

DATE: February 21, 2023
REPORT NO: T-03-2023
SUBJECT: **2023 Draft Operating and Capital Budget**
CONTACT: Donna DeFilippis, CPA, CA, Director of Finance/Treasurer

OVERVIEW:

- The Draft 2023 Operating Budget supports \$21 million in operating expenditures, funded through property taxes, user fees, grants and reserve transfers.
- The Draft 2023 Budget includes \$5.5 million in Capital and Special Projects, with the largest investment being in Transportation Infrastructure totaling \$3.3 million.
- The Draft 2023 Operating and Capital Budget includes a general base tax levy of \$9,177,730 which represents a 7.78% levy increase over 2022, after factoring in assessment growth.
- The hospital levy is proposed at an amount of \$176,300, which is an increase of \$50,500 over 2022.
- The increase in the West Lincoln portion of the total tax bill is estimated at \$107.77, with an additional increase of \$8.07 for the special hospital levy, for a total annual increase of \$115.84.
- Every \$83,517 of additional expenditure added to this draft budget equates to a 1% general tax levy adjustment which represents a \$14 increase in taxes to the average homeowner. Alternatively, every reduction of \$83,517 would result in an approximate decrease of \$14 to the average homeowner.
- For budget purposes, a value of \$386,000 represents the average assessment for a single family detached home. MPAC (Municipal Property Assessment Corporation) bases assessment on 2016 market values.
- Final budget will be presented and discussed at the Administrative meeting scheduled for Monday, March 20, 2023 at 6:30 pm, with an additional date set for Tuesday, March 21, 2023 at 6:30 pm, if required.
- The 2023 Budget would be ratified at the Council meeting scheduled for Monday, March 27, 2023 at 6:30 pm.

RECOMMENDATION:

1. That, Recommendation Report T-03-2023, regarding the “2023 Draft Operating and Capital Budget”, dated February 21, 2023, be received; and,
2. That, \$400,000 of the projected 2022 operating surplus be transferred to the Capital Reserve.

ATTACHMENTS:

- **Schedule A** 2023 Presentation to Council
- **Schedule B** 2023 Draft Operating Budget Summary
- **Schedule C** 2023 Draft Operating Budget by Department
- **Schedule D** 2023 Capital and Special Projects - Summary
- **Schedule E** 2023 Capital and Special Projects - Detail
- **Schedule F** 2023 Ten Year Capital Plan - Funding Detail
- **Schedule G** 2023 Ten Year Capital Plan - by Department
- **Schedule H** 2023 Budget Survey Results

ALIGNMENT TO STRATEGIC PLAN:

The 2023 Draft Operating and Capital Budget supports the following Strategic Plan Themes:

- Strong Transportation Connections – Building safe, connected and well maintained infrastructure networks.
- Strategic, Responsible Growth – Welcoming new residents and businesses and respecting the heritage and rural identity that people value.
- Local Attractions – Providing amenities, programs and services that bring the community together.
- Community Health and Safety – Fostering a safe community where residents can thrive throughout their lives.
- Efficient, Fiscally Responsible Operations – Maintaining a lean organization with innovative approaches and strong asset management.

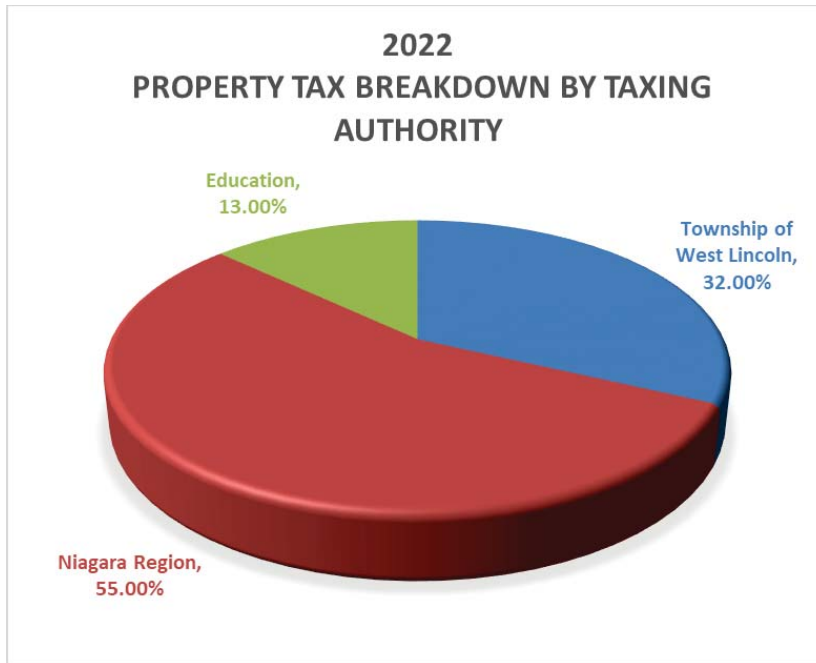
BACKGROUND:

Approval of the 2023 Operating and Capital Budget is scheduled to take place on Monday, March 20, 2023. If necessary, Tuesday, March 21, 2023 has also been set aside as a budget meeting. The purpose of this report is to give Council an opportunity to review and discuss the draft budget prior to the final budget meeting.

A Budget Survey was launched on January 3, 2023, with the detailed findings found in **Schedule H** to this report. We received 102 responses to the Budget Survey and all details, including comments, are included in **Schedule H**. Those that responded to the survey have provided observations on various services provided by the Township.

Council is asked each year to approve an Operating and Capital budget which is developed and presented by staff. The 2023 budget includes approximately \$21 million of operating expenditures and approximately \$5.5 million in Capital and Special Project expenditure. These expenditure items are funded through user fees, grants, reserve transfers and the tax levy. One of the key outcomes of the budget process is the establishment of the required tax levy and ultimately the tax rate which will be levied on properties in West Lincoln.

Property owners in West Lincoln receive a tax bill from the Township that includes taxes levied by the Township, Niagara Region and Education. In 2022, the allocation between these three authorities is reflected below:



It is important for Council to realize that every \$83,517 increase or decrease in the tax funded budget equates to a 1% general tax levy adjustment. The increase in the amount needed from the tax base does not directly relate to an increase in taxes on a residential home, but rather it is the increase in the overall tax levy required year over year. Every \$83,517 of expenditure added to this budget will result in approximately a \$14 increase in taxes paid for an average residential home assessed at \$386,000. This information should assist Council in understanding the estimated effects of the draft budget as presented and alternatively how adjustments to the amount needed from the tax levy impacts the average residence. The average value of \$386,000 is based on MPAC (Municipal Property Assessment Corporation) data and is reflective of 2016 market values. At the time of writing this report, there has been no announcement from the Minister of Finance as to when a new assessment date may be introduced and what that date will be.

Staff are still working on the 2022 Financial Statements and the annual audit is scheduled for late May 2023. Council is presented with the final 2022 operating results after the audit is completed. At the time of preparing this report, staff are projecting a 2022 surplus of \$700,000. Of this projected surplus, \$380,000 is attributable to increases in revenue, such as investment, interest on taxes and supplemental property tax. The remaining \$320,000 is attributable to lower spending in most departments. Staff is requesting that \$400,000 of this projected surplus be transferred to the Capital Reserve to mitigate the required transfer to the Capital Reserve funded from the 2023 operating budget. Further details regarding the Capital Budget are provided within this report.

At the January 30, 2023 Council Meeting the following resolution was adopted:

That, the McNally House Hospice Presentation which provided an update on the expansion of their facility and financial needs be received; and

That, McNally House Hospice request for financial assistance from the Township of West Lincoln in the amount of \$70,000, which can be allocated in four (4) annual instalments of \$17.5K, in order to facilitate expansion of their facility, be referred for consideration as part of the Township’s 2023 Budget.

Staff have addressed this request by increasing the budget under ‘Transfer to Not for Profit’ by \$17,500, offset by a transfer from the contingency reserve.

At the same January 30th meeting, Council approved the following: “*That, the Protocol Amount allocated to Councillors be increased to \$4,000 for 2023.* Staff have included this within the 2023 Draft budget presented this evening.

OPERATING FUND ANALYSIS:

The base 2023 levy of \$9,177,730 represents an increase of \$826,060 over the 2022 base levy. The operating budget is for the Township’s day-to-day costs of delivering services, such as fire protection, maintenance of transportation networks, library services and recreational programming. The factors contributing to the 2023 levy increase are reviewed below:

Investment in Infrastructure and Funding of Special Projects

\$410,300 or 4.9% of the levy increase is attributable to increased transfers to reserves. These increases are necessary in order to ensure funding will be available to complete the projects in the ten-year capital plan. The **increases** are summarized in the chart below:

INVESTMENT IN INFRASTRUCTURE		
Facilities Reserve	\$ 10,000	Infrastructure Funding
Bridge Reserve	\$ 15,000	Infrastructure Funding
Fire Reserve	\$ 27,500	Infrastructure Funding
Fire Reserve	\$ 50,000	Fire Station #2 Debenture Payment
Equipment Reserve	\$ 75,000	Infrastructure Funding
Capital Reserve	\$ 100,000	Infrastructure Funding and Special Project Funding
Capital Reserve	\$ 132,800	Vaughan Road Paving Debenture Payment
Total	\$ 410,300	

Fire Reserve

The \$50,000 related to the Fire Station Debenture is necessary in order to ensure the tax base has the necessary funds to make the required debenture repayment. As part of report WLF07-2022 the tender of the replacement of Fire Station #2 was approved, as was the revised budget of \$3,950,000, with financing as follows:

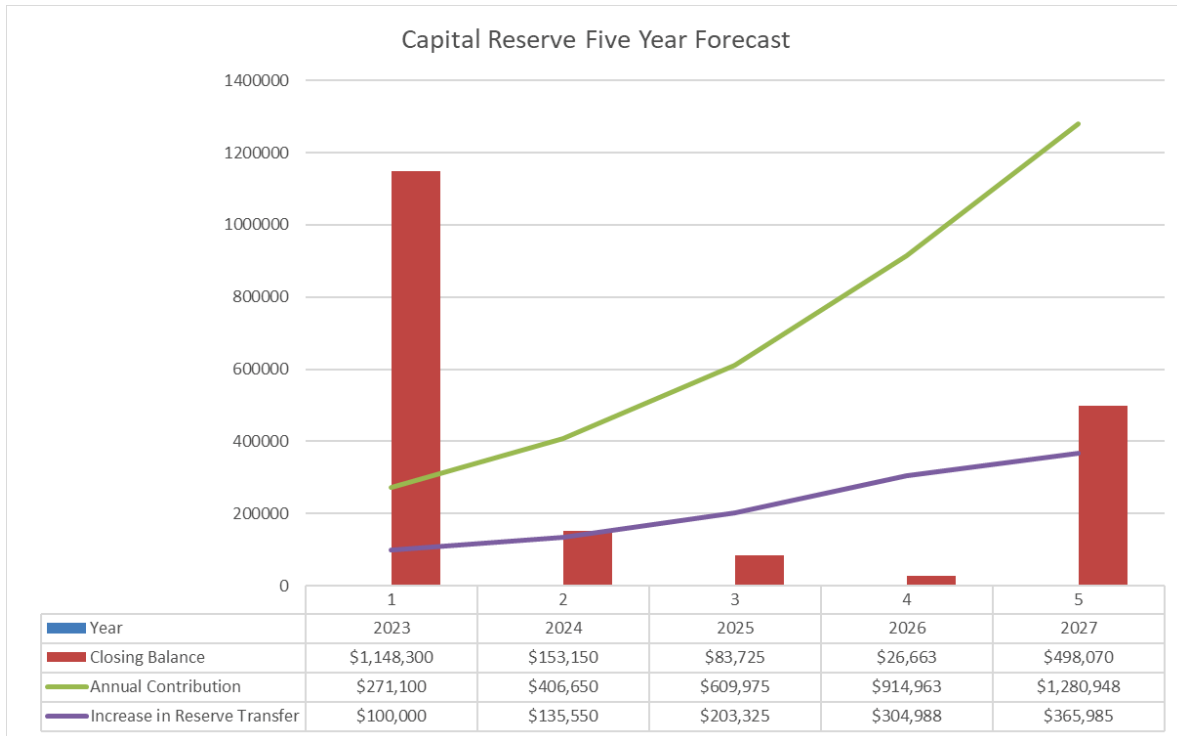
Fire Reserve	\$ 40,000
Contingency Reserve	\$ 400,000
Canada Community-Building Fund (CCBF)	\$ 540,000
Community Fund Reserve	\$ 663,000
Development Charges	\$ 714,400
Debenture Issuance	<u>\$1,592,600</u>
Total	<u>\$3,950,000</u>

It is anticipated that the tax base will require \$152,000 for future debenture payments. To date, the tax levy has been increased by \$57,000 in 2022, with an additional increase of \$50,000 in 2023 and another increase in 2024, at this point estimated at \$45,000.

Capital Reserve

The \$132,800 related to the Vaughan Road Paving project represents the projected debenture re-payment that will be made in the first year of the debenture. The levy is increased by this amount to ensure that funds are in the tax base to make this payment. The Vaughan Road project has a total budget of \$1.4 million and the proposed funding is through a 20-year debenture.

The Ten-Year Capital Plan requires transfers from the Capital Reserve totalling \$7,201,395. The 2023 operating budget includes a \$271,000 transfer to the Capital Reserve, which represents a \$100,000 increase over the 2022 transfer. This transfer is calculated using the assumption that \$400,000 of the anticipated 2022 operating surplus is transferred into the Capital Reserve. Without this \$400,000 transfer the transfer to the Capital Reserve in 2023 would have to be increased by an additional \$250,000 or another 3% increase to the tax levy. The graph below outlines to Council the projection for this reserve.



The required transfers to the Capital Reserve are projected to continue to increase over the next five years, with 2024 projecting a \$135,550 increase to the reserve. The Capital Reserve is used to fund capital renewal, new capital items and Special Projects. This reserve has added pressure as a result of Bill 23, which will be discussed later in this report. If Council wanted to mitigate this increase, they would need to remove items funded through the Capital Reserve or move them ahead by several years. It is important to note that not all items can be moved, as the Asset Management Plan is being followed and many of the works are required based on asset condition. The projects funded through the Capital Reserve can be found in Schedule F.

The remaining reserve transfer increases are in line with the investment required to ensure our assets are being well managed. Again, Schedule F provides Council with the items funded through these reserves.

Investment in Staff Resources

\$351,420 or 4.21% of the increase is attributable to investments in staffing. Approximately 42% of the operating budget is allocated towards costs related to staffing, such as wages and benefits.

INVESTMENT IN STAFF		
Library -PSA (Public Service Assistants)	\$ 15,400	increased hours and FT PSA with group benefits
Communication Specialist	\$ 16,900	Increase in hours from 21 to 28 a week, plus group benefits
GIS and Asset Mgmt. Position	\$ 17,100	Phase onto the tax levy over three years
Manager of Planning	\$ 34,120	Net impact, after developer contribution
Part Time Recreation Staff	\$ 38,700	8,020 hours in 2023 vs 5,566 hours in 2022
Human Resources Coordinator	\$ 76,000	annualized
Non-Union Grid Implementation	\$ 153,200	second year of implementation
Total	\$ 351,420	

Library

The Library has increased Public Service Assistant hours by 364 (7,384 total hours versus 7,020 total hours in 2022), with a cost of \$6,500. In addition, the Library is converting several of the part-time PSA hours into one full time position, which will require Group Benefits at a cost of \$8,900. This is being proposed as a means of retaining staff.

Communication Services

In order to meet the growing demands of the Township’s communication services, an increase in hours is included in this budget which results in the addition of Group Benefits. The total additional cost related to the hours and the Group Benefits is \$16,900.

GIS and Asset Management

The GIS and Asset Management position is funded through the tax levy at 90%, whereas in 2022 it was funded at 67%, for an additional cost of \$17,100. This position was approved in 2020, and has been transitioned in a phased-in approach onto the tax levy over the years, using the Provincial Modernization Grant to offset the cost.

Planning

Planning Report PD-76-2022 dated August 11, 2022 included the following two resolutions:

That, Council approve an additional Full Time Equivalent (FTE) in the Planning and Building Department and that a Manager of Planning position be created and the Planner I and Planner II positions be renamed Planner and Senior Planner respectively; and,

That, one of the Planner II positions be funded by the Land Owners Group for up to the next four years to help accommodate for planning approval pressures.

An amount of \$34,120 represents the net cost of the Manager of Planning position, after taking into account the reimbursement that will be received from the Land Owners Group for one of the Planner II positions.

Recreation Programming

The Recreation Programming Part-Time staff increase of \$38,700 is the result of increased hours to 8,020 hours from 5,566 hours (2022). The 2022 Budget was developed and approved with minimal Customer Service staff hours based on the previous year (2021). COVID requirements with screening and vaccinations affected both 2021 and 2022. The Community Centre is still very new and has not experienced a “normal” year of operation since opening. This made it difficult to plan for what was hoped to be a normal year in 2022. During the 2022 year of operations, COVID protocols (screening and vaccination verifications) required us to increase the part time Customer Service staff hours. Once COVID protocols were lifted, it was recognized that a higher than anticipated level of service was needed than originally anticipated. The 2023 proposed budget is based on an appropriate level of service in response to usage of the facility reflecting on the past 6 months of operation without COVID protocols.

Human Resources

The 2022 budget was approved with the following amendment included:

That, a Human Resources Advisor position be included in the 2022 Operating Budget with the position to be added to the Township's staffing complement, effective October 1, 2022 at a cost of \$27,500.

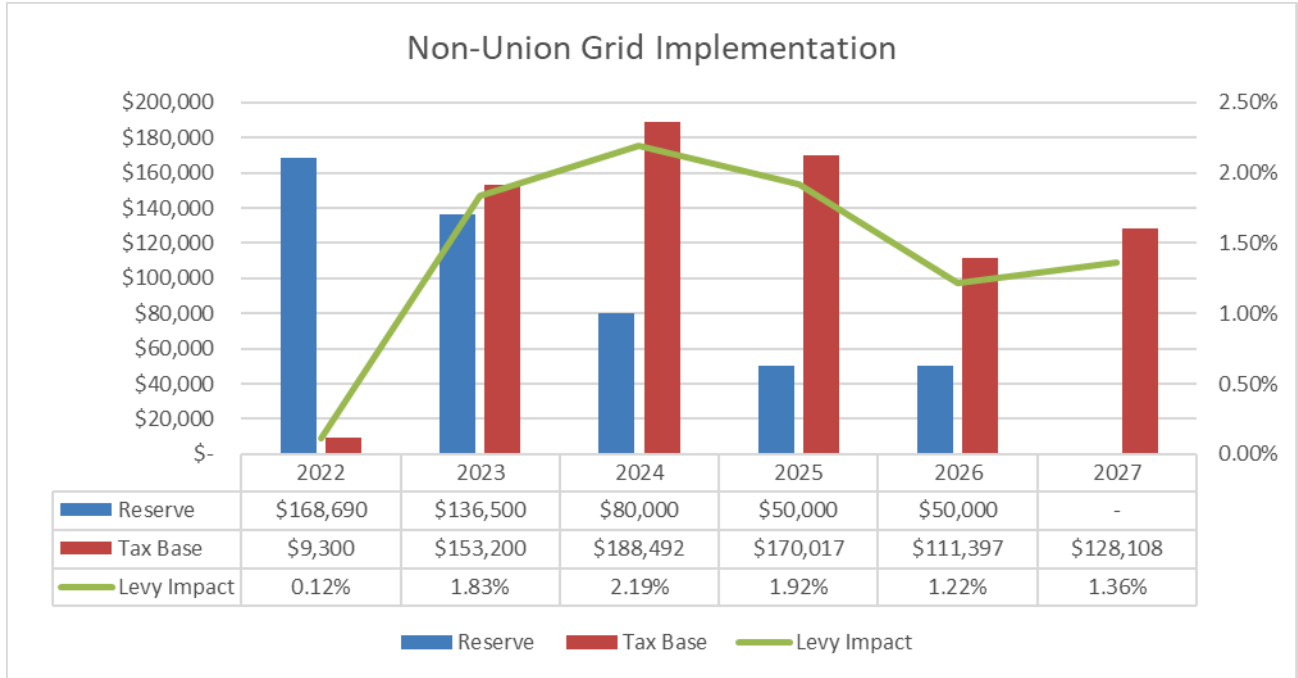
The increase to the staffing budget of \$76,000 is what is required to annualize the cost of this Human Resources position.

Non-Union Grid

In 2020, Council approved a project to conduct a Pay Equity/Market Equity Non-Union Compensation Review. The final results of this review were presented to Council at a Special Council meeting held on November 17, 2021. The following resolution was passed:

That, Confidential Report No.CAO-03-2021, dated November 17, 2021, regarding “Non-Union Salary Review” be received; and, 2. That, Council endorse and approve the 2021 Non-Union Salary Grid (Attachment A) and that the implementation be deferred to the 2022 Budget process.

The 2022 budget included the first step of implementation of the approved Non-Union Salary Grid with a transfer from the Contingency Reserve of \$168,690 to fund the costs, with an impact of \$9,300 on the tax levy. The 2023 budget represents the second year of implementation, with a tax impact of \$153,200. The second year of implementation will see the positions move to the next step on the six step grid. Step six represents “job rate” or what the target rate of the position is based on the 2021 study. The regular cost of living adjustment given to staff is not part of this calculation, as that number is included with general inflation. The chart below summarizes the implementation plan, including the estimated transfer from reserves and the impact to the tax levy up to 2027, at which point all costs will be on the tax levy.



Contractual Obligations and General Inflation

\$505,340, or 6% of the increase in the levy is attributable to other contractual obligations and general inflation. The chart below provides a summary:

Contractual Obligations and General Inflation		
Loss in POA Revenue	\$ 14,000	
Utilities	\$ 22,130	
Fuel	\$ 22,300	
Audit Fees	\$ 23,220	
New HVAC Service Contract -WLCC	\$ 30,000	
OMERS change in eligibility	\$ 35,900	
Software Fees	\$ 38,690	
Corp. Insurance	\$ 54,100	
Group Benefits	\$ 64,000	
General Inflation of 2 percent on all expenditures	\$ 192,700	Includes Compensation
Total	\$ 497,040	

POA Revenue

The revenue sharing in Niagara from the POA (Provincial Offences Court) is on a decline, and staff have reduced the annual revenue budget accordingly. The POA Courts administer and prosecute provincial offences including those committed under the Highway Traffic Act, the Compulsory Automobile Insurance Act, the Trespass to Property Act, the Liquor Licence Act and other provincial legislation, municipal by-laws and minor federal offences.

Utilities/Fuel/Insurance/Audit

Where it was feasible, budgets have been kept to a 2% increase, although inflation in 2022 was 6.8%. Utilities, Fuel and Corporate Insurance have risen in excess of 2 percent, with staff anticipating increases of 10% over 2022 values. The annual audit fees are increasing by \$23,220, with a total budget of \$53,100.

HVAC Service Contract

Staff is recommending that a service contract with a cost of \$30,000 be entered into to ensure that the HVAC system at the (WLCC) West Lincoln Community Center is well maintained and operates to its optimum level. An HVAC Service Maintenance Contract for the WLCC is an optimum solution to maintain the HVAC equipment at peak efficiency. This program is customized to meet all the unique requirements of our specific HVAC equipment. This maintenance program is designed to help reduce the cost of operating and maintaining the HVAC System and help with avoiding expensive downtime, utility waste costs, extend the useful life of the equipment, and reduce administrative costs associated with managing HVAC services on an as needed basis. Some other benefits include improved indoor air quality, increased comfort control, proactive corrective maintenance, emergency and trouble call coverage, and service documentation. As noted later in this report, the budget for ice rental revenue is higher than 2022, which offsets this increased cost.

OMERS Pension

Commencing in 2023, non-full-time (NFT) employees are eligible to join the OMERS pension plan. This means that staff such as students, crossing guards and other part-time staff can join OMERS if they wish. The contribution rates for 2023 are 9 percent for earnings up to \$66,600 and 14.6 percent for earnings exceeding this amount. Staff originally estimated that the impact to the 2023 budget due to this legislative change could be approximately \$54,000. This number has been reduced to \$35,900 based on actual enrolment activity.

Software

The increase in Software Fees is driven by several factors such as the following: the introduction of new Firefighting Software with a budget of \$10,000. This software is required to record and submit information to the Ontario Fire Marshalls Office and provide records management that is unique to fire services. The current software that is being used has been decommissioned. The additional software increases are mainly related to enhanced security measures that will be implemented to keep the Township network even more secure. These enhancements to security are also necessary to ensure that the Township continues to qualify for cyber insurance.

Group Benefits

Group Benefits are also increasing at a rate higher than inflation. The ODA (Ontario Dental Association) fee guide has dental rates increasing by 8.5% in 2023. The higher costs, coupled with usage history and market trends have health premiums increasing by approximately 10% and dental premiums increasing by 20%.

Positive Impacts to the Levy

The increases above have been offset by several significant items that lessen the levy increase. They total \$432,670 or 5.18% of the increase. These items are outlined in the chart below:

MITIGATING FACTORS	
Increase in Ice Time Revenue	\$ 37,970
Increase of Program Support to Fee Based Depts.	\$ 46,300
Decrease to Contribution to Planning Reserve	\$ 50,000
Increase in Planning Fee Revenue	\$ 51,500
Increase in OMPF Grant	\$ 96,900
Increase in investment revenue	\$ 150,000
Total	\$ 432,670

The increase in ice time rental revenue is attributed to the usage trend over the past year, as well as an increase in rental rates.

The overhead charge to the fee-based budgets (Building, Water, and Wastewater) have increased due to the increase in overall costs.

Based on the Planning Department Ten-Year Capital Plan, a lower contribution to the Planning Reserve is required. In addition, the new user rates passed in December 2022 have resulted in a higher budgeted Planning revenue compared to 2022.

The Township is fortunate to have a higher OMPF (Ontario Municipal Partnership Fund) grant in 2023, with an allocation of \$1,085,900 in 2023 compared to the 2022 grant of \$989,000.

Interest revenue has been increased for 2023 based on the current performance of the Township's investments. Staff typically do not budget for these kind of increases, as they are cyclical in nature and can cause fluctuations in the budget. Typically, additional revenue forms part of the annual surplus. However, given the magnitude of the levy increase, this item has been included in order to lower the tax levy increase. This additional revenue may not be available in 2024, which may result in an increase to the levy requirement.

Impacts of Bill 23:

One of the impacts that Bill 23 has had on our Township is the removal of studies as an eligible capital expenditure. Over the years 2023 to 2029, the Township has lost \$419,800 in Development Charge Revenue that was related to growth studies and the development charge study. This will impact the Township reserves, as reserves are the alternative form of financing.

The impacts are noted below:

- Fire Reserve: \$75,000 to fund fire master plan
- Capital Reserve: \$130,000 to fund administrative studies
- Planning Reserve: \$214,800 to fund planning studies

In addition, Bill 23 has introduced the phase-in of DC (development charge) rates over a 5-year period. Staff has calculated a loss of approximately \$145,000 of DC revenue over the years 2023 to 2027.

2023 TAX LEVY AND ESTIMATED IMPACT ON PROPERTY TAXES:

The 2023 draft base budget requires an overall tax levy of \$9,177,730, which represents a 7.78% levy increase, after factoring in growth. Assessment growth results in a portion of the tax levy increase not impacting the actual taxes paid by property owners. For the 2023 budget, residential assessment growth is estimated at \$187,000 (1.88%). This means that of the \$826,060 increase in the required tax levy, the first \$187,000 of that increase does not increase the taxes paid by property owners.

The **estimated** impact to the total tax bill based on an average assessment of \$386,000 is as follows:

	2023 Total Taxes	2022 Total Taxes	\$ Change	% Change
Assessment	\$ 386,000.00	\$ 386,000.00	\$ -	0.00%
Municipal	\$ 1,555.19	\$ 1,447.42	\$ 107.77	7.45%
Hospital	\$ 29.87	\$ 21.80	\$ 8.07	37.02%
Total Township	\$ 1,585.06	\$ 1,469.22	\$ 115.84	7.88%
Urban Service Area	\$ 73.64	\$ 73.59	\$ 0.05	0.07%
TOTAL WITH URBAN SERVICE AREA	\$ 1,658.70	\$ 1,542.81	\$ 115.89	7.51%

Urban Service Area Special Charge:

The 2023 Draft Budget includes an Urban Service Area levy of \$188,300 (\$184,770 in 2022). The Urban Service Area levy is a special levy collected in the Urban Serviced Area of Smithville and funds the cost of streetlights and sidewalks (including sidewalk snow removal) within this designated area. Although the levy is increasing by 1.91%, assessment growth will result in a tax increase of an estimated .07% or \$0.05.

Levy for West Lincoln Memorial Hospital:

A new levy was introduced in 2021 for funding the Township’s share of the West Lincoln Hospital new build. The total cost of the project is estimated at \$200 million, with the local

municipalities (West Lincoln, Lincoln and Grimsby) responsible for \$21,650,000. Based on 2021 Household data, West Lincoln’s total share is estimated at \$4,524,850 and will most likely be required to make this contribution in late 2024 or early 2025. West Lincoln had \$1,250,000 available in its Hospital Reserve and requires the issuance of a debenture to make up the shortfall of \$3,274,850. Staff is assuming that a 20-year serial debenture will be required. The following chart outlines the required hospital levy over the years of 2021 to 2025, with 2025 being the year that staff anticipate the first debenture payment would be due.

WLMH Levy Requirement			
Year	Total Levy		Levy Change
2021	\$	75,300	\$ 75,300
2022	\$	125,800	\$ 50,500
2023	\$	176,300	\$ 50,500
2024	\$	226,800	\$ 50,500
2025	\$	277,000	\$ 50,200

WATER AND WASTEWATER (SANITARY SEWER):

The Township’s Water and Wastewater expenditures are funded 100% through user fees. The expenditure budget for these two service areas in 2023 is \$2,048,990 for Water and \$2,444,600 for Wastewater for a total of \$4,493,590 being funded through Water and Wastewater fees. The expenditures include transfers totalling \$454,530 to the Water and Wastewater reserves in order to ensure adequate funding for future capital works. This represents a decrease in the reserve contribution compared to 2022, where the budgeted transfer was \$606,430, a decrease of \$151,900. The user fees cannot support a larger transfer to reserves.

The Township purchases water from the Niagara Region as well as water and wastewater treatment services. The Region has increased their variable water rate by 5.14% in 2023. In addition, the charge for the fixed portion of water costs has increased by 5.07%. The requisition from the Region for Wastewater Treatment has increased by 11.77%.

The 2023 budget includes a 5% increase to the water and wastewater rates effective July 1, 2023, except for the wastewater consumptive rate which would increase by 2%. This increase is based on the Water and Wastewater Rate Study and Financial Plan presented and approved by Council in report T-25-2020. The July 1st rates were approved as part of report T-27-2022, Consolidated User Fees and Charges By-Law and 2023 User Fees and Charges, dated December 12, 2022. As this rate change would be effective July 1, 2023 the impact would be on the September 2023 and December 2023 billings. The water consumptive rate would increase to \$1.63 from \$1.55 and the fixed quarterly rate for a ¾” service would increase to \$45.70 from \$43.53. Bulk water would see its per cubic meter rate increase to \$2.21 from \$2.10. The wastewater consumptive rate would increase to \$1.93 from \$1.89 and the fixed quarterly rate for a ¾” service would increase to \$105.36 from \$100.34.

To put the consumptive rates in perspective, a 500ml bottle of water is often purchased for \$1.00, based on the new proposed consumptive rates, that same 500ml bottle of water could be filled up from the tap 561 times for the same price. The impact to an average quarterly water bill is outlined below:

Impact of Proposed Water & Wastewater Rates			
Based on an average consumption of 45 cubic meters per quarter, or 180 cubic meters annually			
		Quarterly Charge	
		July 2023	Current
Water Consumptive		\$ 73.35	\$ 69.75
Sewer Consumptive		\$ 86.85	\$ 85.05
Water Base		\$ 45.70	\$ 43.53
Sewer Base		\$ 105.36	\$ 100.34
Total		\$ 311.26	\$ 298.67

The quarterly utility bill for an average consumption of 45 cubic meters will increase by \$12.59 or 4%.

2023 CAPITAL BUDGET

The 2023 Capital Budget totals \$5.5 million and is funded through a combination of reserves, grants, and debentures. The Ten Year Capital Plan totals \$74,386,700. These investments have a direct impact on the service level our residents receive. \$3,885,800 is budgeted to keep our infrastructure assets like buildings, road and parks in a good state of repair. \$924,800 is being invested into renewing our equipment and rolling stock and also includes new investments that will allow the Township to meet the needs of growth and maintain efficiency. The balance of \$694,400 relates to special projects that include studies and software implementation. All details regarding the Capital Budgets can be found on the following Appendices:

- **Schedule D** 2023 Capital and Special Projects - Summary
- **Schedule E** 2023 Capital and Special Projects - Detail
- **Schedule F** 2023 Ten Year Capital Plan - Funding Detail
- **Schedule G** 2023 Ten Year Capital Plan - by Department

The charts below highlight the Capital Projects by Strategic Plan Theme:

Community Health and Safety- \$1,020,000

Project	Department	2023
Miscellaneous Wastewater Equipment	Wastewater	\$ 5,000
Environmental Monitoring Program (John St. Caistorville)	Planning & Heritage	\$ 10,000
New Bunker Gear Washer Station 2	Fire	\$ 20,000
West Lincoln Community Center fencing at train tracks	Parks	\$ 25,000
Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	Transportation Services-General	\$ 25,000
Sewage Pump on Trailer	Wastewater	\$ 25,000
Killins St., Barbara St., Brooks Circle Watermain Replacement Design	Water	\$ 50,000
Storm Water Management Pond Evaluations	Storm Sewer	\$ 60,000
Inflow & Infiltration Reduction Program - Remedial Works	Wastewater	\$ 200,000
Tanker at Station #2	Fire	\$ 600,000

Efficient, Fiscally Responsible Operations - \$317,400

Project	Department	2023
Replacement Computers - Library Branches	Libraries	\$ 1,500
Wellandport Firewall Upgrade	Libraries	\$ 3,000
Miscellaneous Corporate Management Equipment and Furniture	Corporate Services	\$ 5,000
Miscellaneous Fire Equipment	Fire	\$ 5,000
Caistorville Library Lock Upgrades	Libraries	\$ 5,000
Miscellaneous Water Equipment	Water	\$ 5,000
Updating GPS system	Traffic Operations & Roadside Maintenance	\$ 6,000
Miscellaneous Recreation Equipment	Parks	\$ 8,000
Network Hardware - Corporate Management	Corporate Services	\$ 10,000
Old Fire Hall HVAC upgrades	Corporate Services	\$ 15,000
Town Hall Roof Top HVAC Replacement	Corporate Services	\$ 17,000
Onboarding and Training Documentation Software	Corporate Services	\$ 22,000
Corporate Strategic Plan	Corporate Services	\$ 25,000
Bunker Gear	Fire	\$ 25,000
Town Hall LED Conversion	Corporate Services	\$ 32,000
Replacement Computers - Corporate Services	Corporate Services	\$ 50,000
Water Meter Replacement Program	Water	\$ 50,000
Record Management System Implementation	Corporate Services	\$ 86,900

Local Attractions - \$345,000

Project	Department	2023
West Lincoln Community Center Parking Lot Fence	Parks	\$ 10,000
Hank Macdonald Building Upgrades	Recreation Facilities	\$ 10,000
Street Furniture	Parks	\$ 15,000
Banner and Basket Arms	Parks	\$ 15,000
Creekview Park Fencing	Parks	\$ 15,000
Silverdale Hall Siding Replacement	Recreation Facilities	\$ 40,000
Ball Diamond Lighting (Leisureplex)	Parks	\$ 240,000

Strategic, Responsible Growth - \$293,100

Project	Department	2023
Cemetery Software Implementation	Cemeteries	\$ 5,000
Non Network Replacement Computers - Library Branches	Libraries	\$ 7,000
Addition to Printed Collection - Caistorville Library Branch	Libraries	\$ 8,800
Addition to Printed Collection - Wellandport Library Branch	Libraries	\$ 11,000
Addition to Audio Visual Collection - All Library Branches	Libraries	\$ 15,000
Addition to Printed Collection - Smithville Library Branch	Libraries	\$ 16,500
Library Strategic Planning	Libraries	\$ 25,000
Water Meters - New Installation	Water	\$ 34,800
Smithville Parks and Recreation Master Plan	Planning & Heritage	\$ 70,000
Organizational Staffing Review	Corporate Services	\$ 100,000

Strong Transportation Connections - \$3,475,000

Project	Department	2023
Miscellaneous Road Equipment	Transportation Services-General	\$ 6,000
Signs - New & Replacement	Traffic Operations & Roadside Maintenance	\$ 17,000
East Chipawwa Rd Slope Stability - 175m west of Boyle Rd. Analysis and Design	Roads Paved and Unpaved	\$ 45,000
Smithville and Township Trails and Corridors Master Plan	Planning & Heritage	\$ 62,500
Asphalt Hot Box Trailer	Traffic Operations & Roadside Maintenance	\$ 70,000
Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14) Analysis and Design	Roads Paved and Unpaved	\$ 75,000
TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	Bridges & Culverts	\$ 80,000
TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd. Design	Bridges & Culverts	\$ 100,000
TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	Bridges & Culverts	\$ 250,000
Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	Roads Paved and Unpaved	\$ 250,000
Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	Roads Paved and Unpaved	\$ 280,000
Industrial Park Rd. Resurfacing - From Spring Creek Rd. south to railway tracks.	Roads Paved and Unpaved	\$ 380,000
Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	Roads Paved and Unpaved	\$ 460,000
Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd	Roads Paved and Unpaved	\$ 1,400,000

The 2023 Capital and Special projects are financed as follows:

Transfer from Reserves	\$2,750,750
Debenture Proceeds	\$1,400,000
OCIF Grant	\$ 539,600
CCBF Grant	\$ 399,500
Development Charges	\$ 285,200
Municipal Contributions	\$ 125,000
Donations	\$ 4,950
	<u>\$5,505,000</u>

The OCIF (Ontario Community Infrastructure Fund) grant has been reduced in 2023 by \$92,930. The Township has made up the difference by using its own reserves to fund the impacted projects.

INTER-DEPARTMENTAL COMMENTS:

Department Heads worked with their staff to send in initial budget plans which are then reviewed and discussed with the Treasurer and CAO resulting in the final draft document as presented to Council. The Library Board approves the budget submitted for the Library.

CONCLUSION:

The 2023 Draft Operating and Capital Budget presented to Council is a collaboration between all Township departments. This has been a challenging budget as staff have attempted to balance the pressure of rising costs and the need to address the infrastructure funding gap while managing the impact of levy increases to the property tax bill. Staff recommends that this report be accepted by Council as an item of information and for review and discussion prior to the Final Budget meeting scheduled for March 20, 2023.

Prepared & Submitted by:



**Donna DeFilippis,
Director of Finance/Treasurer**

Approved by:



**Bev Hendry,
CAO**



Township of West Lincoln

PRESENTATION OF DRAFT 2023 OPERATING AND CAPITAL BUDGET

February 21, 2023



Agenda

Introduction

2023 Capital and Special Projects

2023 Operating Budget

2023 Levy Impacts

Open House and Public Input



Budget Principles

- Reserve contributions and withdrawals align with the Township Reserve Policy
- Infrastructure Funding Gap is being addressed
- Prepared with consideration to the Township's Financial needs from 2023 to 2026
- Concerted effort to keep operating budgets below 2022 inflation rate of 6.8%



Our Corporate Strategic Plan Themes

Strong Transportation Connections - Building safe, connected and well-maintained infrastructure networks.

Support for Business, Opportunities for Residents - Creating a positive image and a community where it is easy to do business.

Strategic, Responsible Growth - Welcoming new residents and businesses and respecting the heritage and rural identity that people value.

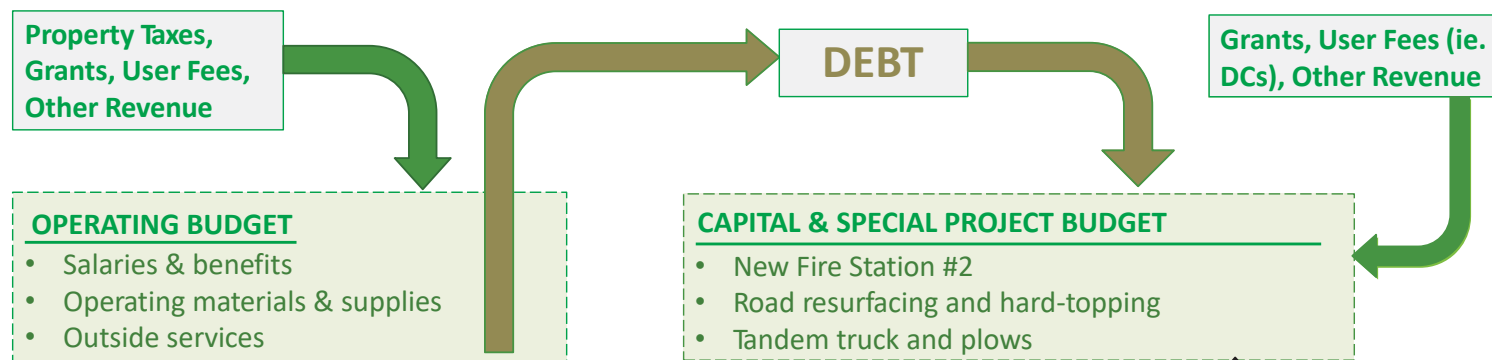
Local Attractions - Providing amenities, programs and services that bring the community together.

Community Health and Safety - Fostering a safe community where residents can thrive throughout their lives.

Efficient, Fiscally Responsible Operations - Maintaining a lean organization with innovative approaches and strong asset management.

How Do The Budgets Work Together?

Two budgets prepared by Staff: Operating and Capital & Special Projects





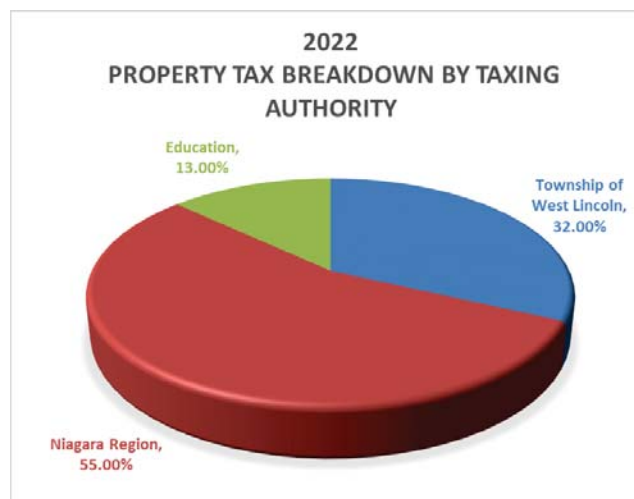
Rate-Supported Service Areas

The following service areas are self-funded, where fees must cover expenditures:

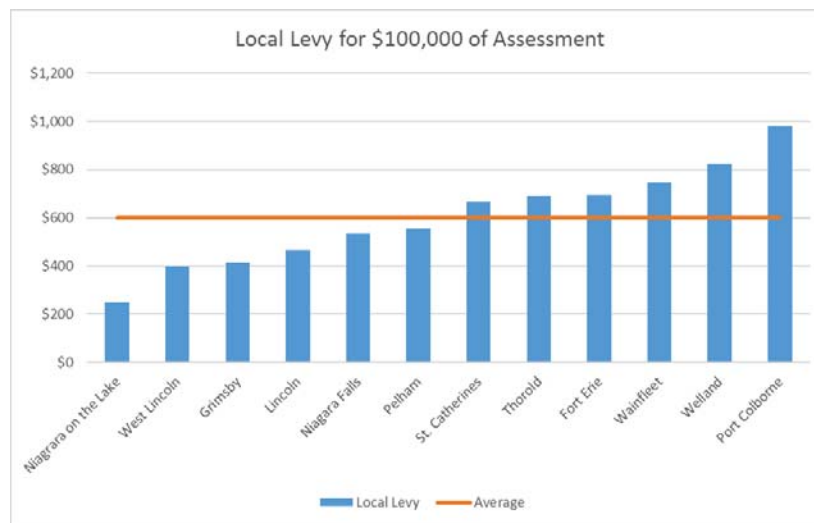
- Building, Water and Wastewater (sewer)
- For the above, any surplus or deficit is either transferred to or from the appropriate reserves
- Equipment Costs are allocated to Road Maintenance, Winter Control, Arena, Water, Sewers, Recreation and Urban Sidewalks
- An allocation of overhead costs from Corporate Services and Transportation Services are charged to the rate funded budgets

2022 Property
Tax Distribution

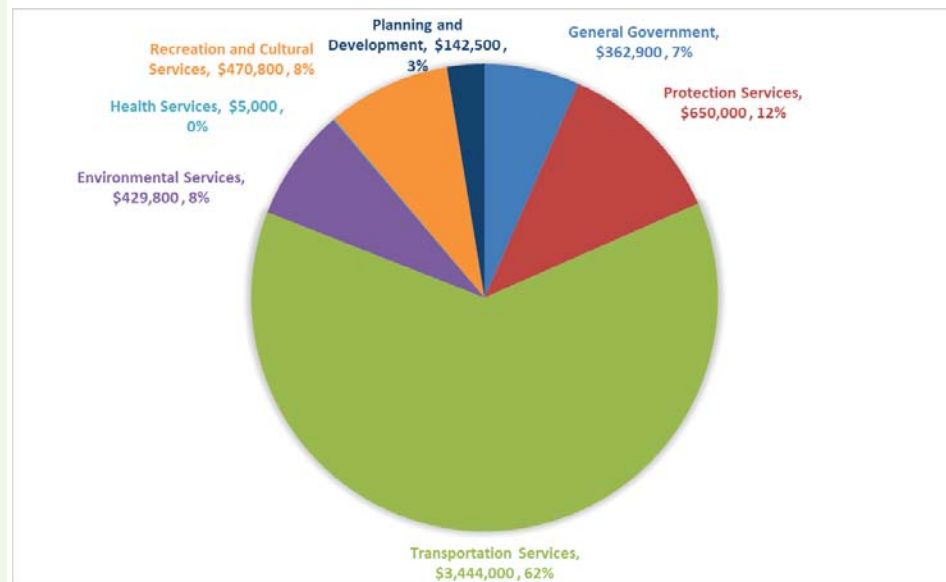
BREAKDOWN BY TAXING AUTHORITY



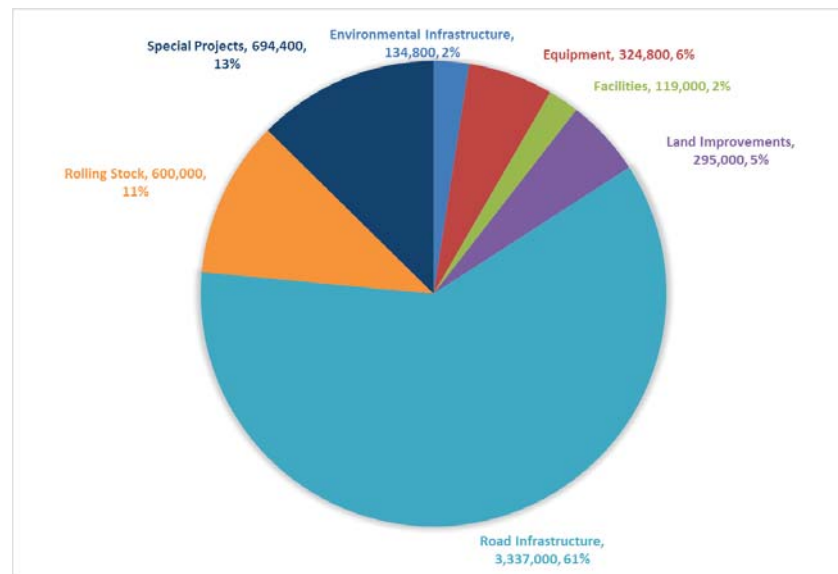
2022 Property Tax Comparator



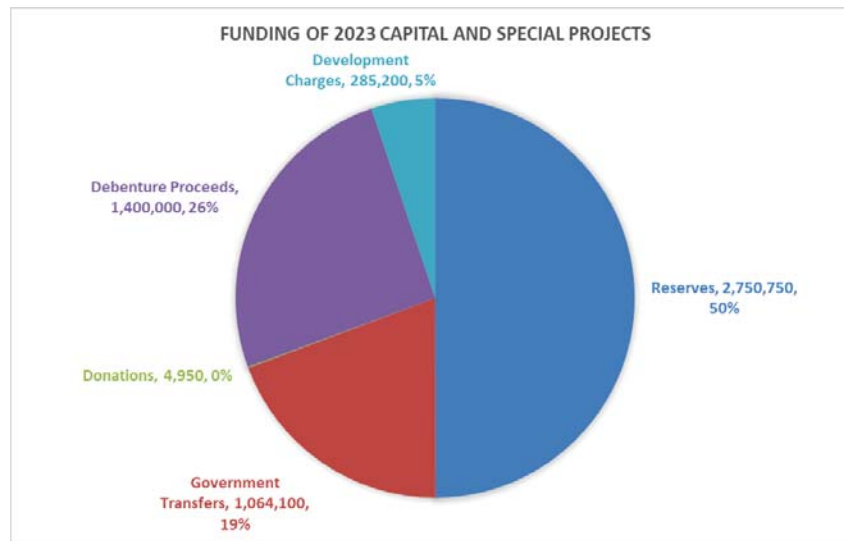
2023 Capital & Special Projects



2023 Capital
Projects by Asset
Type



Funding of 2023
Capital & Special
Projects



Strong Transportation Connections - \$3,475,500

Project	Department	2023
Miscellaneous Road Equipment	Transportation Services-General	\$ 6,000
Signs - New & Replacement	Traffic Operations & Roadside Maintenance	\$ 17,000
East Chipawwa Rd Slope Stability - 175m west of Boyle Rd. Analysis and Design	Roads Paved and Unpaved	\$ 45,000
Smithville and Township Trails and Corridors Master Plan	Planning & Heritage	\$ 62,500
Asphalt Hot Box Trailer	Traffic Operations & Roadside Maintenance	\$ 70,000
Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14) Analysis and Design	Roads Paved and Unpaved	\$ 75,000
TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	Bridges & Culverts	\$ 80,000
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TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	Bridges & Culverts	\$ 250,000
Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	Roads Paved and Unpaved	\$ 250,000
Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	Roads Paved and Unpaved	\$ 280,000
Industrial Park Rd. Resurfacing - From Spring Creek Rd. south to railway tracks.	Roads Paved and Unpaved	\$ 380,000
Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	Roads Paved and Unpaved	\$ 460,000
Concession 2 Rd - Resurfacing - From RR15 to Caistor Centre Rd	Roads Paved and Unpaved	\$ 120,000

Strategic, Responsible Growth - \$293,100

Project	Department	2023
Organizational Staffing Review	Corporate Services	\$ 100,000
Smithville Parks and Recreation Master Plan	Planning & Heritage	\$ 70,000
Water Meters - New Installation	Water	\$ 34,800
Library Strategic Planning	Libraries	\$ 25,000
Addition to Printed Collection - Smithville Library Branch	Libraries	\$ 16,500
Addition to Audio Visual Collection - All Library Branches	Libraries	\$ 15,000
Addition to Printed Collection - Wellandport Library Branch	Libraries	\$ 11,000
Addition to Printed Collection - Caistorville Library Branch	Libraries	\$ 8,800
Non Network Replacement Computers - Library Branches	Libraries	\$ 7,000
Cemetery Software Implementation	Cemeteries	\$ 5,000

Community Health and Safety - \$1,020,000

Project	Department	2023
Miscellaneous Wastewater Equipment	Wastewater	\$ 5,000
Environmental Monitoring Program (John St. Caistorville)	Planning & Heritage	\$ 10,000
New Bunker Gear Washer Station 2	Fire	\$ 20,000
West Lincoln Community Center fencing at train tracks	Parks	\$ 25,000
Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	Transportation Services-General	\$ 25,000
Sewage Pump on Trailer	Wastewater	\$ 25,000
Killins St., Barbara St., Brooks Circle Watermain Replacement Design	Water	\$ 50,000
Storm Water Management Pond Evaluations	Storm Sewer	\$ 60,000
Inflow & Infiltration Reduction Program - Remedial Works	Wastewater	\$ 200,000
Tanker at Station #2	Fire	\$ 600,000

Efficient, Fiscally Responsible Operations - \$317,400

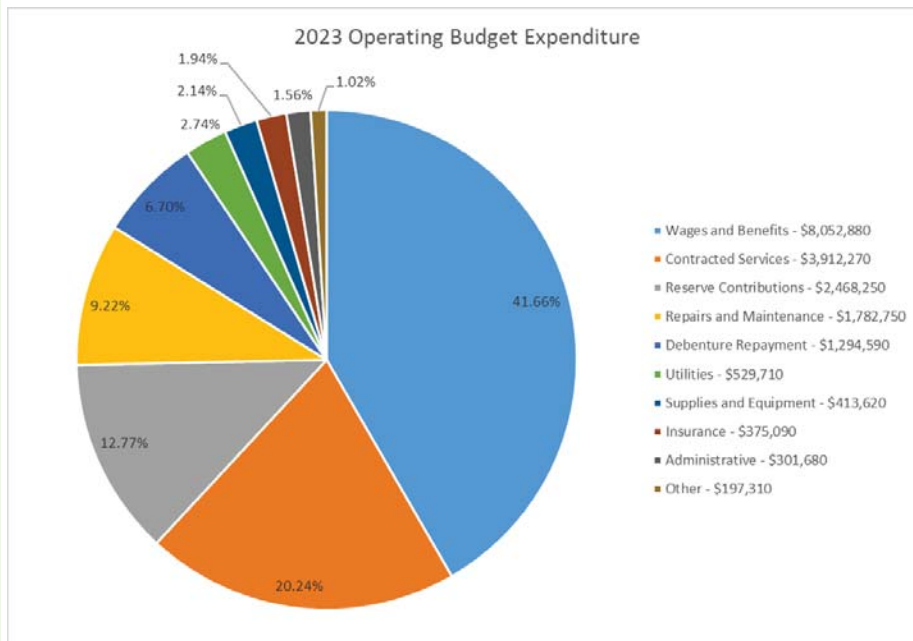
Project	Department	2023
Record Management System Implementation	Corporate Services	\$ 86,900
Replacement Computers - Corporate Services	Corporate Services	\$ 50,000
Water Meter Replacement Program	Water	\$ 50,000
Town Hall LED Conversion	Corporate Services	\$ 32,000
Bunker Gear	Fire	\$ 25,000
Corporate Strategic Plan	Corporate Services	\$ 25,000
Onboarding and Training Documentation Software	Corporate Services	\$ 22,000
Town Hall Roof Top HVAC Replacement	Corporate Services	\$ 17,000
Old Fire Hall HVAC upgrades	Corporate Services	\$ 15,000
Network Hardware - Corporate Management	Corporate Services	\$ 10,000
Miscellaneous Recreation Equipment	Parks	\$ 8,000
Updating GPS system	Traffic Operations & Roadside Maintenance	\$ 6,000
Caistorville Library Lock Upgrades	Libraries	\$ 5,000
Miscellaneous Corporate Management Equipment and Furniture	Corporate Services	\$ 5,000
Miscellaneous Fire Equipment	Fire	\$ 5,000



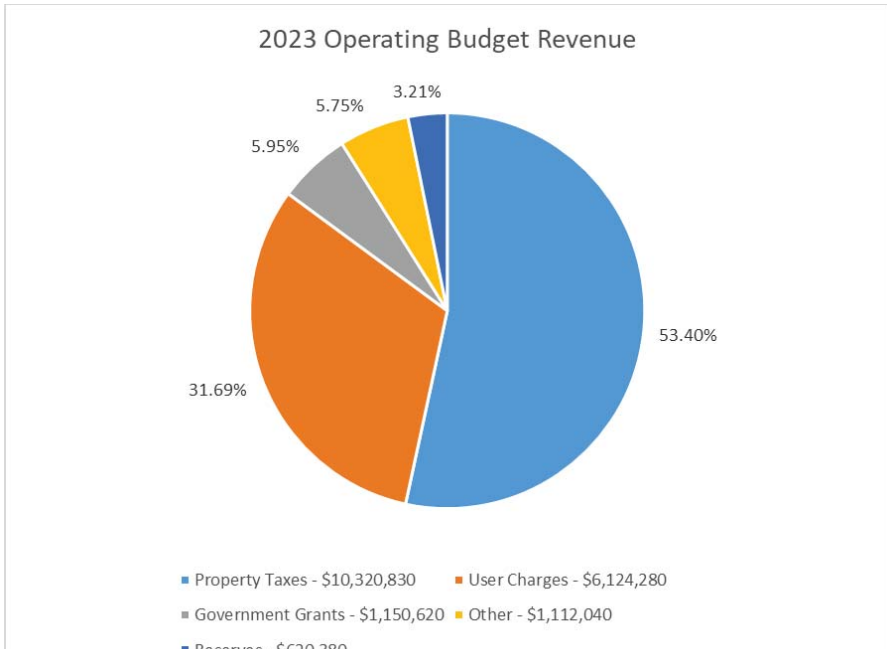
Local Attractions - \$345,000

Project	Department	2023
Ball Diamond Lighting (Leisureplex)	Parks	\$ 240,000
Silverdale Hall Siding Replacement	Recreation Facilities	\$ 40,000
Street Furniture	Parks	\$ 15,000
Banner and Basket Arms	Parks	\$ 15,000
Creekview Park Fencing	Parks	\$ 15,000
Hank Macdonald Building Upgrades	Recreation Facilities	\$ 10,000
West Lincoln Community Center Parking Lot Fence	Parks	\$ 10,000

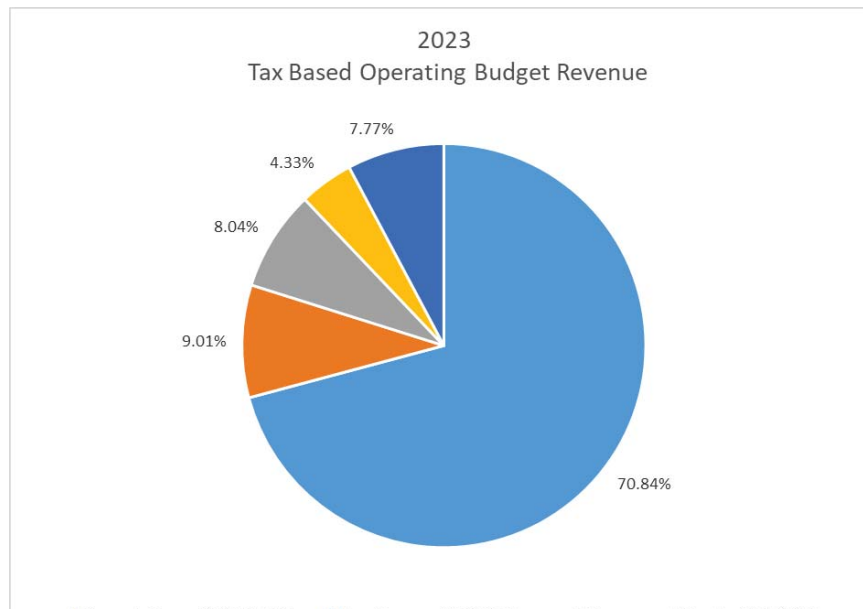
2023 Operating Expenditures



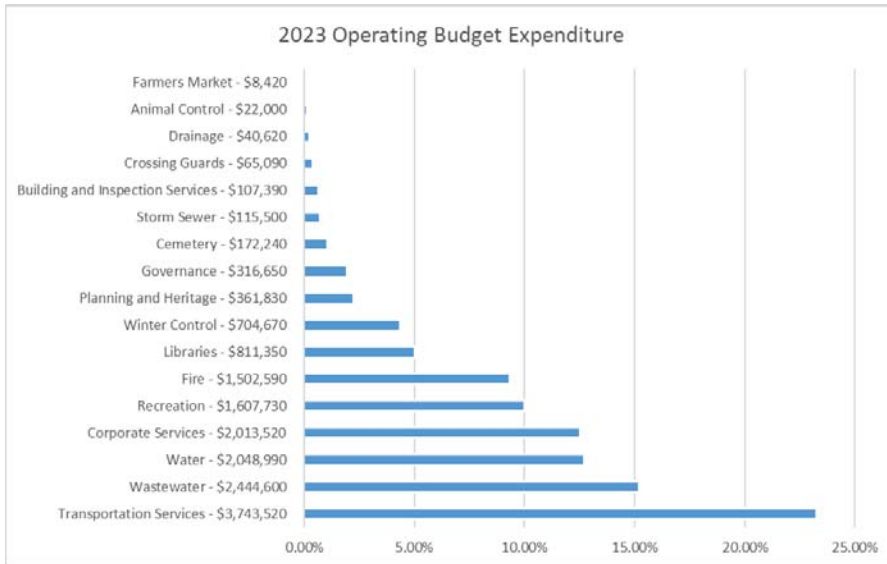
2023 Operating Revenues



2023 Operating
Revenues-Tax Based



2023 Expenditures by Department



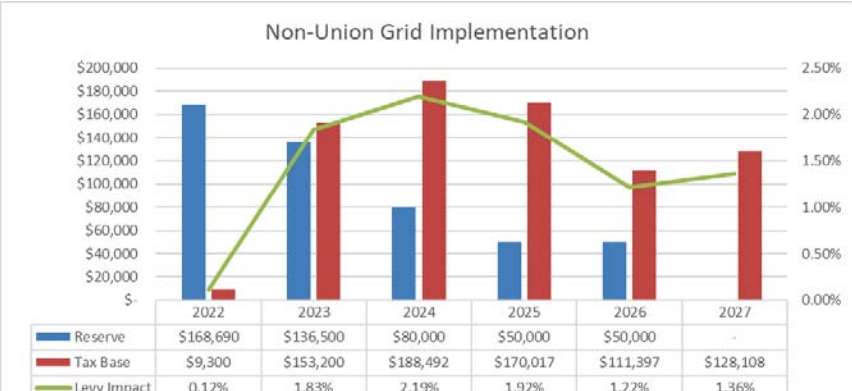
Overview of 2023 Operating Budget- Pressures

INVESTMENT IN INFRASTRUCTURE		
Facilities Reserve	\$ 10,000	Infrastructure Funding
Bridge Reserve	\$ 15,000	Infrastructure Funding
Fire Reserve	\$ 27,500	Infrastructure Funding
Fire Reserve	\$ 50,000	Fire Station #2 Debenture Payment
Equipment Reserve	\$ 75,000	Infrastructure Funding
Capital Reserve	\$ 100,000	Infrastructure Funding and Special Project Funding
Capital Reserve	\$ 132,800	Vaughan Road Paving Debenture Payment
Total	\$ 410,300	

Overview of 2023 Operating Budget- Pressures

INVESTMENT IN STAFF		
Library -PSA (Public Service Assistants)	\$ 15,400	increased hours and FT PSA with group benefits
Communication Specialist	\$ 16,900	Increase in hours from 21 to 28 a week, plus group benefits
GIS and Asset Mgmt Position	\$ 17,100	Phase onto the tax levy over three years
Manager of Planning	\$ 34,120	Net impact, after developer contribution
Part Time Recreation Staff	\$ 38,700	8,020 hours in 2023 vs 5,566 hours in 2022
Human Resources Coordinator	\$ 76,000	annualization
Non-Union Grid Implementation	\$ 153,200	second year of implementation
Total	\$ 351,420	

Overview of 2023 Operating Budget- Pressures




Overview of 2023 Operating Budget- Pressures

Contractual Obligations and General Inflation		
Loss in POA Revenue	\$ 14,000	
Utilities	\$ 22,130	
Fuel	\$ 22,300	
Audit Fees	\$ 23,220	
New HVAC Service Contract -WLCC	\$ 30,000	
OMERS change in eligibility	\$ 35,900	
Software Fees	\$ 38,690	
Corp. Insurance	\$ 54,100	
Group Benefits	\$ 64,000	
General Inflation of 2 percent on all expenditures	\$ 192,700	Includes Compensation
Total	\$ 616,040	



Overview of 2023 Operating Budget- Mitigation

MITIGATING FACTORS	
Increase in Ice Time Revenue	\$ 37,970
Increase of Program Support to Fee Based	\$ 46,300
Decrease to Contribution to Planning Reserve	\$ 50,000
Increase in Planning Fee Revenue	\$ 51,500
Increase in OMPF Grant	\$ 96,900
Increase in investment revenue	\$ 150,000
Total	\$ 432,670



Budget 2023 – Key Factors

- Due to assessment growth of 1.88%, the first \$187,000 of increase to the overall tax levy has no impact to property owners
- An expenditure increase of \$83,517 equates to a 1% increase in the total tax levy
- A 1% increase to the tax levy equates to an approximate \$14 increase to the West Lincoln portion of taxes for an average residential home with an average assessment of \$386,000
- The Province has deferred the originally planned re-assessment due to the COVID-19 Pandemic. This results in no assessment changes for the majority of property owners.

2023 Base Operating and Capital Budget Levy Blended Rate

	2023 Total Taxes	2022 Total Taxes	\$ Change	% Change
Assessment	\$ 386,000.00	\$ 386,000.00	\$ -	0.00%
Municipal	\$ 1,555.19	\$ 1,447.42	\$ 107.77	7.45%
Hospital	\$ 29.87	\$ 21.80	\$ 8.07	37.02%
Total Township	\$ 1,585.06	\$ 1,469.22	\$ 115.84	7.88%
Urban Service Area	\$ 73.64	\$ 73.59	\$ 0.05	0.07%
TOTAL WITH URBAN SERVICE AREA	\$ 1,658.70	\$ 1,542.81	\$ 115.89	7.51%

Projected Property Tax increase of
just under \$10.00 a month



2023 Water & Wastewater Rates

Impact of Proposed Water & Wastewater Rates

Based on an average consumption of 45 cubic meters per quarter, or 180 cubic meters annually:

Quarterly Bill increasing by \$12.59

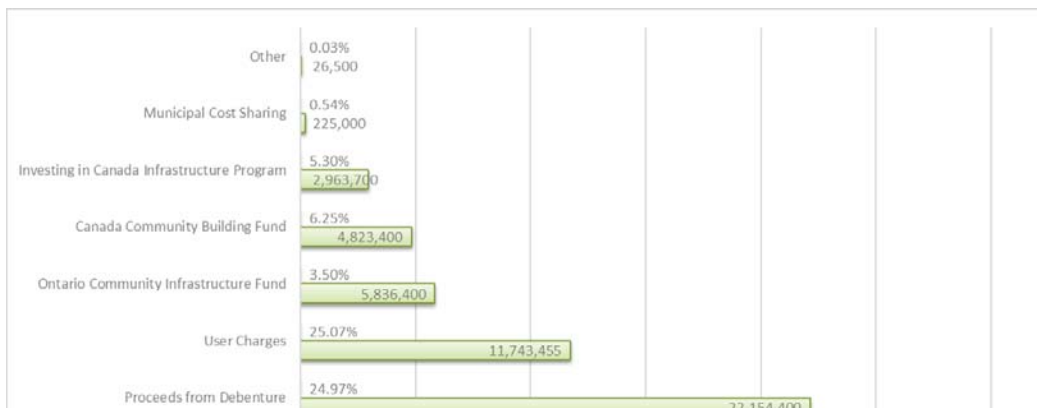
Impact in 2023 is \$25.18

	Quarterly Charge	
	July 2023	Current
Water Consumptive	\$ 73.35	\$ 69.75
Sewer Consumptive	\$ 86.85	\$ 85.05
Water Base	\$ 45.70	\$ 43.53
Sewer Base	\$ 105.36	\$ 100.34
Total	\$ 311.26	\$ 298.67

Ten Year Capital Plan - Expenditures

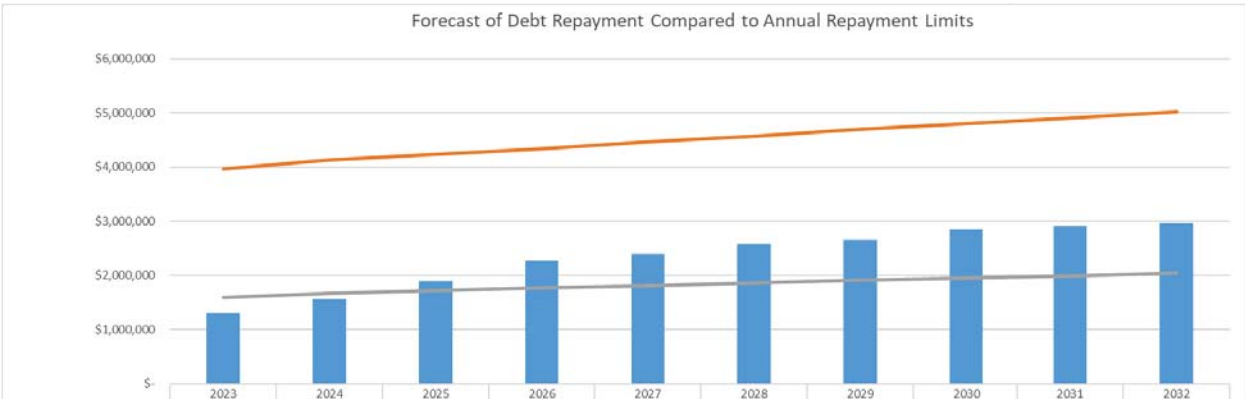


Ten Year Capital Plan - Funding



Bill 23 removed the inclusion of growth studies and development charge studies as eligible development charge costs. Over the years 2023 to 2029, the Township has lost \$419,800 in Development Charge Revenue. Township reserves must make up

Forecast of Debt Repayment Compared to Annual Repayment Limits



TOWNSHIP OF WEST LINCOLN
2023 DRAFT OPERATING BUDGET BY DEPARTMENT

	2023 Budget	2022 Budget	Variance (\$)	Variance (%)
General				
General	- 10,878,960.00	(\$9,919,570.00)	-959,390.00	10.0%
Equipment	-		0.00	0.0%
Total General	- 10,878,960.00	- 9,919,570.00	959,390.00	10.0%
General Government				
Governance	316,650.00	297,400.00	19,250.00	6.0%
Corporate Services	2,013,520.00	1,809,670.00	203,850.00	11.0%
Total General Government	2,330,170.00	2,107,070.00	223,100.00	11.0%
Protection Services				
Fire	1,502,590.00	1,367,480.00	135,110.00	10.0%
Building Permit & Inspection Services	107,390.00	102,510.00	4,880.00	5.0%
Provincial Offences Act	- 9,490.00	-23,500.00	14,010.00	(60.0%)
Animal Control	22,000.00	21,500.00	500.00	2.0%
Total Protection Services	1,622,490.00	1,467,990.00	154,500.00	11.0%
Transportation Services				
Roads Paved & Unpaved	2,507,520.00	2,283,770.00	223,750.00	10.0%
Traffic Operations & Roadside Maintenance	250,260.00	248,430.00	1,830.00	1.0%
Winter Control	704,670.00	640,500.00	64,170.00	10.0%
Crossing Guards	65,090.00	67,320.00	-2,230.00	(3.0%)
Streetlights	29,230.00	28,300.00	930.00	3.0%
Bridges & Culverts	251,840.00	236,700.00	15,140.00	6.0%
Total Transportation Services	3,808,610.00	3,505,020.00	303,590.00	9.0%
Environmental Services				
Wastewater			0.00	0.0%
Storm Sewer	115,500.00	115,500.00	0.00	0.0%
Water			0.00	0.0%
Total Environmental Services	115,500.00	115,500.00	-	0.0%
Heath Services				
Cemeteries	172,240.00	164,380.00	7,860.00	5.0%
Total Heath Services	172,240.00	164,380.00	7,860.00	5.0%
Recreation & Cultural Services				
Parks	539,230.00	490,730.00	48,500.00	10.0%
Recreation Programs	490,860.00	400,300.00	90,560.00	23.0%
Recreational Facilities	577,640.00	514,650.00	62,990.00	12.0%
Libraries	811,350.00	720,100.00	91,250.00	13.0%
Total Recreation & Cultural Services	2,419,080.00	2,125,780.00	293,300.00	14.0%
Planning & Development				
Planning & Heritage	361,830.00	384,560.00	-22,730.00	(6.0%)
Drainage	40,620.00	43,880.00	-3,260.00	(7.0%)
Farmers' Market	8,420.00	5,390.00	3,030.00	56.0%
Total Planning & Development	410,870.00	433,830.00	-22,960.00	(5.0%)
	0.00	0.00	0.00	0.0%

	2023	2022	Variance (\$)	Variance (%)
Growth- %	1.88%	1.70%		
Growth- \$	\$ 187,000	\$ 137,000		
LEVY -BASE	\$ 9,177,730	\$ 8,351,670	\$ 826,060	9.89%
LEVY -BASE, AFTER GROWTH	\$ 8,990,730	\$ 8,214,670	\$ 639,060	7.78%
TOTAL LEVY, BASE PLUS HOSPITAL LEVY	\$ 9,353,530	\$ 8,477,470	\$ 876,060	10.33%
TOTAL LEVY, AFTER GROWTH	\$ 9,166,530	\$ 8,340,470	\$ 689,060	8.13%

Budget Forecast by Sub Function

Function 00 - General

Department General

	2022 Budget	2023 Budget	Change	% Change
Revenues				
00000 - GF				
Funding from Reserves	195,150	150,000	(45,150)	-23.14%
Government Transfers	989,000	1,085,900	96,900	9.80%
Other Revenue	904,800	1,074,800	170,000	18.79%
Tax Levy	8,351,670	9,177,730	826,060	9.89%
Tax Other	904,300	954,800	50,500	5.58%
User Charges	162,500	162,800	300	0.18%
Total 00000 - GF	11,507,420	12,606,030	1,098,610	9.55%
Total Revenues	11,507,420	12,606,030	1,098,610	9.55%
Expenses				
00000 - GF				
Contribution to Reserves	387,400	548,100	160,700	41.48%
Debenture Interest	567,050	545,570	(21,480)	-3.79%
Debenture Principal	633,400	633,400	0	0.00%
Total 00000 - GF	1,587,850	1,727,070	139,220	8.77%
Total Expenses	1,587,850	1,727,070	139,220	8.77%
Net Total	9,919,570	10,878,960	959,390	9.67%

Budget Forecast by Sub Function

Function 00 - General

Department Equipment

	2022 Budget	2023 Budget	Change	% Change
Revenues				
00001 - GF-EQU				
Internal Functional Adjustments - Transfers	691,140	773,970	82,830	11.98%
Total 00001 - GF-EQU	691,140	773,970	82,830	11.98%
Total Revenues	691,140	773,970	82,830	11.98%
Expenses				
00001 - GF-EQU				
Contracted Services	111,120	113,340	2,220	2.00%
Contribution to Reserves	375,000	450,000	75,000	20.00%
Repairs and Maintenance	108,640	110,810	2,170	2.00%
Wages and Benefits	96,380	99,820	3,440	3.57%
Total 00001 - GF-EQU	691,140	773,970	82,830	11.98%
Total Expenses	691,140	773,970	82,830	11.98%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 02 - General Government

Department Governance

	2022 Budget	2023 Budget	Change	% Change
Expenses				
02401 - GOV-MAY				
Administrative Expenses	9,320	9,500	180	1.93%
Insurance	0	0	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	44,270	41,490	(2,780)	-6.28%
Total 02401 - GOV-MAY	53,590	50,990	(2,600)	-4.85%
02402 - GOV-COU				
Administrative Expenses	23,340	28,840	5,500	23.56%
Insurance	6,900	8,000	1,100	15.94%
Supplies and Equipment	2,550	2,600	50	1.96%
Wages and Benefits	175,020	190,220	15,200	8.68%
Total 02402 - GOV-COU	207,810	229,660	21,850	10.51%
02403 - GOV-ELE				
Administrative Expenses	15,000	0	(15,000)	-100.00%
Contracted Services	29,000	0	(29,000)	-100.00%
Contribution to Reserves	36,000	36,000	0	0.00%
Supplies and Equipment	25,000	0	(25,000)	-100.00%
Wages and Benefits	61,130	0	(61,130)	-100.00%
Total 02403 - GOV-ELE	166,130	36,000	(130,130)	-78.33%
Total Expenses	427,530	316,650	(110,880)	-25.94%
Revenues				
02403 - GOV-ELE				
Funding from Reserves	130,130	0	(130,130)	-100.00%
Total 02403 - GOV-ELE	130,130	0	(130,130)	-100.00%
Total Revenues	130,130	0	(130,130)	-100.00%
Net Total	(297,400)	(316,650)	(19,250)	6.47%

Budget Forecast by Sub Function

Function 02 - General Government

Department Corporate Services

	2022 Budget	2023 Budget	Change	% Change
Revenues				
02400 - GOV				
User Charges	60,000	0	(60,000)	-100.00%
Total 02400 - GOV	60,000	0	(60,000)	-100.00%
02502 - CRPMGT-CLK				
Funding from Reserves	167,940	103,010	(64,930)	-38.66%
Government Transfers	24,450	7,300	(17,150)	-70.14%
Other Revenue	0	1,000	1,000	100.00%
Transfer of Program Support	537,700	560,700	23,000	4.28%
User Charges	9,420	9,220	(200)	-2.12%
Total 02502 - CRPMGT-CLK	739,510	681,230	(58,280)	-7.88%
Total Revenues	799,510	681,230	(118,280)	-14.79%
Expenses				
02400 - GOV				
Special Projects	60,000	0	(60,000)	-100.00%
Total 02400 - GOV	60,000	0	(60,000)	-100.00%
02502 - CRPMGT-CLK				
Administrative Expenses	86,040	88,260	2,220	2.58%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	303,130	340,240	37,110	12.24%
Debenture Principal	52,500	0	(52,500)	-100.00%
External Transfers	19,600	37,490	17,890	91.28%
Insurance	63,120	71,490	8,370	13.26%
Rents and Financial Expenses	20,200	16,100	(4,100)	-20.30%
Repairs and Maintenance	10,020	13,300	3,280	32.73%
Special Projects	66,000	0	(66,000)	-100.00%
Subscriptions and Periodicals	1,020	2,110	1,090	106.86%
Supplies and Equipment	57,700	56,080	(1,620)	-2.81%
Tax Write Off	91,420	84,700	(6,720)	-7.35%
Utilities	62,300	67,740	5,440	8.73%
Wages and Benefits	1,716,130	1,917,240	201,110	11.72%
Total 02502 - CRPMGT-CLK	2,549,180	2,694,750	145,570	5.71%
Total Expenses	2,609,180	2,694,750	85,570	3.28%
Net Total	(1,809,670)	(2,013,520)	(203,850)	11.26%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Animal Control

	2022 Budget	2023 Budget	Change	% Change
Revenues				
04402 - PRCTINSP-ANML				
Government Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	3,000	3,000	0	0.00%
Total Revenues	3,000	3,000	0	0.00%
Expenses				
04402 - PRCTINSP-ANML				
Contracted Services	21,500	22,000	500	2.33%
External Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	24,500	25,000	500	2.04%
Total Expenses	24,500	25,000	500	2.04%
Net Total	(21,500)	(22,000)	(500)	2.33%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Building Permit & Inspection Services

	2022 Budget	2023 Budget	Change	% Change
Revenues				
04401 - PRCTINSP-BYLW				
User Charges	3,790	3,790	0	0.00%
Total 04401 - PRCTINSP-BYLW	3,790	3,790	0	0.00%
04403 - PRCTINSP-BYPK				
Other Revenue	7,500	7,500	0	0.00%
Total 04403 - PRCTINSP-BYPK	7,500	7,500	0	0.00%
04451 - BPINSP-BLD				
Funding from Reserves	270,610	267,360	(3,250)	-1.20%
User Charges	377,720	377,720	0	0.00%
Total 04451 - BPINSP-BLD	648,330	645,080	(3,250)	-0.50%
Total Revenues	659,620	656,370	(3,250)	-0.49%
Expenses				
04401 - PRCTINSP-BYLW				
Administrative Expenses	5,740	5,850	110	1.92%
Contracted Services	21,580	22,000	420	1.95%
Repairs and Maintenance	1,330	1,360	30	2.26%
Supplies and Equipment	2,010	2,620	610	30.35%
Utilities	0	540	540	100.00%
Wages and Benefits	76,690	79,730	3,040	3.96%
Total 04401 - PRCTINSP-BYLW	107,350	112,100	4,750	4.42%
04403 - PRCTINSP-BYPK				
Contracted Services	4,190	4,270	80	1.91%
Supplies and Equipment	2,260	2,310	50	2.21%
Total 04403 - PRCTINSP-BYPK	6,450	6,580	130	2.02%
04451 - BPINSP-BLD				
Administrative Expenses	39,590	12,730	(26,860)	-67.85%
Allocation of Program Support	180,900	189,500	8,600	4.75%
Contracted Services	64,130	66,110	1,980	3.09%
Contribution to Reserves	11,000	11,000	0	0.00%
Repairs and Maintenance	1,330	1,360	30	2.26%
Subscriptions and Periodicals	200	200	0	0.00%
Supplies and Equipment	6,300	6,890	590	9.37%
Utilities	2,960	1,960	(1,000)	-33.78%
Wages and Benefits	341,920	355,330	13,410	3.92%
Total 04451 - BPINSP-BLD	648,330	645,080	(3,250)	-0.50%
Total Expenses	762,130	763,760	1,630	0.21%
Net Total	(102,510)	(107,390)	(4,880)	4.76%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Fire

	2022 Budget	2023 Budget	Change	% Change
Revenues				
04101 - FIR-ST1				
Funding from Reserves	22,010	12,390	(9,620)	-43.71%
Other Revenue	1,000	1,000	0	0.00%
User Charges	1,500	11,500	10,000	666.67%
Total 04101 - FIR-ST1	24,510	24,890	380	1.55%
Total Revenues	24,510	24,890	380	1.55%
Expenses				
04101 - FIR-ST1				
Administrative Expenses	31,320	28,340	(2,980)	-9.51%
Contracted Services	131,230	146,160	14,930	11.38%
Contribution to Reserves	305,000	332,500	27,500	9.02%
Insurance	25,500	29,800	4,300	16.86%
Rents and Financial Expenses	1,800	2,400	600	33.33%
Repairs and Maintenance	29,000	29,570	570	1.97%
Supplies and Equipment	42,960	46,430	3,470	8.08%
Utilities	45,860	46,190	330	0.72%
Wages and Benefits	675,270	707,160	31,890	4.72%
Total 04101 - FIR-ST1	1,287,940	1,368,550	80,610	6.26%
04102 - FIR-ST2				
Administrative Expenses	510	520	10	1.96%
Contracted Services	2,440	2,480	40	1.64%
Contribution to Reserves	57,000	107,000	50,000	87.72%
Insurance	11,000	12,800	1,800	16.36%
Repairs and Maintenance	9,030	11,210	2,180	24.14%
Supplies and Equipment	7,460	7,610	150	2.01%
Utilities	11,800	12,400	600	5.08%
Wages and Benefits	0	0	0	0.00%
Total 04102 - FIR-ST2	99,240	154,020	54,780	55.20%
04109 - FIR-EMM				
Contracted Services	4,300	4,390	90	2.09%
Supplies and Equipment	510	520	10	1.96%
Total 04109 - FIR-EMM	4,810	4,910	100	2.08%
Total Expenses	1,391,990	1,527,480	135,490	9.73%
Net Total	(1,367,480)	(1,502,590)	(135,110)	9.88%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department POA

	2022 Budget	2023 Budget	Change	% Change
Revenues				
04600 - POA				
User Charges	24,000	10,000	(14,000)	-58.33%
Total 04600 - POA	24,000	10,000	(14,000)	-58.33%
Total Revenues	24,000	10,000	(14,000)	-58.33%
Expenses				
04600 - POA				
Contracted Services	500	510	10	2.00%
Total 04600 - POA	500	510	10	2.00%
Total Expenses	500	510	10	2.00%
Net Total	23,500	9,490	(14,010)	-59.62%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Roads Paved and Unpaved

	2022 Budget	2023 Budget	Change	% Change
Revenues				
06110 - RDS-PAV				
Funding from Reserves	27,410	41,050	13,640	49.76%
Other Revenue	6,120	0	(6,120)	-100.00%
Transfer of Program Support	316,100	343,300	27,200	8.60%
User Charges	89,800	89,800	0	0.00%
Total 06110 - RDS-PAV	439,430	474,150	34,720	7.90%
Total Revenues	439,430	474,150	34,720	7.90%
Expenses				
06110 - RDS-PAV				
Administrative Expenses	22,190	22,630	440	1.98%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	308,000	314,260	6,260	2.03%
Contribution to Reserves	0	0	0	0.00%
Debenture Interest	9,050	8,700	(350)	-3.87%
Debenture Principal	23,350	24,000	650	2.78%
Insurance	94,100	109,300	15,200	16.15%
Internal Functional Adjustments	355,040	403,230	48,190	13.57%
Rents and Financial Expenses	2,350	2,400	50	2.13%
Repairs and Maintenance	97,720	99,670	1,950	2.00%
Special Projects	0	0	0	0.00%
Supplies and Equipment	102,310	84,310	(18,000)	-17.59%
Utilities	42,290	41,630	(660)	-1.56%
Wages and Benefits	1,122,040	1,182,360	60,320	5.38%
Total 06110 - RDS-PAV	2,178,440	2,292,490	114,050	5.24%
06120 - RDS-UNP				
Allocation of Program Support	19,100	20,700	1,600	8.38%
Contracted Services	146,900	149,840	2,940	2.00%
Contribution to Reserves	0	132,800	132,800	100.00%
Debenture Interest	14,250	13,100	(1,150)	-8.07%
Debenture Principal	36,700	36,000	(700)	-1.91%
Repairs and Maintenance	165,520	168,830	3,310	2.00%
Wages and Benefits	162,290	167,910	5,620	3.46%
Total 06120 - RDS-UNP	544,760	689,180	144,420	26.51%
Total Expenses	2,723,200	2,981,670	258,470	9.49%
Net Total	(2,283,770)	(2,507,520)	(223,750)	9.80%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Traffic Operations & Roadside Maintenance

	2022 Budget	2023 Budget	Change	% Change
Revenues				
06140 - RDS-TRAF				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 06140 - RDS-TRAF	0	0	0	0.00%
06141 - USWLK				
Tax Levy-Urban Service Area	111,180	115,160	3,980	3.58%
Total 06141 - USWLK	111,180	115,160	3,980	3.58%
Total Revenues	111,180	115,160	3,980	3.58%
Expenses				
06140 - RDS-TRAF				
Contracted Services	128,900	131,470	2,570	1.99%
Repairs and Maintenance	59,000	56,180	(2,820)	-4.78%
Special Projects	0	0	0	0.00%
Wages and Benefits	45,100	46,720	1,620	3.59%
Total 06140 - RDS-TRAF	233,000	234,370	1,370	0.59%
06141 - USWLK				
Allocation of Program Support	31,100	33,000	1,900	6.11%
Contracted Services	15,650	15,960	310	1.98%
Contribution to Reserves	10,300	10,510	210	2.04%
Internal Functional Adjustments	21,890	22,410	520	2.38%
Repairs and Maintenance	920	940	20	2.17%
Tax Write Off	0	0	0	0.00%
Wages and Benefits	8,970	9,400	430	4.79%
Total 06141 - USWLK	88,830	92,220	3,390	3.82%
06142 - RSWLK				
Allocation of Program Support	2,400	2,600	200	8.33%
Contracted Services	9,600	9,790	190	1.98%
Total 06142 - RSWLK	12,000	12,390	390	3.25%
06221 - WC-USWLK				
Repairs and Maintenance	4,240	4,320	80	1.89%
Wages and Benefits	18,110	18,620	510	2.82%
Total 06221 - WC-USWLK	22,350	22,940	590	2.64%
06222 - WC-RSDWK				
Contracted Services	3,430	3,500	70	2.04%
Total 06222 - WC-RSDWK	3,430	3,500	70	2.04%
Total Expenses	359,610	365,420	5,810	1.62%
Net Total	(248,430)	(250,260)	(1,830)	0.74%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Winter Control

	2022 Budget	2023 Budget	Change	% Change
Expenses				
06210 - WC-RDS				
Contribution to Reserves	5,000	5,110	110	2.20%
Internal Functional Adjustments	193,220	216,380	23,160	11.99%
Repairs and Maintenance	192,580	196,430	3,850	2.00%
Supplies and Equipment	38,300	68,600	30,300	79.11%
Wages and Benefits	203,260	209,850	6,590	3.24%
Total 06210 - WC-RDS	632,360	696,370	64,010	10.12%
06223 - WC-PARK				
Contracted Services	8,140	8,300	160	1.97%
Total 06223 - WC-PARK	8,140	8,300	160	1.97%
Total Expenses	640,500	704,670	64,170	10.02%
Net Total	(640,500)	(704,670)	(64,170)	10.02%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Winter Control

	2022 Budget	2023 Budget	Change	% Change
Expenses				
06210 - WC-RDS				
Contribution to Reserves	5,000	5,110	110	2.20%
Internal Functional Adjustments	193,220	216,380	23,160	11.99%
Repairs and Maintenance	192,580	196,430	3,850	2.00%
Supplies and Equipment	38,300	68,600	30,300	79.11%
Wages and Benefits	203,260	209,850	6,590	3.24%
Total 06210 - WC-RDS	632,360	696,370	64,010	10.12%
06223 - WC-PARK				
Contracted Services	8,140	8,300	160	1.97%
Total 06223 - WC-PARK	8,140	8,300	160	1.97%
Total Expenses	640,500	704,670	64,170	10.02%
Net Total	(640,500)	(704,670)	(64,170)	10.02%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Streetlights

	2022 Budget	2023 Budget	Change	% Change
Revenues				
06501 - RDS-USTL				
Tax Levy-Urban Service Area	73,590	73,140	(450)	-0.61%
Total 06501 - RDS-USTL	73,590	73,140	(450)	-0.61%
Total Revenues	73,590	73,140	(450)	-0.61%
Expenses				
06501 - RDS-USTL				
Allocation of Program Support	15,800	16,100	300	1.90%
Contracted Services	7,360	9,410	2,050	27.85%
Contribution to Reserves	21,430	21,430	0	0.00%
Utilities	29,000	26,200	(2,800)	-9.66%
Total 06501 - RDS-USTL	73,590	73,140	(450)	-0.61%
06502 - RDS-RSTL				
Allocation of Program Support	5,300	5,700	400	7.55%
Contracted Services	5,300	9,530	4,230	79.81%
Contribution to Reserves	0	0	0	0.00%
Utilities	17,700	14,000	(3,700)	-20.90%
Total 06502 - RDS-RSTL	28,300	29,230	930	3.29%
Total Expenses	101,890	102,370	480	0.47%
Net Total	(28,300)	(29,230)	(930)	3.29%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Bridges & Culverts

	2022 Budget	2023 Budget	Change	% Change
Expenses				
06130 - BRG				
Contracted Services	51,980	53,020	1,040	2.00%
Contribution to Reserves	150,000	165,000	15,000	10.00%
Debenture Interest	5,720	4,820	(900)	-15.73%
Debenture Principal	29,000	29,000	0	0.00%
Total 06130 - BRG	<u>236,700</u>	<u>251,840</u>	<u>15,140</u>	<u>6.40%</u>
Total Expenses	<u>236,700</u>	<u>251,840</u>	<u>15,140</u>	<u>6.40%</u>
Net Total	<u>(236,700)</u>	<u>(251,840)</u>	<u>(15,140)</u>	<u>6.40%</u>

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Wastewater

	2022 Budget	2023 Budget	Change	% Change
Revenues				
08110 - WW-COLL				
Funding from Reserves	138,360	360	(138,000)	-99.74%
Government Transfers	0	0	0	0.00%
User Charges	2,416,540	2,444,240	27,700	1.15%
Total 08110 - WW-COLL	2,554,900	2,444,600	(110,300)	-4.32%
Total Revenues	2,554,900	2,444,600	(110,300)	-4.32%
Expenses				
08110 - WW-COLL				
Allocation of Program Support	280,600	268,400	(12,200)	-4.35%
Contracted Services	63,070	64,470	1,400	2.22%
Contribution to Reserves	223,850	117,150	(106,700)	-47.67%
Insurance	22,900	27,200	4,300	18.78%
Internal Functional Adjustments	10,080	10,320	240	2.38%
Repairs and Maintenance	10,030	10,230	200	1.99%
Special Projects	200,000	0	(200,000)	-100.00%
Supplies and Equipment	6,520	8,130	1,610	24.69%
Wages and Benefits	167,250	193,000	25,750	15.40%
Total 08110 - WW-COLL	984,300	698,900	(285,400)	-29.00%
08120 - WW-TREAT				
Contracted Services	1,570,600	1,745,700	175,100	11.15%
Total 08120 - WW-TREAT	1,570,600	1,745,700	175,100	11.15%
Total Expenses	2,554,900	2,444,600	(110,300)	-4.32%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Storm Sewer

	2022 Budget	2023 Budget	Change	% Change
Revenues				
08210 - USTRM				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 08210 - USTRM	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
Expenses				
08210 - USTRM				
Contracted Services	40,800	40,800	0	0.00%
Repairs and Maintenance	8,400	8,400	0	0.00%
Special Projects	0	0	0	0.00%
Total 08210 - USTRM	49,200	49,200	0	0.00%
08220 - RSTRM				
Contracted Services	42,700	42,700	0	0.00%
Repairs and Maintenance	23,600	23,600	0	0.00%
Total 08220 - RSTRM	66,300	66,300	0	0.00%
Total Expenses	115,500	115,500	0	0.00%
Net Total	(115,500)	(115,500)	0	0.00%

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Water

	2022 Budget	2023 Budget	Change	% Change
Revenues				
08321 - WAT-UTLY				
Funding from Reserves	760	760	0	0.00%
Other Revenue	14,240	14,240	0	0.00%
User Charges	1,514,150	1,511,190	(2,960)	-0.20%
Total 08321 - WAT-UTLY	1,529,150	1,526,190	(2,960)	-0.19%
08322 - WAT-BLK				
User Charges	487,170	522,800	35,630	7.31%
Total 08322 - WAT-BLK	487,170	522,800	35,630	7.31%
Total Revenues	2,016,320	2,048,990	32,670	1.62%
Expenses				
08321 - WAT-UTLY				
Administrative Expenses	10,750	10,960	210	1.95%
Allocation of Program Support	308,400	356,100	47,700	15.47%
Contracted Services	39,840	40,810	970	2.43%
Contribution to Reserves	382,580	337,380	(45,200)	-11.81%
Insurance	28,800	33,600	4,800	16.67%
Internal Functional Adjustments	24,790	25,370	580	2.34%
Repairs and Maintenance	694,070	694,870	800	0.12%
Special Projects	0	0	0	0.00%
Supplies and Equipment	13,260	15,000	1,740	13.12%
Utilities	5,320	4,540	(780)	-14.66%
Wages and Benefits	288,820	287,230	(1,590)	-0.55%
Total 08321 - WAT-UTLY	1,796,630	1,805,860	9,230	0.51%
08322 - WAT-BLK				
Contracted Services	3,790	3,870	80	2.11%
Internal Functional Adjustments	1,850	1,890	40	2.16%
Repairs and Maintenance	211,030	234,730	23,700	11.23%
Utilities	3,020	2,640	(380)	-12.58%
Total 08322 - WAT-BLK	219,690	243,130	23,440	10.67%
Total Expenses	2,016,320	2,048,990	32,670	1.62%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 10 - Health Services

Department Cemeteries

	2022 Budget	2023 Budget	Change	% Change
Revenues				
10400 - CEM				
Funding from Reserves	32,150	2,080	(30,070)	-93.53%
User Charges	5,220	5,220	0	0.00%
Total 10400 - CEM	37,370	7,300	(30,070)	-80.47%
Total Revenues	37,370	7,300	(30,070)	-80.47%
Expenses				
10400 - CEM				
Administrative Expenses	2,040	2,080	40	1.96%
Contracted Services	56,920	56,920	0	0.00%
Contribution to Reserves	40,000	44,000	4,000	10.00%
External Transfers	10,540	10,750	210	1.99%
Repairs and Maintenance	18,000	18,360	360	2.00%
Special Projects	30,000	0	(30,000)	-100.00%
Supplies and Equipment	1,020	1,040	20	1.96%
Wages and Benefits	43,230	46,390	3,160	7.31%
Total 10400 - CEM	201,750	179,540	(22,210)	-11.01%
Total Expenses	201,750	179,540	(22,210)	-11.01%
Net Total	(164,380)	(172,240)	(7,860)	4.78%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Parks

	2022 Budget	2023 Budget	Change	% Change
Revenues				
16100 - PRK				
Funding from Reserves	5,300	2,270	(3,030)	-57.17%
Other Revenue	5,000	5,000	0	0.00%
User Charges	2,650	2,650	0	0.00%
Total 16100 - PRK	12,950	9,920	(3,030)	-23.40%
16101 - PRK-LPX				
Funding from Reserves	2,590	1,690	(900)	-34.75%
User Charges	25,000	25,000	0	0.00%
Total 16101 - PRK-LPX	27,590	26,690	(900)	-3.26%
Total Revenues	40,540	36,610	(3,930)	-9.69%
Expenses				
16100 - PRK				
Administrative Expenses	13,260	13,520	260	1.96%
Contracted Services	41,100	41,740	640	1.56%
Insurance	13,000	15,300	2,300	17.69%
Internal Functional Adjustments	53,360	59,750	6,390	11.98%
Repairs and Maintenance	28,630	34,210	5,580	19.49%
Special Projects	0	0	0	0.00%
Supplies and Equipment	24,710	25,170	460	1.86%
Utilities	2,500	2,700	200	8.00%
Wages and Benefits	188,430	196,590	8,160	4.33%
Total 16100 - PRK	364,990	388,980	23,990	6.57%
16101 - PRK-LPX				
Contracted Services	7,110	16,300	9,190	129.25%
Repairs and Maintenance	13,510	18,780	5,270	39.01%
Utilities	9,400	9,400	0	0.00%
Wages and Benefits	136,260	142,380	6,120	4.49%
Total 16101 - PRK-LPX	166,280	186,860	20,580	12.38%
Total Expenses	531,270	575,840	44,570	8.39%
Net Total	(490,730)	(539,230)	(48,500)	9.88%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Recreation Programs

	2022 Budget	2023 Budget	Change	% Change
Revenues				
16200 - RECPG				
Funding from Reserves	46,810	9,320	(37,490)	-80.09%
Government Transfers	10,000	0	(10,000)	-100.00%
Other Revenue	5,500	5,500	0	0.00%
Total 16200 - RECPG	62,310	14,820	(47,490)	-76.22%
16201 - RECPG-YTH				
Funding from Reserves	8,000	0	(8,000)	-100.00%
Government Transfers	0	0	0	0.00%
User Charges	54,500	61,800	7,300	13.39%
Total 16201 - RECPG-YTH	62,500	61,800	(700)	-1.12%
16202 - RECPG-ADL				
Government Transfers	0	0	0	0.00%
User Charges	26,480	20,500	(5,980)	-22.58%
Total 16202 - RECPG-ADL	26,480	20,500	(5,980)	-22.58%
16203 - RECPG-CAN				
Other Revenue	2,200	2,000	(200)	-9.09%
Total 16203 - RECPG-CAN	2,200	2,000	(200)	-9.09%
16204 - RECPG-HAR				
User Charges	10,600	8,100	(2,500)	-23.58%
Total 16204 - RECPG-HAR	10,600	8,100	(2,500)	-23.58%
Total Revenues	164,090	107,220	(56,870)	-34.66%
Expenses				
16200 - RECPG				
Administrative Expenses	12,100	9,840	(2,260)	-18.68%
Contracted Services	37,660	37,340	(320)	-0.85%
Insurance	5,800	6,800	1,000	17.24%
Rents and Financial Expenses	20,150	20,560	410	2.03%
Supplies and Equipment	20,760	9,900	(10,860)	-52.31%
Utilities	3,300	4,100	800	24.24%
Wages and Benefits	239,790	273,450	33,660	14.04%
Total 16200 - RECPG	339,560	361,990	22,430	6.61%
16201 - RECPG-YTH				
Administrative Expenses	4,650	3,000	(1,650)	-35.48%
Contracted Services	19,200	20,750	1,550	8.07%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	10,220	11,400	1,180	11.55%
Wages and Benefits	74,670	96,430	21,760	29.14%
Total 16201 - RECPG-YTH	108,740	131,580	22,840	21.00%
16202 - RECPG-ADL				
Administrative Expenses	3,000	2,050	(950)	-31.67%
Contracted Services	23,680	19,500	(4,180)	-17.65%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	2,550	2,400	(150)	-5.88%
Wages and Benefits	4,460	5,740	1,280	28.70%
Total 16202 - RECPG-ADL	33,690	29,690	(4,000)	-11.87%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

16203 - RECPG-CAN				
Administrative Expenses	2,000	1,500	(500)	-25.00%
Contracted Services	35,700	38,100	2,400	6.72%
Supplies and Equipment	1,500	1,500	0	0.00%
Wages and Benefits	2,420	2,560	140	5.79%
Total 16203 - RECPG-CAN	41,620	43,660	2,040	4.90%
16204 - RECPG-HAR				
Administrative Expenses	3,720	1,700	(2,020)	-54.30%
Contracted Services	27,420	20,950	(6,470)	-23.60%
Rents and Financial Expenses	600	800	200	33.33%
Supplies and Equipment	6,620	6,000	(620)	-9.37%
Wages and Benefits	2,420	1,710	(710)	-29.34%
Total 16204 - RECPG-HAR	40,780	31,160	(9,620)	-23.59%
Total Expenses	564,390	598,080	33,690	5.97%
Net Total	(400,300)	(490,860)	(90,560)	22.62%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Recreation Facilities

	2022 Budget	2023 Budget	Change	% Change
Revenues				
16340 - RECFAC				
Funding from Reserves	75,290	2,140	(73,150)	-97.16%
User Charges	13,300	12,000	(1,300)	-9.77%
Total 16340 - RECFAC	88,590	14,140	(74,450)	-84.04%
16341 - RECFAC-ARN				
Funding from Reserves	2,680	2,010	(670)	-25.00%
Government Transfers	0	0	0	0.00%
User Charges	268,090	308,510	40,420	15.08%
Total 16341 - RECFAC-ARN	270,770	310,520	39,750	14.68%
Total Revenues	359,360	324,660	(34,700)	-9.66%
Expenses				
16340 - RECFAC				
Administrative Expenses	6,340	6,470	130	2.05%
Contracted Services	62,600	65,580	2,980	4.76%
Contribution to Reserves	660	670	10	1.52%
External Transfers	5,220	5,320	100	1.92%
Insurance	5,100	6,100	1,000	19.61%
Repairs and Maintenance	3,620	3,690	70	1.93%
Special Projects	30,000	0	(30,000)	-100.00%
Supplies and Equipment	3,020	1,040	(1,980)	-65.56%
Utilities	63,640	70,480	6,840	10.75%
Wages and Benefits	94,340	103,870	9,530	10.10%
Total 16340 - RECFAC	274,540	263,220	(11,320)	-4.12%
16341 - RECFAC-ARN				
Administrative Expenses	4,890	4,980	90	1.84%
Contracted Services	38,940	38,380	(560)	-1.44%
Contribution to Reserves	12,580	14,600	2,020	16.06%
Insurance	27,100	33,500	6,400	23.62%
Internal Functional Adjustments	30,910	34,620	3,710	12.00%
Repairs and Maintenance	24,390	24,870	480	1.97%
Supplies and Equipment	7,230	7,370	140	1.94%
Utilities	119,590	129,100	9,510	7.95%
Wages and Benefits	320,660	337,230	16,570	5.17%
Total 16341 - RECFAC-ARN	586,290	624,650	38,360	6.54%
16343 - RECFAC-ABG				
Contracted Services	3,380	3,450	70	2.07%
Repairs and Maintenance	2,650	2,700	50	1.89%
Total 16343 - RECFAC-ABG	6,030	6,150	120	1.99%
16344 - RECFAC-SIL				
Contracted Services	1,120	1,140	20	1.79%
Repairs and Maintenance	2,700	2,750	50	1.85%
Total 16344 - RECFAC-SIL	3,820	3,890	70	1.83%
16345 - RECFAC-WLL				
Contracted Services	630	1,640	1,010	160.32%
Repairs and Maintenance	2,700	2,750	50	1.85%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Total 16345 - RECFAC-WLL	3,330	4,390	1,060	31.83%
Total Expenses	874,010	902,300	28,290	3.24%
Net Total	(514,650)	(577,640)	(62,990)	12.24%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Libraries

	2022 Budget	2023 Budget	Change	% Change
Revenues				
16401 - LIB-ADM				
Funding from Reserves	35,330	8,120	(27,210)	-77.02%
Government Transfers	22,900	22,900	0	0.00%
Other Revenue	1,000	1,000	0	0.00%
Total 16401 - LIB-ADM	59,230	32,020	(27,210)	-45.94%
16402 - LIB-SMT				
User Charges	4,180	4,180	0	0.00%
Total 16402 - LIB-SMT	4,180	4,180	0	0.00%
16403 - LIB-CAI				
User Charges	1,020	1,020	0	0.00%
Total 16403 - LIB-CAI	1,020	1,020	0	0.00%
16404 - LIB-WLL				
User Charges	1,020	1,020	0	0.00%
Total 16404 - LIB-WLL	1,020	1,020	0	0.00%
Total Revenues	65,450	38,240	(27,210)	-41.57%
Expenses				
16401 - LIB-ADM				
Administrative Expenses	9,320	20,500	11,180	119.96%
Contracted Services	14,340	19,660	5,320	37.10%
Contribution to Reserves	32,000	27,550	(4,450)	-13.91%
Rents and Financial Expenses	0	150	150	100.00%
Subscriptions and Periodicals	5,080	9,720	4,640	91.34%
Supplies and Equipment	37,640	38,340	700	1.86%
Utilities	3,000	3,060	60	2.00%
Wages and Benefits	545,260	581,500	36,240	6.65%
Total 16401 - LIB-ADM	646,640	700,480	53,840	8.33%
16402 - LIB-SMT				
Contracted Services	14,820	15,110	290	1.96%
Contribution to Reserves	2,100	2,100	0	0.00%
Insurance	8,700	10,600	1,900	21.84%
Repairs and Maintenance	4,680	4,770	90	1.92%
Utilities	67,290	72,780	5,490	8.16%
Wages and Benefits	0	0	0	0.00%
Total 16402 - LIB-SMT	97,590	105,360	7,770	7.96%
16403 - LIB-CAI				
Contracted Services	3,420	4,490	1,070	31.29%
Contribution to Reserves	1,200	0	(1,200)	-100.00%
Insurance	4,300	5,300	1,000	23.26%
Repairs and Maintenance	1,500	2,530	1,030	68.67%
Utilities	8,160	8,830	670	8.21%
Wages and Benefits	0	0	0	0.00%
Total 16403 - LIB-CAI	18,580	21,150	2,570	13.83%
16404 - LIB-WLL				
Contracted Services	5,300	4,830	(470)	-8.87%
Contribution to Reserves	1,800	350	(1,450)	-80.56%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Insurance	4,300	5,300	1,000	23.26%
Rents and Financial Expenses	0	0	0	0.00%
Repairs and Maintenance	1,500	1,530	30	2.00%
Utilities	9,840	10,590	750	7.62%
Wages and Benefits	0	0	0	0.00%
Total 16404 - LIB-WLL	22,740	22,600	(140)	-0.62%
Total Expenses	785,550	849,590	64,040	8.15%
Net Total	(720,100)	(811,350)	(91,250)	12.67%

Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Planning & Heritage

	2022 Budget	2023 Budget	Change	% Change
Revenues				
18101 - PLZ-PLN				
Funding from Reserves	220,120	17,820	(202,300)	-91.90%
Government Transfers	20	20	0	0.00%
Other Revenue	0	0	0	0.00%
User Charges	346,690	519,390	172,700	49.81%
Total 18101 - PLZ-PLN	566,830	537,230	(29,600)	-5.22%
Total Revenues	566,830	537,230	(29,600)	-5.22%
Expenses				
18101 - PLZ-PLN				
Administrative Expenses	21,130	21,830	700	3.31%
Contracted Services	89,890	90,020	130	0.14%
Contribution to Reserves	155,000	105,000	(50,000)	-32.26%
Special Projects	190,500	0	(190,500)	-100.00%
Subscriptions and Periodicals	1,560	1,610	50	3.21%
Supplies and Equipment	1,220	1,240	20	1.64%
Utilities	610	830	220	36.07%
Wages and Benefits	489,750	676,770	187,020	38.19%
Total 18101 - PLZ-PLN	949,660	897,300	(52,360)	-5.51%
18102 - PLZ-HTG				
Administrative Expenses	1,730	1,760	30	1.73%
Total 18102 - PLZ-HTG	1,730	1,760	30	1.73%
Total Expenses	951,390	899,060	(52,330)	-5.50%
Net Total	(384,560)	(361,830)	22,730	-5.91%

Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Drainage

	2022 Budget	2023 Budget	Change	% Change
Revenues				
18401 - AGR-DRN				
Government Transfers	11,140	17,000	5,860	52.60%
Total 18401 - AGR-DRN	11,140	17,000	5,860	52.60%
Total Revenues	11,140	17,000	5,860	52.60%
Expenses				
18401 - AGR-DRN				
Administrative Expenses	310	320	10	3.23%
Allocation of Program Support	10,200	11,900	1,700	16.67%
Contracted Services	44,510	45,400	890	2.00%
Total 18401 - AGR-DRN	55,020	57,620	2,600	4.73%
Total Expenses	55,020	57,620	2,600	4.73%
Net Total	(43,880)	(40,620)	3,260	-7.43%

Budget Forecast by Sub Function

Department Farmer's Market

	2022 Budget	2023 Budget	Change	% Change
Revenues				
18980 - OTH				
Government Transfers	17,200	14,500	(2,700)	-15.70%
User Charges	11,800	11,830	30	0.25%
Total 18980 - OTH	29,000	26,330	(2,670)	-9.21%
Total Revenues	29,000	26,330	(2,670)	-9.21%
Expenses				
18980 - OTH				
Administrative Expenses	5,500	4,500	(1,000)	-18.18%
Contracted Services	6,000	4,000	(2,000)	-33.33%
Supplies and Equipment	4,600	6,000	1,400	30.43%
Wages and Benefits	18,290	20,250	1,960	10.72%
Total 18980 - OTH	34,390	34,750	360	1.05%
Total Expenses	34,390	34,750	360	1.05%
Net Total	(5,390)	(8,420)	(3,030)	56.22%

Funding Source

Project	Expenditure	CCBF	Debenture	Development Charges	Donations	Municipal Contribution	OCIF	Reserve
1024 - Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd	\$1,400,000		\$1,400,000					
182 - Tanker at Station #2	\$600,000							\$600,000
1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	\$460,000			\$46,000			\$197,600	\$216,400
1109 - Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.	\$380,000			\$38,000			\$342,000	
1142 - Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	\$280,000	\$252,000		\$28,000				
1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	\$250,000			\$25,000		\$125,000		\$100,000
229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	\$250,000	\$147,500		\$25,000				\$77,500
1021 - Ball Diamond Lighting (Leisureplex)	\$240,000							\$240,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	\$200,000			\$62,000				\$138,000
1124 - Organizational Staffing Review	\$100,000							\$100,000
26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.	\$100,000			\$10,000				\$90,000
1145 - Record Management System Implementation	\$86,900							\$86,900
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	\$80,000			\$8,000				\$72,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	\$75,000			\$7,500				\$67,500
1146 - Asphalt Hot Box Trailer	\$70,000							\$70,000
452 - Smithville Parks and Recreation Master Plan	\$70,000							\$70,000
455 - Smithville and Township Trails and Corridors Master Plan	\$62,500							\$62,500
1136 - Storm Water Management Pond Evaluations	\$60,000							\$60,000
1110 - Killins St., Barbara St., Brooks Circle Watermain Replacement	\$50,000							\$50,000
420 - Water Meter Replacement Program	\$50,000							\$50,000
564 - Replacement Computers - Corporate Services	\$50,000							\$50,000
1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..	\$45,000			\$4,500				\$40,500
1089 - Silverdale Hall Siding Replacement	\$40,000							\$40,000
743 - Water Meters - New Installation	\$34,800							\$34,800
1112 - Town Hall LED Conversion	\$32,000				\$2,300			\$29,700
1069 - Strategic Planning	\$25,000							\$25,000
1090 - West Lincoln Community Center fencing at train tracks	\$25,000							\$25,000
1106 - Sewage Pump on Trailer	\$25,000							\$25,000
203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	\$25,000							\$25,000
56 - Bunker Gear	\$25,000							\$25,000
938 - Corporate Strategic Plan	\$25,000							\$25,000
1139 - Onboarding and Training Documentation Software	\$22,000							\$22,000
84 - New Bunker Gear Washer Station 2	\$20,000							\$20,000
1144 - Town Hall Roof Top HVAC Replacement	\$17,000							\$17,000
713 - Signs - New & Replacement	\$17,000							\$17,000
776 - Addition to Printed Collection - Smithville Library Branch	\$16,500			\$14,400				\$2,100
1035 - Street Furniture	\$15,000							\$15,000
1093 - Creekview Fencing	\$15,000							\$15,000
1099 - Old Fire Hall HVAC upgrades	\$15,000							\$15,000
1113 - Banner and Basket Arms	\$15,000							\$15,000
775 - Addition to Audio Visual Collection - All Library Branches	\$15,000							\$15,000
780 - Addition to Printed Collection - Wellandport Library Branch	\$11,000			\$9,150	\$1,500			\$350
1049 - Environmental Monitoring Program (John St. Caistorville)	\$10,000							\$10,000
1091 - Hank Macdonald Building Upgrades	\$10,000							\$10,000
1094 - West Lincoln Community Center Parking Lot Fence	\$10,000							\$10,000
573 - Network Hardware - Corporate Management	\$10,000							\$10,000
779 - Addition to Printed Collection - Caistorville Library Branch	\$8,800			\$7,650	\$1,150			
138 - Miscellaneous Recreation Equipment	\$8,000							\$8,000
1004 - Non Network Replacement Computers - Library Branches	\$7,000							\$7,000
1138 - Updating GPS system	\$6,000							\$6,000
237 - Miscellaneous Road Equipment	\$6,000							\$6,000
1088 - Miscellaneous Fire Equipment	\$5,000							\$5,000
1092 - Caistorville Library Lock Upgrades	\$5,000							\$5,000
637 - Software Implementation	\$5,000							\$5,000
723 - Miscellaneous Water Equipment	\$5,000							\$5,000
733 - Miscellaneous Wastewater Equipment	\$5,000							\$5,000
833 - Miscellaneous Corporate Management Equipment and Furniture	\$5,000							\$5,000
1143 - Wellandport Firewall Upgrade	\$3,000							\$3,000
777 - Replacement Computers - Library Branches	\$1,500							\$1,500
TOTAL	\$5,505,000	\$399,500	\$1,400,000	\$285,200	\$4,950	\$125,000	\$539,600	\$2,750,750

Project Summary

10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)

Project Number	10	Title	TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts	Year Identified	2020
Start Date	2023-01-01	Completion Date	2025-12-31		
Manager		Partner			
Regions					
Description	Snyder Rd Bridge Rehabilitation				
Justification	Based on the Township's Biennial OSIM inspections, this bridge requires a rehabilitation to extend its service life. Funding allocation in 2023 is to undertake a bridge condition survey to determine the extend of the rehabilitation work that is required, and detailed design. Funding for construction is allocated in the capital budget forecast for 2025.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	8,000	-	37,000	-	-	-	-	-	-	-
415205 - OCIF	-	-	333,000	-	-	-	-	-	-	-
460103 - TSFR FROM BRIDGE	72,000	-	-	-	-	-	-	-	-	-
Total Funding Source	80,000	-	370,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630711 - SNYDER ROAD - FROM: TWENTY MILE ROAD TO: SIXTEEN ROAD	80,000	-	370,000	-	-	-	-	-	-	-
Total Expenditure	80,000	-	370,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd

Project Number	1001	Title	TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Pearson Bridge Major Rehabilitation				
Justification	This is a shared bridge with the Township of Wainfleet and project expenses will be shared 50/50. A bridge condition survey was completed in 2013 and the report recommended a complete deck rehabilitation. The funding allocation in 2023 is required due to increased construction / inflationary cost and the current market conditions. The 2022 Budget included an allocation of \$1,000,000 with an additional \$250,000 in 2023.				
Strategic Plan Theme	#1. Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	25,000	-	-	-	-	-	-	-	-	-
415401 - MUNICIPAL GRANTS	125,000	-	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	100,000	-	-	-	-	-	-	-	-	-
Total Funding Source	250,000	-	-	-	-	-	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630702 - PEARSON BRDG 23 BOYLE RD	250,000	-	-	-	-	-	-	-	-	-
Total Expenditure	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1004 - Non Network Replacement Computers - Library Branches

Project Number	1004	Title	Non Network Replacement Computers - Library Branches	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries	Year Identified	2021
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Regular computer/hardware replacement of non-networked resources				
Justification	Replace IT resources utilized by the public on a regular basis for efficiency and effective operation				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	1004 - Non Network Replacement Computers - Library Branches: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100
Total Funding Source	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100
Percent Increase		50.00%	(80.00%)	190.48%	37.70%	(44.05%)	29.79%	24.59%	38.16%	(80.00%)
Expenditure										
620106 - IT HARDWARE POOL	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100
Total Expenditure	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100
Percent Increase		50.00%	(80.00%)	190.48%	37.70%	(44.05%)	29.79%	24.59%	38.16%	(80.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1021 - Ball Diamond Lighting (Leisureplex)

Project Number	1021	Title	Ball Diamond Lighting (Leisureplex)	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks	Year Identified	2021
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Replace current light fixtures with LED lighting for the Leisureplex Ball Diamonds.				
Justification	The current light fixtures at the Leisureplex diamonds are old and costly to operate, maintain and repair. New LED lighting will increase the use of the diamonds at night as well as help minimize hydro and repair costs. This project was budgeted for in 2022 with a cost of \$40,000. Additional funds are required based on current pricing, bringing the total project to \$280,000.				
Strategic Plan Theme	#4 Local Attractions				

Scenario Details

Budget Year	2023	Name	1021 - Ball Diamond Lighting (Leisureplex): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	240,000	-	-	-	-	-	-	-	-	-
Total Funding Source	240,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
610040 - BASEBALL DIAMOND LED LIGHTS	240,000	-	-	-	-	-	-	-	-	-
Total Expenditure	240,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1024 - Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd

Project Number	1024	Title	Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2021
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			

Description Hard Topping (Surface Treatment) of Vaughan Road (Caistor Gainsborough Townline Rd to Wellandport Rd [RR27]). Total length is 6.71 km.
Justification These sections of existing gravel roads were identified in the 2019 Road Needs Study as a candidate to be hard topped, as per Report PW-27-2020. This road serves as connecting roadway between higher traffic roads of Caistor Gainsborough Townline Rd, Port Davidson Rd., and Wellandport Rd. Work involves hard topping of the existing gravel road. Work will include double surface treatment for entire section except between Wellandport Rd and Krick Rd which will receive full width Recycled Asphalt Pavement (RAP) and a single surface treatment. Additional work includes culvert replacements and base repairs where necessary.

Strategic Plan Theme #1. Strong Transportation Connections

Scenario Details

Budget Year	2023	Name	1024 - Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
440004 - PROCEEDS DEBENTURE	1,400,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	1,400,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1035 - Street Furniture

Project Number	1035	Title	Street Furniture	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks	Year Identified	2021
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Garbage cans and benches				
Justification	With the growing area of Smithville, the Township is periodically adding street furniture to accommodate the growth. Any new purchases with match the existing benches and garbage cans.				
Strategic Plan Theme	#4 Local Attractions #5 Community health and Safety #6 Efficient, Fiscally Responsible growth				

Scenario Details

Budget Year	2023	Name	1035 - Street Furniture: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1049 - Environmental Monitoring Program (John St. Caistorville)

Project Number	1049	Title	Environmental Monitoring Program (John St. Caistorville)	Lock Status	Unlocked
Asset Type	Operating Program	Department	Planning & Heritage	Year Identified	2021
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Monitoring of environmental concerns relating to the nest of former gas tanks at John Street location, Caistorville.				
Justification	The Township of West Lincoln completed site clean up of tanks and main building on John Street in Caistorville. TSSA and MECP require monitoring of environmental concerns relating to the nest of the former gas tanks.				
	Cost estimate is \$20,000 for 2021 to accommodate one-time cost for drilling of 3 more wells. \$5,000 - monitoring and reporting for 4 weeks \$15,000 - drilling and reporting 3 weeks				
Strategic Plan Theme	Consultant recommends ongoing annual monitoring beyond 2021 at a cost of approximately \$10,000 per year. Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1049 - Environmental Monitoring Program (John St. Caistorville): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520661 - ENVIRONMENTAL MONITORING PROGRAM-JOHN ST	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1069 - Strategic Planning

Project Number	1069	Title	Strategic Planning	Lock Status	Unlocked
Asset Type	Master Plan	Department	Libraries	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	The creation of a plan that defines the library's vision for the future and identifies its goals and objectives.				
Justification	The Library Board has completed their previous strategic plan and are moving forward to planning for the next four year term with this strategic plan.				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	1069 - Strategic Planning: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Yes	
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1088 - Miscellaneous Fire Equipment

Project Number	1088	Title	Miscellaneous Fire Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Fire	Year Identified	2022
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township Fire department.				
Justification	Funds need to be allocated each year to ensure that assets are in good order.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1088 - Miscellaneous Fire Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460111 - TSFR FROM FIRE	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000
Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1089 - Silverdale Hall Siding Replacement

Project Number	1089	Title	Silverdale Hall Siding Replacement	Lock Status	Unlocked
Asset Type	Building	Department	Recreation Facilities	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Replace siding, eavestroughs, soffit and fascia				
Justification	The current siding is in poor condition. To preserve the integrity of the building the siding, eavestroughs, soffit, and fascia need to be replaced.				
Strategic Plan Theme	#4 - Local Attractions				
	#6 - Efficient, Fiscally responsible operations				

Scenario Details

Budget Year	2023	Name	1089 - Silverdale Hall Siding Replacement: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460110 - TSFR FROM FACILITIES	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1090 - West Lincoln Community Center fencing at train tracks

Project Number	1090	Title	West Lincoln Community Center fencing at train tracks	Lock Status	Unlocked
Asset Type	Land Improvement	Department	Parks	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions	Installation of a chain link fence along the north border of the community center property.				
Description	The north end of the community center property borders the CP rail tracks. To make the area safer for the public, the Township will install a fence along the property line.				
Justification					
Strategic Plan Theme	#5 - Community health and safety				

Scenario Details

Budget Year	2023	Name	1090 - West Lincoln Community Center fencing at train tracks: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460102 - TSFR FROM WLCC RESERVE	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1091 - Hank Macdonald Building Upgrades

Project Number	1091	Title	Hank Macdonald Building Upgrades	Lock Status	Unlocked
Asset Type	Building	Department	Recreation Facilities	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Replace doors and add eavestrough to the building at Hank Macdonald Park				
Justification	The community garden now utilizes the current building at Hank Macdonald Park. There is a need for new doors as well as eavestroughs for the building. This will lengthen the life time of the building and mitigate ongoing maintenance and repair costs.				
Strategic Plan Theme	#4 - Local Attractions #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1091 - Hank Macdonald Building Upgrades: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460110 - TSFR FROM FACILITIES	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1092 - Caistorville Library Lock Upgrades

Project Number	1092	Title	Caistorville Library Lock Upgrades	Lock Status	Unlocked
Asset Type	Building - Other	Department	Libraries	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Upgrade the current building locks.				
Justification	Caistorville Library requires upgrades to the locks to bring them into our current key alike system for all town buildings.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations #5 Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1092 - Caistorville Library Lock Upgrades: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1093 - Creekview Fencing

Project Number	1093	Title	Creekview Fencing	Lock Status	Unlocked
Asset Type	Fence	Department	Parks	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Install fence in Creekview Park along open field				
Justification	The park at Creek view Drive is open to the protected lands along the creek. Homeowners are constantly using the park area as access to the back yards with equipment and damaging the park area. The Township plan to install a fence with a gate will prevent this from happening in the future.				
Strategic Plan Theme	#4 - Local Attractions #5 - Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1093 - Creekview Fencing: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Yes	
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1094 - West Lincoln Community Center Parking Lot Fence

Project Number	1094	Title	West Lincoln Community Center Parking Lot Fence	Lock Status	Unlocked
Asset Type	Fence	Department	Recreation Facilities	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Install fence and gates at community center entrance off of Westlea Drive				
Justification	The Township would now like to install a fence and gate to control access to the community center property. Currently there are concrete blocks being used to control access. These blocks are unsightly and not user friendly to move for staff access.				
Strategic Plan Theme	#4 - Local Attractions #5 - Community health and Safety				

Scenario Details

Budget Year	2023	Name	1094 - West Lincoln Community Center Parking Lot Fence: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460102 - TSFR FROM WLCC RESERVE	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1099 - Old Fire Hall HVAC upgrades

Project Number	1099	Title	Old Fire Hall HVAC upgrades	Lock Status	Unlocked
Asset Type	Furnace	Department	Governance	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Replace current HVAC unit on roof top of old fire hall which is now the file storage building attached to town hall.				
Justification	The existing HVAC is very old and we cannot get parts for it anymore. The unit is not efficient and has had to have numerous repairs over the past few years. This unit controls the heat and air conditioning on the second floor of the old fire hall at town hall.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1099 - Old Fire Hall HVAC upgrades: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460110 - TSFR FROM FACILITIES	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1106 - Sewage Pump on Trailer

Project Number	1106	Title	Sewage Pump on Trailer	Lock Status	Unlocked
Asset Type	Water Equipment	Department	Wastewater	Year Identified	2021
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	4" mobile pump for Sewer Pumping Station (SPS)				
Justification	The current trailer mounted pump has reached its end of life expectancy and has become very unreliable. This pump is crucial to the sewage operation to ensure that the SPS does not overflow and cause basement flooding. When we get substantial inflow to the SPS and the station pumps cannot keep up with the flow, this pump is activated to ensure basement flooding is avoided.				
Strategic Plan Theme	#5 - Community Health and Safety #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1106 - Sewage Pump on Trailer: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460119 - TSFR FROM SEWERS	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)

Project Number	1107	Title	Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Slope stability analysis, design, and construction/repair of a 175m section of Concession 2 Rd, located approx. 1.8 kms east of Smithville Rd (RR14).				
Justification	A short 175m section of Concession 2 Rd adjacent to the Welland River, requires significant and ongoing maintenance due to the unstable slope. A detailed slope stability analysis is required to determine the preferred option to repair the issue. Funds required for 2023 are to do the analysis and detail design of the preferred option. Construction work and associated funding is allocated in the capital budget forecast in 2024.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	7,500	60,000	-	-	-	-	-	-	-	-
415205 - OCIF	-	193,600	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	-	346,400	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	67,500	-	-	-	-	-	-	-	-	-
Total Funding Source	75,000	600,000	-	-	-	-	-	-	-	-
Percent Increase		700.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	75,000	600,000	-	-	-	-	-	-	-	-
Total Expenditure	75,000	600,000	-	-	-	-	-	-	-	-
Percent Increase		700.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..

Project Number	1108	Title	East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Slope stability analysis, design, and construction/repair of a 50m section of E. Chipawwa Rd, located approx. 175m west of Boyle Rd..				
Justification	A short 50m section of E. Chipawwa Rd. adjacent to the Welland River, requires significant and ongoing maintenance due to the unstable slope. In 2020, there was a partial slope failure, therefore remediation is required to avoid further issues. A detailed slope stability analysis is required to determine the preferred option to repair the issue. Funds required for 2023 are to do the analysis and detail design of the preferred option. Construction work and associated funding allocation is included in the capital budget forecast in 2024.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd.: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	4,500	40,000	-	-	-	-	-	-	-	-
415102 - CCBF	-	360,000	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	8,000	-	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	32,500	-	-	-	-	-	-	-	-	-
Total Funding Source	45,000	400,000	-	-	-	-	-	-	-	-
Percent Increase		788.89%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	45,000	400,000	-	-	-	-	-	-	-	-
Total Expenditure	45,000	400,000	-	-	-	-	-	-	-	-
Percent Increase		788.89%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1109 - Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.

Project Number	1109	Title	Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.	Lock Status	Unlocked
Asset Type	Hot Mix	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Resurfacing of Industrial Park Rd from Spring Creek Rd., southerly to the railway tracks.				
Justification	This section of Industrial Park Rd is in poor condition. This project is to replace the asphalt pavement to improve its condition and service life.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1109 - Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	38,000	-	-	-	-	-	-	-	-	-
415205 - OCIF	342,000	-	-	-	-	-	-	-	-	-
Total Funding Source	380,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	380,000	-	-	-	-	-	-	-	-	-
Total Expenditure	380,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1110 - Killins St., Barbara St., Brooks Circle Watermain Replacement

Project Number	1110	Title	Killins St., Barbara St., Brooks Circle Watermain Replacement	Lock Status	Unlocked
Asset Type	Water Main	Department	Water	Year Identified	2022
Start Date	2023-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Design and construction for the watermain replacement on Killins St., Barbara St., and Brooks Circle.				
Justification	The existing (AC) watermains in this area are approaching the end of life and require replacement. The funding allocation in 2023 is for design services, while construction funding is allocated in the capital budget forecast for 2024. The roads in the area also require rehabilitation. The watermain and road works can be packaged in one project to take advantage of economy of scale.				
Strategic Plan Theme	#1 - Strong Transportation Connections #5 - Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1110 - Killins St., Barbara St., Brooks Circle Watermain Replacement: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
440004 - PROCEEDS DEBENTURE	-	675,000	-	-	-	-	-	-	-	-
460124 - TSFR FROM WATER	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	675,000	-	-	-	-	-	-	-	-
Percent Increase		1,250.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	50,000	675,000	-	-	-	-	-	-	-	-
Total Expenditure	50,000	675,000	-	-	-	-	-	-	-	-
Percent Increase		1,250.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1112 - Town Hall LED Conversion

Project Number	1112	Title	Town Hall LED Conversion	Lock Status	Unlocked
Asset Type	Building - Other	Department	Governance	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			

Regions

Description Replace existing town hall interior lights with L.E.D lighting.

Justification Replace existing town hall interior lights with L.E.D lighting. The existing lights are expensive to repair and not energy efficient. This project would see annual energy savings of approximately \$3231.00 per year. At this time there is also an expected project rebate of approximately \$2,348.00. This project will also assist in the township meeting the 2% annual energy usage reduction as set out in our Energy Conservation Demand management Plan. This project is funded through a transfer from the Facilities Reserve. The Facilities Reserve will be reimbursed on an annual basis with any savings realized on the utility billing. Based on the estimate above, pay-back to the Facilities Reserve should be completed in about 9 years.

Strategic Plan Theme #6 Efficient, Fiscally Responsible Operations.

Scenario Details

Budget Year	2023	Name	1112 - Town Hall LED Conversion: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
420401 - DONATIONS	2,300	-	-	-	-	-	-	-	-	-
460110 - TSFR FROM FACILITIES	29,700	-	-	-	-	-	-	-	-	-
Total Funding Source	32,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	32,000	-	-	-	-	-	-	-	-	-
Total Expenditure	32,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1113 - Banner and Basket Arms

Project Number	1113	Title	Banner and Basket Arms	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Replace and add new arms for downtown banners and hanging baskets				
Justification	Some of the older banner arms are in need of replacements. The existing hanging basket baskets are in need of a total replacement. These items need to be installed to meet the Regions bylaw, policies, and specifications for placement on Regional roads.				
Strategic Plan Theme	#4 - Local Attractions #5 - Community health and Safety				

Scenario Details

Budget Year	2023	Name	1113 - Banner and Basket Arms: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Yes	
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1124 - Organizational Staffing Review

Project Number	1124	Title	Organizational Staffing Review	Lock Status	Unlocked
Asset Type	Corporate Study	Department	Corporate Services	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			

Regions

Description Corporate Project to review and recommend appropriate staffing levels to accommodate the anticipated population growth that our municipality will be facing.

Justification This Corporate project regarding staffing needs to address growth in the Township of West Lincoln, which will result in an estimated 2051 population of 38,370.

This will increase Township staffing requests gradually over time to service the increased growth. Analysis should begin now to strategically accommodate staffing demands to accommodate growth in services.

Strategic Plan Theme Strategic, Responsible Growth

Scenario Details

Budget Year	2023	Name	1124 - Organizational Staffing Review: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	75,000	-	-	-	-	-	-	-	-	-
460116 - TSFR FROM PLANNING	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	100,000	-	-	-	-	-	-	-	-	-
Total Expenditure	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1136 - Storm Water Management Pond Evaluations

Project Number	1136	Title	Storm Water Management Pond Evaluations	Lock Status	Unlocked
Asset Type	Operating Program	Department	Storm Sewer	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Evaluation of all Township Storm Water Management (SWM) ponds. This will be a joint collaboration with Town of Grimsby and Town of Lincoln.				
Justification	This project is to evaluate the existing condition of all of the Township's storm water management ponds. The information obtained from this evaluation will help staff forecast a maintenance schedule for the ponds. To take advantage of economies of scale, this will be a joint project with the Town of Grimsby and Lincoln. The Town of Grimsby will be the lead on the project.				
Strategic Plan Theme	#3-Strategic, Responsible Growth #5- Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1136 - Storm Water Management Pond Evaluations: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	60,000	-	-	-	-	-	-	-	-	-
Total Funding Source	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	60,000	-	-	-	-	-	-	-	-	-
Total Expenditure	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1138 - Updating GPS system

Project Number	1138	Title	Updating GPS system	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Transportation Services-General	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	New GPS units for Vehicles which allow real time tracking.				
Justification	In 2023, we will be updating our GPS system for better protection against claims and this will require an extra \$6000 for the initial purchase of the units, this is a one time charge. Our current GPS system takes periodic snap shots of location and cannot be tracked live. The new GPS units will give us greater protection from claims and allow us to follow equipment in real time.				
Strategic Plan Theme	#5 - Community Health and Safety #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1138 - Updating GPS system: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	6,000	-	-	-	-	-	-	-	-	-
Total Funding Source	6,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	6,000	-	-	-	-	-	-	-	-	-
Total Expenditure	6,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1139 - Onboarding and Training Documentation Software

Project Number	1139	Title	Onboarding and Training Documentation Software	Lock Status	Unlocked
Asset Type	IT Project	Department	Corporate Services		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			

Regions

Description It has been identified by several corporate teams that onboarding, training and the documentation of employee requirements has been very paper intensive for some time and difficult to track. A cloud software program has been identified that will assist in the digitalization of this work. The project is being funded through the Modernization funds received from the Province in 2020.

Justification The reduction of time and resources will be realized across the corporation. The amount of paper reduced alone will create great savings, while the online tracking of this important HR function will create efficiencies in staff use of time and better use of their resources.

Strategic Plan Theme Efficient Fiscally Responsible Operations

Scenario Details

Budget Year	2023	Name	1139 - Onboarding and Training Documentation Software: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes

Description
Comments
Justification

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460107 - TSFR FROM CONTINGENCY	22,000	-	-	-	-	-	-	-	-	-
Total Funding Source	22,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520640 - SOFTWARE IMPLEMENTATION	22,000	-	-	-	-	-	-	-	-	-
Total Expenditure	22,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd

Project Number	1141	Title	Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions	Concession 3 Rd road resurfacing (surface treatment) and base repair				
Description	This section of Concession 3 Rd was identified in the 2019 Road Needs Study as well as the Township's 2022 pavement management system update as being a candidate for resurfacing. This will extend the service life of the road.				
Justification					
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	46,000	-	-	-	-	-	-	-	-	-
415205 - OCIF	197,600	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	21,400	-	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	195,000	-	-	-	-	-	-	-	-	-
Total Funding Source	460,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	460,000	-	-	-	-	-	-	-	-	-
Total Expenditure	460,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1142 - Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)

Project Number	1142	Title	Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions	Young St. road resurfacing (surface treatment) & base repair				
Description	This section of Young St was identified in the 2019 Road Needs Study as well as the Township's 2022 pavement management system update as being a candidate for resurfacing. This will extend the service life of the road.				
Justification					
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1142 - Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	28,000	-	-	-	-	-	-	-	-	-
415102 - CCBF	252,000	-	-	-	-	-	-	-	-	-
Total Funding Source	280,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	280,000	-	-	-	-	-	-	-	-	-
Total Expenditure	280,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1143 - Wellandport Firewall Upgrade

Project Number	1143	Title	Wellandport Firewall Upgrade	Lock Status	Unlocked
Asset Type	IT Project	Department	Libraries	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Replacement of current firewall hardware at the Wellandport Library.				
Justification	As we move into the new fiscal year, several corporate systems and networks are being upgraded, including phone and other infrastructure and this will place the remote libraries in good stead to connect into these new systems. Caistorville Library firewall was replaced in November 2022 in conjunction with an internet upgrade to accommodate and Wellandport Library should now follow suit.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1143 - Wellandport Firewall Upgrade: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	3,000	-	-	-	-	-	-	-	-	-
Total Funding Source	3,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620106 - IT HARDWARE POOL	3,000	-	-	-	-	-	-	-	-	-
Total Expenditure	3,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1144 - Town Hall Roof Top HVAC Replacement

Project Number	1144	Title	Town Hall Roof Top HVAC Replacement	Lock Status	Unlocked
Asset Type	Furnace	Department	Governance	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Town hall roof top unit				
Justification	The roof top unit for the council chambers at town hall has failed and is in need of repair. Staff have received quotations for the repairs and these repairs need to be completed ASAP as the unit will not last much longer.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations.				

Scenario Details

Budget Year	2023	Name	1144 - Town Hall Roof Top HVAC Replacement: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460110 - TSFR FROM FACILITIES	17,000	-	-	-	-	-	-	-	-	-
Total Funding Source	17,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	17,000	-	-	-	-	-	-	-	-	-
Total Expenditure	17,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1145 - Record Management System Implementation

Project Number	1145	Title	Record Management System Implementation	Lock Status	Unlocked
Asset Type	Operating Program	Department	Corporate Services	Year Identified	2023
Start Date	2023-01-01	Completion Date	2025-12-31		
Manager		Partner			
Regions					
Description	With the Municipal Election being held in 2022, the Clerks department needs to focus their efforts to other demands, including the preparation of a new Records Retention By-law and implementation of a new Records Management System for the Corporation. In 2023 the Clerks Department is requesting to hire a full time staff member to assist with multiple projects, including the preparation of a new Records Retention By-law and implementation of a new Records Management System for the Corporation.				
Justification	It is recommended that a Records Coordinator/Administrative Clerk be hired for a 3 year term, 35 hrs/week in order to assist with day-to-day departmental operations as well as assist with the implementation of a Records Management Program (RMP). RMP's needs strong staffing support in order for the program to be implemented efficiently, if this does not happen, a lot of time and resources can be put into a program that is not successful. This position will also assist staff members in understanding their roles and responsibilities with respect to records management and the importance of proper document control for easy retrieval and disposition. Key deliverables of the RMP are to: <ul style="list-style-type: none"> • Create a new Records Management Program (RMP) with appropriate policies and procedures • Introduce a new records retention by-law • Provide staff education and training on new RMP and retention bylaw • Establish an updated inventory for the Township's documents (both electronic and physical records) • Software program for electronic records 				
Strategic Plan Theme	#6 – Efficient, Fiscally Responsible Operations				
Scenario Details					
Budget Year	2023	Name	1145 - Record Management System Implementation: Main	Lock Status	Unlocked
Project Status	Budget Entry			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Project Summary

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	86,900	68,200	69,600	-	-	-	-	-	-	-
Total Funding Source	86,900	68,200	69,600	-	-	-	-	-	-	-
Percent Increase		(21.52%)	2.05%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	86,900	68,200	69,600	-	-	-	-	-	-	-
Total Expenditure	86,900	68,200	69,600	-	-	-	-	-	-	-
Percent Increase		(21.52%)	2.05%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1146 - Asphalt Hot Box Trailer

Project Number	1146	Title	Asphalt Hot Box Trailer	Lock Status	Unlocked
Asset Type	Roads Equipment	Department	Transportation Services-General	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Asphalt hot box trailer for transporting hot mix asphalt for road maintenance and repairs.				
Justification	This new piece of equipment is required to maintain the hot mix asphalt at optimal temperature, therefore ensuring the quality of the material is maintained, and the placement of the material is consistent which will ensure durability of the repair. Currently road crews use a 1 tonne pickup and cover the material with a tarp during transportation.				
Strategic Plan Theme	Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1146 - Asphalt Hot Box Trailer: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	70,000	-	-	-	-	-	-	-	-	-
Total Funding Source	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	70,000	-	-	-	-	-	-	-	-	-
Total Expenditure	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

138 - Miscellaneous Recreation Equipment

Project Number	138	Title	Miscellaneous Recreation Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Parks	Year Identified	2020
Start Date	2023-01-01	Completion Date	2030-12-31		
Manager		Partner			
Regions					
Description	Miscellaneous recreation equipment to be purchased for the Parks & Recreation department				
Justification	The Recreation department has an annual capital allocation to purchase small equipment needed for the department. String trimmers, push mowers, chainsaws and other small equipment is purchased through this budget.				
Strategic Plan Theme	#6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	138 - Miscellaneous Recreation Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description	Miscellaneous recreation equipment to be purchased for the Parks & Recreation department.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-
Total Funding Source	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-
Percent Increase		6.25%	0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%	(100.00%)	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-
Total Expenditure	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-
Percent Increase		6.25%	0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%	(100.00%)	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

182 - Tanker at Station #2

Project Number	182	Title	Tanker at Station #2	Lock Status	Unlocked
Asset Type	Fire Tanker	Department	Fire	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			

Regions
Description Tanker is replaced based on age and condition and not recognized by the OFM or the Fire Underwriters when it reaches the 20 years old.

Justification

- 1) Deterioration of the tank and cab due to rusting and the age of the apparatus and small leakage of the tank which has been addressed a number of times.
- 2) Availability of parts is becoming more of a concern and the potential for increased downtime due to sourcing is very real.
- 3) Testing and rating is not recognized in vehicles over 20 years and thus our Tanker cannot be used to evaluate the flow test capabilities and Tanker Shuttle accreditation of the department for Fire Underwriter Survey accreditation.

Strategic Plan Theme Community Health & Safety

Scenario Details

Budget Year	2023	Name	182 - Tanker at Station #2: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460111 - TSFR FROM FIRE	600,000	-	-	-	-	-	-	-	-	-
Total Funding Source	600,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
625024 - NEW TANKER	600,000	-	-	-	-	-	-	-	-	-
Total Expenditure	600,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer

Project Number	203	Title	Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	Lock Status	Unlocked
Asset Type	Roads Equipment	Department	Transportation Services-General	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Steamer unit mounted on a trailer used to unblock culverts and valves from ice build up.				
Justification	The portable steamer is a crucial piece of equipment that is used to unblock culverts in the winter that get blocked from ice. It is also used to remove ice build up from valves and manholes if necessary. Flooding is a major concern in the winter months if culverts get frozen.				
Strategic Plan Theme	#5 - Community Health and Safety #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620113 - PORTABLE CULVERT STEAMER	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd

Project Number	229	Title	Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions	Concession 4 Rd road resurfacing (surface treatment)				
Description	This section of Concession 4 Rd was identified in the 2019 Road Needs Study as well as the Township's 2022 pavement management system update as being a candidate for resurfacing. This will extend the service life of the road.				
Justification					
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	25,000	-	-	-	-	-	-	-	-	-
415102 - CCBF	147,500	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	77,500	-	-	-	-	-	-	-	-	-
Total Funding Source	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630233 - CONCESSION 4 RD: PULVERIZE & DST - FROM: RR 24 (VICTORIA AVE) TO: ROSEDENE RD	250,000	-	-	-	-	-	-	-	-	-
Total Expenditure	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

237 - Miscellaneous Road Equipment

Project Number	237	Title	Miscellaneous Road Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Transportation Services-General	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Various equipment purchased for use in Roads Operations.				
Justification	This budget is used to purchase small equipment required throughout the year. Items such as chainsaws, weed eaters, trimmers, power brushes and other miscellaneous equipment.				
Strategic Plan Theme	Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	237 - Miscellaneous Road Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description	Account for buying necessary small equipment.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000
Total Funding Source	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	16.67%	0.00%	14.29%	0.00%	25.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000
Total Expenditure	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	16.67%	0.00%	14.29%	0.00%	25.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.

Project Number	26	Title	TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts	Year Identified	2020
Start Date	2023-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Campbell Bridge Rehabilitation				
Justification	From the Township's biennial OSIM Inspections, Campbell Bridge was identified as a full rehabilitation within 1-5 years to extend it's service life. A bridge condition survey was undertaken in 2022. The bridge condition survey has identified the scope of work required for the bridge rehabilitation. The 2023 funding allocation is to complete the detail design for the bridge rehabilitation as recommended in the bridge condition survey. Funding for construction is allocated in the Capital Budget forecast for 2024.				
Strategic Plan Theme	1. Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	10,000	75,000	-	-	-	-	-	-	-	-
440004 - PROCEEDS DEBENTURE	-	675,000	-	-	-	-	-	-	-	-
460103 - TSFR FROM BRIDGE	90,000	-	-	-	-	-	-	-	-	-
Total Funding Source	100,000	750,000	-	-	-	-	-	-	-	-
Percent Increase		650.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630710 - SOUTH GRIMSBY ROAD										
16 - CAMPBELLBRIDGE - FROM:	100,000	750,000	-	-	-	-	-	-	-	-
HWY 20 TO: TWENTY ROAD										
Total Expenditure	100,000	750,000	-	-	-	-	-	-	-	-
Percent Increase		650.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

420 - Water Meter Replacement Program

Project Number	420	Title	Water Meter Replacement Program	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Replacement of old Water meters				
Justification	As water meters get older, their experience operational issues. Newer meters have radio technology, which allows them to be read remotely. Older meters do not have radio technology and must be read manually. As part of the ongoing effort to reduce non revenue water loss, the Township replaces old meters to ensure that we are keeping up with technological advances in relation to metering and also to replace old, damaged, leaking or broken meters.				
Strategic Plan Theme	#6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	420 - Water Meter Replacement Program: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description	Account for purchasing new water meters to replace old meters.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460124 - TSFR FROM WATER	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000
Total Funding Source	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%

Project Summary

Expenditure										
635202 - WATER METERS- REPLACEMENT	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000
Total Expenditure	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

452 - Smithville Parks and Recreation Master Plan

Project Number	452	Title	Smithville Parks and Recreation Master Plan	Lock Status	Unlocked
Asset Type	Master Plan	Department	Planning & Heritage	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Analysis/study to be completed to determine the need for further parks and recreation facilities.				
Justification	Following on the heels of the Master Community Plan work, analysis should be completed to determine the need for further parks and recreation facilities according to growth to 2051. Based on growth and demand/trends, this project will calculate the number and location of additional recreational facilities, programs and services to meet future demand.				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	452 - Smithville Parks and Recreation Master Plan: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Yes	
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460116 - TSFR FROM PLANNING	70,000	-	-	-	-	-	-	-	-	-
Total Funding Source	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520653 - SMITHVILLE PARKS AND RECREATION MASTER PLAN	70,000	-	-	-	-	-	-	-	-	-
Total Expenditure	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

455 - Smithville and Township Trails and Corridors Master Plan

Project Number	455	Title	Smithville and Township Trails and Corridors Master Plan	Lock Status	Unlocked
Asset Type	Master Plan	Department	Planning & Heritage		
Start Date	2023-01-01	Completion Date	2027-12-31	Year Identified	2020
Manager		Partner			
Regions	Expand and update Smithville and Township wide Trails and Corridors Master Plan				
Description	It is time to expand and update our Smithville and Township Trails and Corridors Master Plan to benefit the whole of the Township. This should dovetail with the Smithville Trails and Corridors Plan, completed in 2009, and with neighbouring Trail Plans and Regional Plans.				
Justification	<p>This should be prepared right after the Smithville Master Community Plan work is finished so that we have planned linkages and planned infrastructure between planned parks and parkettes to help inform block plan applications and approvals.</p> <p>The estimate cost to expand and update the current Trails and Corridors Master Plan is \$125,000.00.</p> <p>We are now requesting the the remaining funds to get to the \$125,000.00 needed to complete this plan.</p>				
Strategic Plan Theme	Strong Transportation Networks				

Scenario Details

Budget Year	2023	Name	455 - Smithville and Township Trails and Corridors Master Plan: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Project Summary

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460116 - TSFR FROM PLANNING	62,500	-	-	-	40,000	-	-	-	-	-
Total Funding Source	62,500	-	-	-	40,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Expenditure										
520647 - TRAILS AND CORRIDORS MASTER PLAN	62,500	-	-	-	40,000	-	-	-	-	-
Total Expenditure	62,500	-	-	-	40,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

500 - Inflow & Infiltration Reduction Program - Remedial Works

Project Number 500 **Title** Inflow & Infiltration Reduction Program - Remedial Works **Lock Status** Unlocked

Asset Type Operating Program **Department** Wastewater
Start Date 2023-01-01 **Completion Date** 2025-12-31 **Year Identified** 2020
Manager **Partner**

Description Remedial work to reduce Inflow and Infiltration within the Sewer system. This is a multi-year program.
Justification The Township is in a multi year program to reduce the Inflow and Infiltration into our sanitary sewer system. The last two years have been spent doing studies to locate I&I issues with the intent to correct the deficiencies. The treatment of storm water in the sanitary system is very expensive and creates future issues for development. In order to develop areas within the sanitary system, it is necessary to eliminate I&I to increase capacity within the current system. This budget will be used for remedial efforts to address deficiencies that have been located from the previous studies.

Strategic Plan Theme #5 - Community Health and Safety
 #6 - Strategic, Responsible Growth

Scenario Details

Budget Year 2023 **Name** 500 - Inflow & Infiltration Reduction Program - Remedial Works: Main **Lock Status** Unlocked

Project Status CAO Review **Active** Yes

Description Multi year program designed to eliminate Inflow and Infiltration.

Comments

Justification

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410405 - DC - WW	62,000	62,000	62,000	-	-	-	-	-	-	-
460119 - TSFR FROM SEWERS	138,000	138,000	138,000	-	-	-	-	-	-	-
Total Funding Source	200,000	200,000	200,000	-	-	-	-	-	-	-
Percent Increase		0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520652 - INFLOW & INFILTRATION REDUCTION PROGRAM	200,000	200,000	200,000	-	-	-	-	-	-	-
Total Expenditure	200,000	200,000	200,000	-	-	-	-	-	-	-
Percent Increase		0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

56 - Bunker Gear

Project Number	56	Title	Bunker Gear	Lock Status	Unlocked
Asset Type	Fire Gear	Department	Fire	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Replace 10 sets a year - bunker gear reaching end of life.				
Justification	Bunker gear wears out in approximately 5 years. The protection of the firefighter is reduced as the equipment ages to the point that at 5 years it is generally recognized that it needs to be replaced. We have 57 bunker suits. At 10 suits per year at a cost of \$2,500 per suit, this will allow 10 sets to be replaced annually.				
Strategic Plan Theme	Efficient, Fiscally Responsibility Operations				

Scenario Details

Budget Year	2023	Name	56 - Bunker Gear: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460111 - TSFR FROM FIRE	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000
Total Funding Source	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000
Percent Increase		0.00%	4.00%	3.85%	3.70%	3.57%	3.45%	3.33%	3.23%	9.38%
Expenditure										
620105 - BUNKER GEAR	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000
Total Expenditure	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000
Percent Increase		0.00%	4.00%	3.85%	3.70%	3.57%	3.45%	3.33%	3.23%	9.38%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

564 - Replacement Computers - Corporate Services

Project Number	564	Title	Replacement Computers - Corporate Services	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Governance	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Each year, IT hardware is replaced based on asset age and condition.				
Justification	Once IT hardware has reached its end of life and warranty period, it requires replacement.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	564 - Replacement Computers - Corporate Services: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	50,000	-	-	-	68,100	-	-	-	-	-
460123 - TSFR FROM TECHNOLOGY	-	16,900	37,300	17,700	-	18,500	20,000	20,000	20,000	30,000
Total Funding Source	50,000	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000
Percent Increase		(66.20%)	120.71%	(62.55%)	284.75%	(72.83%)	8.11%	0.00%	0.00%	50.00%

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	50,000	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000
Total Expenditure	50,000	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000
Percent Increase		(66.20%)	120.71%	(52.55%)	284.75%	(72.83%)	8.11%	0.00%	0.00%	50.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

573 - Network Hardware - Corporate Management

Project Number	573	Title	Network Hardware - Corporate Management	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Governance	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Annual budget to address unexpected equipment failure. Also includes replacement of end of life equipment and purchase of new assets.				
Justification	Network hardware is the backbone of all information technology within the Township. These assets provide the platform from which many applications are hosted and where data is stored. Failure of this equipment would result in an inability to use software and would impede service delivery.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	573 - Network Hardware - Corporate Management: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460123 - TSFR FROM TECHNOLOGY	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
Total Funding Source	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
Percent Increase		0.00%	50.00%	0.00%	33.33%	0.00%	0.00%	0.00%	0.00%	25.00%

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
Total Expenditure	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
Percent Increase		0.00%	50.00%	0.00%	33.33%	0.00%	0.00%	0.00%	0.00%	25.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

637 - Software Implementation

Project Number	637	Title	Software Implementation	Lock Status	Unlocked
Asset Type	IT Project	Department	Cemeteries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Software to manage cemetery sales and burial records as well as mapping.				
Justification	The Township cemeteries are getting busier every year. Staff would like to implement a software program to help with the administration of the cemeteries. Staff have been researching software options and have found a few that are used in the industry by other municipalities.				
Strategic Plan Theme	#3 - Strategic, Responsible Growth. #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	637 - Software Implementation: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Yes	
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460127 - TSFR FROM CEMETERY	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520640 - SOFTWARE IMPLEMENTATION	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

713 - Signs - New & Replacement

Project Number	713	Title	Signs - New & Replacement	Lock Status	Unlocked
Asset Type	Signs	Department	Traffic Operations & Roadside Maintenance	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Road signs throughout the Township				
Justification	Street and Traffic Signs are purchased throughout the year as required. Road signs are regulated and need to be changed on a regular basis. The Township is in need of replacing many signs to be within Provincial standards. Therefore this budget is needed to rectify damaged and old signs that are a liability to the Township. As per the Township's Tangible Capital Asset Policy, this expenditure is to be capitalized.				
Strategic Plan Theme	#1 - Strong Transportation Connections #5 - Community Health and Safety				

Scenario Details

Budget Year	2023	Name	713 - Signs - New & Replacement: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description	Account for the purchase of new Signs				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000
Total Funding Source	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000
Percent Increase		2.94%	2.86%	2.78%	2.70%	5.26%	2.50%	2.44%	0.00%	0.00%
Expenditure										
630001 - ROAD SIGNS	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000
Total Expenditure	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000
Percent Increase		2.94%	2.86%	2.78%	2.70%	5.26%	2.50%	2.44%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

723 - Miscellaneous Water Equipment

Project Number	723	Title	Miscellaneous Water Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Water	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Various equipment used for the Water department.				
Justification	This budget is used to purchase small equipment required throughout the year for the water department. Equipment includes pumps, hoses, main repair tools, etc.				
Strategic Plan Theme	#6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	723 - Miscellaneous Water Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description	Account for purchasing small equipment used in the water distribution system.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460124 - TSFR FROM WATER	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

733 - Miscellaneous Wastewater Equipment

Project Number	733	Title	Miscellaneous Wastewater Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Wastewater	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Various equipment used for the Waste Water department.				
Justification	This budget is used to purchase small equipment required throughout the year for the sewer department. Equipment includes pumps, hoses, drain clearing equipment, etc.				
Strategic Plan Theme	#5 - Community Health and Safety #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	733 - Miscellaneous Wastewater Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description	Account for purchasing small equipment throughout the year.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460119 - TSFR FROM SEWERS	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	66.67%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000
Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	66.67%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

743 - Water Meters - New Installation

Project Number	743	Title	Water Meters - New Installation	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Water meters for new properties.				
Justification	As development proceeds and new properties are built, they require a water meter. This budget is used to purchase the required meters to service these new residential, commercial and Industrial sites.				
Strategic Plan Theme	#3 - Strategic, Responsible Growth #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	743 - Water Meters - New Installation: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description	Account for purchasing water meters for new development.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460124 - TSFR FROM WATER	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000
Total Funding Source	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000
Percent Increase		2.87%	3.07%	2.98%	2.89%	2.81%	1.99%	2.44%	2.38%	0.00%
Expenditure										
635201 - WATER METERS-NEW	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000
Total Expenditure	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000
Percent Increase		2.87%	3.07%	2.98%	2.89%	2.81%	1.99%	2.44%	2.38%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

775 - Addition to Audio Visual Collection - All Library Branches

Project Number	775	Title	Addition to Audio Visual Collection - All Library Branches	Lock Status	Unlocked
Asset Type	Audio Books and DVDs	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Electronic materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	775 - Addition to Audio Visual Collection - All Library Branches: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Funding Source	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620101 - AUDIO BOOKS AND DVDS	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Expenditure	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

776 - Addition to Printed Collection - Smithville Library Branch

Project Number	776	Title	Addition to Printed Collection - Smithville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	776 - Addition to Printed Collection - Smithville Library Branch: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410409 - DC - LIBRARY	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400
460115 - TSFR FROM LIBRARY	2,100	2,900	3,800	4,700	5,700	6,700	7,800	8,900	10,100	11,300
Total Funding Source	16,500	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700
Percent Increase		4.85%	5.20%	4.95%	5.24%	4.98%	5.21%	4.95%	5.15%	4.90%

Project Summary

Expenditure										
620102 - BOOKS PRINTED	16,500	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700
Total Expenditure	16,500	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700
Percent Increase		4.85%	5.20%	4.95%	5.24%	4.98%	5.21%	4.95%	5.15%	4.90%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

777 - Replacement Computers - Library Branches

Project Number	777	Title	Replacement Computers - Library Branches	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2031-12-31		
Manager		Partner			
Regions					
Description	Network Computer Expenses. The replacement of older circulation and staff computers and upgrading the operating system from Windows 7 to Windows 10				
Justification	Budget for IT replacement of network computers through township IT department. New circulation computers will allow our staff to work more efficiently with our library members and our staff with their day to day work loads. The upgraded operating system will allow for better security. All staff will then be working with the same operating systems regardless of location or computer used which in itself will be a benefit.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	777 - Replacement Computers - Library Branches: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-
Total Funding Source	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-
Percent Increase		(100.00%)	100.00%	(40.69%)	(44.19%)	87.50%	(40.00%)	48.15%	0.00%	(100.00%)

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-
Total Expenditure	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-
Percent Increase	(100.00%)	100.00%	(40.69%)	(44.19%)	87.50%	(40.00%)	48.15%	0.00%	(100.00%)	
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

779 - Addition to Printed Collection - Caistorville Library Branch

Project Number	779	Title	Addition to Printed Collection - Caistorville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	779 - Addition to Printed Collection - Caistorville Library Branch: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410409 - DC - LIBRARY	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650
420401 - DONATIONS	1,150	1,550	-	-	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	-	-	2,050	2,550	3,050	3,550	4,150	4,750	5,350	6,050
Total Funding Source	8,800	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700
Percent Increase		4.55%	5.43%	5.15%	4.90%	4.67%	5.36%	5.08%	4.84%	5.38%

Project Summary

Expenditure										
620102 - BOOKS PRINTED	8,800	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700
Total Expenditure	8,800	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700
Percent Increase		4.55%	5.43%	5.15%	4.90%	4.67%	5.36%	5.08%	4.84%	5.38%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

780 - Addition to Printed Collection - Wellandport Library Branch

Project Number	780	Title	Addition to Printed Collection - Wellandport Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	780 - Addition to Printed Collection - Wellandport Library Branch: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410409 - DC - LIBRARY	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150
420401 - DONATIONS	1,500	-	-	-	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	350	2,350	2,950	3,550	4,150	4,850	5,550	6,250	7,050	7,850
Total Funding Source	11,000	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000
Percent Increase		4.55%	5.22%	4.96%	4.72%	5.26%	5.00%	4.76%	5.19%	4.94%

Project Summary

Expenditure										
620102 - BOOKS PRINTED	11,000	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000
Total Expenditure	11,000	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000
Percent Increase		4.55%	5.22%	4.96%	4.72%	5.26%	5.00%	4.76%	5.19%	4.94%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

833 - Miscellaneous Corporate Management Equipment and Furniture

Project Number	833	Title	Miscellaneous Corporate Management Equipment and Furniture	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Governance	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township building.				
Justification	Funds need to be allocated each year to ensure that assets are in good order.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	833 - Miscellaneous Corporate Management Equipment and Furniture: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000
Total Funding Source	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000
Percent Increase		10.00%	0.00%	9.09%	16.67%	0.00%	14.29%	0.00%	6.25%	5.88%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000
Total Expenditure	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000
Percent Increase		10.00%	0.00%	9.09%	16.67%	0.00%	14.29%	0.00%	6.25%	5.88%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

84 - New Bunker Gear Washer Station 2

Project Number	84	Title	New Bunker Gear Washer Station 2	Lock Status	Unlocked
Asset Type	Fire Equipment	Department	Fire	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			

Regions

Description The washer/extractor is required at Station 2 as there is currently no such equipment at that location. This piece of equipment is a commercial/industrial grade washer that removes contaminants that bunker gear is exposed to during firefighting operations.

Justification The by-products of fires have been proven to contribute to higher cancer rates in firefighters than in the general population. The Ministry of Labour requires Fire Departments to take measures to reduce firefighter's exposure to these chemical by-products. The bunker gear washer/extractor is required to ensure that firefighters' exposure to harmful chemicals from the by-products of fire as well as other contaminants on or in their bunker gear is reduced or eliminated. There currently is no washer/extractor at Station 2, so the Station 2 firefighters must transport their contaminated equipment to Station 1 to use the washer at that location.

Strategic Plan Theme Community Health and Safety

Scenario Details

Budget Year	2023	Name	84 - New Bunker Gear Washer Station 2: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460111 - TSFR FROM FIRE	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620108 - NEW BUNKER GEAR WASHER	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

938 - Corporate Strategic Plan

Project Number	938	Title	Corporate Strategic Plan	Lock Status	Unlocked
Asset Type	Corporate Study	Department	Corporate Services	Year Identified	2020
Start Date	2023-01-01	Completion Date	2027-12-31		
Manager		Partner			

Regions

Description Corporate Plan Refresh:
 In 2019, West Lincoln developed a 10-year corporate strategic plan to guide the township through to 2029. This plan focuses on 6 key priority areas including:
 1. Strong Transportation Connections
 2. Support for Business and Employment Opportunities for Residents
 3. Strategic, Responsible Growth
 4. Local Attractions
 5. Community Health and Safety and
 6. Efficient, Fiscally Responsible Operations.

The 10-year plan has prioritized 25 key initiatives to advance the community. Related work has been bundled into short-term initiatives (initiated in the first three-years), medium-term (initiated within a five-year timeframe) and long-term initiatives (to be initiated within the next 10 years).

A July 2022 Township report on the Corporate Strategic Plan highlights tremendous success with respect to the progress and accomplishments achieved since 2019. Many of the prioritized short and medium-term initiatives have been achieved or are in progress.

Now four years into the plan, and on the heels of the 2022 Municipal Election, it is time for West Lincoln’s Council and senior management to review and refresh the plan to ensure relevancy and to update and revise priorities and initiatives to guide the coming 3 years. The planning process will also provide an opportunity to set in motion any new priorities or solutions needed to address evolving and emerging issues and opportunities in West Lincoln.

Justification With progress made in many areas of the 2019 Corporate Strategic Plan, and with a new Council in place, which recently heard from the public during the run up to the election, the Plan needs to be refreshed to ensure it is meeting the community needs and provide an up to date framework for the development of annual business plans and budgets.

Strategic Plan Theme Theme: 6 -Efficient, Fiscally Responsible Operations

Scenario Details

Budget Year	2023	Name	938 - Corporate Strategic Plan: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes

Description
Comments

Justification

Project Summary

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	25,000	-	-	-	45,000	-	-	-	-	-
Total Funding Source	25,000	-	-	-	45,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Expenditure										
520626 - CORPORATE STRATEGIC PLAN	25,000	-	-	-	45,000	-	-	-	-	-
Total Expenditure	25,000	-	-	-	45,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-