - Loe Edger       -       -       9,000       -       -       -       -       -       20,000         622 - Tractor lawn mower - To replace 2017 Kubota       -       -       200,000       -       -       -       40,000       -       -       -       40,000       -       -       -       40,000       -       -       -       40,000       -       -       -       40,000       -       -       -       40,000       -       -       -       40,000       -       -       -       40,000       -       -       -       40,000       -       -       -       40,000       -       -       -       40,000       -       -       -       40,000       -       -       -       -       40,000       -		-	65,000	-	-	-	-	-	-	-	-	65,000
195 - Ice Resurfacer       -       -       200,000       -       -       -       -       40,000         1623 - Flace Hain more (Baseball damond)       - To replace 2017 Kubba       -       -       -       40,000         1623 - Flace Hain Illien       - To replace 2017 Kubba       -       -       -       -       40,000         1623 - Flace Hain Illien       - To replace 2016 Illienational       -       -       -       -       -       60,000         642 - Flace Hain Kards Speed Board Replacement       150,000       -       -       -       -       -       -       60,000         656 - Backhoe with Breaker and Packer - To replace 2018 UMC Siera       - <t< td=""><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>48,000</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>48,000</td></t<>		-	-	-	-	48,000	-	-	-	-	-	48,000
ic22 - Tractor lawn mower - To replace 2017 Kubola       -		-	-		-	-	-	-	-	-	-	9,000
1023 - Bannerman Groomer (Basebail diamond) - To replace 2017 Bannerman       -		-	-	200,000		-	-	-	-	-	-	
624 - Field Plant Liner - To replace S016 International         -         -         6.000         -         -         -         6.000           825 - Traffic Radar Speed Board Replacement         15.000         -		-	-	-	40,000	-	-	-	-	-	-	
642 - Trandem Truck 37 & Prov. Unit To replace 2016 John Deere 410L       -		-	-	-	-	-	-	-	-	11,000	-	
1533 - Traffic Radar Speed Board Replacement       15,000       -       -       -       -       15000         1685 - Backhow with Breaker and Packer - To replace 2018 GMC Sierra       -       -       50,000       -       -       -       50,000         1687 - 4X + Veik up truck 20 - To replace 2018 GMC Sierra       -       -       50,000       -       -       -       50,000         1688 - 4X + Veik up truck 20 - To replace 2018 JJD M509       -       -       50,000       -       -       -       50,000         191 - Dual Avie Trailer - Replacement       -       -       -       160,000       -       -       -       160,000         192 - Fickup Truck 21 Replacement       -		-	-	-	6,000	-	-	-	-	-	-	
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 110L       -       -       255,000       -       -       -       255,000         867 - 4.4 Pick up truck 19 - To replace 2018 GMC Sierra       -       -       50,000       -       -       -       50,000         868 - 4.4 Pick up truck 19 - To replace 2018 GMC Sierra       -       -       -       50,000       -       -       -       -       50,000         868 - 4.4 Pick up truck 20 - To replace 2018 GMC Sierra       -		-	-	373,000	-	-	-	-	-	-	-	
1667 - 4 X 4 Pick up truck 21 - To replace 2018 GMC Sierra       -       -       50,000       -       -       -       50,000         868 - 4 X 4 Pick up truck 20 - To replace 2018 GMC Sierra       -       -       -       50,000       -       -       -       -       50,000         869 - 4 X 4 Pick up truck 20 - To replace 2018 GMC Sierra       -       -       -       160,000       -       -       -       -       -       -       160,000       -       -       -       -       160,000       -       -       -       160,000       -       -       -       160,000       -       -       -       160,000       -       -       -       160,000       -       -       -       160,000       -       -       -       160,000       -       -       -       160,000       -       -       -       160,000       -       -       -       160,000       -       -       160,000       -       -       -       10,000       -       -       10,000       -       -       10,000       -       -       10,000       -       -       10,000       -       -       10,000       -       -       10,000       -       -       10,000 <td></td> <td>15,000</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td></td>		15,000	-	-	-	-	-	-	-	-	-	
868 - John Dereis Tractor with attachments       -       -       50.000       -       -       -       50.000         869 - John Dereis Tractor with attachments       -       -       -       160.000       -       -       160.000         91 - Dual Axie Traiter - Replace Tractor 41002       -       -       -       -       10.000       -       -       10.000         915 - Tractor - To replace tractor 41002       -       -       -       -       -       40.000         92 - Pickup Truck 21 Replacement       -       -       -       40.000       -       -       40.000         92 - Pickup Truck 21 Replacement       -       -       -       40.000       -       -       40.000         94 - Single Axie Traiter - Replace and tractor 400.000       -       60.500       -       -       40.000         104 - Town Hall - Paint interior       -       -       -       40.000       -       -       40.000         104 - Town Hall - Paint interior       -       -       -       -       40.500       -       -       40.500         104 - Town Hall - Paint interior       -       -       -       -       -       40.500       -       -       40.500		-	-	-	-		-	-	-	-	-	
869 - John Deere Trador with attachments - To replace 2018 JD M509       -       -       160,000       -       -       160,000         91 - Dual Axle Trailer - Replacement       -       -       -       10,000       -       -       10,000         91 - Dual Axle Trailer - Replacement       -       -       -       -       10,000       -       -       10,000         92 - Fickup Truck 21 Replacement       -       -       -       40,000       -       -       40,000         94 - Single Axle Trailer - Replacement       -       -       -       40,000       -       -       40,000         14 - Torw Hall Vindow Replacement       -       -       -       -       40,500       -       -       40,500         1041 - Torw Hall Vindow Replacement       -       -       -       -       -       -       40,500       -       -       40,500         1042 - Old firehall Window Replacement       -       -       -       -       -       -       20,000       -       -       -       40,500       -       -       -       40,500       -       -       -       40,500       -       -       -       40,500       -       -       -		-	-	-	-		-	-	-	-	-	
91 - Dual Avie Trailer - Replacement       -       -       10,000       -       -       10,000         915 - Tractor - To replace tractor 41002       -       -       85,000       -       -       40,000         92 - Pickup Truck 21 Replacement       -       -       40,000       -       -       40,000         94 - Single Avie Trailer - Replacement       -       -       -       10,000       -       -       40,000         94 - Single Avie Trailer - Replacement       -       -       -       10,000       -       -       40,000         94 - Single Avie Trailer - Replacement       -       -       -       10,000       -       -       10,000         104 - Town Hall - Paint Interior       -       -       -       40,500       -       -       40,500         104 - Town Hall - Naith Interior       -       -       -       -       -       40,500         104 - Town Hall - Naith Interior       -       -       -       -       -       40,500         104 - Town Hall - Naith Interior       -       -       -       -       -       40,500         1041 - Town Hall - Naith Inderions and overhead doors       -       -       -       -       40,50		-	-	-	-		-	-	-	-	-	
1915 - Tractor - To replace tractor 41002       -       -       85,000       -       -       -       86,000         92 - Pickup Truck 21 Replacement       -       -       40,000       -       -       40,000         94 - Single Axle Trailer - Replacement       -       -       -       40,000       -       -       40,000         460110 - TSFR FROM FACILITIES       112,000       112,000       112,000       -       -       -       40,500         1042 - Old field Paint Interior       -       -       -       -       -       40,500       -       -       -       40,500         1042 - Old field Windows Replacement       36,000       -       -       -       20,000       -       -       -       40,500         1042 - Old field Windows Replacement       47,000       -       -       -       20,000       -       -       40,500         1101 - Leisureplex Electric Panel Upgrades       17,000       -       -       -       20,000       -       -       40,000         1110 - Leisureplex Electric Panel Upgrades       12,000       -       -       -       -       17,000       -       -       17,000       -       17,000       -       -		-	-	-	-	160,000	-	-	-	-	-	
92 - Pickup Truck 21 Replacement       -		-	-	-		-	10,000	-	-	-	-	
94 - Single Axle Trailer - Replacement       -       -       10,000       -       -       10,000         460110 - TSFR FROM FACILITIES       112,000       30,000       190,000       -       60,500       -       -       170,000       562,500         1041 - Town Hall Paint interior       -       17,000       17,000       17,000       17,000       17,000		-	-	-	85,000		-	-	-	-	-	
460110 - TSFR FROM FACILITIES         112,000         30,000         190,000         -         -         66,500         -         -         170,000         562,500           1 - Town Hall - Paint interior         -		-	-	-	-	-		-	-	-	-	
1 - Town Hall - Paint Interior       -       -       -       40,500       -       -       40,500         1041 - Town Hall Window Replacement       36,000       -       170,000       -       -       -       -       -       170,000       -       -       -       -       -       170,000       -       -       -       -       170,000       170,000       170,000       170,000       170,000       170,000		112 000	30.000	190.000	-	-		-	-	-	170 000	
1041 - Town Hall Window Replacement       36,000       -       -       -       -       -       -       36,000         1042 - Old firehall windows and overhead doors       -       -       -       20,000       -       -       20,000         1089 - Silverdale Hall Siding Replacement       47,000       -       -       -       -       -       47,000         1011 - Leisureplex Electric Panel Upgrades       17,000       -       -       -       -       -       -       47,000         1149 - Hank MacDonald Park Building Roof Shingles       12,000       -       -       -       -       -       17,000         1217 - Councic Chambers Tech Upgrades       12,000       -       -       -       -       -       -       12,000         1217 - Councic Chambers Tech Upgrades       -       -       -       -       -       -       12,000         1217 - Counci Chambers Tech Upgrades       -       -       -       -       -       -       -       12,000         1217 - Counci Chambers Tech Upgrades       -       -       -       -       -       -       -       12,000         1217 - Counci Chambers Tech Upgrades       -       -       -       -		112,000	00,000	130,000	-	-		-			170,000	
1042 - Old firehall windows and overhead doors       -       -       -       20,000       -       -       20,000         1089 - Silverdale Hall Siding Replacement       47,000       -       -       -       -       -       47,000         1101 - Leisureplex Electric Panel Upgrades       17,000       -       -       -       -       -       47,000         1114 - Hank MacDonald Park Building Roof Shingles       12,000       -       -       -       -       -       -       12,000         1217 - Council Chambers Tech Upgrades       12,000       -       -       -       -       -       -       12,000         400 - Rehabilitation of Town Hall Parking Lot       -       -       -       -       -       -       -       10,000       10,000         451 - Town Hall - New Roof - flat roof rework       -       -       -       -       -       170,000       170,000         655 - PW Ops Centre - New PWs Yard       -       -       -       -       -       -       -       10,000       10,000       10,000       10,000       10,000       10,000       10,000       10,000       10,000       10,000       10,000       10,000       10,000       10,000       10,000		36,000			-			-	-	-	-	
1089 - Silverdale Hall Siding Replacement       47,000       -       -       -       -       -       -       -       47,000         1101 - Leisureplex Electric Panel Upgrades       17,000       -       -       -       -       -       -       -       17,000         1149 - Hank MacDonald Park Building Roof Shingles       12,000       -       -       -       -       -       -       -       -       -       -       12,000         1217 - Council Chambers Tech Upgrades       -			- 1		-	-	20.000					20,000
1101 - Leisureplex Electric Panel Upgrades       17,000       -       -       -       -       -       17,000         1149 - Hank MacDonald Park Building Roof Shingles       12,000       -       -       -       -       -       12,000         1217 - Council Chambers Tech Upgrades       -       30,000       -       -       -       -       -       30,000         1217 - Council Chambers Tech Upgrades       - <td< td=""><td></td><td>47,000</td><td>-  </td><td>-</td><td>-</td><td>-</td><td></td><td>-</td><td>- 1</td><td>-</td><td>-</td><td>47.000</td></td<>		47,000	-	-	-	-		-	- 1	-	-	47.000
1149 - Hank MacDonald Park Building Roof Shingles       12,000       -       -       -       -       -       12,000         1217 - Council Chambers Tech Upgrades       -       30,000       -       -       -       -       -       -       -       30,000         400 - Rehabilitation of Town Hall Parking Lot       -       -       -       -       -       -       -       -       -       -       -       30,000         400 - Rehabilitation of Town Hall Parking Lot       -       -       -       -       -       -       -       -       -       -       -       -       -       170,000       180,000       150,000       -       -       -       -       -       -       -       -       -       150,000       100,000       180,000       180,000       180,000       180,000       180,000       180,000       180,000       180,000 <t< td=""><td></td><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>_</td><td>-</td><td>-</td><td>-</td><td>-</td><td>17,000</td></t<>			-	-	-	-	_	-	-	-	-	17,000
1217 - Council Chambers Tech Upgrades       -       30,000       -       -       -       -       -       30,000         400 - Rehabilitation of Town Hall Parking Lot       -       -       -       -       -       -       -       -       30,000         401 - Rehabilitation of Town Hall Parking Lot       -       -       -       -       -       -       -       -       -       -       -       -       30,000         451 - Town Hall - New Roof - flat roof rework       -<		/	-	-	-	-	-	-	-	-	-	12,000
400 - Rehabilitation of Town Hall Parking Lot       -       -       -       -       -       -       170,000       170,000         451 - Town Hall - New Roof - flat roof rework       -       -       40,000       -       -       -       -       40,000         655 - PW Ops Centre - New PWs Yard       -       -       150,000       -       -       -       -       40,000         655 - PW Ops Centre - New PWs Yard       -       150,000       -       -       -       -       -       40,000         460111 - TSFR FROM FIRE       65,200       504,200       737,000       878,000       141,000       248,000       1060,000       3986,400         1062 - Portable Pumps (2)       25,000       -       -       -       -       -       -       -       -       -       25,000         1088 - Miscellaneous Fire Equipment       10,000		-	30,000	-	-	-	-	-	-	-	-	30,000
451 - Town Hall - New Roof - flat roof rework       -       -       40,000       -       -       -       40,000         655 - PW Ops Centre - New PWs Yard       -       -       150,000       -       -       -       -       40,000         460111 - TSFR FROM FIRE       65,200       504,200       737,000       878,000       1,059,000       65,000       141,000       248,000       170,000       3,968,400         1062 - Portable Pumps (2)       25,000       -       -       -       -       -       -       25,000         1088 - Miscellaneous Fire Equipment       10,000 <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>170,000</td> <td>170,000</td>		-	-	-	-	-	-	-	-	-	170,000	170,000
460111 - TSFR FROM FIRE         65,200         504,200         737,000         878,000         1,059,000         65,000         141,000         248,000         171,000         100,000         3,968,400           1062 - Portable Pumps (2)         25,000         -         -         -         -         -         -         -         -         -         -         25,000           1088 - Miscellaneous Fire Equipment         10,000		-	-	40,000	-	-	-	-	-	-	-	40,000
1062 - Portable Pumps (2)       25,000       -       -       -       -       -       -       25,000         1088 - Miscellaneous Fire Equipment       10,000 <t< td=""><td>655 - PW Ops Centre - New PWs Yard</td><td>-</td><td>-</td><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>150,000</td></t<>	655 - PW Ops Centre - New PWs Yard	-	-		-	-	-	-	-	-	-	150,000
1062 - Portable Pumps (2)       25,000       -       -       -       -       -       -       25,000         1088 - Miscellaneous Fire Equipment       10,000 <t< td=""><td></td><td>65,200</td><td>504,200</td><td>737,000</td><td>878,000</td><td>1,059,000</td><td>65,000</td><td>141,000</td><td>248,000</td><td>171,000</td><td>100,000</td><td>3,968,400</td></t<>		65,200	504,200	737,000	878,000	1,059,000	65,000	141,000	248,000	171,000	100,000	3,968,400
1119 - Bunker Gear Washer Replacement Station 1       -       -       -       25,000       -       -       25,000         1120 - Station 2 SBCA Cylinder Compressor and Filling Station       -       63,000       -       -       -       -       63,000         1121 - Station 1 SBCA Cylinder Compressor and Filling Station       -       -       -       -       -       63,000			-	-	-	-	-	-	-	-	-	25,000
1120 - Station 2 SBCA Cylinder Compressor and Filling Station       -       63,000       -       -       -       -       63,000         1121 - Station 1 SBCA Cylinder Compressor and Filling Station       -       -       -       -       -       63,000			10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
1121 - Station 1 SBCA Cylinder Compressor and Filling Station 120,000 - 120,000	1119 - Bunker Gear Washer Replacement Station 1	-	-	-	-	-	25,000	-	-	-	-	25,000
		-	63,000	-	-	-	-	-	-	-	-	63,000
1122 - New Electronic Sign for Station 2		-	-	-	-	-	-	-	-	120,000	-	120,000
	1122 - New Electronic Sign for Station 2	-	-	-	-	30,000	-	-	-	-	-	30,000

1205 - Fire Chief X Deguy Chief Vehicle Replacement       -       -       -       -       200,000       -         1214 - Tablets Or Fire Vehicles       5,200       5,200       -       -       6,000       6,000       -         1214 - Tablets Or Fire Vehicles       25,000       25,000       25,000       25,000       -	200,000 22,400 40,000 1,750,000 303,000 90,000 100,000 100,000 100,000 100,000 100,000 12,000 12,000 12,000 40,000 40,000 144,000 18,000 65,500 20,000 80,000
1219 - SCBA Washer       -       -       40,000       - <td>40,000 1,750,000 303,000 1,000,000 100,000 100,000 <b>969,750</b> 72,050 80,000 10,000 12,000 50,000 40,000 40,000 144,000 144,000 65,550 20,000</td>	40,000 1,750,000 303,000 1,000,000 100,000 100,000 <b>969,750</b> 72,050 80,000 10,000 12,000 50,000 40,000 40,000 144,000 144,000 65,550 20,000
100.1 New Aerial Tuck       -       00000       950,000       -	1,750,000 303,000 90,000 100,000 100,000 969,750 72,050 80,000 10,000 12,000 50,000 40,000 40,000 144,000 144,000 18,000 65,500 20,000
66       Fire Bunker Gear       26,000       27,000       28,000       30,000       40,000       100,000       1116,0,000 <td>303,000 1,000,000 90,000 100,000 100,000 <b>969,750</b> 72,050 80,000 10,000 12,000 50,000 40,000 40,000 40,000 144,000 144,000 18,000 65,550 20,000</td>	303,000 1,000,000 90,000 100,000 100,000 <b>969,750</b> 72,050 80,000 10,000 12,000 50,000 40,000 40,000 40,000 144,000 144,000 18,000 65,550 20,000
689 - Replacement of Pumper Station # 1       -       400,000       600,000       -       -       -       -       -       -       50,000         83 - Replaces Squad Truck Station # 1       -       -       100,000       -       -       -       -       50,000         919 - Fire Protection Master Plan       -       100,000       -       -       -       -       -       -       -       -       -       -       50,000         919 - Fire Protection Master Plan       -       100,000       -	1,000,000 90,000 100,000 <b>969,750</b> 72,050 80,000 10,000 12,000 40,000 40,000 40,000 144,000 144,000 65,500 20,000
B3 - Replaces Squad Tuck Station # 1       -       -       40,000       -       -       50,000         B30 - Replace Squad Tuck Station # 1       -       -       100,000       -       -       100,000       -       -       -       -       100,000       -	90,000 100,000 969,750 72,050 80,000 10,000 12,000 50,000 40,000 40,000 40,000 144,000 144,000 65,500 20,000
B50 - Replace Squad Truck Station # 1       -	100,000 100,000 <b>969,750</b> 72,050 80,000 10,000 50,000 40,000 40,000 144,000 144,000 65,500 20,000
1919-Fire Protection Master Plan       -	100,000 969,750 72,050 80,000 10,000 50,000 40,000 40,000 4,000 144,000 18,000 65,550 20,000
Head 15 - TSR FROM LIBRARY         57,00         137,00         134,200         203,850         57,000         61,550         49,460           1004 - Non Network Replacement Computers - Library Branches         7,700         6,700         6,000         4,200         9,400         8,500         5,100         7,000         6,950           1077 - Revitalization of Castorville Branch         -<	969,750 72,050 80,000 10,000 12,000 40,000 40,000 4,000 144,000 18,000 65,500 20,000
1004. Non Network Replacement Computers - Library Branches         7,700         6,700         6,000         4,200         9,400         8,500         5,100         7,000         10,500         6,950           1077 - Revitalization of Caistoriile Branch         -<	72,050 80,000 10,000 50,000 40,000 4,000 144,000 18,000 65,500 20,000
1077 - Revitalization of Caistorville Branch       -       80,000       -	80,000 10,000 50,000 40,000 4,000 144,000 18,000 65,500 20,000
1118 - Logo and Branding       10,000       - <t< td=""><td>10,000 12,000 50,000 40,000 144,000 18,000 65,500 20,000</td></t<>	10,000 12,000 50,000 40,000 144,000 18,000 65,500 20,000
11152 - Library Camera Additions       12,000       -	12,000 50,000 40,000 144,000 18,000 65,500 20,000
1114 - Library Digital Signs       -       -       25,000       25,000       -       -       -         1155 - Caistor Library Outside Improvements       -       -       40,000       -	50,000 40,000 4,000 144,000 18,000 65,500 20,000
1155 - Caistor Library Outside Improvements       -       -       40,000       -	40,000 4,000 144,000 18,000 65,500 20,000
1167 - Front Desk Promotional TVs       -       -       4,000       -	4,000 144,000 18,000 65,500 20,000
1168 - Bookmobile       -       -       -       144,000       -       -       -         1170 - StoryWalks       -       -       -       -       6,000       6,000       6,000       -       -       -         1171 - Library Furniture Replacement       6,000       6,200       6,500       6,600       6,000       -<	144,000 18,000 65,500 20,000
1170 - StoryWalks       -       -       6,000       6,000       6,000       -       -       -         1171 - Library Furniture Replacement       6,000       6,000       6,000       6,000       6,000       6,000       7,000       7,100         1173 - Addition to Makerspace       -       10,000       -	18,000 65,500 20,000
1171 - Library Furniture Replacement       6,000       6,100       6,200       6,350       6,600       6,750       6,900       7,000       7,100         1173 - Addition to Makerspace       -       10,000       - <td>65,500 20,000</td>	65,500 20,000
1173 - Addition to Makerspace       -       10,000       -	20,000
588 - Radio Frequency Identification       -       -       48,000       32,000       - <t< td=""><td></td></t<>	
590 - Automated Sorter       -       -       -       -       20,000       -	80.000
775 - Addition to Audio Visual Collection - All Library Branches       15,300       15,600       16,250       16,600       16,900       17,200       17,600       17,900       18,300         776 - Addition to Printed Collection - Smithville Library Branches       2,900       3,800       4,700       5,700       6,700       7,800       8,900       10,100       11,300       12,600         777 - Replacement Computers - Library Branches       1,500       3,800       4,500       5,800       4,500       3,000       -       4,500         779 - Addition to Printed Collection - Caistorville Library Branch       2,350       2,550       3,050       3,550       4,150       4,750       5,350       6,650       -         780 - Addition to Printed Collection - Wellandport Library Branch       2,350       2,950       3,550       4,150       4,850       5,550       6,250       7,050       7,800       -         967 - Smart TV       -       -       -       -       950       -       19,000       -       950       -	
776 - Addition to Printed Collection - Smithville Library Branch       2,900       3,800       4,700       5,700       6,700       7,800       8,900       10,100       11,300       12,600         777 - Replacement Computers - Library Branches       1,500       3,800       4,500       5,800       4,500       1,700       3,000       -       4,500         779 - Addition to Printed Collection - Caistorville Library Branch       -       2,050       2,550       3,050       4,150       4,750       5,500       6,250       7,050       7,800       -       4,500         780 - Addition to Printed Collection - Wellandport Library Branch       2,350       2,950       3,050       4,150       4,550       5,550       6,250       7,050       7,800       -       -       -       967       -       -       -       950       -       1,900       -       950       -       1,900       -       950       -       -       -       950       - <td>20,000 167,550</td>	20,000 167,550
777 - Replacement Computers - Library Branches       1,500       3,800       4,500       5,800       4,500       3,000       -       4,500         777 - Replacement Computers - Library Branches       -       2,050       2,550       3,050       3,550       4,150       4,750       5,350       6,050       -         780 - Addition to Printed Collection - Wellandport Library Branch       2,350       2,950       3,550       4,150       4,750       5,350       6,050       -         780 - Addition to Printed Collection - Wellandport Library Branch       2,350       2,950       3,550       4,150       4,750       5,350       6,050       -         967 - Smart TV       -       -       950       -       1,900       -       9,50       -       1,900       79,50       7,850       -         460116 - TSFR FROM PLANNING       -       -       -       950       -       100,000       - <td>167,550 74,500</td>	167,550 74,500
779 - Addition to Printed Collection - Caistorville Library Branch       -       2,050       2,550       3,050       3,550       4,150       4,750       5,350       6,050       -         780 - Addition to Printed Collection - Wellandport Library Branch       2,350       2,950       3,550       4,150       4,850       5,550       6,250       7,050       7,850       -         967 - Smart TV       -       -       -       950       -       1,900       -       950       -         460116 - TSFR FROM PLANNING       -       100,000       25,000       -       140,000       120,000       100,000       -       -       -         1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP       -       -       -       -       100,000       -	32,300
780 - Addition to Printed Collection - Wellandport Library Branch       2,350       2,950       3,550       4,150       4,850       5,550       6,250       7,050       7,850       -         967 - Smart TV       -       -       -       950       -       1,900       -       950       -       1         460116 - TSFR FROM PLANNING       -       100,000       25,000       -       140,000       120,000       100,000       -       -       -       -       -       100,000       -	31,500
967 - Smart TV       -       -       -       950       -       1,900       -       950       -         460116 - TSFR FROM PLANNING       -       100,000       25,000       -       140,000       120,000       100,000       - <td< td=""><td>44,550</td></td<>	44,550
460116 - TSRF RROM PLANNING         -         100,000         25,000         -         140,000         100,000         - <t< td=""><td>44,550</td></t<>	44,550
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP       -       -       -       -       100,000       -	485.000
1124 - Organizational Staffing Review       -       -       25,000       -<	100,000
1213 - Affordable Housing Community Improvement Plan - 50,000	25,000
	50,000
	60,000
453 - Municipal Comprehensive Review 100,000	100,000
1454 - Zoning BV-law Update - 50,000 60,000	110.000
455 - Smithylile and Downship Trails and Corridors Master Plan         -         -         40,000         -	40.000
460119 - TSFR FROM SEWERS 1,180,000 143,000 5,000 143,000 6,000 6,000 7,000 407,000	2,045,000
1163 - RR20 (West St) & Wade Rd North Sanitary Replacement	1,175,000
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	400,000
500 - Inflow & Infiltration Reduction Program - Remedial Works - 138,000 - 138,000 - 138,000	414.000
733 - Miscellaneous Wastewater Equipment 5,000 5,000 5,000 5,000 5,000 6,000 6,000 7,000 7,000	56,000
460121 - TSFR FROM SIDEWALKS 120,000 - 87,500	207,500
1201 - West St/RR20 Sidewalk - Between South Grimsby Rd 5 and Wade Rd 120,000	120,000
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m 87,500	87,500
460123 - TSFR FROM TECHNOLOGY 41,900 52,300 32,700 20,000 38,500 40,000 40,000 55,000 55,000	415,400
564 - Replacement Computers - Corporate Services 26,900 37,300 17,700 - 18,500 20,000 20,000 20,000 30,000 30,000	220,400
573 - Network Hardware - Corporate Management 15,000 15,000 20,000 20,000 20,000 20,000 20,000 25,000 25,000 25,000	195,000
460124 - TSFR FROM WATER 890,800 715,400 250,500 304,100 245,200 96,000 308,000 109,000 559,000 209,500	3,687,500
1110 - Killins St, Barbara St, Brooks Cir Watermain Replacement 800,000	800,000
1191 - Edward Ct, Leslie Ct, & Margaret St. Watermain Replacement 100,000	100,000
1192 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Watermain Replacement       -       -       150,000       -       -       -	150,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement       -       -       -       200,000       -       -	200,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement       -       -       -       -       150,000       -	150,000
1195 - Rock St., Silver St., Tara PI., Ellis St., Davis St., & Mill St. Watermain Replacement       -       -       -       -       250,000       -	250,000
322 - Leak Detection Program 100,000	100,000
324 - Water Rate Study and Financial Plan - 45,000	45,000
325 - 3/4 Ton Van - To replace 2007 Chevrolet - 45,000	45,000
420 - Water Meter Replacement Program 50,000 50,000 50,000 50,000 50,000 60,000 60,000 60,000 60,000 60,000 60,000	540,000
658 - Bulk Water Station - Replace roof shingles 10,000	
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20 - 13,500	10,000
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St         -         400,000         - <td>171,000</td>	171,000
683 - Frank Street Water Main - From: RR20 To: RR14 - 120,000	171,000 400,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane       -       -       100,000       -       -       -       -	171,000

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	54,000
743 - Water Meters - New Installation	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500	402,500
943 - Water Loss Study		-	-	-	-	-	-	-	50,000	-	50,000
460127 - TSFR FROM CEMETERY	-	20,000	-	-	35,000	-	240,000	60,000	-	-	355,000
1026 - Union Cemetery Expansion		-	-	-	35,000	-	150,000	-	-	-	185,000
450 - Cremation Columbarium - 32 niche columbarium		-	-	-	-	-	-	60,000	-	-	60,000
637 - Cemetery Software Implementation		20,000	-	-	-	-	-	-	-	-	20,000
954 - Union Cemetery - Asphalt Driveway	-	-	-	-	-	-	40,000	-	-	-	40,000
955 - St. Ann's Cemetery - Asphalt Driveway	-	-	-	-	-	-	50,000	-	-	-	50,000
460129 - TSFR FROM WT COM FUND	-	100,000	171,500	-	-	-	-	-	-	-	271,500
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	171,500	-	-	-	-	-	-	-	171,500
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	100,000	-	-	-	-	-	-	-	-	100,000
415102 - CCBF	990,000	154,400	857,700	526,000	90,000	958,200	692,500	458,000	405,000	495,000	5,626,800
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	332,500	-	-	-	332,500
1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	360,000	-	-	-	360,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	110,000	-	-	-	-	-	-	-	-	110,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	405,000	-	405,000
1172 - 2033 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	495,000	495,000
1187 - Sixteen Road Resurfacing; from Caistor Centre Rd to Abingdon Rd	-	-	306,400	-	-	-	-	-	-	-	306,400
1188 - Abingdon Rd Resurfacing; from RR65 to Concession 5	-	-	-	250,000	-	-	-	-	-	-	250,000
1190 - Twenty Road Resurfacing; from S. Grimsby Rd 10 to Allen Rd	-	-	330,000	-	-	-	-	-	-	-	330,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	44,400	-	-	-	-	-	-	-	-	44,400
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	90,000	193,200	-	-	-	-	283,200
171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 15 to Stoney Creek Townline Rd	-	-	-	130,500	-	-	-	-	-	-	130,500
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	-	77,300	-	-	-	-	-	-	-	77,300
251 - Killins St, Barbara St, Brooks Cir Road Resurfacing	990,000	-	-	-	-	-	-	-	-	-	990,000
258 - Edward Ct, Leslie Ct, & Margaret St. Resurfacing		-	-	-	-	450,000	-	-	-	-	450,000
259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr		-	144,000	-	-	-	-	-	-	-	144,000
261 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Resurfacing	-	-	-	-	-	-	-	458,000	-	-	458,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	145,500	-	-	-	-	-	-	145,500
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	-	315,000	-	-	-	-	315,000
415201 - PROVINCIAL GRANTS	-	1,187,700	1,776,000	-	-	-	-	-	-	-	2,963,700
1036 - St. Ann's Road Reconstruction - Sidewalk Portion		125,800	-	-	-	-	-	-	-	-	125,800
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.		599,400	-	-	-	-	-	-	-	-	599,400
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20		462,500	1,776,000	-	-	-	-	-	-	-	2,238,500
415205 - OCIF	540,000	387,000	726,600	640,000	90,000	862,900	904,300	442,000	575,500	540,000	5,708,300
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)		-	33,000	-	-	-	-	-	-	-	33,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	500,000	-	-	-	500,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20		-	-	-	90,000	-	-	-	-	-	90,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)		-	-	-	-	76,600	-	-	-	-	76,600
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)		-	-	-	-	-	134,300	-	-	-	134,300
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.		-	-	-	-	-	270,000	-	-	-	270,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.		-	-	-	-	-	-	-	259,500	-	259,500
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	225,000	-	-	-	-	-	-	-	-	225,000
1186 - Sixteen Road Resurfacing; from Silverdale to St. Ann's	-	-	-	540,000	-	-	-	-	-	-	540,000
1187 - Sixteen Road Resurfacing; from Caistor Centre Rd to Abingdon Rd	-	-	143,600	-	-	-	-	-	-	-	143,600
1189 - Penny Lane Resurfacing	-	-	-	100,000	-	-	-	-	-	-	100,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	-	346,800	-	-	-	-	346,800
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	90,000	100,000	-	-	-	-	-	-	-	190,000
26 - Campbell Bridge Rehabilitation	540,000	-	-	-	-	-	-	-	-	-	540,000
261 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Resurfacing	-	-	-	-	-	-	-	442,000	-	-	442,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	-	-	316,000	-	316,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	-	-	439,500	-	-	-	-	439,500
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	72,000	450,000	-	-	-	-	-	-	-	522,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	-	-	540,000	540,000
415301 - REGIONAL GRANTS	-	100,000	-	-	-	-	-	-	-	-	100,000
007 DD 00 Orah second Dd Otersterening Free Users # 5400 To Users # 5005		100,000	-	-	-	-	-	-	-	-	100,000
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	- 1						-	-	-	-	1,550
420401 - DONATIONS	1,550	-	-	-	-	-					
	<b>1,550</b>	-	-	-	-	-	-	-	-	-	1,550
420401 - DONATIONS		- - 810,000	- - 4,884,000	- 2,400,000	-	6,508,400	-	- 3,315,000	- 1,260,000	- 3,300,000	1,550 23,694,800
420401 - DONATIONS 779 - Addition to Printed Collection - Caistorville Library Branch	1,550	- - 810,000 -	- - 4,884,000 -	 2,400,000 	-	- - 6,508,400 -	-	- 3,315,000 -	- 1,260,000 -	- 3,300,000 -	
420401 - DONATIONS 779 - Addition to Printed Collection - Caistorville Library Branch 440004 - PROCEEEDS DEBENTURE	1,550 <b>1,217,400</b>	- - 810,000 - -	- - 4,884,000 - -	- - 2,400,000 - 600,000		- 6,508,400 - -		- 3,315,000 - -	- 1,260,000 - -	- 3,300,000 - -	23,694,800
420401 - DONATIONS           779 - Addition to Printed Collection - Caistorville Library Branch           440004 - PROCEEEDS DEBENTURE           1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd	1,550 <b>1,217,400</b>	- - 810,000 - - -	- - 4,884,000 - - -	-		6,508,400 - - -		- 3,315,000 - - -	- 1,260,000 - - -	- 3,300,000 - - -	<b>23,694,800</b> 217,400

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	-	-	508,400	-	-	-	-	508,400
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	990,000	-	-	990,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	1,260,000	-	1,260,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	-	-	4,500,000	-	-	-	-	-	-	-	4,500,000
1174 - 2033 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	1,600,000	1,600,000
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Concession 4	-	810,000	-	-	-	-	-	-	-	-	810,000
1191 - Edward Ct, Leslie Ct, & Margaret St. Watermain Replacement	-	-	-	-	-	500,000	-	-	-	-	500,000
1192 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Watermain Replacement	-	-	-	-	-	-	-	1,000,000	-	-	1,000,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	-	-	-	-	-	1,700,000	1,700,000
25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	-	-	675,000	-	-	675,000
655 - PW Ops Centre - New PWs Yard	-	-	-	-	-	5,500,000	-	-	-	-	5,500,000
927 - Industrial Park Rd Water Main - From: Pearson Rd to New Urban Boundary	-	-	-	800,000	-	-	-	-	-	-	800,000
941 - RR 20 (West St) & Wade Rd N Water Main Replacement	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	-	384,000	-	-	-	-	-	-	-	384,000
410403 - DC - PROTECTION	-	27,000	-	10,000	250,000	-	-	-	-	-	287,000
1120 - Station 2 SBCA Cylinder Compressor and Filling Station	-	27,000	-	-	-	-	-	-	-	-	27,000
1219 - SCBA Washer	-	-	-	10,000	-	-	-	-	-	-	10,000
403 - New Aerial Truck	-	-	-	-	250,000	-	-	-	-	-	250,000
410404 - DC - ROADS	243,000	988,400	8,681,000	328,300	62,800	5,860,000	287,500	335,000	300,000	245,000	17,331,000
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	-	37,000	-	-	-	-	-	-	-	37,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	167,500	-	-	-	167,500
1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	40,000	-	-	-	40,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	-	-	10,000	-	-	-	-	-	10,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	8,000	-	65,000	-	-	-	-	73,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	-	-	40,000	-	-	-	40,000
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	-	-	30,000	-	-	-	30,000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	110,000	-	-	110,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	-	40,000	-	40,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	-	-	-	15,000	-	-	40,000	-	-	55,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	45,000	-	45,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	140,000	-	140,000
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	25,000	-	-	-	-	-	-	-	-	25,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	15,000	-	500,000	-	-	-	-	-	-	-	515,000
1172 - 2033 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	55,000	55,000
1183 - Abingdon Rd Resurfacing; From North Chippawa Rd to Concession 2 Rd	20,000	-	-	-	-	-	-	-	-	-	20,000
1184 - Concession 3 Rd Resurfacing; from RR14 to Caistor Gainsborough Townline Rd	38,000	-	-	-	-	-	-	-	-	-	38,000
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Concession 4	-	90,000	-	-	-	-	-	-	-	-	90,000
1186 - Sixteen Road Resurfacing; from Silverdale to St. Ann's	-	-	-	60,000	-	-	-	-	-	-	60,000
1187 - Sixteen Road Resurfacing; from Caistor Centre Rd to Abingdon Rd	-	-	50,000	-	-	-	-	-	-	-	50,000
1190 - Twenty Road Resurfacing; from S. Grimsby Rd 10 to Allen Rd	-	-	40,000	-	-	-	-	-	-	-	40,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	-	-	130,000	130,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	-	-	20,000	-	-	-	-	-	20,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	399,600	3,592,800	-	-	-	-	-	-	-	3,992,400
1216 - Spring Creek Rd Sidewalk Extension - SG Rd 5 to SG Rd 6	-	-	754,200	-	-	-	-	-	-	-	754,200
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	10,000	60,000	-	-	-	-	70,000
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.	-	81,000	-	-	-	-	-	-	-	-	81,000
171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 15 to Stoney Creek Townline Rd	-	-	-	14,500	-	-	-	-	-	-	14,500
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	10,000	30,000	-	-	-	-	-	-	-	40,000
25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	-	-	75,000	-	-	75,000
251 - Killins St, Barbara St, Brooks Cir Road Resurfacing 258 - Edward Ct, Leslie Ct, & Margaret St. Resurfacing	110,000	-	-	-	-	- 50.000	-	-	-	-	110,000 50,000
	-	-	- 16.000		-	50,000	-	-	-	-	
259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	-	16,000		-	-	-	-	-	-	16,000
26 - Campbell Bridge Rehabilition	60,000	-	-	-	-	-	-	-	-	-	60,000
261 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Resurfacing	-	-	-	-	-	-	-	100,000	-	-	100,000
263 - South Grimsby Rd 18 Resurfacing at Regional Road 20	-	-	15,000	-	-	-	-	-	-	-	15,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	25,000	-	-	-	-	-	-	25,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	- 10,000	-	- 75,000	10,000	-	75,000	-	85,000 85,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	- 78,500	10,000	-	75,000	-	-	-	-	
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	78,500	-	- 7.800	-	-	-	-	-	78,500
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	-	7,800	-	-	-	-	-	7,800
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	8,000	50,000	-	-	-	-	-	-	-	58,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20 596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	40.800	-	-	-	10,000	-	60,000	70,000 40,800
599 - Northridge Drive Sidewalk - From: SG Rd 5 10: Build - 310m 599 - Spring Creek Rd Sidewalk Extension - From: Hornak Rd To: South Grimsby Rd 5	-	-	- 435.600	40,600	-	-	-	-	-	-	40,800
Jose - Opining Greek Ru Oldewalk Extension - From. Homak Ru 10. South Ghimsby Ru S	-	-	433,000	-	-	-	-	-	-	-	435,000

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	-	15,600	-	-	-	-	-	-	-	15,600
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	-	231,300	2,076,300	-	-	-	-	-	-	-	2,307,600
606 - Road Roller-New	-	81,000	-	-	-	-	-	-	-	-	81,000
609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	-	170,000	-	-	-	-	-	-	170,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	600,000	-	-	-	-	-	-	-	600,000
655 - PW Ops Centre - New PWs Yard	-	-	150,000	-	-	5,500,000	-	-	-	-	5,650,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	62,500	240,000	-	-	-	-	-	-	-	302,500
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	-	110,000	-	-	-	-	110,000
410405 - DC - WW	1,175,000	62,000	-	62,000	-	62,000	-	-	14,000,000	400,000	15,761,000
1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	-	10,500,000	-	10,500,000
1161 - Urban Boundary Expansion - WW-SL-002 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	-	1,600,000	-	1,600,000
1162 - Urban Boundary Expansion - WW-SL-003 Wastewater Servicing (Stage 2)	-	-	-	-	-	-	-	-	1,900,000	-	1,900,000
1163 - RR20 (West St) & Wade Rd North Sanitary Replacement	1,175,000	-	-	-	-	-	-	-	-	-	1,175,000
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	-	-	-	-	-	-	-	-	-	400,000	400,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	-	62,000	-	62,000	-	62,000	-	-	-	-	186,000
410406 - DC-STRM	-	-	1,500	-	11,000	-	-	-	-	-	12,500
295 - Storm Drainage Improvements-McMurchie Ln	-	-	1,500	-	11,000	-	-	-	-	-	12,500
410407 - DC - WATER	1,000,000	413,500	157,500	-	-	-	-	-	-	-	1,571,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	13,500	157,500	-	-	-	-	-	-	-	171,000
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	400,000	-	-	-	-	-	-	-	-	400,000
941 - RR 20 (West St) & Wade Rd N Water Main Replacement	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
410408 - DC - OUTDOOR REC	-	180,000	180,000	-	-	-	-	-	-	-	360,000
934 - Station Meadows West Playground - Playground Equipment	-	180,000	-	-	-	-	-	-	-	-	180,000
935 - Thrive Development - Playground Equipment	-	-	180,000	-	-	-	-	-	-	-	180,000
410409 - DC - LIBRARY	31,200	31,200	31,200	31,200	43,200	44,200	67,200	31,200	31,200	14,400	356,200
1168 - Bookmobile	-	-	-	-	-	-	36,000	-	-	-	36,000
588 - Radio Frequency Identification	-	-	-	-	12,000	8,000	-	-	-	-	20,000
590 - Automated Sorter	-	-	-	-	-	5,000	-	-	-	-	5,000
776 - Addition to Printed Collection - Smithville Library Branch	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	144,000
779 - Addition to Printed Collection - Caistorville Library Branch	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	-	68,850
780 - Addition to Printed Collection - Wellandport Library Branch	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	-	82,350
410410 - DC - 5% IN LIEU OF PARKLND	160,000	120,000	-	110,000	-	200,000			-	-	590,000
1156 - Abingdon Ball Diamond Building	-	-	-	110,000	-	-	-	-	-	-	110,000
1181 - Wellandport Community Centre Park & Shoreline Enhancements	-	120,000	-	-	-	-	-	-	-	-	120,000
147 - Leisureplex - New soccer field	-	-	-	-	-	200,000	-	-	-	-	200,000
152 - Leisureplex Playground Replacement	160,000	-	-	-	-	-	-	-	-	-	160,000
TOTAL FUNDING TEN YEAR CAPITAL	10,282,100	7,875,200	21,104,800	6,464,900	3,464,950	16,312,400	5,319,550	7,125,200	18,671,750	7,728,850	104,349,700

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
CORPORATE SERVICES	83,200	149,600	50,000	55,000	-	40,500	-	30,000	-	-	408,300
1 - Town Hall - Paint interior	-	-	-	-	-	40,500	-	-	-	-	40,500
1124 - Organizational Staffing Review	-	-	50,000	-	-	-	-	-	-	-	50,000
1145 - Record Management System Implementation	68,200	69,600	-	-	-	-	-	-	-	-	137,800
1207 - Electronic Records Management System (EDRMS)	-	50,000	-	-	-	-	-	-	-	-	50,000
1208 - Joint Job Evaluation (JJE) Union Employees	15,000	-	-	-	-	-	-	-	-	-	15,000
1209 - iCreate Website migration to GovStack	-	-	-	20,000	-	-	-	-	-	-	20,000
1210 - Digital Engagement Platform	-	-	-	10,000	-	-	-	-	-	-	10,000
1217 - Council Chambers Tech Upgrades	-	30,000	-	-	-	-	-	-	-	-	30,000
938 - Corporate Strategic Plan	-	-	-	25,000	-	-	-	30,000	-	-	55,000
GOVERNANCE	83,400	57,800	78,700	95,100	125,500	68,000	48,000	48,500	64,000	234,000	903,000
1041 - Town Hall Window Replacement	36,000	-	-	-	-	-	-	-	-	-	36,000
1042 - Old firehall windows and overhead doors	-	-	-	-	-	20,000	-	-	-	-	20,000
177 - Development Charge Study	-	-	-	-	80,000	-	-	-	-	-	80,000
400 - Rehabilitation of Town Hall Parking Lot	-	-	-	-	-	-	-	-	-	170,000	170,000
451 - Town Hall - New Roof - flat roof rework	-	-	40,000	-	-	-	-	-	-	-	40,000
564 - Replacement Computers - Corporate Services	26,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000	30,000	288,500
573 - Network Hardware - Corporate Management	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000	195,000
833 - Miscellaneous Corporate Management Equipment and Furniture	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	73,500
BUILDING PERMIT & INSPECTION SERVICES	30,000	-	30,000	45,000	-	-	-	-	-	-	105,000
1211 - By-Law Tracking Software	30,000	-	-	-	-	-	-	-	-	-	30,000
708 - Vehicle	-	-	30,000	-	-	-	-	-	-	-	30,000
986 - Vehicle	-	-	-	45,000	-	-	-	-	-	-	45,000
FIRE	65,200	531,200	737,000	888,000	1,309,000	65,000	141,000	248,000	171,000	100,000	4,255,400
1062 - Portable Pumps (2)	25,000	-	-	-	-	-	-	-	-	-	25,000
1088 - Miscellaneous Fire Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
1119 - Bunker Gear Washer Replacement Station 1	-	-	-	-	-	25,000	-	-	-	-	25,000
1120 - Station 2 SBCA Cylinder Compressor and Filling Station	-	90,000	-	-	-	-	-	-	-	-	90,000
1121 - Station 1 SBCA Cylinder Compressor and Filling Station	-	-	-	-	-	-	-	-	120,000	-	120,000
1122 - New Electronic Sign for Station 2	-	-	-	-	30,000	-	-	-	-	-	30,000
1206 - Fire Chief & Deputy Chief Vehicle Replacement	-	-	-	-	-	-	-	200,000	-	-	200,000
1214 - Tablets for Fire Vehicles	5,200	5,200	-	-	-	-	-	6,000	6,000	-	22,400
1219 - SCBA Washer	-	-	-	50,000	-	-	-	-	-	-	50,000
403 - New Aerial Truck	-	-	-	800,000	1,200,000	-	-	-	-	-	2,000,000
56 - Fire Bunker Gear	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	40,000	303,000
689 - Replacement of Pumper Station # 1	-	400,000	600,000	-	-	-	-	-	-	-	1,000,000
83 - Replacement of Digital Pagers	-	-	-	-	40,000	-	-	-	-	50,000	90,000
850 - Replace Squad Truck Station # 1	-	-	-	-	-	-	100,000	-	-	-	100,000
919 - Fire Protection Master Plan	-	-	100,000	-	-	-	-	-	-	-	100,000
BRIDGES & CULVERTS	900,000	890,000	870,000	380,000	400,000	2,000,000	800,000	850,000	1,150,000	800,000	9,040,000
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	-	370,000	-	-	-	-	-	-	-	370,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	-	-	100,000	-	-	-	-	-	100,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	80,000	-	650,000	-	-	-	-	730,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	-	-	400,000	-	-	-	400,000
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	1						300.000				300,000
	-	-	-	-			300.000	-	-		300.000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	- 300,000	-	- 400,000	-	400,000
	-	-	-	-	- 200,000	-		-	- 400,000 -	-	
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd. 12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)					- - 200,000 100,000	- - - 600,000			- 400,000 - -		400,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	- - - - 810,000				- - - 600,000 -			- 400,000 - - -		400,000 200,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69) 14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.		- - - - 810,000 -				- - - 600,000 - -		- - - - 750.000	- 400,000 - - - -		400,000 200,000 700,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69) 14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd. 25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	- - - - - - - - -	- - - 810,000 - -				- - - 600,000 - - -		- - - - 750,000 -	- 400,000 - - - - -	- - - - - - -	400,000 200,000 700,000 810,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69) 14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd. 25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20 26 - Campbell Bridge Rehabilitation	- - - - - - 600,000	- - - 810,000 - - -				- - 600,000 - - - -	- - - - -	- - - - 750,000 - -	- - - - -	- - - - - - - -	400,000 200,000 700,000 810,000 750,000 600,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69) 14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd. 25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20 26 - Campbell Bridge Rehabilitation 27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	- - - - - - - - - - - - - - - - - - -	- - - 810,000 - - -		- - - - - - - - - - - - -				- - - - 750,000 - -	- 400,000 - - - - 750,000 -		400,000 200,000 700,000 810,000 750,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69) 14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd. 25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20 26 - Campbell Bridge Rehabilitation 27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20 28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	- - - - - - - - - - - - - - - - - - -		- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -		- - 600,000 - - - 750,000	- - - - -	- - - - 750,000 - - - -	- - - - -		400,000 200,000 700,000 810,000 750,000 600,000 850,000 850,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.         13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)         14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.         25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20         26 - Campbell Bridge Rehabilitation         27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20         28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20         29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	- - - 810,000 - - - - 80,000	- - - - - - - 500,000	-			- - - - -	- - - - - 750,000 - - - - - - -	- - - - -	- - - - - - - - - - - - -	400,000 200,000 700,000 810,000 750,000 600,000 850,000 850,000 580,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.         13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)         14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.         25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20         26 - Campbell Bridge Rehabilitation         27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20         28 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.15 km South of Hwy 20         29 - TWL-ID-B07 Lober Bridge - South Grimsby Rd 8, 0.75 km South of Hwy 20         29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.         40 - Guard Rail Replacement (Various)			- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -			- - - - -		- - - - -	- - - - - - - - - - - - - - - - - - -	400,000 200,000 700,000 810,000 750,000 600,000 850,000 850,000 580,000 700,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.         13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)         14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.         25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20         26 - Campbell Bridge Rehabilitation         27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20         28 - TWL-ID-B07 Holder Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20         29 - TWL-ID-B07 Holder Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20         29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.         40 - Guard Rail Replacement (Various)         522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20		- - - 80,000 -	-	- 200,000	100,000 - - - - - - - - -	- - - 750,000 - - -	- - - - - - - - - - - - - - -	- - - - - 100,000	- - - - - 750,000 - - - - -	600,000	400,000 200,000 700,000 810,000 750,000 850,000 850,000 580,000 700,000 700,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.         13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)         14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.         25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20         26 - Campbell Bridge Rehabilitation         27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20         28 - TWL-ID-B09 Disher Bridge - South Grimsby Rd 6, 0.15 km South of Hwy 20         29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.         40 - Guard Rail Replacement (Various)         522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20         ROADS PAVED & UMPAVED	-		- - - - - - - - - - - - - - - - - - -	-			- - - - - - - - - - - - - - - - 1,400,000		- - - - -		400,000 200,000 700,000 810,000 850,000 850,000 580,000 700,000 35,590,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.         13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)         14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.         25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20         26 - Campbell Bridge Rehabilitation         27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20         28 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.15 km South of Hwy 20         29 - TWL-ID-B09 Disher Bridge - South Grimsby Rd 6, 0.15 km South of Hwy 20         29 - TWL-ID-B04 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.         40 - Guard Rail Replacement (Various)         522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20         700 - ROADS PAVED & UNPAVED         1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System		- - - 80,000 -	-	- 200,000	100,000 - - - - - - - - -	- - - 750,000 - - -	- - - - - - - - - - - - - - - - - - -	- - - - - 100,000	- - - - - 750,000 - - - - -	600,000	400,000 200,000 700,000 810,000 600,000 850,000 850,000 580,000 700,000 700,000 35,590,000 1,000,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.         13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)         14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.         25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20         26 - Campbell Bridge Rehabilitation         27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20         28 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20         29 - TWL-ID-B04 Disher Bridge - South Grimsby Rd 6, 0.15 km South of Hwy 20         29 - TWL-ID-B04 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.         40 - Guard Rail Replacement (Various)         522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20         ROADS PAVED & UNPAVED         1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System         1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System		- - - 80,000 -	-	- 200,000	100,000 - - - - - - - - -	- - - 750,000 - - -	- - - - - - - - - - - - - - - - 1,400,000	- - - - - 100,000	- - - - - 750,000 - - - - -	600,000	400,000 200,000 700,000 810,000 600,000 850,000 850,000 700,000 700,000 <b>35,590,000</b> 1,000,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.         13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)         14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.         25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20         26 - Campbell Bridge Rehabilitation         27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20         28 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20         28 - TWL-ID-B09 Disher Bridge - South Grimsby Rd 6, 0.15 km South of Hwy 20         29 - TWL-ID-B04 Bridge - South Grimsby Rd 6, 0.15 km South of Hwy 20         29 - TWL-ID-B04 Disher Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.         40 - Guard Rail Replacement (Various)         522 - TWL-ID-B05 Diffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20         ROADS PAVED & UNPAVED         1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System         1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System         1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heasilp Rd		- - - 80,000 -	-	200,000 - 2,945,000 - -	100,000 - - - - - - - - -	- - - 750,000 - - -	- - - - - - - - - - - - - - - - - - -	- - - - - 100,000	- - - - - 750,000 - - - - -	600,000	400,000 200,000 700,000 810,000 600,000 850,000 850,000 580,000 700,000 700,000 <b>35,590,000</b> 1,000,000 700,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.         13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)         14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.         25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20         26 - Campbell Bridge Rehabilitation         27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20         28 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20         29 - TWL-ID-B09 Disher Bridge - South Grimsby Rd 6, 0.15 km South of Hwy 20         29 - TWL-ID-B04 Bridge - South Grimsby Rd 6, 0.15 km South of Hwy 20         29 - TWL-ID-B05 Bridge - South Grimsby Rd 10, 0.25 km South of Hwy 20         29 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20         522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20         ROADS PAVED & UNPAVED         1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System         1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System         1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd         1028 - Concession 2: Hardtop Gravel Road From Caistor Centre to Abingdon		- - - 80,000 -	-	200,000 - 2,945,000 - - - 600,000	100,000 - - - - - - - - -	- - - 750,000 - - -	- - - - - - - - - - - - - - - - - - -	- - - - - 100,000	- - - - - 750,000 - - - - -	600,000	400,000 200,000 700,000 810,000 850,000 850,000 580,000 700,000 35,590,000 1,000,000 400,000 600,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.         13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)         14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.         25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20         26 - Campbell Bridge Rehabilitation         27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20         28 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20         29 - TWL-ID-B09 Disher Bridge - South Grimsby Rd 8, 0.15 km South of Hwy 20         29 - TWL-ID-B04 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.         40 - Guard Rail Replacement (Various)         522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20         ROADS PAVED & UNPAVED         1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System         1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System         1028 - Concession 2: Hardtop Gravel Road From Caistor Centre to Abingdon         1028 - Concession 2: Road Hardtop Gravel Road From Caistor Centre to Abingdon		- - - 80,000 -	-	200,000 - 2,945,000 - -	100,000 - - - - - - - - -	- - - 750,000 - - -	- - - - - - - - - - - - - - - - - - -	- - - 100,000 3,880,000 - - - - - -	- - - - - 750,000 - - - - -	600,000	400,000 200,000 700,000 810,000 850,000 850,000 700,000 700,000 35,590,000 1,000,000 400,000 600,000 1,000,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69) 14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd. 25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20 26 - Campbell Bridge Rehabilitation 27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20 28 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20 29 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 6, 0.15 km South of Hwy 20 29 - TWL-ID-B04 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd. 40 - Guard Rail Replacement (Various) 522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20 <b>ROADS PAVED &amp; UNPAVED</b> 1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System 1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System 1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip Rd 1028 - Concession 2: Hardtop Gravel Road From Caistor Centre to Abingdon 1029 - Concession 4 Road Hardtop Gravel Road From: Abingdon Rd To: Westbrook Rd 1030 - Concession 4 Road Hardtop Gravel Road From: Silverdale Rd To: Gun Club Entrance		- - - 80,000 -	-	200,000 - 2,945,000 - - - 600,000	100,000 - - - - - - - - -	- - - 750,000 - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - 280,000	- - - - - 750,000 - - - - -	600,000	400,000 200,000 700,000 810,000 600,000 850,000 850,000 700,000 700,000 <b>35,590,000</b> 1,000,000 400,000 700,000 600,000 1,000,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd. 13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69) 14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd. 25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20 26 - Campbell Bridge Rehabilitation 27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20 28 - TWL-ID-B09 Disher Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20 29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd. 40 - Guard Rail Replacement (Various) 522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20 <b>ROADS PAVED &amp; UNPAVED</b> 1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System 1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System 1025 - Vaughan Rd - Hardtop Gravel Rod From Ceitsro Centre to Abingdon 1029 - Concession 2: Rardtop Gravel Road From Caistor Centre to Abingdon 1029 - Concession 2 Road Hardtop Gravel Road From: Abingdon Rd To: Westbrook Rd		- - - 80,000 -	-	200,000 - 2,945,000 - - - 600,000	100,000 - - - - - - - - -	- - - 750,000 - - -	- - - - - - - - - - - - - - - - - - -	- - - 100,000 3,880,000 - - - - - -	- - - - - 750,000 - - - - -	600,000	400,000 200,000 700,000 810,000 850,000 850,000 700,000 700,000 35,590,000 1,000,000 400,000 600,000 1,000,000

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	1,100,000	-	-	1,100,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	-	-	-	150,000	-	-	400,000	-	-	550,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	450,000	-	450,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	1,400,000	-	1,400,000
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	250,000	-	-	-	-	-	-	-	-	250,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	150,000	-	5,000,000	-	-	-	-	-	-	-	5,150,000
1172 - 2033 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	550,000	550,000
1174 - 2033 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	- 200.000	-	-	-	-	-	-	-	-	1,600,000	1,600,000
1183 - Abingdon Rd Resurfacing; From North Chippawa Rd to Concession 2 Rd 1184 - Concession 3 Rd Resurfacing; from RR14 to Caistor Gainsborough Townline Rd	380,000	-	-	-	-	-	-	-	-	-	200,000 380,000
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Concession 4	360,000	- 900.000	-	-	-	-	-	-	-	-	900.000
1165 - Silverdale Road Resurfacing; from Twenty Mile Rd to Concession 4 1186 - Sixteen Road Resurfacing; from Silverdale to St. Ann's	-	900,000	-	600,000	-	-	-	-	-	-	600,000
1180 - Sixteen Road Resurfacing, from Silverdale to St. Alm's	-	-	500.000	000,000	-	-	-	-	-	-	500,000
1188 - Abingdon Rd Resurfacing; from RR65 to Concession 5	-	-	500,000	250.000	-	-	-	-	-	-	250.000
1189 - Penny Lane Resurfacing	-	-	-	100,000		-		-	-	-	100.000
1190 - Twenty Road Resurfacing; from S. Grimsby Rd 10 to Allen Rd	-	-	400.000	100,000				-	-	-	400.000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-		-	-	-	-	-	-	1,300,000	1,300,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	444.000	3.992.000	-	-	-	-	-	-	-	4.436.000
171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 15 to Stoney Creek Townline Rd	-	-		145,000	-	-	-	-	-	-	145,000
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	100,000	300,000		-	-	-	-	-	-	400.000
251 - Killins St, Barbara St, Brooks Cir Road Resurfacing	1,100,000			-	-	-	-	-	-	-	1,100,000
258 - Edward Ct, Leslie Ct, & Margaret St. Resurfacing	-	-	-	-	-	500,000	-	-	-	-	500,000
259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	-	160,000	-	-	-	-	-	-	-	160,000
261 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Resurfacing	-	-	-	-	-	-	-	1,000,000	-	-	1,000,000
263 - South Grimsby Rd 18 Resurfacing at Regional Road 20	-	-	150,000	-	-	-	-	-	-	-	150,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	250,000	-	-	-	-	-	-	250,000
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	-	257,000	2,307,000	-	-	-	-	-	-	-	2,564,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	625,000	2,400,000	-	-	-	-	-	-	-	3,025,000
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	-	1,100,000	-	-	-	-	1,100,000
TRAFFIC OPERATIONS & ROADSIDE MAINTENANCE	262,500	498,000	1,815,500	149,000	45,000	20,500	21,000	21,000	21,000	-	2,853,500
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	-	170,000	-	-	-	-	-	-	-	-	170,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	110,000	-	-	-	-	-	-	-	-	110,000
1201 - West St/RR20 Sidewalk - Between South Grimsby Rd 5 and Wade Rd	120,000	-	-	-	-	-	-	-	-	-	120,000
1216 - Spring Creek Rd Sidewalk Extension - SG Rd 5 to SG Rd 6	-	-	838,000	-	-	-	-	-	-	-	838,000
271 - Sidewalk Tractor Replacement	125,000	-	-	-	-	-	-	-	-	-	125,000
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	250,000	-	-	-	-	-	-	-	250,000
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	-	25,000	-	-	-	-	-	25,000
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	-	175,000	-	-	-	-	-	-	-	175,000
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	130,000	-	-	-	-	-	-	130,000
599 - Spring Creek Rd Sidewalk Extension - From: Hornak Rd To: South Grimsby Rd 5	-	-	484,000	-	-	-	-	-	-	-	484,000
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	- 17.500	-	50,000	-	-	- 20.500	- 21.000	- 21.000	-	-	50,000
713 - Signs - New & Replacement	17,500	18,000 200.000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	-	176,500 200.000
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065 TRANSPORTATION SERVICES - GENERAL	276,000	200,000 568.000	- 1.405.000	238.000	523.000	- 11.150.000	670.000	760.000	725.000	350.000	16,665,000
1039 - Pick Up Truck 10017 - Replacement	45.000	566,000	1,405,000	238,000	523,000	11,150,000	670,000	760,000	725,000	350,000	45,000
1125 - Replace Tandem Truck 20039	45,000	-	-	-	-	-	330.000	-	-	-	330.000
1125 - Replace Tandem Truck 20039	-	-	-	-	-	-	330,000	-	-	-	330,000
1120 - Replace TR 20040	-		-		-	_		330.000			330,000
1128 - Replace Back Hoe 35019 and attachments		-				_		200,000		-	200,000
1129 - Replace Dack Hoe Soorts and addiments	-	_			-	_		55,000			55,000
1130 - Replace Pick Up TR 10025	-	-	-	-	-	_	-	55,000	-	-	55,000
1131 - Replace Pick Up TR 26	-	-	-	-	-	-	-	55,000	-	-	55,000
1132 - Replace Pick Up TR 27	-	-	-	-	-	-	-	55,000	-	-	55,000
1133 - Replace Tandem Truck 20041	-	-	-	-	-	-	-	-	335,000	-	335,000
1134 - Replace Single Axle Plow Truck 20042	-	-	-	-	-	-	-	-	320,000	-	320,000
1135 - Replace 1 Ton Dump Truck 25018	-	-	-	-	-	-	-	-	60,000	-	60,000
1179 - New Sweeper Attachment for Backhoe	15,000	-	-	-	-	-	-	-	-	-	15,000
1180 - Replace Tandem Truck 20043	-	-	-	-	-	-	-	-	-	340,000	340,000
168 - Tractor/ Brusher/ Articulating Mower Replacement	195,000	-	-	-	-	-	-	-	-	-	195,000
169 - Pickup - To replace 2015 GMC Tr 18	-	50,000	-	-	-	-	-	-	-	-	50,000
237 - Miscellaneous Road Equipment	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000	86,000
264 - Equipment Float - To replace 1997 King	-	-	-	60,000	-	-	-	-	-	-	60,000
266 - SUV - To replace 2015 GMC											45.000
	-	45,000	-	-	-	-	-	-	-	-	
354 - Brush Chipper - To replace 2008 Brush Chipper 484 - Tandem Truck 36 and Plow Unit - To replace 2015 International	-	45,000 - 320,000	- 125,000	-	-	-	-	-	-	-	125,000 320,000

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
485 - One Ton Truck 25017 - To replace 2015 GMC	-	65,000	-	-	-	-	-	-	-	-	65,000
606 - Road Roller-New	-	81,000	-	-	-	-	-	-	-	-	81,000
609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	-	170,000	-	-	-	-	-	-	170,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	600,000	-	-	-	-	-	-	-	600,000
642 - Tandem Truck 37 & Plow Unit - To replace 2016 International	-	-	373,000	-	-	-	-	-	-	-	373,000
655 - PW Ops Centre - New PWs Yard	-	-	300,000	-	-	11,000,000	-	-	-	-	11,300,000
666 - Transportation Master Plan	-	-	-	-	-	80,000	-	-	-	-	80,000
853 - Traffic Radar Speed Board Replacement	15,000	-	-	-	-	-	-	-	-	-	15,000
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	-	-	255,000	-	-	-	-	-	255,000
867 - 4 x 4 Pick up truck 19 - To replace 2018 GMC Sierra	-	-	-	-	50,000	-	-	-	-	-	50,000
868 - 4 x 4 Pick up truck 20 - To replace 2018 GMC Sierra	-	-	-	-	50,000	-	-	-	-	-	50,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	-	-	160,000	-	-	-	-	-	160,000
91 - Dual Axle Trailer - Replacement	-	-	-	-	-	10,000	-	-	-	-	10,000
92 - Pickup Truck 21 Replacement	-	-	-	-	-	40,000	-	-	-	-	40,000
94 - Single Axle Trailer - Replacement	-	-	-	-	-	10,000	-	-	-	-	10,000
STORM SEWER	-	675,000	15,000	-	110,000	-	-	-	-	-	800,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	-	475,000	-	-	-	-	-	-	-	-	475,000
1182 - Stormwater Pond Rehabilitation	-	200,000	-	-	-	-	-	-	-	-	200,000
295 - Storm Drainage Improvements-McMurchie Ln	-	-	15,000	-	110,000	-	-	-	-	-	125,000
WASTEWATER	2,355,000	205,000	5,000	205,000	5,000	205,000	6,000	6,000	14,007,000	807,000	17,806,000
1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	-	10,500,000	-	10,500,000
1161 - Urban Boundary Expansion - WW-SL-002 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	-	1,600,000	-	1,600,000
1162 - Urban Boundary Expansion - WW-SL-003 Wastewater Servicing (Stage 2)	-		-	-	-	-	-	-	1,900,000	-	1,900,000
1163 - RR20 (West St) & Wade Rd North Sanitary Replacement	2,350,000	-	-	-	-	-	-	-	-	-	2,350,000
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	-	-	-	-	-	-	-	-	-	800,000	800,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	-	200,000	-	200,000	-	200,000	-	-	-	-	600,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000	56,000
WATER	2,890,800	1,128,900	408,000	1,104,100	245,200	596,000	308,000	1,109,000	559,000	1,909,500	10,258,500
1110 - Killins St, Barbara St, Brooks Cir Watermain Replacement	800,000	-	-	-	-	-	-	-	-	-	800,000
1191 - Edward Ct, Leslie Ct, & Margaret St. Watermain Replacement	-	-	-	100,000	-	500,000	-	-	-	-	600,000
1192 - Erie Ave, Morgan Ave., College St., Dufferin St., & McMurchie Ln Watermain Replacement	-	-	-	-	150,000	-	-	1,000,000	-	-	1,150,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	-	-	200,000	-	-	1,700,000	1,900,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement	-	-	-	-	-	-	-	-	150,000	-	150,000
1195 - Rock St., Silver St., Tara Pl., Ellis St., Davis St., & Mill St. Watermain Replacement	-	-	-	-	-	-	-	-	250,000	-	250,000
322 - Leak Detection Program	-	-	-	-	-	-	-	-	-	100,000	100,000
324 - Water Rate Study and Financial Plan	-	45,000	-	-	-	-	-	-	-	-	45,000
325 - 3/4 Ton Van - To replace 2007 Chevrolet	-	45,000	-	-	-	-	-	-	-	-	45,000
420 - Water Meter Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000	540,000
658 - Bulk Water Station - Replace roof shingles	-	-	-	10,000	-	-	-	-	-	-	10,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	27,000	315,000	-	-	-	-	-	-	-	342,000
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	800,000	-	-	-	-	-	-	-	-	800,000
683 - Frank Street Water Main - From: RR20 To: RR14	-	120,000	-	-	-	-	-	-	-	-	120,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane	-	-	-	100,000	-	-	-	-	-	-	100,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	54,000
743 - Water Meters - New Installation	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500	402,500
927 - Industrial Park Rd Water Main - From: Pearson Rd to New Urban Boundary	-	-	-	800,000	-	-	-	-	-	-	800,000
941 - RR 20 (West St) & Wade Rd N Water Main Replacement	2,000,000	-	-	-	-	-	-	-	-	-	2,000,000
943 - Water Loss Study	-	-	-	-	-	-	-	-	50,000	-	50,000
CEMETERIES	-	20,000	-	-	35,000	-	240,000	60,000	-	-	355,000
1026 - Union Cemetery Expansion	-	-	-	-	35,000	-	150,000	-	-	-	185,000
450 - Cremation Columbarium - 32 niche columbarium	-	-	-	-	-	-	-	60,000	-	-	60,000
637 - Cemetery Software Implementation	-	20,000	-	-	-	-	-	-	-	-	20,000
954 - Union Cemetery - Asphalt Driveway	-	-	-	-	-	-	40,000	-	-	-	40,000
955 - St. Ann's Cemetery - Asphalt Driveway	-	-	-	-	-	-	50,000	-	-	-	50,000
LIBRARIES	90,500	162,200	78,600	86,700	215,250	178,400	271,050	88,200	92,750	63,850	1,327,500
1004 - Non Network Replacement Computers - Library Branches	7,700	6,700	6,000	4,200	9,400	8,500	5,100	7,000	10,500	6,950	72,050
1077 - Revitalization of Caistorville Branch	-	80,000	-	-	-	-	-	-	-	-	80,000
1118 - Logo and Branding	10,000	-	-	-	-	-	-	-	-	-	10,000
1152 - Library Camera Additions	12,000	-	-	-	-	-	-	-	-	-	12,000
1154 - Library Digital Signs					25,000	25.000	-	-	-	-	50,000
	-	-	-	-	23,000	23,000					
1155 - Caistor Library Outside Improvements	-	-	-	-	40,000	- 23,000	-	-	-	-	40,000
1155 - Caistor Library Outside Improvements 1167 - Front Desk Promotional TVs	-		- - 4,000	-		-	-	-	-	-	40,000 4,000
			- - 4,000 -				- - 180,000		-		
1167 - Front Desk Promotional TVs		- - - -	- - 4,000 - -			6,000	- - 180,000 6,000	- - - -		- - - -	4,000

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
1173 - Addition to Makerspace	-	10,000	-	10,000	-	-	-	-	-	-	20,000
588 - Radio Frequency Identification	-	-	-	-	60,000	40,000	-	-	-	-	100,000
590 - Automated Sorter	-	-	-		-	25,000	-	-	-	-	25,000
775 - Addition to Audio Visual Collection - All Library Branches	15,300	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300	167,550
776 - Addition to Printed Collection - Smithville Library Branch	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000	218,500
777 - Replacement Computers - Library Branches	1,500	3,800	4,500	5,800	4,500	1,700	3,000	3,000	-	4,500	32,300
779 - Addition to Printed Collection - Caistorville Library Branch	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700	-	101,900
780 - Addition to Printed Collection - Wellandport Library Branch	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000	-	126,900
967 - Smart TV	-	-	-	-	950	-	1,900	-	950	-	3,800
PARKS	626,500	308,500	189,000	159,000	157,000	259,000	1,309,500	19,500	27,000	9,500	3,064,500
1023 - Soccer LED lights	-	-	-	-	100,000	-	-	-	-	-	100,000
1048 - Parks Furniture	10.000	-	-	10.000	-	-	-	10.000	-	-	30.000
1147 - Wellandport Tennis Court Resealing	18.000	-	-	-	-	-	-	-	-	-	18.000
1149 - Hank MacDonald Park Building Roof Shingles	12,000	-	-	-	-	-	-	-	-	-	12,000
1150 - Abindon Baseball Park Bleachers	15.000	-	-	-	-	-	-	-	-	-	15,000
1181 - Wellandport Community Centre Park & Shoreline Enhancements	-	120.000	-	-	-	-	1.300.000	-	-	-	1.420.000
137 - Split Seeder	-	-	-	-	-	9.000	-	-	-	-	9.000
138 - Miscellaneous Parks Equipment	8,500	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	90,000
147 - Leisureplex - New soccer field	-					200.000		-		-	200,000
148 - Wide Area Mower - Replacement	140,000	-	-	-	-	200,000	-	-	-	-	140,000
149 - Rental Replacement - To replace Field Top Dresser	140,000		-	-	_	-	_	-	6,500	-	6,500
152 - Leisureplex Playground Replacement	160.000								0,000	-	160.000
154 - Gator Replacement	32.000		-		_	-	_	-	-		32,000
160 - Zero Turn Mower Replacement	31,000										31,000
161 - Utility Tractor - To replace 2013 John Deere	51,000				_	41.000			-	-	41,000
22 - All Trails - Benches	-	-	-	10.000	-	41,000	-	-	-	-	10.000
493 - Tractor - To replace 2016 John Deere	-	-	-	10,000	48,000	-	-	-	-	-	48.000
516 - Murgatroyd Trail - Reconstruction	200.000	-	-		40,000	-	-	-	-	-	200,000
622 - Tractor lawn mower - To replace 2017 Kubota	200,000	-	-	40,000	-	-	-	-	-	-	40.000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	40,000	-	-	-	-	11.000	-	11.000
624 - Field Paint Liner - To replace Simplistic	-	-	-	6,000	-	-	-	-	11,000	-	6,000
915 - Tractor - To replace tractor 41002	-	-	-	85.000	-	-	-	-	-	-	85.000
934 - Station Meadows West Playground - Playground Equipment	-	- 180.000	-	65,000	-	-	-	-	-	-	180,000
	-	160,000	- 180.000	-	-	-	-	-	-	-	180,000
935 - Thrive Development - Playground Equipment	-	-		445.000	-	-	-	-	-	-	,
RECREATION FACILITIES	89,000	5,000	214,000	115,000	5,000	10,000	5,000	5,000	5,000	5,000	458,000
1089 - Silverdale Hall Siding Replacement	47,000	-	-	-	-	-	-	-	-	-	47,000
1101 - Leisureplex Electric Panel Upgrades	17,000	-	-	-	-	-	-	-	-	-	17,000
1156 - Abingdon Ball Diamond Building	-	-	-	110,000	-	-	-	-	-	-	110,000
494 - Ice Edger	-	-	9,000	-	-	-	-	-	-	-	9,000
495 - Ice Resurfacer	-	-	200,000	-	-	-	-	-	-	-	200,000
1159 - Miscellaneous Recreation Program Equipment	5,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	55,000
1218 - Seasonal Lighting Hydro Pole Safety Improvements	20,000	-	-	-	-	-	-	-	-	-	20,000
PLANNING & HERITAGE	-	100,000	-	-	140,000	120,000	100,000	-	-	-	460,000
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	-	-	-	-	-	100,000	-	-	-	100,000
1213 - Affordable Housing Community Improvement Plan	-	50,000	-	-	-	-	-	-	-	-	50,000
188 - Official Plan Update	-	-	-	-	-	60,000	-	-	-	-	60,000
453 - Municipal Comprehensive Review	-	-	-	-	100,000	-	-	-	-	-	100,000
454 - Zoning By-law Update	-	50,000	-	-	-	60,000	-	-	-	-	110,000
455 - Smithville and Township Trails and Corridors Master Plan	-	-	-	-	40,000	-	-	-	-	-	40,000
TOTAL EXPENDITURE TEN YEAR CAPITAL	10,282,100	7,875,200	21,104,800	6,464,900	3,464,950	16,312,400	5,319,550	7,125,200	18,671,750	7,728,850	104,349,700

#### TOWNSHIP OF WEST LINCOLN Budget 2024- Reserve Transfers

	2024 Budget	2023 Budget	Dollar Variance	Percentage Variance
Operating		\$	\$	%
Contribution to Reserves:				
CONTRIB TO CAPITAL	376,620	349,900	26,720	8%
CONTRIB TO HOSPITAL	226,500	176,300	50,200	28%
CONTRIB TO FACILITIES	15,000	85,500		-82%
CONTRIB TO TECHNOLOGY	13,000	10,200	2,800	27%
CONTRIB TO BUILDING	11,000	11,000	-	0%
CONTRIB TO EQUIPMENT	460,000	450,000	10,000	2%
CONTRIB TO ELECTION	36,000	36,000	-	0%
CONTRIB TO FIRE	360,000	439,500	- 79,500	-18%
CONTRIB TO BRIDGES	165,000	165,000	-	0%
CONTRIB TO SIDEWALKS	10,700	10,510	190	2%
CONTRIB TO WINTER CNTRL	5,210	5,110	100	2%
CONTRIB TO CONTINGENCY	21,860	21,430	430	2%
CONTRIB TO SEWERS	166,580	117,460	49,120	42%
CONTRIB TO WATER	382,880	337,680	45,200	13%
CONTRIB TO CEMETERY	15,000	44,000	- 29,000	-66%
CONTRIB TO WEST LINCOLN COMMUNITY	15,580	15,270	310	2%
CENTER			010	
CONTRIB TO PLANNING	65,000	65,000	-	0%
CONTRIB TO LIBRARY	20,250	10,000	10,250	103%
Total Contribution to Reserves	2,366,180	2,349,860	16,320	1%
Funding From Reserves:				
TSFR FROM INSURANCE	21,000	21,000	-	0%
TSFR FROM PLANNING	60,000	-	60,000	100%
TSFR FROM CONTINGENCY	227,500	224,400	3,100	1%
TSFR FROM PRIOR YEAR SURPLUS	150,000	150,000	-	0%
TSFR FROM BUILDING	302,620	265,970	36,650	14%
Total Funding From Reserves	761,120	661,370	99,750	15%
Net impact on reserves from operating activities	1,605,060	1,688,490	- 83,430	-5%
Capital				
Funding From Reserves:				
TSFR FROM CAPITAL	1,543,800	555,300	988,500	178%
TSFR FROM TECHNOLOGY	41,900	10,000	31,900	319%
TSFR FROM FACILITY	112,000	71,700	40,300	56%
TSFR FROM FIRE	65,200	665,000		-90%
TSFR FROM SIDEWALKS	120,000	· -	120,000	0%
TSFR FROM SETTLMNT ROAD AGREEM	-	362,500		-100%
TSFR FROM BRIDGE	300,000	162,000	138,000	85%
TSFR FROM WEST LINCOLN COMMUNITY	-	35,000	- 35,000	-100%
CENTER TSFR FROM CONTINGENCY		22,000		-100%
TSFR FROM SEWERS	- 1,180,000	168,000	1,012,000	-100% 602%
TSFR FROM SEWERS	890,800	139,800	751,000	537%
	090,000	,		-100%
TSFR FROM CEMETERY TSFR FROM EQUIPMENT	- 612,500	5,000 115,000	497,500	433%
		53,950		433%
TSFR FROM LIBRARY TSFR FROM PLANNING	57,750	53,950 48,600	3,800 - 48,600	-100%
Total Funding From Reserves	4,923,950	2,413,850	2,510,100	104%
Net impact on reserves from capital activities	- 4,923,950	- 2,413,850	- 2,510,100	104%
Consolidated net impact on reserves	- 3,318,890	- 725,360	- 2,593,530	78%